

# Budget Presentation

## Overview of 2023 Budget



ROCK ISLAND  
ILLINOIS

November 21, 2022

# Budget Presentation

## Agenda

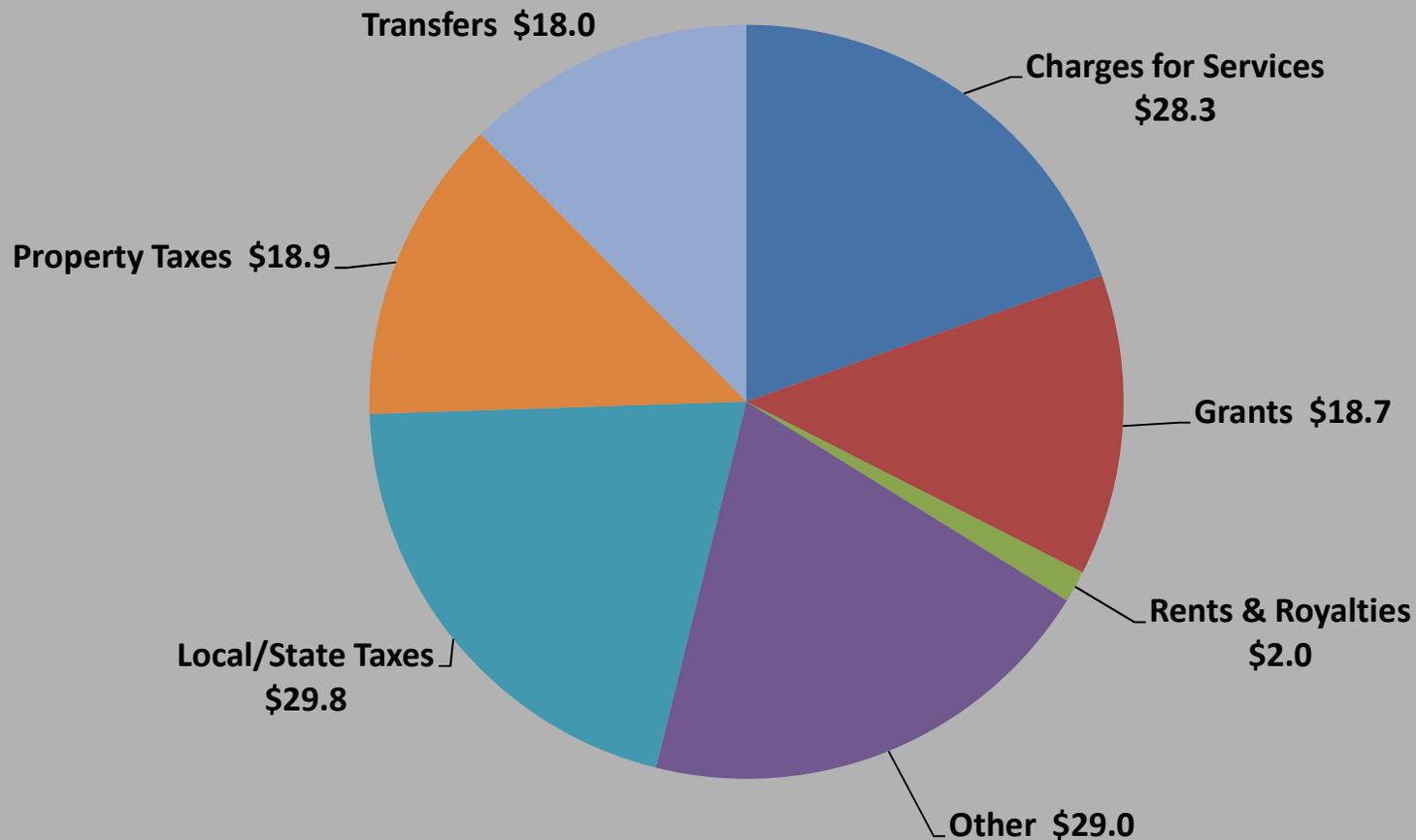
- Budget Goals
- City-Wide Expenditures and Revenues
- General Fund Expenditures and Revenues
- Public Works – Enterprise Funds
- Park & Recreation Fund and Library
- Property Tax Levy

# Budget Goals

- Balanced budgets.
- Keep financial impacts to the citizens and businesses of Rock Island to a minimum.
- Continue to provide quality services.
- Be fiscally responsible. Follow appropriate financial policies and maintain the City's current financial position and improve the future financial position.

# City Budget Overview CY 2023

Revenues by Type \$144,600,253 (\$144.6)



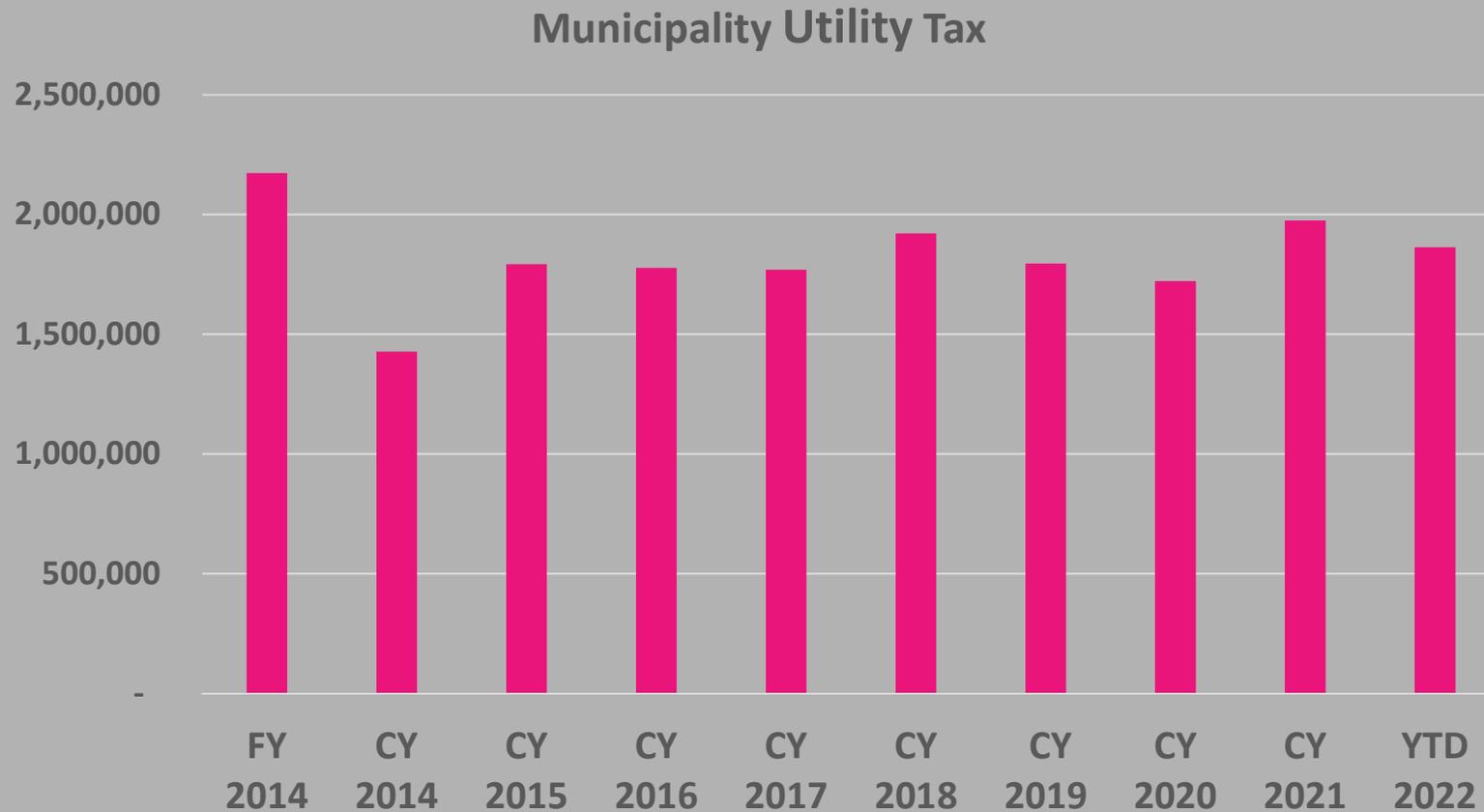
# State and Local Tax CY 2023

**\$29,817,200 (\$29.8)**

Replacement Tax	6,500,000
State Income Tax	5,000,000
Gaming Tax	3,600,000
Sales Tax	3,500,000
Local Option Sales Tax	2,755,000
Municipal Utility Tax	2,500,000
Motor Fuel Tax	1,600,000
Use Tax	1,400,000
Food Beverage Tax	950,000
Other	2,012,200

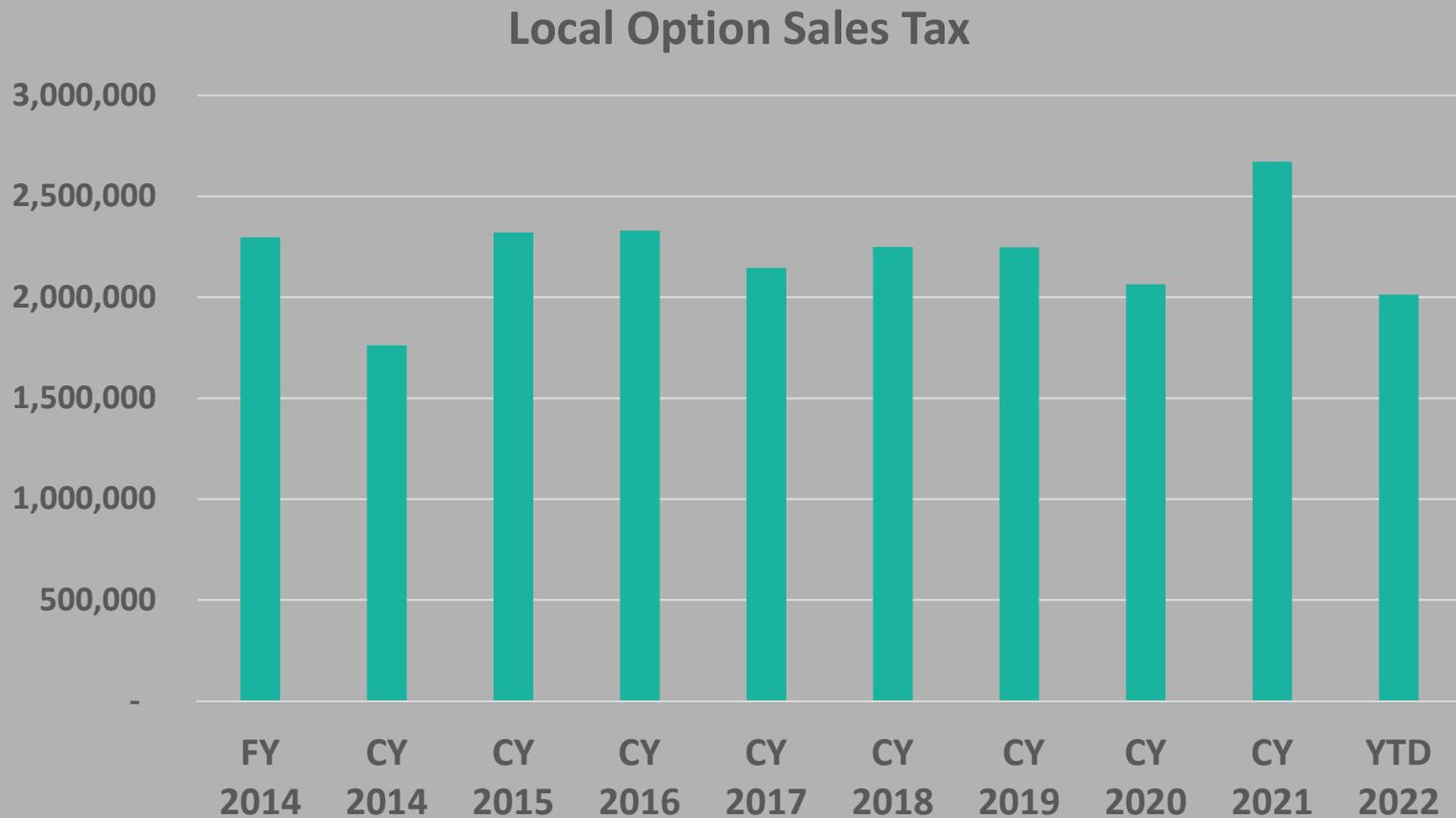
# State and Local Tax 10 Year Trend

## Municipality Utility Tax



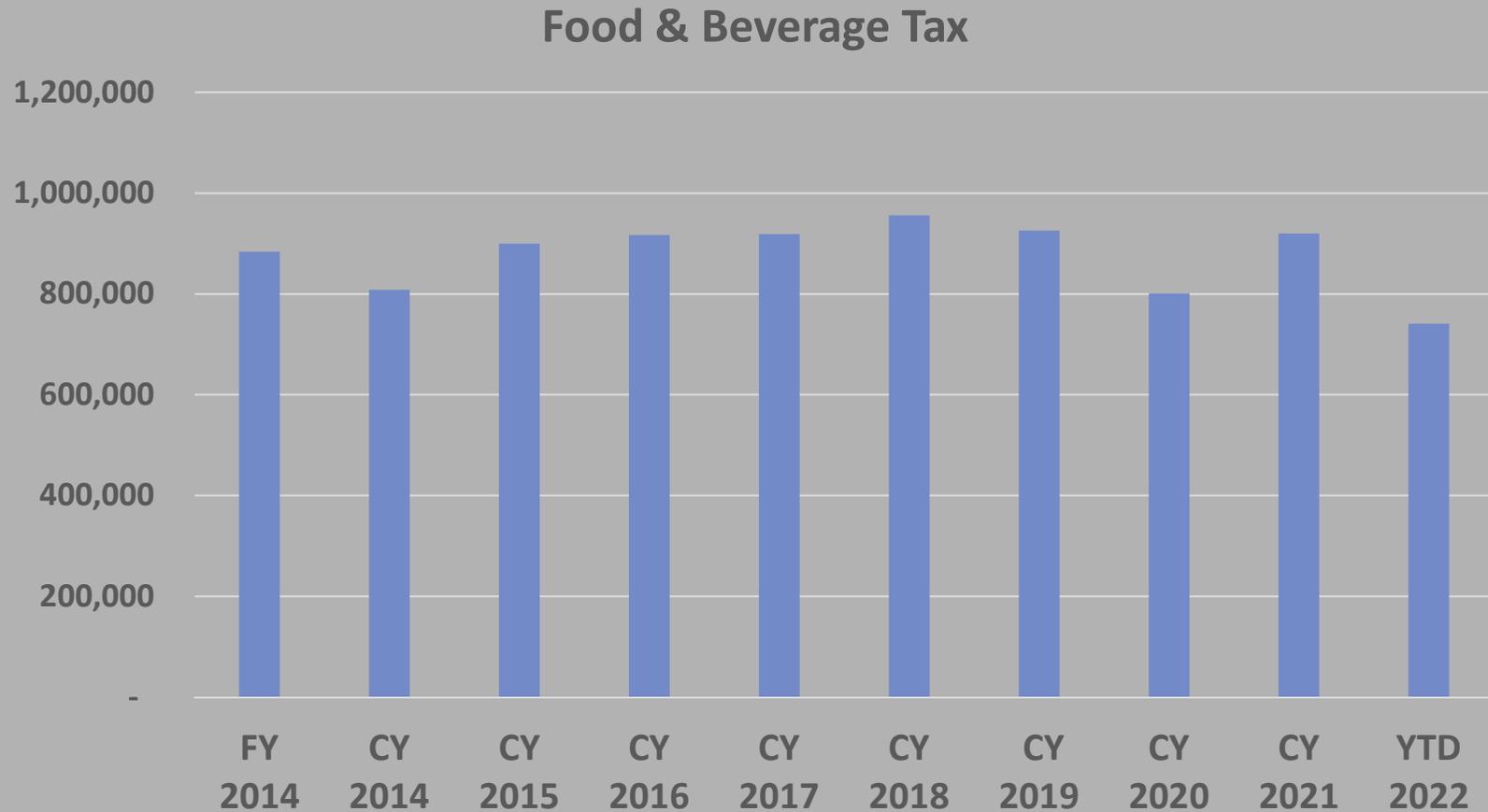
# State and Local Tax 10 Year Trend

## Local Option Sales Tax



# State and Local Tax 10 Year Trend

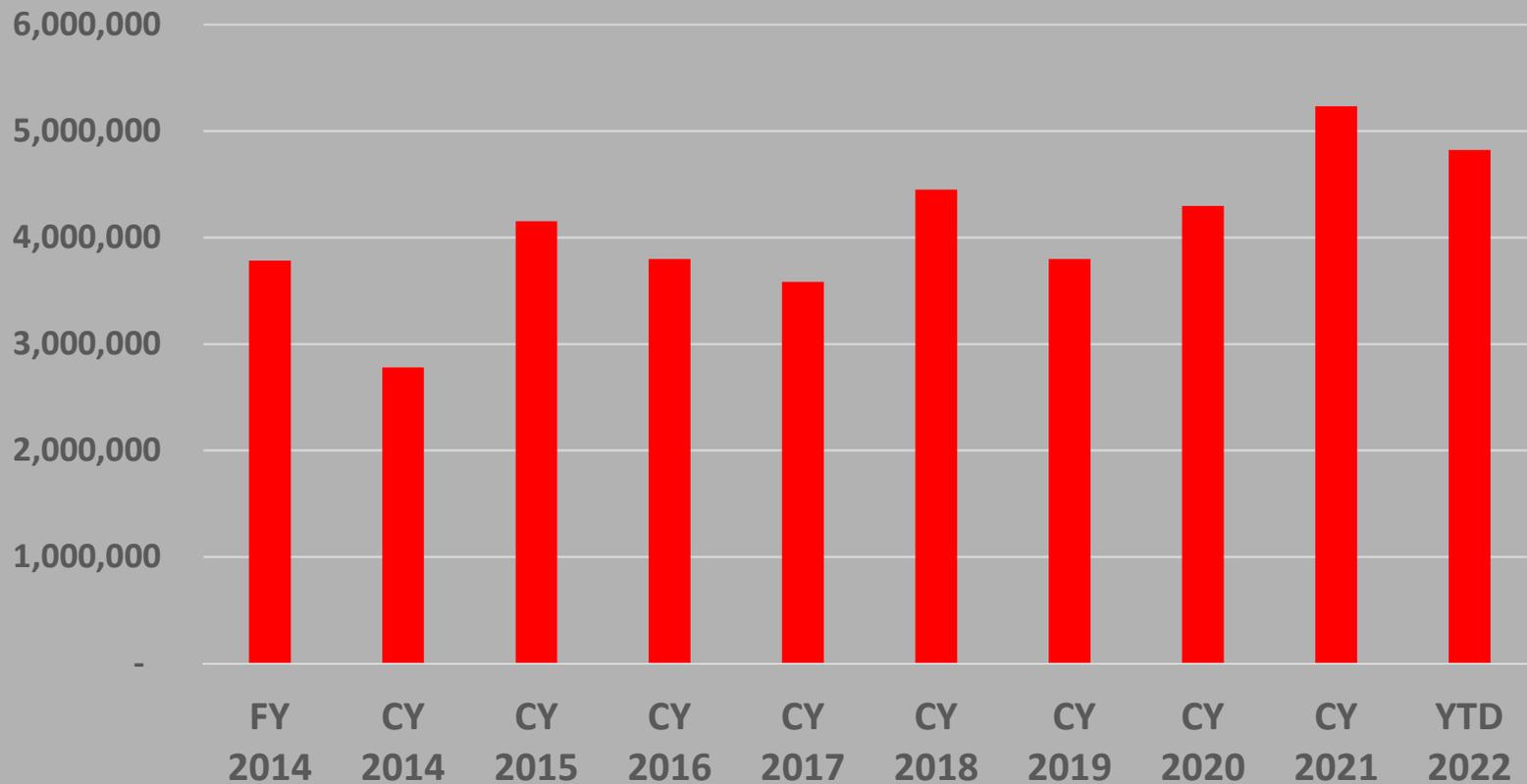
## Food & Beverage Tax



# State and Local Tax 10 Year Trend

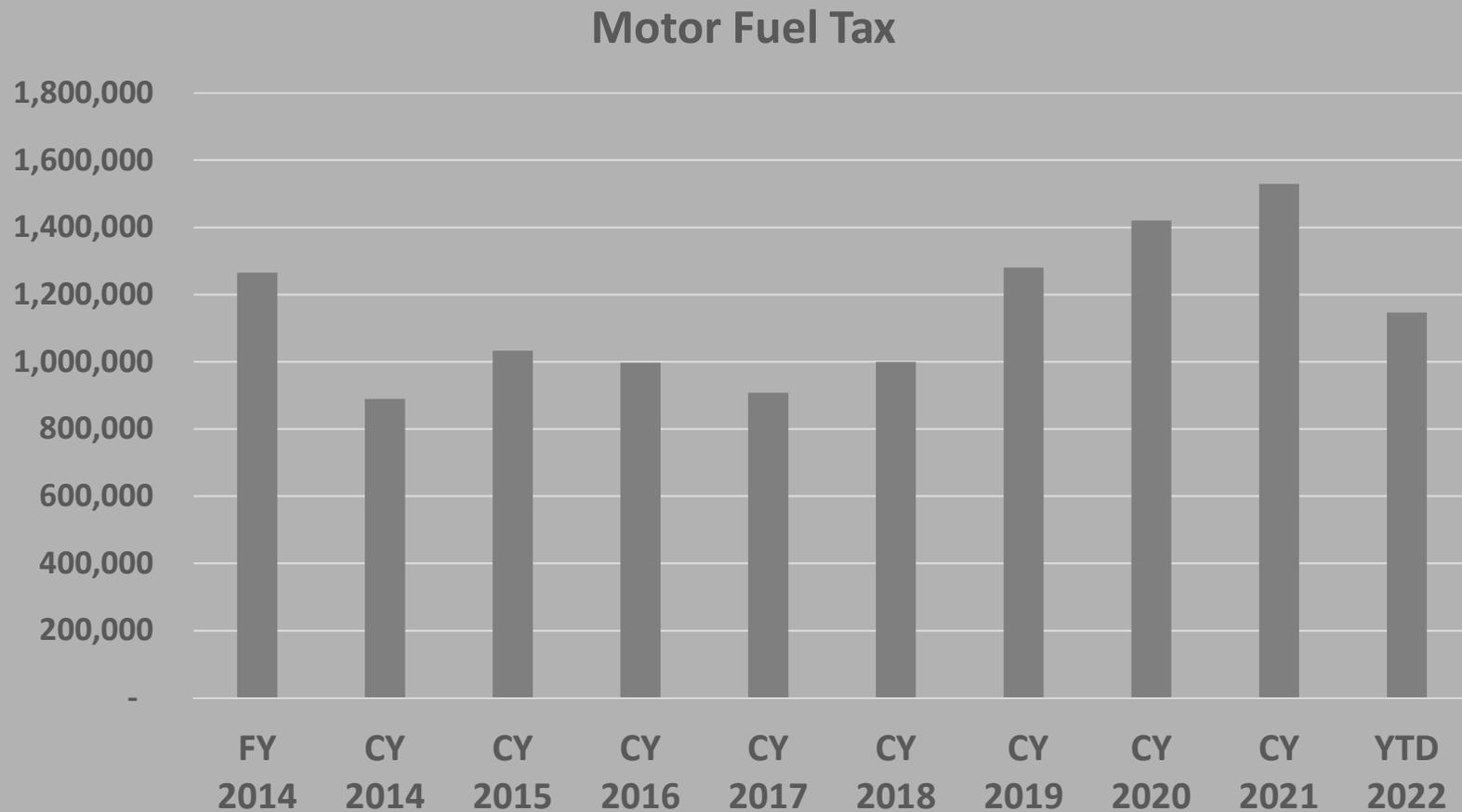
## Income Tax

State Income Tax



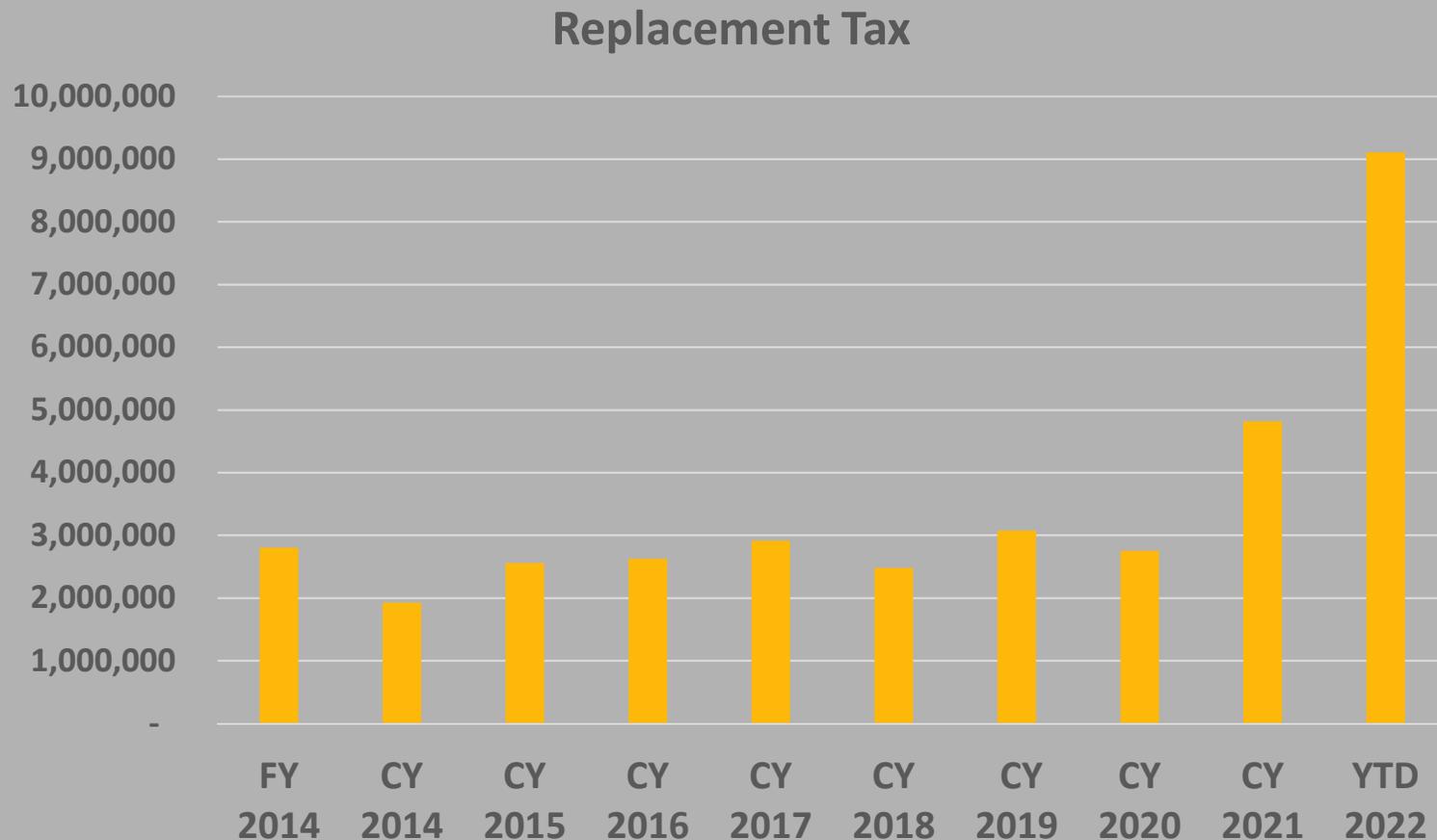
# State and Local Tax 10 Year Trend

## Motor Fuel Tax



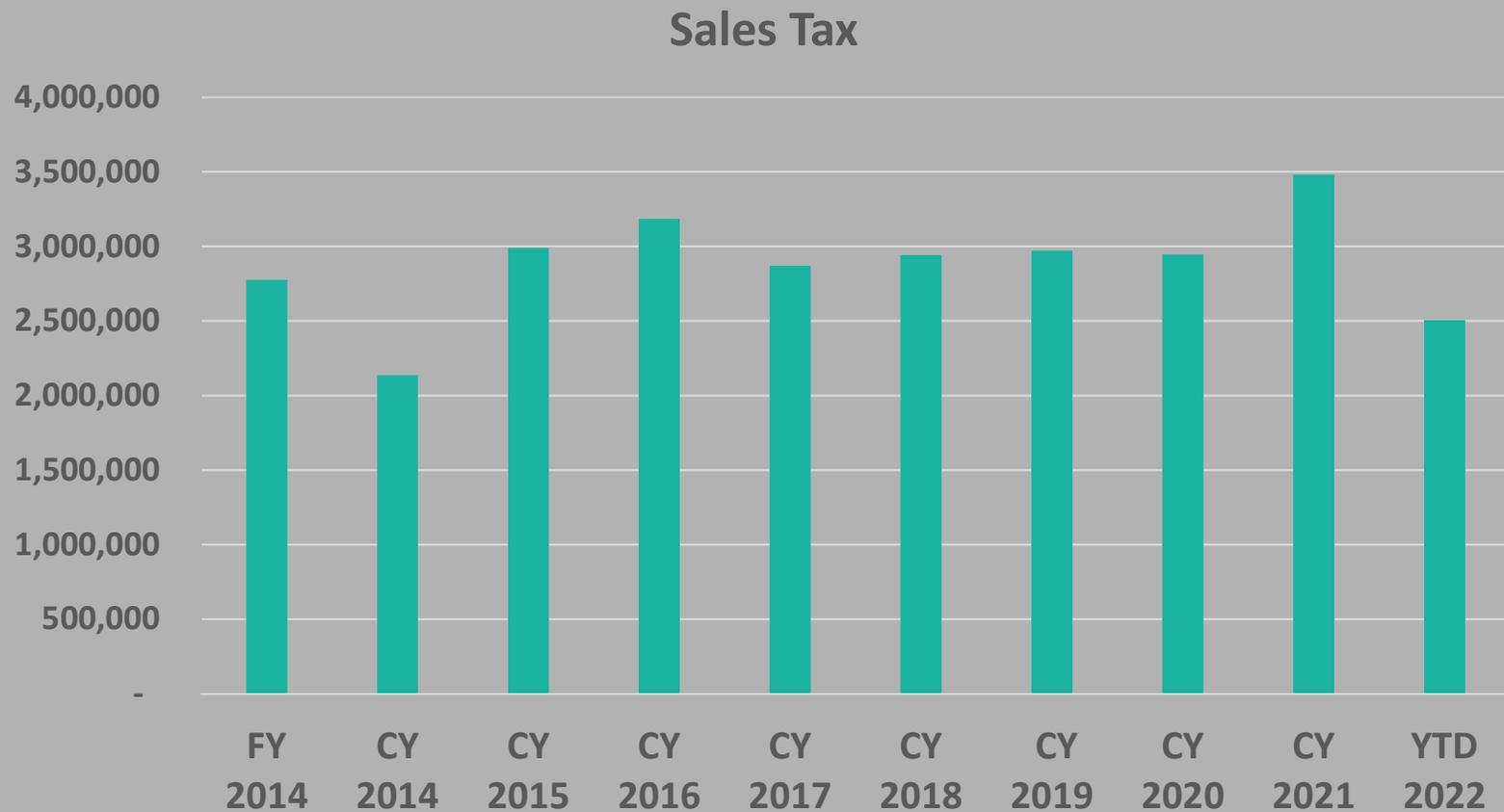
# State and Local Tax 10 Year Trend

## Replacement Tax



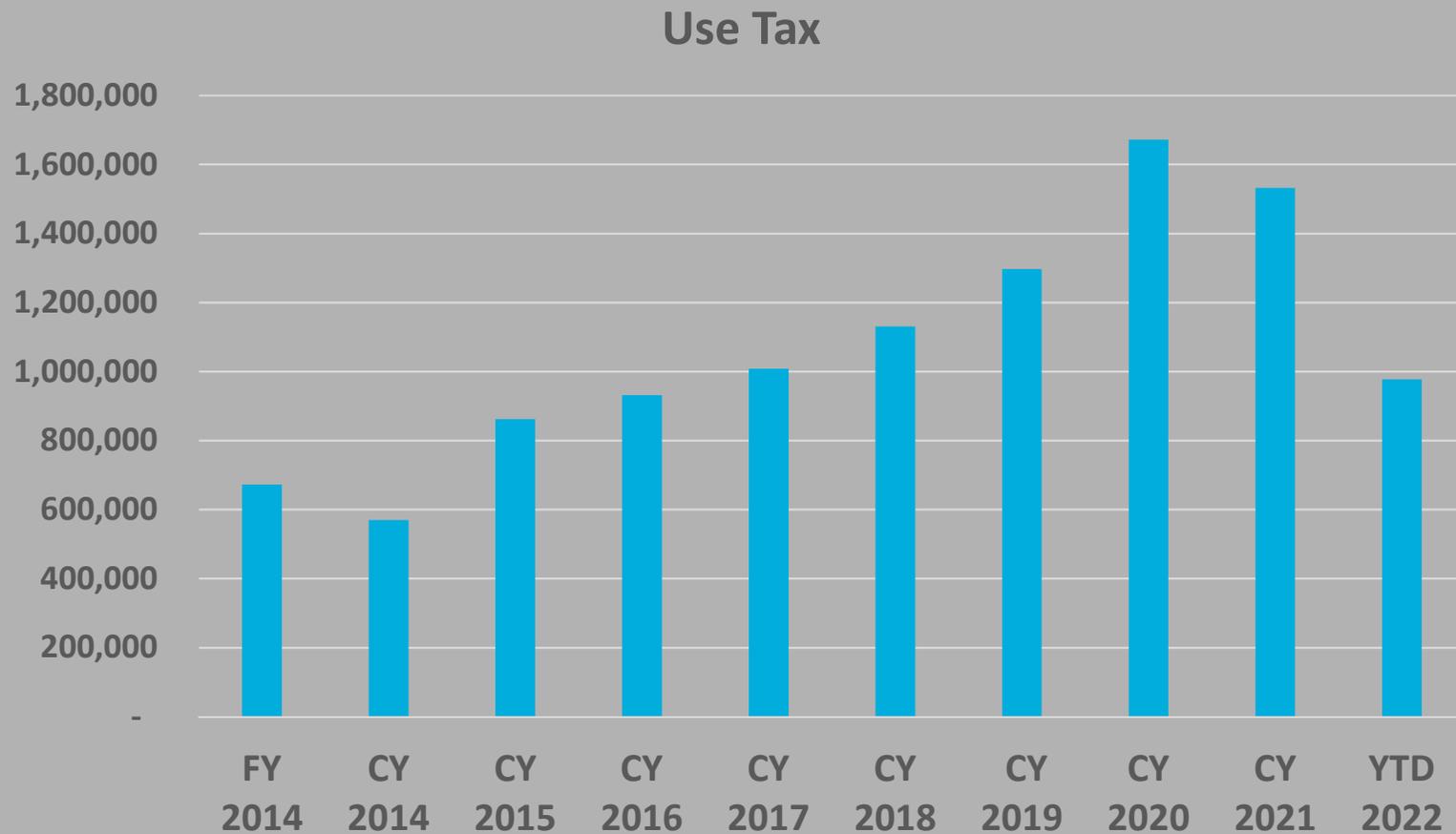
# State and Local Tax 10 Year Trend

## Sales Tax



# State and Local Tax 10 Year Trend

## Use Tax



# State and Local Tax 10 Year Trend

## Gaming Tax



# Key Assumptions

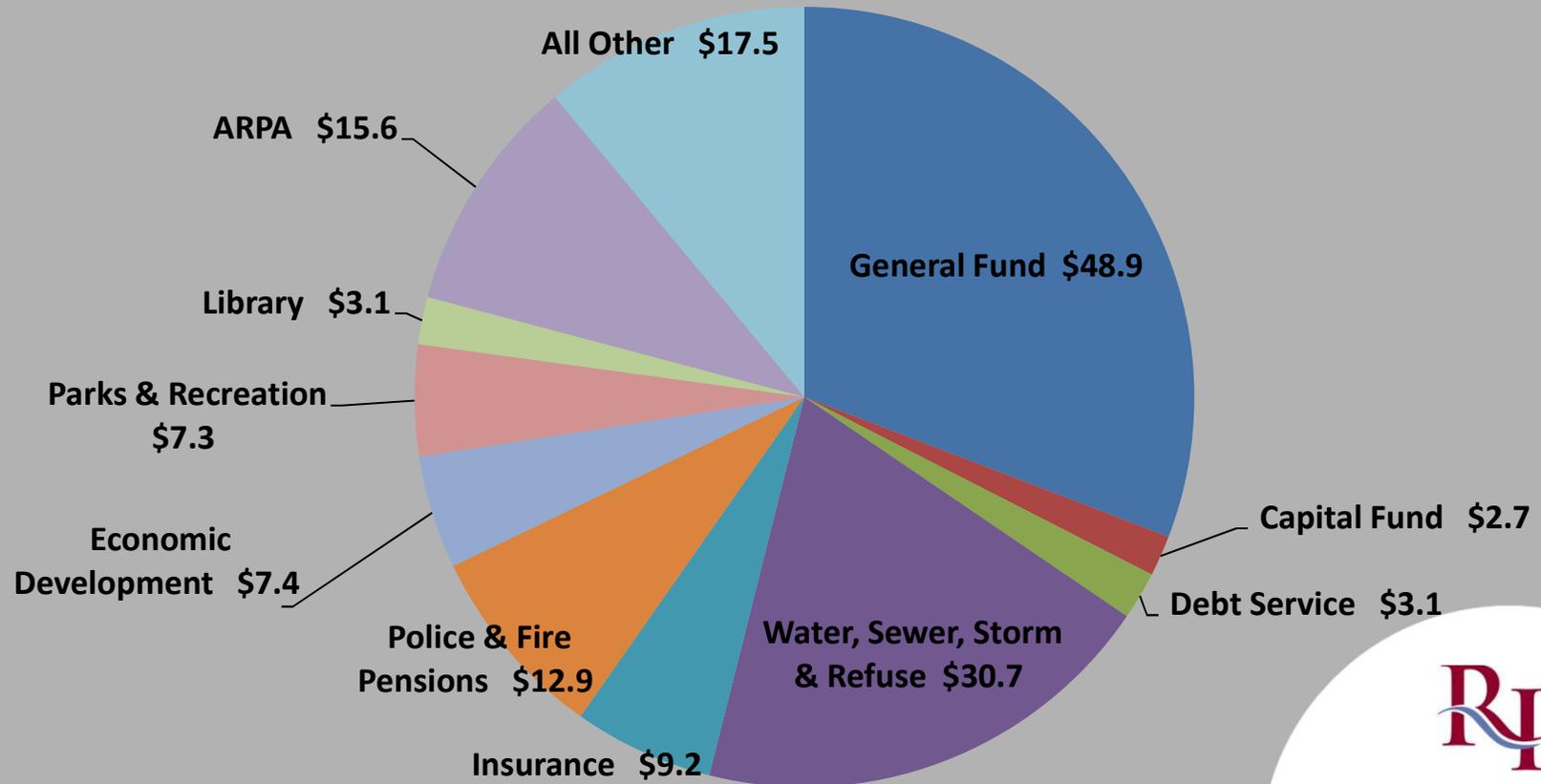
- Employer IMRF Pension 4.84%  
(Decrease of 3.77%)
- Police Pension 73.70% (Increase of 3.19%)
- Fire Pension 88.42% (Increase of 4.60%)
- Employer Health Insurance up 15.9%

- GWI Increases

<b>Bargaining Unit</b>	<b>GWI</b>
FOP Command	2.50%
FOP Patrol	2.50%
AFSCME A	1.85%
AFSCME B	1.95%
IAFF	2.75%
UAW	2.20%
Non-Affiliates	3.00%

# City Budget CY 2023

**Expenditures by Fund \$158,399,591 (\$158.4)**



# City Budget CY2023

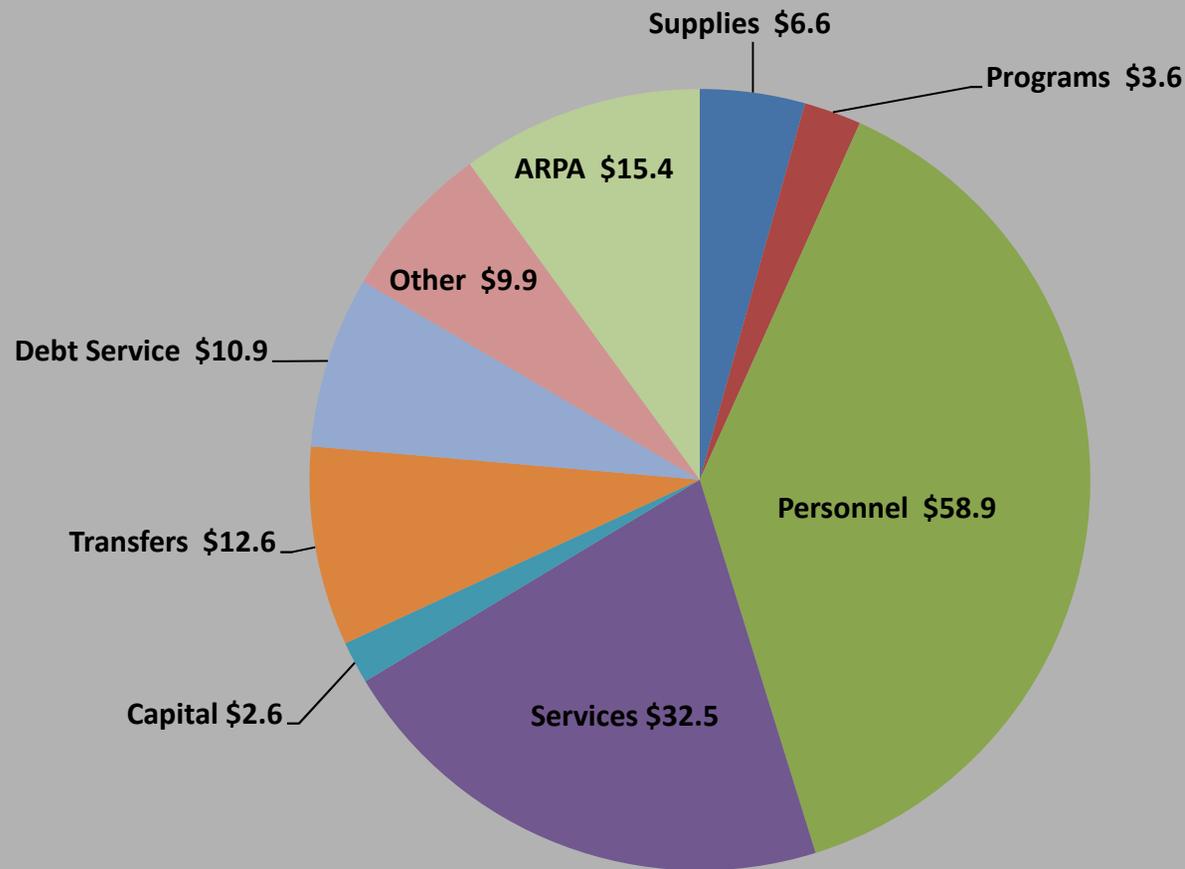
## Expenditures by Fund CY23 v CY22

	<b>CY 23</b>	<b>CY22</b>	<b>CY23 - CY22</b>	<b>% Chg</b>
<b>General Fund</b>	48.90	41.10	7.80*	15.95%
<b>Capital Fund</b>	2.69	2.70	(0.01)	-0.37%
<b>Debt Service</b>	3.14	3.10	0.04	1.27%
<b>Water, Sewer, Storm &amp; Refuse</b>	30.70	27.90	2.80	9.12%
<b>Insurance</b>	9.19	8.80	0.39	4.24%
<b>Police &amp; Fire Pensions</b>	12.87	10.90	1.97	15.31%
<b>Economic Development</b>	7.42	7.00	0.42	5.66%
<b>Parks &amp; Recreation</b>	7.32	6.90	0.42	5.74%
<b>Library</b>	3.11	2.90	0.21	6.75%
<b>ARPA</b>	15.56	-	15.56	100.00%
<b>All Other</b>	17.50	15.90	1.60	9.14%
	158.40	127.20	31.20	19.70%

\*General Fund Includes 5.4 Mil ARPA Transfer

# City Budget Overview CY 2023

**Expenditures by Category \$158,399,591 (\$158.4)**



# City Budget CY2023

## Expenditures by Category Comparison

	CY23	CY22	CY23 - CY22	% Change
Supplies	\$6.6	\$5.7	\$0.9	14.3%
Programs	\$3.6	\$2.9	\$0.7	20.2%
Personnel	\$58.9	\$55.5	\$3.4	5.7%
Services	\$32.5	\$31.2	\$1.3	3.9%
Capital	\$2.6	\$2.4	\$0.2	8.1%
Transfers*	\$18.0	\$10.3	\$7.7	42.7%
Debt Service	\$10.9	\$10.8	\$0.1	0.6%
Other/Contingency**	\$25.3	\$8.3	\$17.0	67.2%
	\$158.4	\$127.1	\$31.3	19.8%
*Includes ARPA Trans	\$5.4			
**Includes ARPA	\$15.4			

# City Budget CY 2023

## Pension Costs

### •Police and Fire Pension Costs

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Police	2,301,409	2,421,323	2,688,265	2,893,929	3,210,742	3,385,036	3,543,398	3,772,591	4,241,391	4,440,359	4,701,935
Fire	2,030,816	2,186,165	2,676,616	2,803,551	3,059,559	3,280,384	3,290,679	3,443,224	3,791,669	4,079,988	4,510,003
	4,332,225	4,607,488	5,364,881	5,697,480	6,270,301	6,665,420	6,834,593	7,216,216	8,033,060	8,520,347	9,211,937

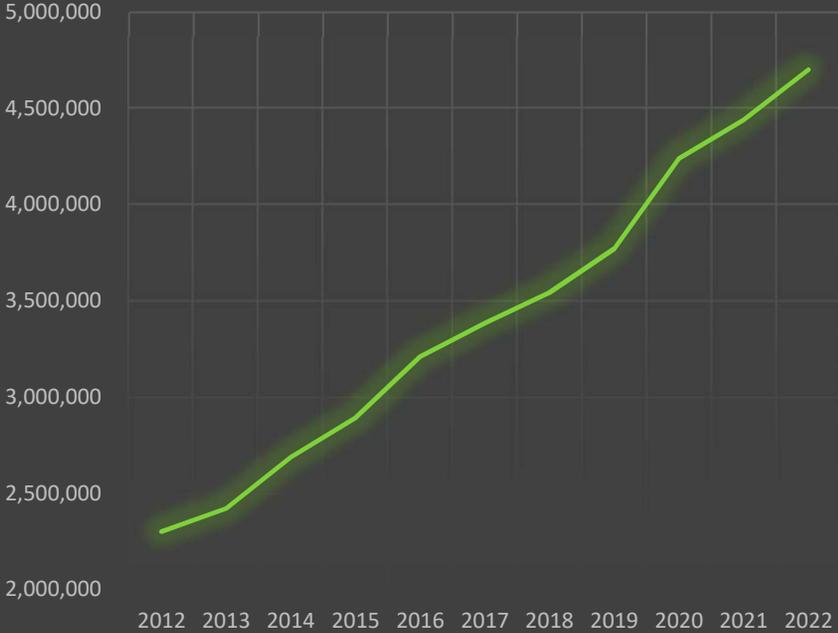
### •IMRF Pension Costs

	2015	2016	2017	2018	2019	2020	2021
IMRF	1,565,936	1,535,820	1,493,817	2,065,221	1,213,587	1,398,795	1,489,241

# City Budget CY 2023

## Pension Costs

Police Pension Costs



Fire Pension Costs



# City Budget CY 2023

## FTE History



2005	2010	2015	2020	2023
460.99	467.02	450.34	429.35	435.65



# City Budget CY 2023

## Position Changes

Department	Title	Change/New
Admin	ARPA Program Manager	New
Admin	Communication Specialist	New
CED	Planning & Zoning Manager	Change
CED	Land & Program Development Coordinator	Change
Finance	Budget & Grants Manager	Change
Finance	Part-Time Bookkeeper (Split with MLK)	New
Parks	Assistant Horticulture	New
Parks	Preschool Director	New
Police	Community Service Officer (Parking)	New

Department	Budget	Budget
	CY 2022	CY 2023
<b>Mayor and Council</b>	8.00	8.00
<b>City Clerk</b>	2.00	1.50
<b>General Administration</b>	1.00	3.50
<b>Human Resources</b>	3.96	3.96
<b>Finance</b>	11.00	11.40
<b>Information Technology</b>	5.00	5.00
<b>Community/Economic Development</b>	20.38	20.38
<b>Martin Luther King Jr. Center</b>	19.65	20.05
<b>Police</b>	108.00	109.00
<b>Fire</b>	59.60	59.60
<b>Public Works</b>	108.00	108.00
<b>Parks &amp; Recreation</b>	57.41	59.00
<b>Library</b>	25.63	26.26
<b>Total</b>	429.63	435.65

# City Budget CY 2023

## General Fund Revenues & Expenditures

General Fund Revenues	CY22 Budget Adopted	CY23 Budget Proposed	Percent of total	\$ Increase (decrease)	% Increase (decrease)
Property Taxes	9,890,846	10,582,950	21%	692,104	7%
Local Taxes and State Taxes	19,662,630	24,552,200	49%	4,889,570	25%
Licenses and Permits	1,151,925	1,102,100	2%	(49,825)	-4%
Grants	43,851	39,046	0%	(4,805)	-11%
Charges for Services	2,689,716	2,787,810	6%	98,094	4%
Rents and Other	148,400	198,010	0%	49,610	33%
Transfers *	4,725,520	10,362,980	21%	5,637,460	119%
Investment & Loans	39,350	61,350	0%	22,000	56%
	<b>38,352,238</b>	<b>49,686,446</b>	<b>100%</b>	<b>11,334,208</b>	<b>29.6%</b>
<b>General Fund Expenditures</b>					
Personnel Services	30,220,961	32,892,203	67%	2,671,242	9%
Supplies and Services	7,551,660	8,767,173	18%	1,215,513	16%
Other	395,521	498,056	1%	102,535	26%
Grants and Rebates*	94,000	5,389,710	11%	5,295,710	5634%
Capital	112,459	102,000	0%	(10,459)	0%
Transfers	1,359,109	1,370,343	3%	11,234	1%
	<b>39,733,710</b>	<b>49,019,485</b>	<b>100%</b>	<b>9,285,775</b>	<b>23.4%</b>

**Difference** (1,381,472) 666,961

Note: The following funds make up the General Fund: 101, 225, 226, 227, 271, 272, 273, 274, 275, 276, 277, 278, & 279

\* Revenue Transfer and Expenditures Grants & Rebates includes \$5,367,710 of ARPA Fund Revenue Replacement



ROCK ISLAND  
ILLINOIS

# Negative Fund Balances

## Negative Cash on Hand Balances as of 12/31/21

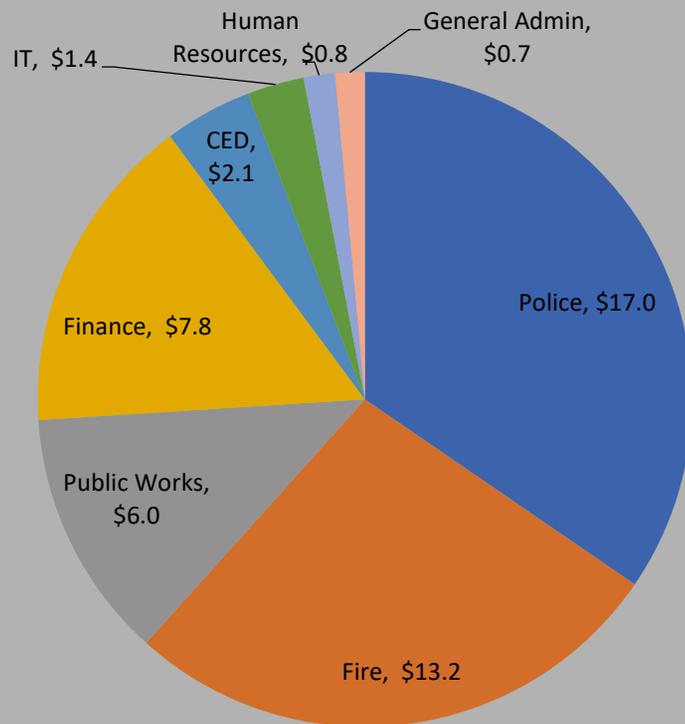
Fund	Equity in Cash	Fund Balance	Equity in Cash as of 11/14/22
207 - CED	\$ (293,715)	\$ (299,964)	\$ (226,382)
211 - MLK Center	\$ (102,883)	\$ (106,574)	\$ (41,093)
212 - MLK Facility	\$ (90,498)	\$ (90,498)	\$ (90,498)
213 - TIF #8 1st Street	\$ (101,321)	\$ (101,320)	\$ (94,333)
223 - Gaming	\$ (744,099)	\$ (409,362)	\$ 1,267,236
241 - US Dept of Justice Grant	\$ (9,876)	\$ (9,876)	\$ (9,876)
242 - CDBG	\$ (161,736)	\$ (106,940)	\$ 2,028
247 - HUD-DeLacerda House	\$ (43,612)	\$ (43,612)	\$ 2,885
301 - Capital Improvement	\$ (1,106,064)	\$ (1,573,201)	\$ (432,400)
302 - Capital Improvements Streets	\$ (25,424)	\$ (200,292)	\$ (296,105)
405 - Debt Service	\$ (379,726)	\$ (374,534)	\$ (271,867)
510 - Solid Waste	\$ (397,465)	\$ (161,720)	\$ (223,490)
541 - Sunset Marina	\$ (209,243)	\$ (87,169)	\$ (170,084)
601 - Fleet Services	\$ (568,778)	\$ 2,804,964	\$ (427,853)
606 - Engineering	\$ (1,878,329)	\$ (2,560,778)	\$ (2,377,325)
905 - IL DCFS	\$ (84,470)	\$ (30,266)	\$ (115,249)
906 - Dept of Human Services	\$ (208,753)	\$ (104,576)	\$ (103,431)

# Engineering Challenges

	Engineering				
	CY 2019 Actual	CY 2020 Actual	CY 2021 Actual	CY 2022 Revised Budget	CY 2023 Proposed Budget
<b>Total Revenues</b>	759,654	1,077,578	946,283	971,550	950,200
<b>Total Expenses</b>	1,304,933	1,020,744	800,026	1,244,177	1,263,099
<b>Ending Fund Balance</b>	(2,763,867)	(2,707,035)	(2,560,778)	(3,074,293)*	<b>(3,137,342)</b>
<b>Ending Equity in Cash</b>	(1,513,918)	(1,639,073)	(1,878,129)	(2,409,051)*	(2,679,927)
				*Current	<i>Estimated</i>
				<b>CY 2023 Deficit</b>	<b>(312,899)</b>

# General Fund Expenses CY 2023

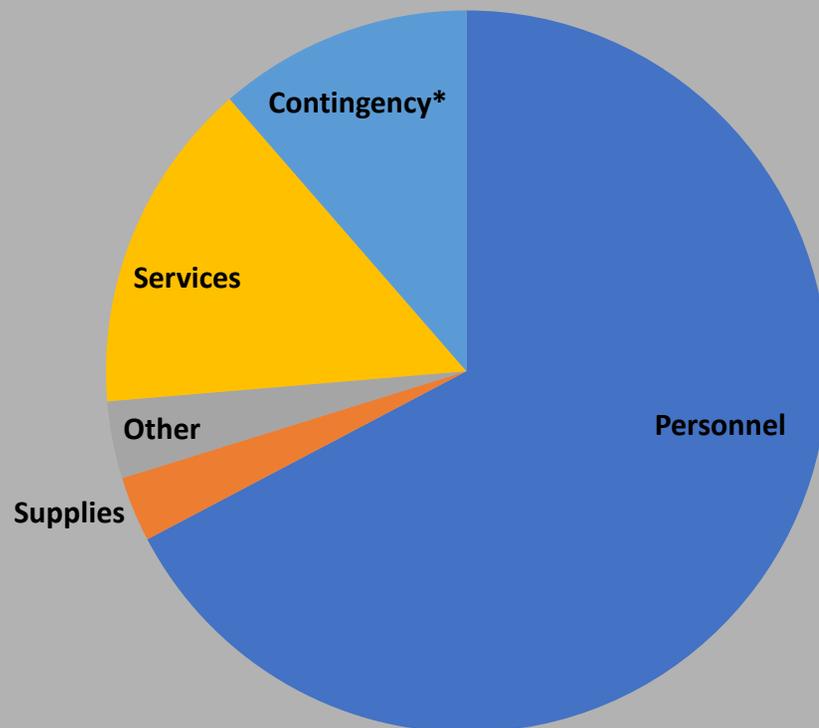
Departments \$49,019,485 (\$49.0)



Police	\$	17.0
Fire	\$	13.2
Public Works	\$	6.0
Finance*	\$	7.7
CED	\$	2.1
Information Technology	\$	1.4
Human Resources	\$	0.8
General Admin	\$	0.7
*Finance includes ARPA Transfer \$5,367,710		

# General Fund Expenses CY 2023

Categories \$49,019,485 (\$49.0)



Personnel	\$	32.9
Supplies	\$	1.4
Other	\$	1.7
Services	\$	7.3
Contingency*	\$	5.6

\*Contingency include ARPA \$5,367,710

# General Fund Expenses CY 2023

## Personnel by Category \$32,892,203 (\$32.9)

### General Fund Personnel Expenses

Salaries	16,800,019	51.1%
Pension	10,145,561	30.8%
Health Insurance	3,410,245	10.4%
Overtime	1,081,470	3.3%
Longevity	494,255	1.5%
Fringe	306,902	0.9%
Prof Dev/Education	351,320	1.1%
<u>Severance</u>	<u>302,431</u>	0.9%
	<b>32,892,203</b>	<b>100.0%</b>

*General Fund Expenses*

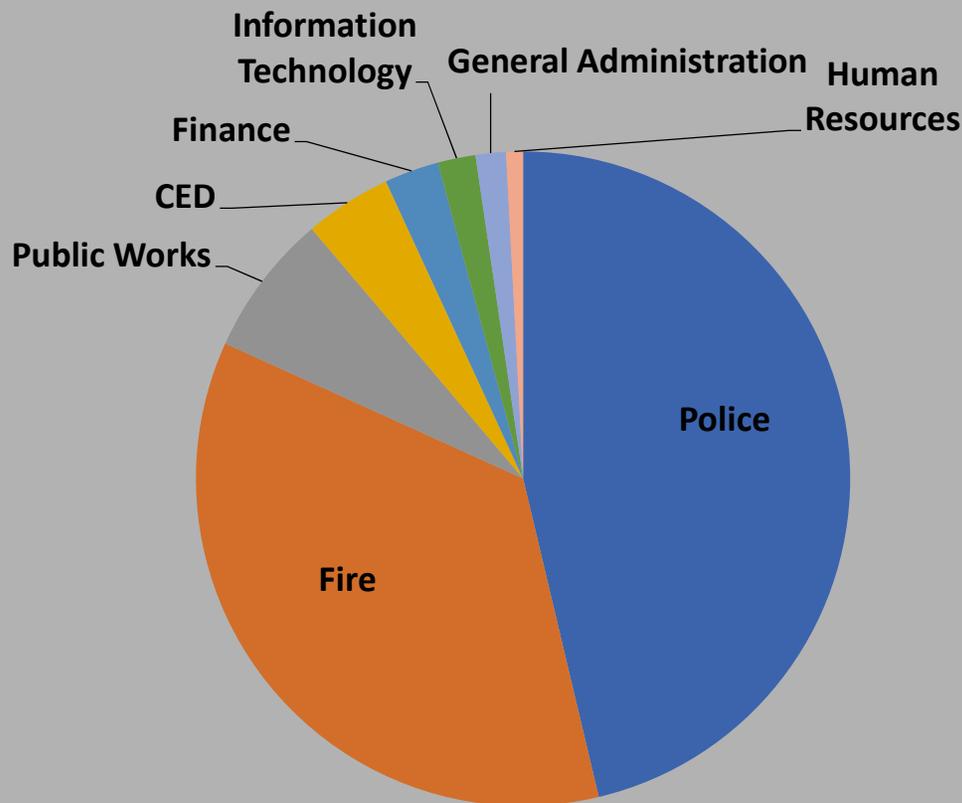
**48,878,785**

*Personnel % of Total*

**67.3%**

# General Fund Expenses CY 2023

**Personnel by Department \$32,892,203 (\$32.9)**



Police	\$15.22	46.3%
Fire	\$11.68	35.5%
Public Works	\$ 2.32	7.1%
CED	\$ 1.41	4.3%
Finance	\$ 0.89	2.7%
Information Technology	\$ 0.61	1.9%
General Administration	\$ 0.49	1.5%
Human Resources	\$ 0.28	0.8%

# General Fund

## CY22 Estimated Surplus

Monthly Budgeted Expenditures	Budget	Revised Budget	Actual
*** Less ARPA Funds	3,307,112	3,408,691	2,555,700
60 Day Reserve	6,614,225	6,817,381	5,111,400
90 Day Reserve	9,921,337	10,226,072	7,667,100
Current Fund Balance 10/31/22	20,572,449	20,572,449	20,572,449
<b>Projected General Fund Excess Available - Above 90 Days</b>	<b>10,651,112</b>	<b>10,346,378</b>	<b>12,905,349</b>
<b>Assigned to fund the CY23 General Fund Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>
Remaining to be transferred to CIP/Other Usage	10,651,112.35	10,346,377.85	12,905,349.41
Policy: 60-90 days of budgeted operating expenditures.			

- Deficit Fund Balances
- Vehicle Replacement
- Funding for Parks/Library

# Public Works Enterprise Funds CY 2023

**\$29,917,508 (\$30.0)**

	<u>Water</u>	<u>Wastewater</u>	<u>Stormwater</u>	<u>Refuse</u>	<u>Total</u>	<u>%</u>
<b>Personnel</b>	2,292,594	1,765,391	571,420	772,178	<b>5,401,583</b>	<b>18%</b>
<b>Supplies</b>	1,153,040	459,965	119,050	104,450	<b>1,836,505</b>	<b>6%</b>
<b>Services</b>	2,278,042	3,981,313	665,925	1,217,089	<b>8,142,369</b>	<b>27%</b>
<b>Other</b>	51,446	75,948	6,564	0	<b>133,958</b>	<b>0%</b>
<b>Programs</b>	0	300	28,000	0	<b>28,300</b>	<b>0%</b>
<b>Capital</b>	1,115,000	50,000	350,000	0	<b>1,515,000</b>	<b>6%</b>
<b>Debt Service</b>	1,579,641	5,233,514	89,000	0	<b>6,902,155</b>	<b>23%</b>
<b>Transfers</b>	916,338	615,825	351,671	169,029	<b>2,052,863</b>	<b>7%</b>
<b>Contingency</b>	<u>1,154,789</u>	<u>2,570,978</u>	<u>155,289</u>	<u>23,719</u>	<b><u>3,904,775</u></b>	<b><u>13%</u></b>
	<b>10,540,890</b>	<b>14,753,234</b>	<b>2,336,919</b>	<b>2,286,465</b>	<b>29,917,508</b>	<b>100%</b>

# Rate Increases

## Water, Wastewater, Stormwater, Refuse

Water Volume Charge		
Rate	2022	2023
First 15,000 ft <sup>3</sup>	\$ 4.10	\$ 4.32
Next 885,000 ft <sup>3</sup>	\$ 3.75	\$ 3.96
Over 885,000 ft <sup>3</sup>	\$ 2.86	\$ 3.02

Quarterly Water Fixed Meter Charge		
Meter Size	2022	2023
5/8"	\$ 40.21	\$ 42.42
3/4"	\$ 42.82	\$ 45.18
1"	\$ 52.21	\$ 55.09
1 1/2"	\$ 61.84	\$ 65.24
2"	\$ 96.61	\$ 101.92
3"	\$ 313.24	\$ 330.47
4"	\$ 417.66	\$ 440.62
6"	\$ 642.09	\$ 677.40

Monthly Water Fixed Meter Charge		
Meter Size	2022	2023
5/8"	\$ 22.97	\$ 24.23
3/4"	\$ 26.34	\$ 27.79
1"	\$ 27.67	\$ 29.20
1 1/2"	\$ 32.65	\$ 34.44
2"	\$ 46.99	\$ 49.57
3"	\$ 125.24	\$ 132.13
4"	\$ 177.50	\$ 187.27
6"	\$ 281.89	\$ 297.40

Stormwater		
Custer	2022	2023
Small Single-Family Resident	\$ 3.47	\$ 3.72
Medium Single-Family Resident	\$ 4.63	\$ 4.97
Large Single-Family Resident	\$ 5.79	\$ 6.22
Non-Single-Family Resident	\$ 4.63	\$ 4.97

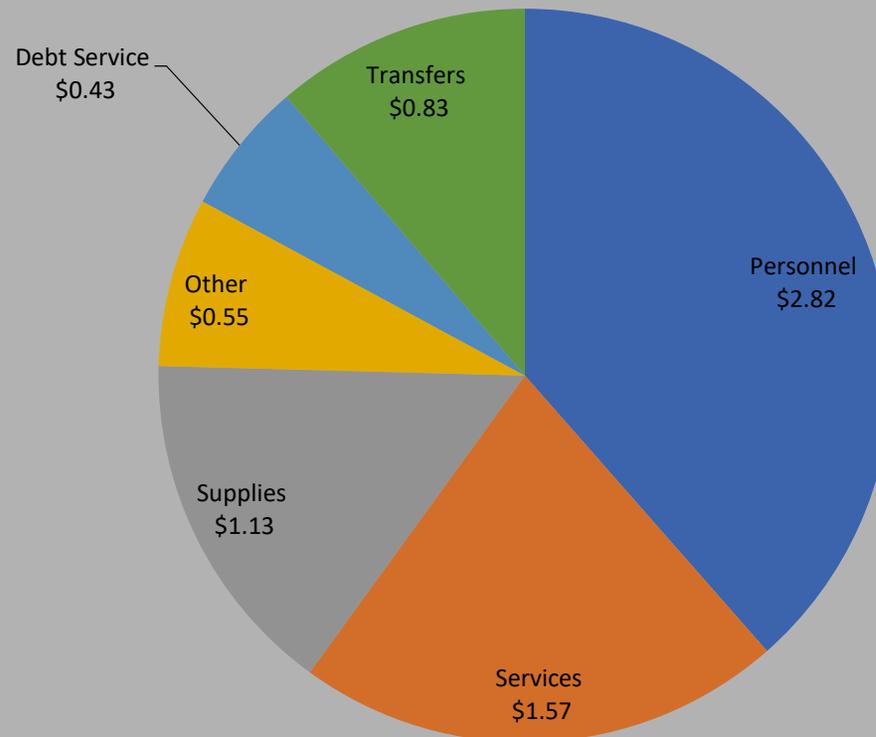
Wastewater Quarterly Fixed Service Charge		
Meter Size	2022	2023
1 1/2"	\$ 197.58	\$ 206.47

Wastewater Monthly Fixed Service Charge		
Meter Size	2022	2023
1 1/2"	\$ 74.10	\$ 77.43

Refuse - Quarterly Rates		
Custer	2022	2023
Single-Family Home	\$ 33.00	\$ 33.00
Duplex	\$ 66.00	\$ 66.00
Triplex	\$ 99.00	\$ 99.00
Fourplex	\$ 132.00	\$ 132.00

# Parks & Recreation Fund CY 2023

Expenditures \$7,321,372 (\$7.32)



# Parks Challenges

	CY 2019 Actual	CY 2020 Actual	CY 2021 Actual	CY 2022 Revised Budget	CY 2023 Proposed Budget
<b>Total Revenues</b>	6,216,062	4,616,188	5,555,161	6,042,307	5,944,713
<b>Total Expenses</b>	4,667,580	6,297,591	6,130,693	8,431,216	7,321,372
<b>Property Tax Revenue</b>	2,037,052	1,920,935	1,949,577	2,096,162	2,096,162
<b>Minimum Wage</b>	\$8.25	\$9.25 - \$10.00	\$11.00	\$12.00	\$13.00
<b>Ending Fund Balance</b>	10,685,574	10,154,636	10,354,905	9,096,292*	8,623,609
<b>Ending Equity in Cash</b>	552,118	343,281	1,035,634	4,117*	(839,447)
				*Current	<i>Estimated</i>
				<b>CY 2023 Deficit (less deprecitaion)</b>	<b>(859,666)</b>

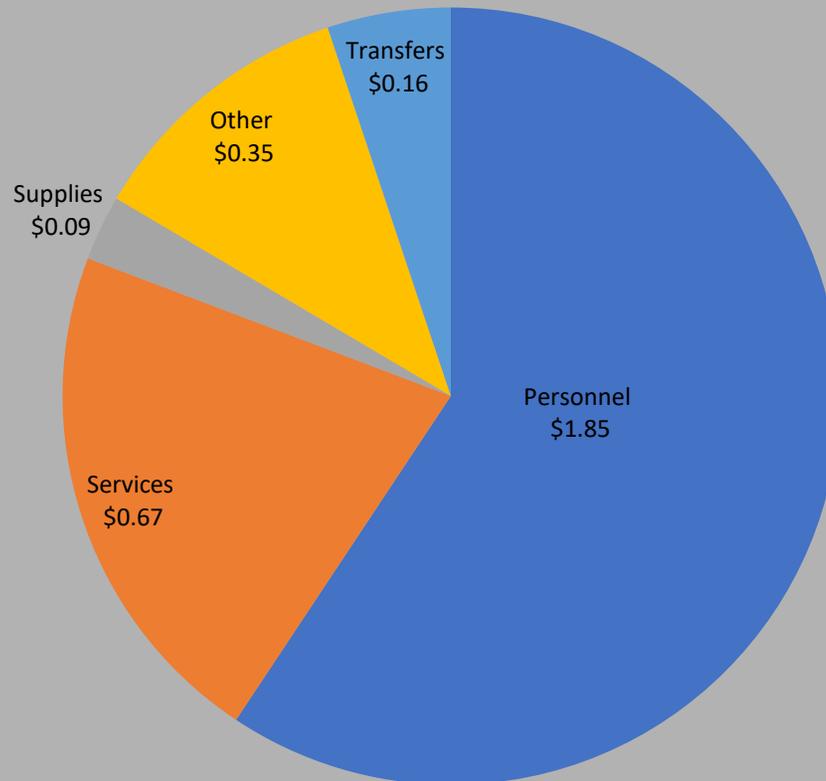
- Minimum Wage Increases
- Stagnant Property Tax Revenue
- COVID Impact

# Parks Challenges

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	CY 2014 Actual	CY 2015 Actual	CY 2016 Actual	CY 2017 Actual	CY 2018 Actual	CY 2019 Actual
<b>Total Revenues</b>	5,492,910	5,847,138	5,689,473	3,113,127	5,551,322	5,407,689	5,521,822	5,144,570	6,216,062
<b>Total Expenses</b>	6,657,351	6,649,765	6,839,282	5,289,707	6,213,780	6,122,590	6,129,278	6,988,588	4,667,580
<b>Property Tax Revenue</b>	1,751,391	1,752,884	1,753,400	8,767	1,753,644	1,820,598	1,920,041	1,815,309	2,037,052
	CY 2020 Actual	CY 2021 Actual	CY 2022 Revised Budget	CY 2023 Proposed Budget	CY 2024 Estimated	CY 2025 Estimated	CY 2026 Estimated	CY 2027 Estimated	
<b>Total Revenues</b>	4,616,188	5,555,161	6,042,307	5,944,713	6,123,054	6,306,746	6,495,948	6,690,827	
<b>Total Expenses</b>	6,297,591	6,130,693	8,431,216	7,321,372	7,541,013	7,767,244	8,000,261	8,240,269	
<b>Property Tax Revenue</b>	1,920,935	1,949,577	2,096,162	2,096,162	2,138,085	2,180,847	2,224,464	2,268,953	

# Library Fund CY 2023

Expenditures \$3,113,333 (\$3.11)



# Library Challenges

	CY 2019 Actual	CY 2020 Actual	CY 2021 Actual	CY 2022 Revised Budget	CY 2023 Proposed Budget
<b>Total Revenues</b>	2,676,957	4,095,025	2,569,334	2,917,097	2,811,189
<b>Total Expenses</b>	2,691,718	3,193,572	2,970,597	3,523,834	3,113,333
<b>Property Tax Revenue</b>	2,117,069	2,188,062	2,160,365	2,302,410	2,302,410
<b>Minimum Wage</b>	\$8.25	\$9.25 - \$10.00	\$11.00	\$12.00	\$13.00
<b>Ending Fund Balance</b>	720,543	1,620,831	893,773	1,104,572*	(306)
<b>Ending Equity in Cash</b>	1,286,812	2,042,132	1,860,024	2,041,331*	1,754,844
				*Current	<i>Estimated</i>
				<b>CY 2023 Deficit</b>	<b>(302,144)</b>

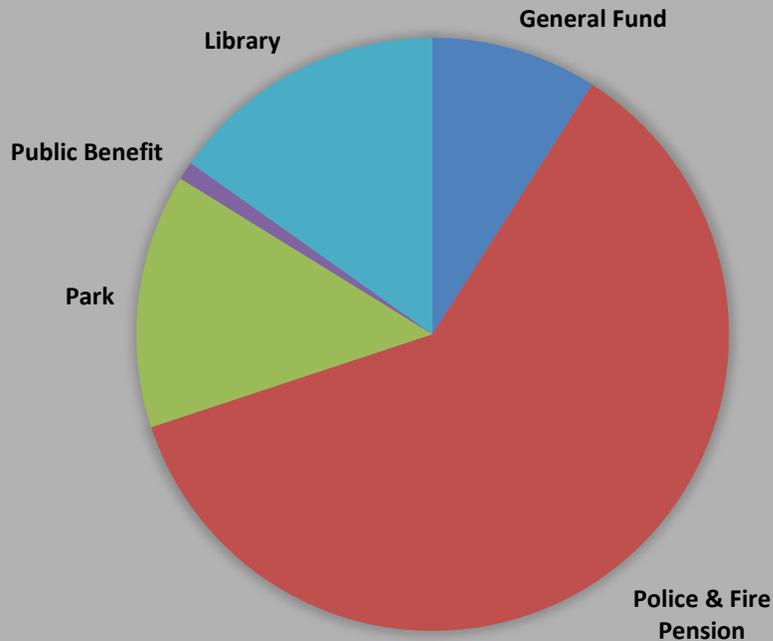
- Minimum Wage Increases
- Stagnant Property Tax Revenue

# Library Challenges

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	CY 2014 Actual	CY 2015 Actual	CY 2016 Actual	CY 2017 Actual	CY 2018 Actual	CY 2019 Actual
<b>Total Revenues</b>	2,444,532	2,435,552	2,423,089	2,374,442	2,570,093	2,497,764	2,439,808	2,610,358	2,676,957
<b>Total Expenses</b>	2,444,593	2,357,381	2,477,119	1,954,814	2,813,931	2,563,803	2,518,055	2,470,539	2,691,718
<b>Property Tax Revenue</b>	1,968,626	1,969,440	1,970,227	1,970,678	1,971,394	2,047,133	2,041,790	2,116,137	2,117,069
	CY 2020 Actual	CY 2021 Actual	CY 2022 Revised Budget	CY 2023 Proposed Budget	CY 2024 Estimated	CY 2025 Estimated	CY 2026 Estimated	CY 2027 Estimated	
<b>Total Revenues</b>	4,095,025	2,569,334	2,917,097	2,811,189	2,867,413	2,953,435	3,042,038	3,133,299	
<b>Total Expenses</b>	3,193,572	2,970,597	3,523,834	3,113,333	3,206,733	3,302,935	3,402,023	3,504,084	
<b>Property Tax Revenue</b>	2,188,062	2,160,365	2,302,410	2,302,410	2,348,458	2,395,427	2,443,336	2,492,203	

# Property Tax Allocations CY 2023

**\$15,136,513 (\$15.1)\***



Police & Fire Pension	\$9.21
Library	\$2.30
Park	\$2.10
General Fund	\$1.37
Public Benefit	\$0.15

\* Proposed 2022 Levy

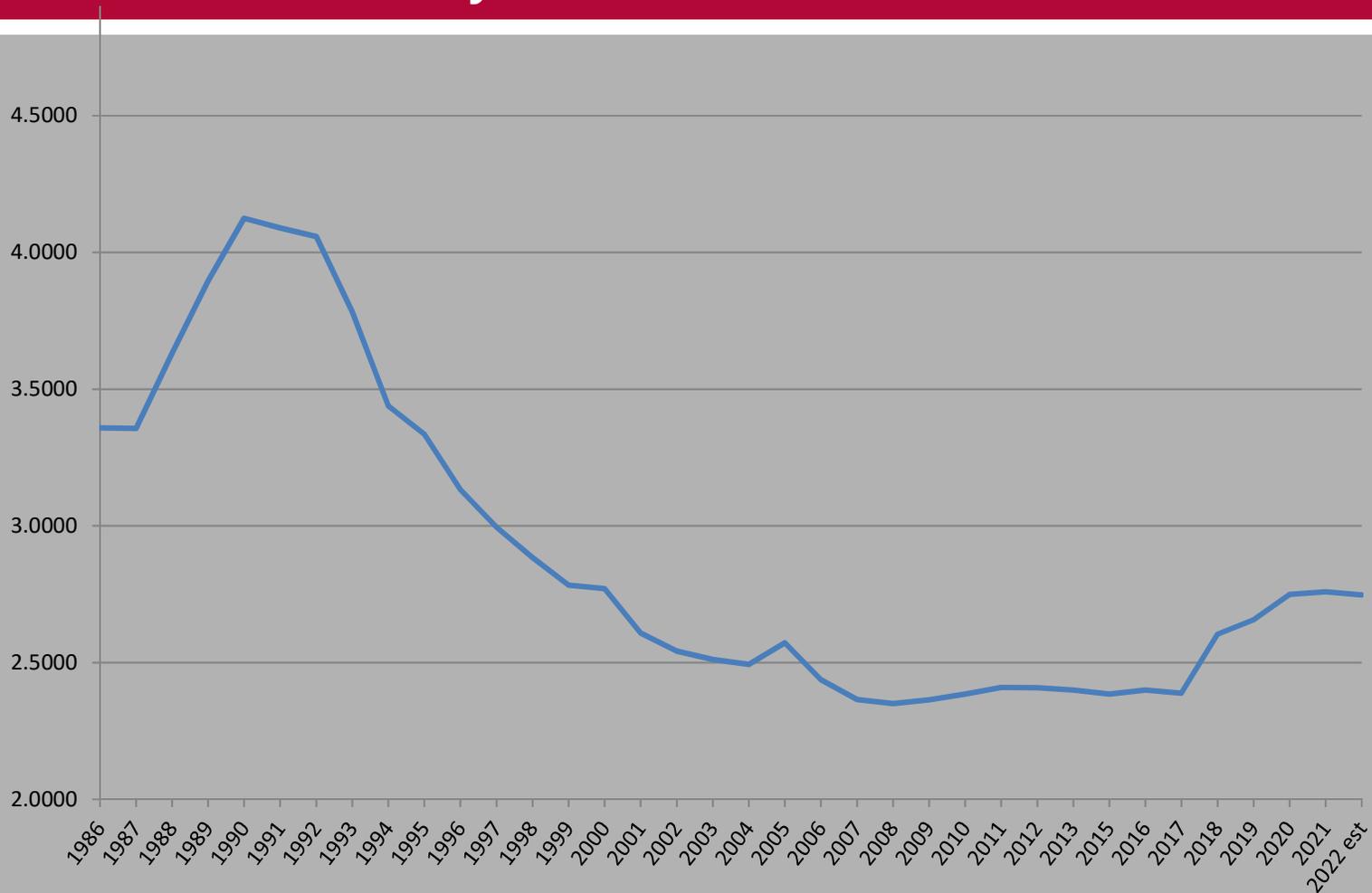
# Property Tax Allocations CY 2023

**\$15,136,512 (\$15.1)**

	Extended Levy	Proposed Levy		
	CY 2022	CY 2023	Difference	Variance
General Fund	1,371,011	1,371,011	-	0.00%
Police Pension	4,440,539	4,701,935	261,396	5.89%
Fire Pension	4,080,438	4,510,003	429,565	10.53%
Library	2,302,541	2,302,541	-	0.00%
Recreation	764,607	764,607	-	0.00%
Park	1,157,011	1,157,011	-	0.00%
RIFAC	174,851	174,851	-	0.00%
Public Benefit	154,554	154,554	-	0.00%
<b>Total Levy</b>	<b>14,445,552</b>	<b>15,136,512</b>	<b>690,961</b>	<b>4.78%</b>
General Fund	9,891,988	10,582,949	690,961	6.99%
<b>Property Valuation</b>	<b>525,694,211</b>	<b>550,073,965</b>	<b>24,379,754</b>	<b>4.64%</b>
<b>Property tax rate</b>	<b>2.748</b>	<b>2.752</b>	<b>0.004</b>	<b>0.14%</b>

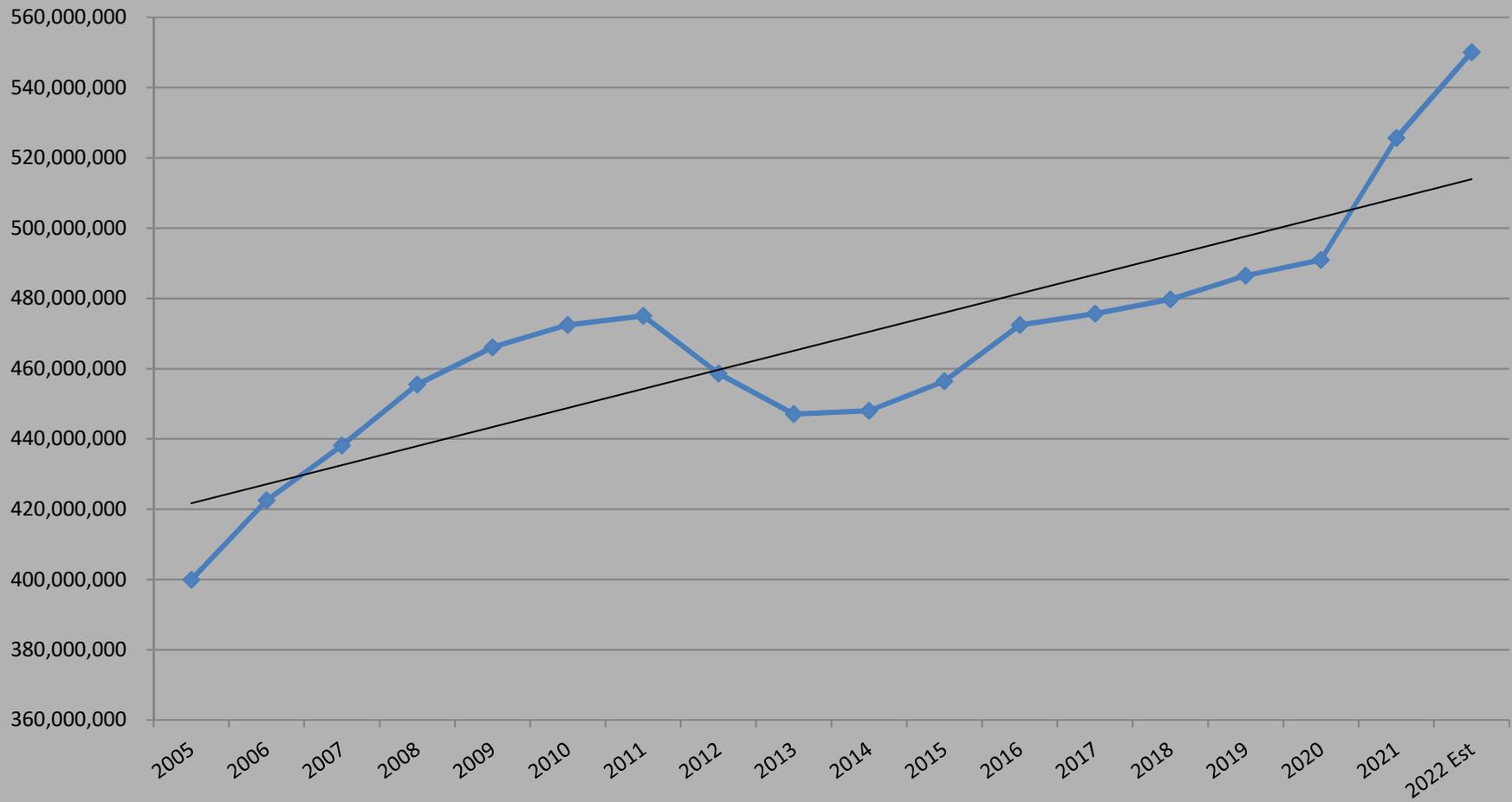
# Tax Rate by Collection Year

## City of Rock Island



# ΕΑV History

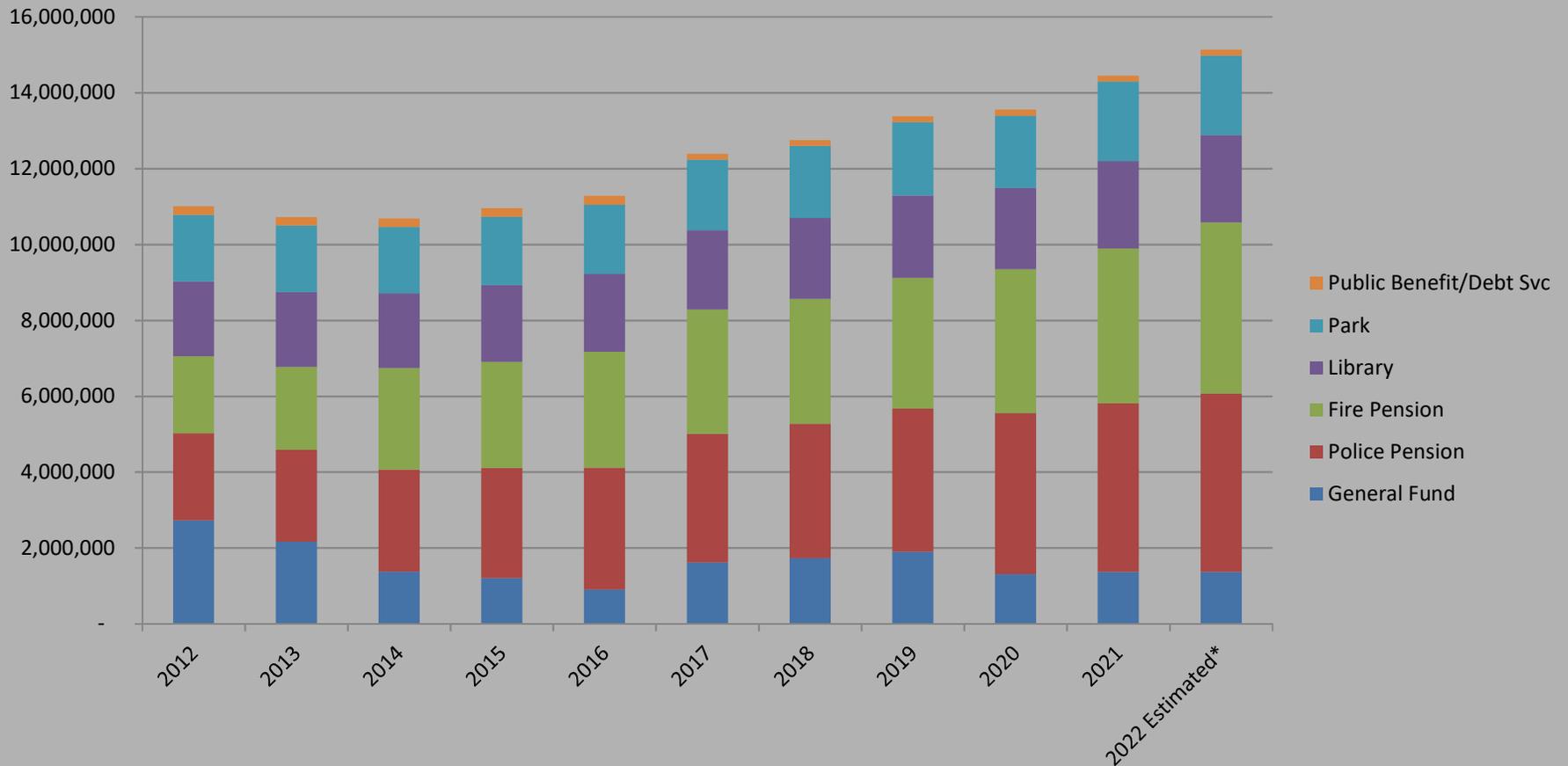
## City of Rock Island



# Property Tax

## City Tax Levy History

City of Rock Island Tax Levy





# 2005 to 2022 General Fund Tax Rate

## \$100,000 Assessed Value Home

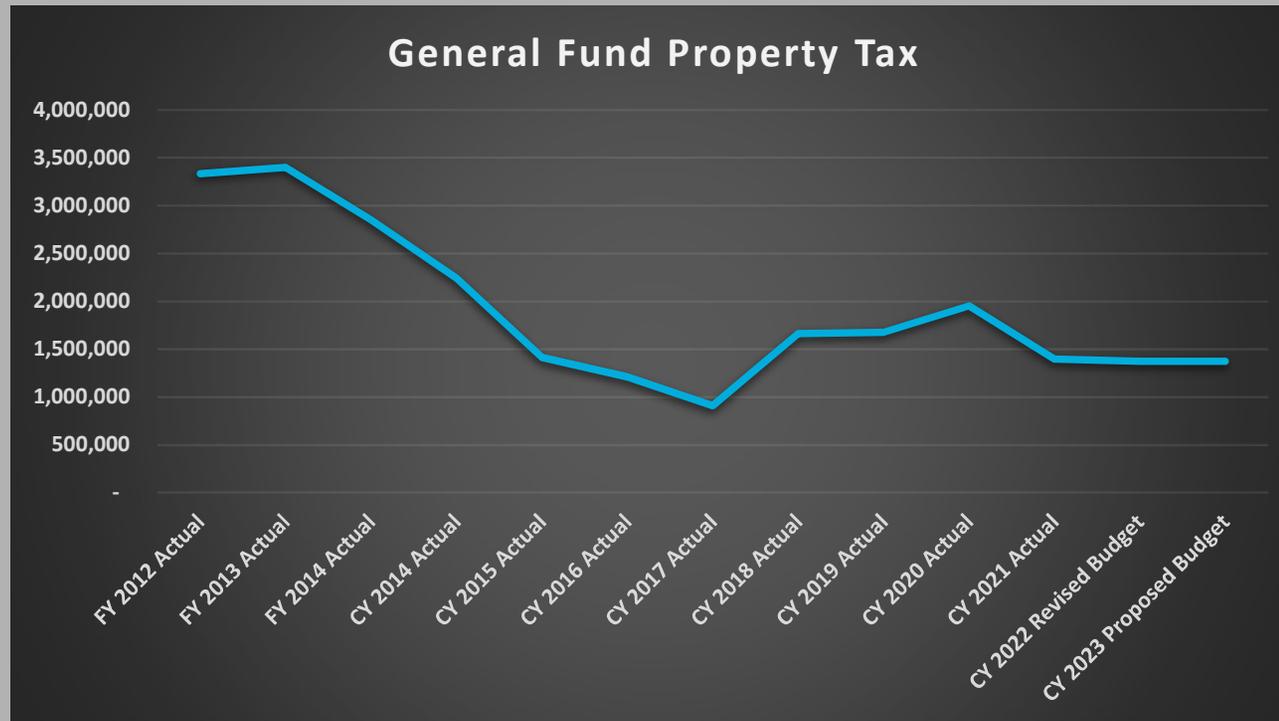
Rate	Levy			<i>difference</i>
	2005	2021	2022*	
Rate	2.5730	2.7479	2.7517	
General Fund	\$ 292	\$ 71	\$ 68	\$ (3.17)
Fire Pension	\$ 85	\$ 212	\$ 224	\$ 11.94
Police Pension	\$ 95	\$ 231	\$ 234	\$ 2.76
Debt Service	\$ 12	\$ -	\$ -	\$ -
Public Benefit	\$ 14	\$ 8	\$ 8	\$ (0.36)
Public Library	\$ 108	\$ 120	\$ 114	\$ (5.30)
Park Fund	\$ 97	\$ 109	\$ 104	\$ (4.84)
<b>City of Rock Island Total</b>	<b>\$ 703</b>	<b>\$ 751</b>	<b>\$ 752</b>	<b>\$ 1.04 annual</b> <i>per</i> <b>\$ 0.09month</b>

*\*proposed*

# General Fund Property Tax

## General Fund Property Tax History

	General Fund												
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	CY 2014 Actual	CY 2015 Actual	CY 2016 Actual	CY 2017 Actual	CY 2018 Actual	CY 2019 Actual	CY 2020 Actual	CY 2021 Actual	CY 2022 Revised Budget	CY 2023 Proposed Budget
<b>Property Tax</b>	3,337,727	3,404,700	2,853,822	2,241,988	1,412,163	1,208,894	905,658	1,661,955	1,676,140	1,952,539	1,393,403	1,370,499	1,371,011



# Positives

- Strong general fund balance
- ARPA Funding
- Replacement tax
- Revenue trends
- IMRF Pension
- EAV

# Challenges

- Negative fund balances
- Revenues
- Vehicle, Building, and Computer Replacement/Maintenance
- Park & Library structural deficit
- Environmental mandates – water & sewer
- Population decline
- Long-term Debt/Liabilities

# Long-term Debt

	Long-Term Debt Outstanding					
	Governmental		Business-Type		Totals	
	Activities		Activities			
	12/31/21	12/31/20	12/31/21	12/31/20	12/31/21	12/31/20
Compensated Absences	\$ 2,918,797	3,875,769	506,520	737,872	3,425,317	4,613,641
Net Pension Liability - IMRF	(11,078,414)	(3,081,954)	(6,328,802)	(1,616,170)	(17,407,216)	(4,698,124)
Net Pension Liability - Police	92,597,955	87,368,886	—	—	92,597,955	87,368,886
Net Pension Liability - Firefighters'	76,685,900	72,834,121	—	—	76,685,900	72,834,121
Total OPEB Liability - RBP	17,698,652	18,282,055	4,152,662	4,059,567	21,851,314	22,341,622
Line of Credit	—	—	1,300,000	—	1,300,000	—
Capital Lease Payable	—	—	99,519	146,744	99,519	146,744
General Obligation Bonds	46,964,578	50,831,567	26,254,711	17,387,026	73,219,289	68,218,593
IEPA Loans Payable	—	—	58,770,371	72,202,977	58,770,371	72,202,977
Asset Retirement Obligation	46,950	46,950	22,225,004	22,225,004	22,271,954	22,271,954
<b>Total</b>	<b>225,834,418</b>	<b>230,157,394</b>	<b>106,979,985</b>	<b>115,143,020</b>	<b>332,814,403</b>	<b>345,300,414</b>

# Conclusion

- Maintain high level of service
- Budget Work is ongoing
- Support City Council goals

# Balanced Approach

1. Grow the tax base
2. Augment revenues
3. Manage expenses
4. Focus on priorities

# Priority-Based Budgeting

## Three Critical Questions



What do we do?



What does it cost?



How closely does it align with our strategic priorities?

## This Process is Broken Down into 4 Steps

**1. Program Inventory** – Determine all programs and services we offer.

**2. Program Costing** – Allocate line-item budget expenditures/revenue to programs to identify the true cost of programs.

**3. Program Scoring** – Assign scores to programs based on alignment with Council's Strategic Priorities and basic program attributes.

**4. Take Action & Apply the Data** – Use program insights to optimize our resources for maximum program efficiency.

# Priority-Based Budgeting



# Budget Work Schedule

## Capital Improvement Plan Review:

- Monday, November 28, 2022

## Weekly Meetings

## Budget presented for approval:

- Monday, December 12, 2022
- Monday, December 19, 2022