

CITY OF ROCK ISLAND



Mayor
Dennis E. Pauley
(2013 - 2017)



1st Ward Alderman
Ivory Deaon Clark
(2013 - 2017)



2nd Ward Alderman
Virgil J. Mayberry
(2015 - 2019)



3rd Ward Alderman
Paul Foley
(2013 - 2017)



4th Ward Alderman
Stephen L. Tollenaer
(2015 - 2019)



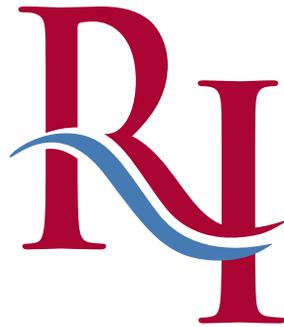
5th Ward Alderwoman
Kate Hotle
(2013 - 2017)



6th Ward Alderman
Joshua Schipp
(2015 - 2019)



7th Ward Alderman
Charles Austin III
(2013 - 2017)



ROCK ISLAND

ILLINOIS



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EXECUTIVE SUMMARY

November 10, 2016

Mayor and Members of the City Council:

I am pleased to submit the proposed 2017 budget plan to you for your review and consideration. This proposal includes recommended plans for public services during the calendar year that begins January 1, 2017 and ends December 31, 2017. It also outlines a plan to finance these services. The budget preparation cycle was triggered by the annual goal setting process conducted in June. The resulting Strategic Plan for 2016-2017 provides a broad vision of a growing community that is a desirable place to live and do business. It aspires to preserve its historic character while providing high-quality public services in an era of challenging fiscal realities.

The Mission Statement and Vision of the City is encapsulated in the Strategic Plan:

*ROCK ISLAND
is a GROWING CITY with BEAUTIFUL
RIVERFRONTS, a VIBRANT DOWNTOWN,
and LIVABLE NEIGHBORHOODS.
ROCK ISLAND
RESPECTS DIVERSITY AND HISTORY.
OUR CITIZENS
have QUALITY HOMES
and PLACES FOR ENJOYMENT AND FUN.
ROCK ISLAND
Is a PROUD COMMUNITY.*

The Strategic Initiatives approved for 2016-2017 are:

Policy Agenda

Top Priority

- Street Infrastructure Plan and Funding Mechanism
- Walmart Development: Final Agreement, Construction
- Outparcel development at Walmart Site: Investment Commitment
- Kmart Site Redevelopment: Direction
- Parks and Recreation: Needs Assessment, Reorganization and Facilities Plan
- Retail Attraction: Contract and Business Commitment

High Priority

- Body Cameras: Policy / Guidelines, Storage, Funding
- Downtown Business Attraction: Strategy, Business Commitment
- 2nd Avenue Project: Grant, Plan Direction, Funding
- Zoning Ordinance Change: Mayor-City Council Responsibility
- Alley "Paving" Program Enhancement: Project Priority, Funding Level
- College District Redevelopment: Plan Update, Property Acquisition, Off-Street Parking, Proposed Project

Management Agenda

Top Priority

- Bad Debt Collection
- City Facilities Security Plan
- Host “Investors Social”: Development Opportunities and Available Properties
- 1st Street TIF Project: Litigation
- Police-Community Engagement Program: Implementation

High Priority

- Communications Center / Dispatch
- Zoning and Development Code: Revision
- Historic Development Plan: Completion, Adoption

The proposed 2017 budget incorporates the Capital Improvement Program, the Community Development Block Grant Program and other City funds. It allocates resources to enable progress on the priorities established by the Mayor and City Council.

The proposed budget includes the following important features:

1. The budget includes the first year funding of the Five Year Capital Improvement Plan being presented to the City Council. This calendar year includes \$41,997,044 for capital and infrastructure maintenance projects and a total of \$94,357,206 is planned for the remaining four years. Significant capital and maintenance projects in the 2017 budget include:

Water Treatment Filter Building	12,500,000
Street Improvements	8,882,150
Blackhawk Lift Station Improvements	7,000,000
Combined Sewer Separation (26 th -30 th Street/5 th -9 th Ave)	1,800,000
Street Maintenance	1,080,048
Fleet Equipment Funding and Purchases	318,600
Body Worn Cameras	<u>165,543</u>
	<u>31,746,341</u>

2. Municipal Services will be retained at a high level of quality
3. The CY 2017 budget includes expenditures totaling \$5,892,525 from riverboat gaming revenues. Table 4, in the Miscellaneous Section, details the allocation of funds from gaming and general fund carryover to discretionary projects.

GENERAL FUND

The City's General Fund finances many of the core services provided by the City. It includes Police and Fire protection, Street Maintenance, Sanitation Services, as well as the support services such as the Finance and General Services departments. The general fund's largest source of revenue is derived from

taxes such as state income, sales, replacement, utility, telecommunication, food/beverage and hotel/motel. At a glance, revenues have been very flat for a number of years, but in truth the revenues that are available for operation have declined millions of dollars due to the increasing employer contribution for police and fire pension funds. Cutting budgets and operating in a frugal manner is not new for the City departments. Rock Island has, over the years, worked hard to do more for residents at lower cost. In preparing the budget, the staff followed three guiding principles:

1. Maintain the financial health and strength of the City.
2. Maintain a high level of services to citizens.
3. Minimize the negative impact on the City workforce.

The 2017 general fund budget is \$36,808,672. This is a decrease of \$312,342 from the CY 2016 revised budget. This change is primarily related to Services which decreased 15% with a shift of funding to assist with balancing the General Fund Budget. Fleet purchases will continue to be partially deferred. The reduction in Services is offset by a 4% increase in overall Personnel expense, much of which is attributable to a continued increase in employer police and fire pension contributions.

TOTAL BUDGET

The total budget includes the General Fund, Enterprise Funds, Internal Service Funds and restricted Funds. The CY 2017 budget after eliminations is \$109,731,419. This is an increase of \$2,930,800 or 3% from the proposed CY 2016 budget. Increases in Police and Fire of 6% each totaling \$1,645,628 along with a \$3,460,710 in Public Works related to capital projects are offset by decreases in Finance, Parks and General Administration.

PROPERTY TAX

The City's assessed value is anticipated to increase for the second year out of the last five years. The valuation before exemptions is expected to increase 2.96% from last year. It is anticipated this pattern will continue into the future.

The City's tax rate is estimated to remain at \$2.4002 per \$100 of assessed value. The proposed 2017 budget includes a property tax levy of \$11,280,143. This is an increase of \$324,296 from the 2016 calendar year property tax extensions.

FUTURE OUTLOOK

The City's five-year projection for the General Fund indicates that the cost of providing services is increasing more rapidly than the revenue to support them. The City will continue to monitor spending closely at the same time it seeks to expand the City's tax base through economic development efforts.

The City was able to weather the economic downturn and prepare balanced budgets without noticeable changes in operations or service quality. This was accomplished through a combination of budget

reductions, increases in local home rule taxes, user fee increases when appropriate as well as reallocation of revenue and expenses. The local option sales tax was increased in April 2010 from .75% to 1.25%, and since that time sales tax revenue continues to remain relatively flat. In recent years there have been modest increases in property values indicating relatively healthy local economic conditions. Economic condition improvement is also seen in the increases of income and use taxes but the continued downward trend in utility and telecommunication taxes along with replacement tax revenue is a concern that will be monitored. Another significant concern is the City's rising police and fire pension contribution. The City has historically funded this obligation through the property tax levy without raising the overall rate. The cumulative effect on the general fund has been to reduce revenues available for operations.

In regards to the City's efforts to expand the local economic base, several significant economic projects will either be completed or see significant progress in CY 2017. Further progress will be aided by the City's Comprehensive Plan which was completed in late 2014. This grant funded document will help guide future projects and redevelopment throughout the community. The City also completed a downtown plan in 2015 which outlines specific strategies for continuing downtown development.

The downtown continues to benefit from an influx of investment and new residents. The City celebrated the opening of The Locks in January 2015, a 36 unit market rate rental complex developed by the Rock Island Economic Growth Corporation that remains fully occupied as of November 2016. This organization also acquired and renovated the historic Star Block property, a project capitalizing on other projects and makes a bold statement about the future of Rock Island's downtown. In the fall of 2016, the Garden District, consisting of seven newly constructed townhome style residences were approved for final occupancy. Downtown residents are able to take advantage of a resurgent downtown atmosphere, newly completed transient boat docks, and Schwiebert Riverfront Park.

The City has recently experienced significant investment from institutional, private, and public stakeholders. Trinity Hospital completed construction of a \$61 million, 90,000 sq. ft. expansion to its Rock Island campus. The expansion includes a modern cardiac care, an emergency room, and psychiatric patient services. Hill & Valley, a large bakery employing 150 people, relocated within Rock Island to the Columbia Park area and continues to grow and expand. Other significant projects include Augustana College's recently completed expansion and renovations to Old Main, Student Life Center, and new football stadium. Other projects of note include Federal Express' completion of an 189,000 sq. ft. facility in the Southwest Business Park. Another new business in the Southwest Business Park, GTI, completed it's grow facility.

Watchtower Plaza redevelopment efforts continue to progress despite the September 2016 news that Wal-Mart would not be coming to the Rock Island market. In anticipation of Wal-Mart building on the site, many of the existing businesses were successfully relocated within Rock Island and the plaza is an attractive shovel-ready site.

CVS completed its new store on the former Audubon School location in early 2016. The developer is currently in lease negotiations to build a second building.

The City is investing to meet the objectives of the Long Term Control Plan (LTCP). The largest portion of the project, the Wet Weather Treatment Plant was recently completed. There are four remaining components to the plan: improvements to the Black Hawk Lift Station, relocation of the #7 outfall, combined sewer separation (26th Street to 30th Street, 5th to 9th Avenue), and system control improvements.

In summation, the City of Rock Island, which celebrated its 175th birthday in 2016, continues to strive to attract private and public development projects which will enhance the tax base and improve public perception of this community.

Rock Island has a long tradition of providing superior municipal services to residents. The proposed budget will allow the City to continue this tradition and maintain this standard in the years ahead.

Sincerely,

A handwritten signature in black ink, appearing to read "Randall Tweet", with a stylized flourish at the end.

Randall Tweet, Interim City Manager



ROCK ISLAND
ILLINOIS



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Rock Island
Illinois**

For the Fiscal Year Beginning

January 1, 2016

DECLARATION BY: *Jeffrey R. Ennis*

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Rock Island, Illinois for its annual budget for the fiscal year beginning January 1, 2016. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



ROCK ISLAND
ILLINOIS

The Budget Digest provides information on revenue and expenditure trends and the assumptions used to create the CY 2017 budget. Additional information about the City of Rock Island, including the economic condition, major initiatives and top priorities, organization of the budget document, budgetary procedures, budgetary accounting, and fund structure, are included in the Miscellaneous section.

STRATEGIC PLAN

In preparing the CY 2017 budget, the City of Rock Island identified major programs needed to meet citizen service needs, safeguard the environment in conformity with applicable federal and state standards, and promote cultural and economic development. These programs are developed within the framework of a strategic plan. The Strategic Plan for 2017 is included in the Executive Summary.

FIVE YEAR CAPITAL IMPROVEMENT PLAN

Maintenance and expansion of the community's general infrastructure (such as roads, bridges and sidewalks) remains a major priority of the City of Rock Island. To address this concern, the City has developed a five-year capital improvement plan that provides a framework for the development and maintenance of infrastructure to meet current and future needs. The City's 5-year capital improvement program is updated annually and includes only those capital and infrastructure maintenance projects that the City can realistically finance. The proposed calendar year 2017-2021 program anticipates the expenditure of \$136 million over the five-year period. In addition, the City continues aggressive economic development efforts. A variety of business assistance programs are available in the City to promote the creation of jobs and expansion of the City's tax base.

FINANCIAL INFORMATION

Management of the City of Rock Island is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the City of Rock Island are protected from loss, theft or misuse, and to ensure that adequate accounting data are compiled to allow for preparation of financial statements in conformity with generally accepted accounting principals. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met.

Single Audit. As a recipient of federal and state financial assistance, the City of Rock Island is responsible for ensuring that an adequate internal control structure is in place to ensure and document compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation by management of the City of Rock Island.

As part of the City of Rock Island's single audit, tests are made of the internal control structure and its compliance with applicable laws and regulations, including those related to federal financial assistance programs. Although this testing is not sufficient to support an opinion on the City of Rock Island's internal control system or its compliance with laws and regulations related to non-major federal financial assistance programs, the audit for the year ended December 31, 2015 disclosed no material internal control weaknesses or material violations of laws and regulation. There were, however, several findings regarding internal control which are discussed in the Comprehensive Annual Financial Report.

Budgeting Controls. The City of Rock Island maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual budget approved by the Rock Island City Council. Activities of all City funds, including the general fund, special revenue, capital improvement, debt service, enterprise, internal service, and fiduciary funds, are included in the

annual budget and audited financial statements. Project-length financial plans are adopted for the capital projects funds.

The budget process begins with the annual Council goal setting session which occurred in June. This process identified Council priorities for the upcoming fiscal year. These priorities are then incorporated into department budgets. Departments submit their budgets to the finance department for review in August. This review culminates with budget meetings during which individual department budgets are reviewed in detail with the City Manager in September. The next step is adoption of a property tax levy, which in Illinois must occur before the end of December. This process requires a public hearing if the proposed property tax levy increase is greater than 5%. The City Manager presents a draft budget to Council in November. At this point in the process, the draft budget is available for public inspection on the internet at <http://www.rigov.org>. The budget presentation is followed by two separate Monday evening Council budget review meetings where the proposed budget of each department budget is reviewed in detail. The next step is a formal public hearing on the proposed budget. The budget is adopted in December before the beginning of the fiscal year on January 1.

The budget is not amended during the fiscal year, however, the City Manager may make adjustments within any departmental budget as it becomes necessary, providing that those revisions do not delete or basically change any activity or program approved by the City Council in the budget ordinance. Any such adjustments shall not cause total expenditures within the budget to exceed the revenues anticipated to finance them unless City Council approval is obtained. Reported budget amounts represent the adopted budget. In some funds, budgeted expenditures may exceed budgeted revenue. This typically occurs when funds are accumulated for capital projects and the projects are carried forward from one fiscal year to another. Therefore, a budget is defined as balanced when cash plus budgeted revenue is equal to or exceeds budgeted expenditures. Due to the City's power as a home rule unit and its ordinance establishing budget policies and procedures, actual budget expenditures and operating transfers-out can exceed budgeted amounts without violating any State laws. However, spending and administrative control of expenditures and operating transfers-out is monitored through detailed line item department budgets. The City of Rock Island also maintains an encumbrance accounting system as one technique of accomplishing budgetary control.

Basis of Budgeting. The City budgets for governmental funds, which include the General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Fund, based on the modified accrual basis of accounting. Under this method, revenues (income) are recognized in the period they become measurable and available to finance expenditures of the period and expenditures (expenses) are recorded when incurred with the exception of principal and interest on long term debt, which are recorded when due. Exceptions to the modified accrual basis of accounting are as follows:

- Encumbrances are treated as expenditures in the year they are encumbered, not when the expenditure occurs.
- Grants are considered to be revenue when awarded, not when earned.
- Contributions from the State for police and fire pensions are not considered to be revenues and expenditures.
- Sales and use taxes are considered to be revenue when received rather than when earned.
- Project length (continuing appropriation or projects that span more than one year) budgets adopted during the year are considered to reduce funds available in the year funds were originally appropriated.
- Overspending of project length (continuing appropriation or projects that span more than one year) budgets is considered to reduce funds available.
- The closeout of unspent project length (continuing appropriation or projects that span more than one year) budgets is considered to increase funds available.

The budgets for all proprietary funds, which include Enterprise Funds and Internal Service Funds, are prepared using the accrual basis of accounting, with exceptions listed below. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

- Capital outlay is budgeted as an expenditure in the year purchased.
- Interest capitalized on construction projects is budgeted as interest expense.
- Proceeds from the issuance of debt are considered to be revenues, not an increase in liabilities.

- Principal payments are shown as expenditures rather than reductions of the liability.
- Encumbrances are treated as expenditures in the year they are encumbered, not when the expense occurs.
- Grants obtained for the construction of assets are considered to be revenues, not capital contributions.
- Receipts of long-term receivables are considered to be revenues, not reductions of the receivable.
- Proceeds from the sale of assets are recognized as revenue; however, the related gain or loss is not.
- Purchases of inventory are considered to be expenditures when purchased, not when sold or used.
- Debt issue and discount costs are considered to be expended when paid, not capitalized and amortized over the life of the bonds.
- Gains or losses on the early retirement of debt are considered to increase or decrease the funds available in the year in which they occur and are not capitalized and amortized over the life of the bonds.
- Accrued compensated absences are not considered to be expenditures until paid.
- Interest earned on escrowed cash and investments is not considered to be revenue for budget purposes.
- Project length (continuing appropriation or projects that span more than one year) budgets are considered to be reductions of funds available when appropriated.
- Overspending of project length budgets is considered to reduce funds available.
- Closeout of unspent project length budgets is considered to increase funds available.

Funds. City resources are allocated to and accounted for in individual funds based upon the purpose for which they will be spent and the means by which spending activity is controlled. Each fund is considered to be a separate accounting entity with separate self balancing accounts that comprise its assets, liabilities, fund equity, revenue and expenditures.

GENERAL GOVERNMENT FUNCTIONS

The following schedules present a summary of proposed General Fund, Special Revenue Funds and Debt Service Fund budgeted revenues and expenditures for the year ending December 31, 2017 and the amount and percentage of increases and decreases in relation to prior year budgeted revenues and expenditures. Governmental funds are those through which most governmental functions of the City are financed. The measurement focus is upon determination of changes in financial position, rather than upon net income determination.

General Fund Departments

The General Fund is used to account for all financial transactions not properly included in other funds. Property tax, sales tax, state income tax, replacement tax, permit fees, general government, charges for services, and rental income provide the majority of revenue to the General Fund. Expenditures of the General Fund are accounted for in the following departments:

Mayor and City Council. Accounts for the costs related to the salaries and activities of the elected legislative body of the City.

General Administration. Accounts for the centralized administration of all City operations and activities. The costs related to the office of the City Manager are charged here.

City Clerk. Accounts for all costs of the office of the appointed City Clerk.

Administrative Services. Accounts for all costs related to personnel, legal services, safety services, insurance coverage, unemployment compensation and all data and voice communication services for the City.

Information Technology. Accounts for maintenance and servicing of the City's computer infrastructure system.

Building Maintenance. Accounts for all maintenance costs for most non-enterprise facilities. These include: City Hall, Police station, Public Works Administration building, Street Maintenance facility, and Centennial Bridge Visitor's Center.

Finance. Accounts for the administration and coordination of all financial services to the City. This includes coordinating the operations involved in collections, accounting, audit, budget preparation and treasury.

Community And Economic Development. Accounts for those expenditures for community development, economic development, planning, and inspection which are not included under the Community Development Block Grant programs.

Police. Accounts for cost related to police programs and activities.

Fire. Accounts for cost related to fire protection, prevention, ambulance service and emergency/disaster planning and response.

Public Works. Accounts for public works administration, streets, electrical maintenance and motor vehicle parking system. Beginning in CY 2016, refuse services are reported as Solid Waste Fund and reclassified as an Enterprise Fund.

Other General Fund Funds

Also included as part of the General Fund are funds that have been set up to track various donations. They are tracked within separate funds due to the ease of tracking them but they are included as part of the General Fund per generally accepted accounting principles.

#225 DUI Fine Law. Accounts for the fines and fees received for driving under the influence (DUI) offenses. Funds received are required to be used for the purchase of DUI enforcement equipment.

#226 Court Supervision. Accounts for the fines and fees received for traffic violations. Funds received are required to be used for the acquisition and maintenance of police vehicles.

#227 Crime Laboratory. Accounts for revenue and expenditures related to charges to other governmental entities for services provided by the police criminalist.

#271 Honor Guard Contributions. Accounts for revenue and expenditures related to contributions to support the police honor guard.

#272 DARE. Accounts for revenue and expenditures related to police assistance provided to schools for drug awareness education.

#273 Police Contributions. Accounts for revenue and expenditures related to contributions for police programs including: animal shelter, K-9, bicycle patrol, patrol equipment, "Shop with a COP", and the senior volunteer program.

#274 Elderly Service. Accounts for revenue and expenditures related to police assistance and services specifically benefiting the elderly community. (Note: Fund closed in CY 2015.)

#276 Labor Day Parade. Accounts for revenue and expenditures related to the annual Labor Day parade.

#277 ESO Parade. Accounts for revenue and expenditures related to the annual holiday Christmas lights bus tour for the elderly. Revenue is gained from an elderly service officer grant and donations.

#278 Adopt-A-School. Accounts for revenue and expenditures related to the City's adopt-a-school program that provides volunteer City employees and other forms of assistance for selected public elementary school within the City of Rock Island.

#279 Fire Donations Fund. Accounts for revenue and expenditures related to contributions to support Fire Department expenses.

General Fund Revenues

General Fund Revenues	2016 Budget Adopted	2017 Budget Proposed	Percent of Total	Increase (decrease)	Percent Increase (decrease)
Property Taxes	6,905,780	7,169,931	19.93%	264,151	3.83%
Local Taxes	7,445,000	7,102,225	19.74%	-342,775	-4.60%
State Tax	10,600,056	10,662,350	29.64%	62,294	0.59%
Business License/Permit	407,700	396,450	1.10%	-11,250	-2.76%
Non-Business License/Permit	501,100	472,300	1.31%	-28,800	-5.75%
Grants	9,373	6,379	0.02%	-2,994	-31.94%
Charges for Services	4,472,134	4,556,224	12.66%	84,090	1.88%
Rents & Royalties	48,876	62,525	0.17%	13,649	27.93%
Transfers	6,597,495	5,434,949	15.11%	-1,162,546	-17.62%
Investment & Loans	34,504	34,682	0.10%	178	0.52%
Other	125,600	78,500	0.22%	-47,100	-37.50%
	37,147,618	35,976,515	100.00%	-1,171,103	-3.15%

Property Tax. For the year ending December 31, 2017, the property tax will be 20% of General Fund revenues. General fund property tax revenue includes levies for General Fund operations, Police Pension and Fire Pension. The property tax levy for General Fund operations decreased \$308,967, while fire pension increased \$255,661 and police pension increased \$316,149. Police and fire pension levies are determined by an independent actuary.

Property Tax	Extended CY 2016	Levy CY 2017	Difference	Variance
General Fund	1,209,608	900,641	-308,967	-25.54%
Police Pension	2,893,929	3,210,078	316,149	10.92%
Fire Pension	2,803,551	3,059,212	255,661	9.12%
Public Benefits	230,054	234,987	4,933	2.14%
Library	2,021,186	2,051,099	29,913	1.48%
Recreation	655,941	665,649	9,708	1.48%
Park	991,582	1,006,257	14,675	1.48%
RIFAC	150,000	152,220	2,220	1.48%
	10,955,850	11,280,143	324,293	2.96%
General Fund	6,907,088	7,169,931	262,843	3.81%
Property valuation	456,455,696	469,973,470	13,517,774	2.96%
Property tax rate	2.4002	2.4002	0.0000	0.00%

Changes in property assessments have a significant impact upon the General Fund. Assessed valuation is the value of all real property in a taxing district. Property in Rock Island is assessed at 1/3 of market value less a homestead exemption of up to \$6,000 for those who qualify. The tax rate is applied to each one hundred dollars of assessed valuation to determine the amount of property tax. The City projects a total tax rate of \$2.4002 per \$100 of assessed property value. The rate equals the average rate of the prior seven levies. The overall levy is expected to increase as a result of an anticipated increase in the EAV of 2.96% or \$324,293. This provides an increase to the Parks and Recreation Department of \$26,603 and \$29,913 for the Library Fund.

The following schedule shows anticipated trends for assessed valuations, property tax rates and property tax levies. The schedule predicts an increase in assessed valuations of 2.96% for 2017, and a conservative two percent increase annually thereafter through 2020.

Fiscal Year	Property values	Property tax levy	Property tax rate
2017	469,973,470	11,280,143	2.4002%
2018	479,372,939	11,505,746	2.4002%
2019	488,960,398	11,735,861	2.4002%
2020	498,739,606	11,970,578	2.4002%
2021	508,714,398	12,209,990	2.4002%

Other Taxes. Other tax revenues are comprised of sales and use taxes, income tax, personal property replacement tax, municipal utility tax, and gasoline/diesel tax. Other taxes decreased \$280,481 as a result of decreases in municipal utility tax, telecommunication tax and replacement tax offset by increases in state income and use taxes.

Utility and Telecommunication Tax. On January 1, 1983, the City of Rock Island imposed a 1% tax on gas and electricity and a 5% tax on telephone service. Effective November 1, 1986, the tax on gas and electricity was increased from 1% to 5%. The tax on natural gas was reduced to 3.2% for six months effective March 1, 2001 in response to the nationwide shortage that affected natural gas prices. The 6% telecommunications tax was added statewide in FY 03-04. It replaced the utility infrastructure tax that was ruled to be illegal. It also removed the communication component from the 5% utility tax. In 2017, the utility tax and telecommunications taxes will generate 7% of the General Fund revenue. Utility tax

revenue is collected by utility companies and distributed to the City monthly. Telecommunication tax revenue is collected by the State of Illinois and also distributed to the City monthly. The utility and telecommunication taxes were historically a relatively stable revenue source but have both been declining with the lower rates and declining levels of consumption. The City has reached the statutory limit on the percentage of tax it can impose.

Income Tax. Income tax is 11% of General Fund revenues. The tax is collected by the State and distributed to the City monthly based upon population. As mentioned above, the budget reflects an increase. This projection is based on the revenue estimate provided by the Illinois Municipal League. In future years, income tax is projected to increase by 2% annually.

Replacement Tax. The State of Illinois enacted this tax in August 1979 to provide replacement revenues to local taxing units that previously levied a tax on personal property. The tax comes from three sources:

Invested Capital of:

Utility Companies	0.8%
Partnerships	1.5%
Corporations	2.5%

Taxing districts outside of Cook County received 48.35% of replacement tax revenues collected throughout the State. The tax is distributed based upon the percentage of personal property tax collections in 1977.

Replacement tax revenue is 7% of total General Fund revenue. Like income tax, revenue is dependent on the level of economic activity in the business community throughout the State. Since its enactment, revenue has been rather uneven with significant annual increases and decreases. The budget reflects a decrease for the CY 2017 budget. This projection is based on the Illinois Municipal League estimate and a reflection of the calculation error identified by the Illinois Department of Revenue in April 2016. The projection for the next five years assumes annual increases of 2.0% based on the new corrected base of replacement tax.

Sales Tax. Sales and use taxes are 10% of total General Fund revenue. The sales tax rate within the City of Rock Island is 7.5%. The State of Illinois collects the sales tax and distributes it to the City on a monthly basis. The tax of 7.5% is distributed as follows:

State of Illinois	5.00%
Rock Island County	0.25%
City of Rock Island	2.25%

The City's portion of the tax has two components; the state mandated 1.00% and the local option sales tax of 1.25%, which the City began collecting September 1, 1991. (The local option sales tax was increased from .75% to 1.25% on April 1, 2010.) Note that the County portion will increase 1% on July 1, 2017 as a result of the recently passed school funding referendum.

The budget projection for the next five years assumes annual increases of 1.0%. (Also see sales tax trends in the Financial Summary section of this document.)

Food and Beverage Tax. This tax on the retail purchase of prepared food and liquor was effective April 1, 2004. It was increased from 1.0% to 1.5% effective April 1, 2011. It is projected to produce \$880,000 during CY 2017.

Gasoline Tax. On April 6, 1987, the City imposed a user tax of \$.01 on retail and bulk purchases of motor fuel within the City. This tax was increased to \$.02 effective March 1, 2010. This tax is collected monthly from bulk fuel users and retail fuel establishments. Gasoline tax revenue represents less than 1% of total General Fund revenue.

Licenses & Permits. The two components of this revenue category are Business Licenses and Permits and Non-Business Licenses and Permits. Combined, they make up 2.4% of General Fund Revenues and are budgeted to further decrease 8.5% based on expected volume and trends.

Federal, State & Local Grants. This is a category which fluctuates from year to year as the City receives grants which are one time grants and nonrecurring from year to year. It also includes state reimbursements for basic training of new police officers and fire fighters. A decrease is budgeted in this category.

Charges for Services. Charges for services include billings for the City ambulance services and other miscellaneous public health and public safety services. Total charges for services increased \$84,090 due to anticipated increases in ambulance revenue and improved collections.

Interest. Interest rates continue to be low and make up less than 1% of General Fund revenues.

Transfers. Included are General Fund charges to other funds for administrative services and operating transfers. Transfers decreased 18% as a result of one time transfers for motor fuel tax and gaming eligible expenses that occurred in CY 2016 and are not repeating in CY 2017.

General Fund Expenditures

The following schedule is a summary of budgeted General Fund expenditures for the year ended in 2017 and the percentage of increases and decreases in relation to the prior year budget.

General Fund Expenditures	CY 2016 Budget	CY 2017 Proposed	Percent of Total	Increase (decrease)	Percent Increase (decrease)
Personnel Services	25,783,245	26,507,476	72.48%	724,231	2.81%
Supplies	1,140,604	1,065,299	2.91%	-75,305	-6.60%
Services	7,366,866	6,268,106	17.14%	-1,098,760	-14.91%
Other	351,310	350,333	0.96%	-977	-0.28%
CED Loan/Program Costs	50,000	50,000	0.14%	0	0.00%
Capital	30,000	0	0.00%	-30,000	-100.00%
Transfers	373,074	377,602	1.03%	4,528	1.21%
Other/Contingency	2,025,915	1,952,090	5.34%	-73,825	-3.64%
	37,121,014	36,570,906	100.00%	-550,108	-1.48%

Personnel costs: Seventy-three percent of General Fund expenditures are personnel related. Total personnel costs are up 2.81%. This category includes wages, overtime, health insurance, pension costs and severance. General wage increases range by bargaining unit between 2% and 2.65%.

Supplies: Supplies are budgeted to decrease 7% but only comprise 3% of the budget.

Services: Services make up 17% of the General Fund budget and reflects a decrease of 15% or \$1.1 million. This reduction is predominately due to the deferment of projects and shifting of funding sources for services.

Other: Other is less than one percent of total expenditures and reflects a slight increase from the prior year.

Programs:	This category makes up less than one percent of the total General Fund budget and reflects no change from the prior year. Within this category is the City's contribution of \$50,000 to Rock Island social service agencies as a Community and Economic Development program.
Capital:	There are no planned capital expenditures within the General Fund.
Transfers:	Transfers to other funds total \$377,602. See Table 11 in the miscellaneous section for detail of all transfers.
Other/Contingency:	City financial policies set the General Fund contingency at a level up to 1% of budgeted expenditures. Based upon this policy, a General Fund contingency of almost \$368,087 is recommended. Included in the CY 2017 budget is \$252,000. Also included in this line is the anticipated ambulance billing adjustment for Medicare patients of \$1,700,000.

General Fund Balance

It is the policy of the City to establish and maintain sufficient cash in its General Fund so a positive cash balance and fund balance is maintained at the end of each fiscal year. It is the City's goal to maintain a positive unassigned fund balance at a level equal to an amount representing 90 days of budgeted operating expenditures. The City's policy is to transfer any general fund balance in excess of this requirement to the capital improvements fund at the completion of the annual audit. Council made an exception to this policy for the 2015 and 2017 budget years and has chosen to use a portion of this excess balance to fund the difference between budgeted expenses over budgeted revenues.

Although the financial condition of the General Fund has improved dramatically over the past twenty years, it remains a concern to the City. Decreasing state shared revenue, increasing operational costs (most notably employee benefits), flat sales tax revenues and the highly competitive nature of the gaming industry point to a need to be cautiously optimistic regarding the financial future of this fund.

Another concern is that future General Fund revenues are predicted to be relatively flat and statewide distributed tax revenue is projected to decline. The five-year General Fund forecast, which is included as Table 5 in the Miscellaneous section of this document, anticipates modest increases in revenues. However, expenditures are anticipated to continue growing at a faster rate than the increases in revenues.

This five-year projection (see Table 5) is an important financial tool for the City of Rock Island. It forces a review of trends over prior years for various revenues and expenses. It also enables the City to look ahead and view the longer-term impact of decisions made today, and serves to show the outside investment community that the City's financial planning is a normal continual process.

The projection, however, is only a tool. The assumptions are not statements of policy and should not be interpreted as what "will" occur. Rather, the projection is an indication of the direction the City will most likely take unless actions are taken to change the pattern. Considered in this light, the five-year projection is a useful planning and budgeting tool.

Special Revenue Funds

Special revenue funds are used to account for the proceeds of specific revenue sources or to finance specified activities as required by law or administrative regulation. The City's special revenue funds and their purposes are:

#201 Tax Incremental Financing District Fund #1 Downtown. Accounts for incremental sales tax receipts within the City's downtown TIF district collected and distributed by the State of Illinois, and incremental property tax receipts with the district collected and distributed by Rock Island County.

#202 Tax Incremental Financing District Fund #2 South 11th Street. Accounts for incremental property tax receipts within the South 11th Street TIF district collected and distributed by Rock Island County.

#203 Tax Incremental Financing District Fund #3 North 11th Street. Accounts for incremental property tax receipts within the North 11th Street TIF district collected and distributed by Rock Island County.

#204 Tax Incremental Financing District Fund #4 Jumer's Casino Rock Island. Accounts for incremental property tax receipts within the Jumer's Casino Rock Island TIF district collected and distributed by Rock Island County.

#205 Tax Incremental Financing District Fund #5 Columbia Park. Accounts for incremental property tax receipts within the Columbia Park development area TIF district collected and distributed by Rock Island County.

#206 Tax Incremental Financing District Fund #6 Jumer's Crossing. Accounts for incremental property tax receipts within the Jumer's Crossing development area TIF district collected and distributed by Rock Island County.

#207 Community Development Fund. Accounts for revenue and expenditures for non-loan community and economic development projects, contributions and rebate programs, and promotion of tourism in the Quad City area. Revenue is gained through gaming and hotel/motel taxes.

#208 Tax Incremental Financing District Fund #7 The Locks. Accounts for the incremental property tax receipts within The Locks TIF district collected and distributed by Rock Island County.

#209 Tax Incremental Financing District Fund #8 Watchtower Plaza. Accounts for the incremental property tax receipts within the Watchtower Plaza TIF district collected and distributed by Rock Island County.

#211 Martin Luther King Jr. Community Center. Accounts for costs related to the operation of the Martin Luther King Jr. Community Center.

#212 Martin Luther King Jr Community Center Facility Improvement Accounts for costs related to the building expansion of the Martin Luther King Jr. Community Center.

#213 Tax Incremental Financing District Fund #9 1st Street. Accounts for the incremental property tax receipts within the 1st Street TIF district collected and distributed by Rock Island County.

#221 Motor Fuel Tax Fund. Accounts for expenditures related to approved motor fuel tax projects. Revenue is received through the State gasoline tax which is collected and distributed by the State of Illinois.

#222 Foreign Fire Insurance Fund. Accounts for Fire Department expenditures financed with the Foreign Fire Insurance tax.

#223 River Boat Gaming Fund. Accounts for revenue and expenditures from river boat gaming.

#224 State Drug Traffic Prevention Fund. Accounts for revenue and expenditures related to enforcement of State of Illinois drug laws. Revenue is gained from forfeiture of assets of drug dealers.

#241 US Department of Justice Grant. Accounts for revenue and expenditures related to enforcement of federal drug laws. Revenue is gained from forfeiture of assets of drug dealers.

#242 Housing and Community Development Fund. Accounts for revenue and expenditures of the Community Development Block Grant programs.

#243 Federal Drug Prevention. Accounts for revenue and expenditures of funds received under federal drug forfeiture laws.

#244 Neighborhood Stabilization. Accounts for revenue and expenditures related to the federal pass through Illinois Housing Development Authority Community Development Block Grant for the Neighborhood Stabilization Program (NSP) authorized under Division B, Title III of the Housing and Economic Recovery Act (HERA) of 2008.

#245 Schwiebert Park Boat Dock. Accounts for revenue and expenditures related to the \$1.5 Million grant award received from U.S. Fish and Wildlife Service.

#246 Ridgewood Business Park. Accounts for revenue and expenditures related to a federal grant from the U.S. Department of Commerce/Economic Development Administration with matching funds from the City.

#251 Public Library Fund. Accounts for services related to the operation of the Rock Island Public Library.

Special Revenue Funds Revenues

Special Revenue	Adopted Budget CY 2016	Proposed Budget CY 2017	Percent of Total	Increase (decrease)	Percent Increase (decrease)
Property Taxes	6,779,866	7,308,376	48.78%	528,510	7.80%
State & Local Taxes	5,926,000	4,972,000	33.19%	-954,000	-16.10%
Grants	972,571	1,271,626	8.49%	299,055	30.75%
Charges for Services	417,666	414,106	2.76%	-3,560	-0.85%
Rents & Royalties	20,360	31,000	0.09%	10,640	52.26%
Investment & Loans	19,999	17,072	0.11%	-2,927	-14.64%
Contributions/Donations	94,533	114,000	0.76%	19,467	20.59%
Operating Transfers	884,935	854,149	5.70%	-30,786	-3.48%
	15,115,930	14,982,329	99.88%	-133,601	-0.88%

Property Tax. Special revenue property tax revenue includes the levy for the Library (\$2,051,099) and TIF property tax increment. The levy for the Library increased \$29,913 from CY 2016 property tax extension as a result of increased EAV.

State & Local Taxes. State and local tax revenue is comprised of motor fuel tax, foreign fire insurance tax, and gaming tax. A decrease in revenue is budgeted in this category related to gaming tax trends.

Grants. This category is comprised of federal grants, state grants, and local grants. This category reflects a 31% increase. Most of this category is the Housing and Urban Development Block Grant. Anticipated grant funds for CY 2017 are \$930,856. Increases are anticipated in the Blight Reduction Program and Martin Luther King Center.

Charges for Services. This category includes Library charges for services at Milan/Blackhawk of \$225,406 and other Library fines and fees of \$56,200. Also included in this category are recovered drug funds of \$130,000.

Rents & Royalties. This category is up due to increased rentals anticipated at the Martin Luther King Community Center and the Library.

Operating Transfers. This category tends to fluctuate from year to year. It accounts for the transfer of gaming funded activity.

Special Revenue Funds Expenditures

Special Revenue Expenditures	Adopted Budget CY 2016	Proposed Budget CY 2017	Percent of Total	Increase (decrease)	Percent Increase (decrease)
Personnel Services	2,885,997	2,655,343	14.22%	(230,654)	-7.99%
Supplies	175,765	158,559	0.85%	(17,206)	-9.79%
Services	2,406,561	2,284,324	12.24%	(122,237)	-5.08%
Other	2,198,689	2,361,575	12.65%	162,886	7.41%
CED Loan/Program Costs	2,261,000	2,789,912	14.94%	528,912	23.39%
Capital	20,000	0	0.00%	(20,000)	-100.00%
Transfers	7,295,018	8,271,303	44.30%	976,285	13.38%
Other/Contingency	136,235	149,000	0.80%	12,765	9.37%
	17,379,265	18,670,016	100.00%	1,290,751	7.43%

Personnel. Special revenue funds with personnel expenditures include TIF's, Library, Federal Programs (COPS grant) and Block Grant. Over 14% of special revenue fund expenditures are personnel. Any increases within this category are the result of contractual general wage increases and related expenses. However, the reduction within this category is the result of a combination of savings measures and a shift of payroll costs out of CDBG and the TIF funds.

Supplies. Approximately one percent of special revenue fund expenditures are supplies which reflects a slight decrease.

Services. Twelve percent of special revenue fund expenditures are services. This category shows a slight decrease in budgeted costs due to the timing of anticipated economic development activities.

Other. Over 12% of special revenue fund expenditures are categorized as other. These expenditures have a slight increase as the result of contributions for economic development projects.

Programs. Fifteen percent of special revenue fund expenditures are categorized as programs. These program costs are budgeted to increase for economic development activity within the Locks TIF District and the Columbia Park TIF District.

Transfers. Transfers have increased for CY 2017. For a detail of transfers, please refer to Table 11 in the Miscellaneous section of the budget.

Debt Service

The Debt Service funds are used to account for the accumulation of resources for payment of general long term debt principal, interest, and related costs. Special assessment debt service on individual special assessment projects is also included here. General long-term debt is supported by transfers from other funds.

Debt Service Revenues	Adopted Budget CY 2016	Proposed Budget CY 2017	Percent of Total	Increase (decrease)	Percent Increase (decrease)
Property Taxes	229,611	234,987	4.86%	5,376	2.34%
Investment & Loans	105,122	7,404	0.15%	(97,718)	-92.96%
Other Finance Sources	4,670,597	4,589,725	94.98%	(80,872)	-1.73%
	5,005,330	4,832,116	100.00%	(173,214)	-3.46%

Debt Service Expenditures	Adopted Budget CY 2016	Proposed Budget CY 2017	Percent of Total	Increase (decrease)	Percent Increase (decrease)
Services	100,525	65,728	1.41%	(34,797)	-34.62%
Debt Services	5,180,031	4,603,132	98.59%	(576,899)	-11.14%
	5,280,556	4,668,860	100.00%	(611,696)	-11.58%

Debt. See Table 12 in the Miscellaneous section for a detailed debt service schedule.

PROPRIETARY FUND TYPES

Proprietary funds account for the City's ongoing activities that are similar to private business. The measurement focus is determination of net income. Proprietary funds are classified as enterprise or internal service funds.

Enterprise Fund Descriptions

Enterprise funds are proprietary funds that account for operations that are financed and operated in a manner similar to private business enterprise, and where the City has decided that the periodic determination of revenue earned, expenses incurred, and net income is necessary for capital maintenance, public policy, management control and accountability. The City of Rock Island's enterprise operations consist of separate and distinct activities: Sunset Marina, Waterworks, Wastewater Treatment, Stormwater Management, Solid Waste, Park and Recreation, and Housing and Community Development loans. The following are the City's enterprise funds:

#501 Water Operation And Maintenance Fund. Accounts for the operating revenue and expenses of providing a safe and adequate water supply for fire protection and domestic and industrial usage.

#502 Water Capital 2010A BAB. Accounts for the capital improvements associated with the 2010A Build America Bond issue. (Note: Fund closed in CY 2015.)

#506 Wastewater Operation And Maintenance Funds. Accounts for the operating revenue and expenses for maintaining a dependable system for collecting and treating the waste waters of the City of Rock Island.

#507 Stormwater Operation and Maintenance Fund. Accounts for the operating revenue and expenses of maintaining a dependable system for collecting and treating the storm waters of the City of Rock Island.

#508 Wastewater Capital 2010A BAB. Accounts for the capital improvements associated with the 2010A Build America Bond issue.

#510 Solid Waste. New in CY 2016, this fund accounts for revenue and expenses for operations having to do with refuse, yard waste, and recycling.

#541 Sunset Marina Fund. Accounts for revenue and expenses for the operation and maintenance of Sunset Marina.

#555 Park Fund. Accounts for the operating revenue and expenses associated with park and recreation activities including the fitness center (RIFAC), Saukie Golf Course, Highland Springs Golf Course and Whitewater Junction.

#581 CDBG Loan Programs. The Housing and Community Development Loan fund accounts for loans funded by federal block grants. As loans are paid, the money is then made available for other repayable low-interest loans. These loans may be for housing rehabilitation within an established neighborhood strategy area.

#583 Community Development Loans. Accounts for the revenue and expenses associated with the issuance and collection of loans made from general tax revenues (not federal or state grant funds) for City development projects.

#584 Commercial and Industrial Revolving Loans (CIRLF). The CIRLF loan fund accounts for business loans funded by federal block grants. As loans are paid, the money is then made available for other repayable low-interest loans. These loans are used for the expansion of local business.

#585 MPF Endowment Loans. Accounts for the revenue and expenses associated with the pilot loan program through the Chicago Home Loan Bank.

#586 USEPA Brownfields Loans. Accounts for the revenue and expenses associated with the U.S. Environmental Protection Agency revolving loan program for remediation of City brownfields sites.

Enterprise Funds Revenues

Enterprise Revenue	Adopted Budget CY 2016	Proposed Budget CY 2017	Percent of Total	Increase (decrease)	Percent Increase (decrease)
Property Taxes	1,797,395	1,824,126	3.71%	26,731	1.49%
Grants	29,264	179,264	0.36%	150,000	512.58%
Charges for Services	20,260,273	21,100,009	42.89%	839,736	4.14%
Program Fees	436,975	417,180	0.85%	(19,795)	-4.53%
Concessions	440,679	422,883	0.86%	(17,796)	-4.04%
Rents and Royalties	964,709	953,908	1.94%	(10,801)	-1.12%
Transfers	642,473	641,454	1.30%	(1,019)	-0.16%
Investments and loans	80,244	98,930	0.20%	18,686	23.29%
Contributions/donations	25,125	7,000	0.01%	(18,125)	-72.14%
Debt Proceeds	20,485,608	23,289,709	47.34%	2,804,101	13.69%
Other	279,431	257,662	0.52%	(21,769)	-7.79%
	45,442,176	49,192,125	100.00%	3,749,949	8.25%

Property Tax. The Park Fund activities are supported by property tax. The park’s portion of the levy has increased 1.49% as the result of anticipated increase in the City’s EAV.

Government Grants. This category is made up of both Federal grants and State grants. Budgeting in this category consists of grant funds for the new Solid Waste Enterprise fund.

Charges for Services. There is an increase reflected in this category in part due to rate increases.

Program Fees. Programs Fees comprises less than 1.0% of the total revenue and is budgeted for a slight decrease.

Rents and Royalties. The budget includes the lease of water tower space to cellular telephone companies and golf cart rentals. Golf cart rental makes up most of the revenue in this category. A decrease is budgeted as a result of a decrease in revenues related to cellular antenna leases on water towers.

Operating Transfers. Transfers are relatively flat compared to CY 2016. Table 11 in the Miscellaneous section details inter-fund transfers.

Debt Proceeds. This category reflects the budgeted loan proceeds from Illinois Environmental Protection Agency (IEPA). These loan proceeds were used to construct a Wet Weather Treatment System that is a major component of the U.S. EPA mandated Long Term Control Plan. This project is nearing completion. IEPA Loan Proceeds are also budgeted for the Water Treatment Filter Building.

Enterprise Funds Expenses

Enterprise Expenses	Adopted Budget CY 2016	Proposed Budget CY 2017	Percent of Total	Increase (decrease)	Percent Increase (decrease)
Personnel	7,755,422	7,519,978	15.00%	(235,444)	-3.04%
Supplies	2,390,175	2,353,374	4.69%	(36,801)	-1.54%
Services	6,065,328	6,741,460	13.44%	676,132	11.15%
Other	152,661	150,470	0.30%	(2,191)	-1.44%
Programs	464,500	396,700	0.79%	(67,800)	-14.60%
Capital	18,631,237	23,043,500	45.96%	4,412,263	23.68%
Debt Service	4,793,342	5,442,047	10.85%	648,705	13.53%
Transfers	2,289,360	2,273,675	4.53%	(15,685)	-0.69%
Other	2,157,445	2,221,979	4.43%	64,534	2.99%
	44,699,470	50,143,183	100.00%	5,443,713	12.18%

Personnel. Enterprise Funds with personnel expenditures include Water, Wastewater, Storm Water, Sunset Marina, Parks, and the newer Solid Waste Fund. Any increases within this category are the result of contractual general wage increases and related expenses. However, there are reductions within this category due to changes in staffing.

Supplies. Supply expenses show a decrease of over 1%. This is the result of staff's efforts to control costs.

Services. This category makes up over 13% of total Enterprise Funds expenses and reflects an increase of 11%. This increase is partly made up of increases in utility costs and includes funds for consultant assistance in preparing an RFP for the privatization of utilities on the Rock Island Arsenal.

Other. This category is relatively flat compared with CY 2016 and represents less than 1% of the overall expenses.

Programs. Programs expenses decreased 15%. This decrease is the result of CDBG CIRLF business loans. These business loans were budgeted at \$350,000 for CY 2016 and this has been reduced to \$300,000 for CY 2017.

Capital. - See Table 1 in the Miscellaneous section of the document for a listing of capital projects.

Debt. See Table 12 in the Miscellaneous section for a detailed debt service schedule.

Transfers. See Table 11 in the Miscellaneous section of the document for a listing of transfers.

Internal Service Fund Descriptions

Internal Service Funds account for the financing of goods or services provided by one department to other departments of the City on a cost reimbursement basis. In all these funds, revenue is generated by charging the costs of services provided to the user departments. The City of Rock Island has the following four Internal Service Funds:

#601 Fleet Maintenance Fund. The Fleet Maintenance Fund provides for the maintenance and repair of vehicles used in the operation of City services as well as the purchase of vehicles. Revenue is from rental charges to user departments. Expenses include costs of labor, materials, supplies and services. Replacement of equipment is part of the rental rate for equipment.

#606 Engineering Fund. This fund provides engineering services for all capital and major infrastructure maintenance projects.

#609 Hydroelectric Plant. This fund accounts for operational and capital costs associated with the City owned hydroelectric facility that supplies electricity to certain City facilities.

#621 Self Insurance Fund. The Self-Insurance Fund accounts for premium and claim payments for workers' compensation, general liability, and property insurance. The revenues and expenditures in this fund fluctuate depending on the volatility of claims encountered.

#626 Employee Health Benefit Fund. The Employee Health Benefit Fund accounts for premium and claim payments for the self-insured group health insurance plan for City employees provided through Blue Cross Blue Shield administration.

Internal Service Fund Revenues

Internal Service Revenue	Adopted Budget CY 2016	Proposed Budget CY 2017	Percent of Total	Increase (decrease)	Percent Increase (decrease)
Charges for services	269,467	225,280	1.66%	(44,187)	-16.40%
Employer contribution	4,834,928	5,307,030	39.02%	472,102	9.76%
Employee contribution	1,198,432	1,321,916	9.72%	123,484	10.30%
Retiree contribution	433,854	351,799	2.59%	(82,055)	-18.91%
Engineering	1,207,038	1,660,000	12.21%	452,962	37.53%
Equipment maintenance	4,097,042	4,208,147	30.94%	111,105	2.71%
Hydroelectric charges	165,000	200,000	1.47%	35,000	21.21%
Investment & Loans	27,268	41,158	0.30%	13,890	50.94%
Transfers	184,000	197,200	1.45%	13,200	7.17%
Other	163,452	88,094	0.65%	(75,358)	-46.10%
	12,580,481	13,600,624	100.00%	1,020,143	8.11%

Charges for Services. Included are receipts from damage to City property, equipment repairs and street cuts. This category reflects a decrease due to internal charges for property damage which is based upon a 5 year average.

Employer Contributions. This category increased \$472,102. Premiums are actuarially determined and have increased over CY 2016. This category also reflects an increase due to internal charges for self insurance related to claims activity, which is based upon a 5 year average.

Employee Contributions. The employee share of health premiums increased \$123,484. As previously explained, premiums are actuarially determined.

Retiree Contributions. The retiree share of health premiums increased slightly but remains consistent with the prior year.

Engineering. This reflects revenue for engineering services performed on capital and infrastructure maintenance projects. This revenue is budgeted to increase 12% as a result of upcoming projects.

Equipment Maintenance. This revenue is derived from rental and service charges to user departments. Activity is consistent with the prior year.

Hydroelectric Charges. Revenue budgeted within this category represents hydro electric services generated and provided to the Water and Sewer facilities. This revenue is projected to increase.

Transfers. Transfers increased slightly. See Table 11 in the Miscellaneous section of the document for a listing of transfers.

Internal Service Fund Expenses

Internal Service Expenses	Adopted Budget CY 2016	Proposed Budget CY 2017	Percent of Total	Increase (decrease)	Percent Increase (decrease)
Personnel	2,326,897	2,453,524	19.70%	126,627	5.44%
Supplies	1,357,993	1,261,430	10.13%	(96,563)	-7.11%
Services	6,894,078	7,220,426	57.97%	326,348	4.73%
Other	87,815	53,797	0.43%	(34,018)	-38.74%
Capital	867,179	123,600	0.99%	(743,579)	-85.75%
Debt Services	171,141	168,037	1.35%	(3,104)	-1.81%
Transfers	505,540	514,414	4.13%	8,874	1.76%
Other	649,684	660,519	5.30%	10,835	1.67%
	12,860,327	12,455,747	100.00%	(404,580)	-3.15%

Personnel. Personnel costs reflect an increase of 5%. Any increases within this category are the result of contractual general wage increases and related expenses.

Supplies. Supplies decreased 7% mostly due to anticipated lower fuel costs.

Services. Services, which make up over half of the Internal Service Funds expenses, reflect a 5% increase over CY 2016. Included in this category are insurance claims and premium for self insurance.

Capital. Fleet equipment replacement purchases are budgeted at \$123,600. This is a decrease of \$743,579 from CY 2016. See Table 1 in the Miscellaneous section of the document for a listing of fleet purchases.

FIDUCIARY FUND TYPES

Trust and Agency Funds are used to account for assets held by the City as a trustee or agent for individuals, private organizations, and other governmental units. The following are the City's fiduciary fund types:

#701 Fire Pension Fund. The pension trust fund accounts for the firemen's pension. Revenue includes property taxes, contributions from participants, and interest earned. Total assets of the Fire Pension Fund were \$22,235,850 at December 31, 2015.

#706 Police Pension Fund. The Pension Trust Fund accounts for the police officer's pension. Revenue includes property taxes, contributions from participants, and interest earned. Total assets of the Police Pension Fund were \$32,622,701 at December 31, 2015.

#711 Cafeteria Plan. Accounts for revenue and expenditures related to the maintenance of the Section 125 Cafeteria Plan.

CAPITAL IMPROVEMENTS

Proposed CY 2017 capital and infrastructure maintenance projects included in this operating budget are \$41,997,044. Detail of the CY 2017 capital outlay and major infrastructure maintenance projects is in the Miscellaneous section, Tables 1 and 2.

Capital assets include property, plant, equipment and infrastructure assets (e.g. roads, bridges and similar items). They are budgeted in the applicable governmental or business-type fund. Capital assets are defined by the City of Rock Island as assets with an initial, individual cost of more than \$25,000 and an estimated useful life in excess of three years. Such assets are recorded at historical cost or estimated historical costs if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend the assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is not included as part of the capitalized value of the assets constructed.

Property, plant and equipment of the City of Rock Island, as well as the component units, are depreciated using the straight-line method over the following estimated useful lives:

<u>Asset</u>	<u>Years</u>
Buildings	10 to 40
Improvements other than buildings	5 to 40
Machinery and equipment	3 to 20
Waterworks system	5 to 40
Wastewater treatment system	10 to 40
Bridges and approaches	10 to 67
Marina facilities	10 to 20

Infrastructure

50 to 100

(1969 to present = 50 years)

(before 1969 = 100 years)

OTHER INFORMATION

Debt Administration

At December 31, 2015, the City of Rock Island had \$65,590,521 general obligation outstanding. Property tax revenue is pledged for general obligation debt but is abated. Moody's Investors Service assigned a rating of AA3 to the City's 2016 general obligation bonds, a downgrade from AA2 as assigned in the 2014 and 2015 bond issuances.

The City also has Loans Payable for loans received from the Illinois Environmental Protection Agency (IEPA). As explained earlier, these loan proceeds were used to construct a Wet Weather Treatment System and upgrading the Water Treatment Filter Building. At December 31, 2015, the total Loans Payable was \$47,094,293.

With the adoption of the 1970 Illinois Constitution, any municipality with a population of 25,000 or more automatically became a Home Rule city. Prior to 1970, municipalities had only those powers specifically granted by the legislature. Under Home Rule, local governments are given all powers not specifically denied by the Illinois legislature. Home Rule cities have unlimited power to incur debt payable from property taxes and other revenue, such as sales tax allotments. Rock Island is a Home Rule city. Therefore, the City has no legal debt limits and schedules concerning tax levy ceilings and computations of legal debt margins are not included in this budget.

Cash Management

Cash temporarily idle during the year was invested in time deposits, certificates of deposit, obligations of the U.S. Treasury, and repurchase agreements. The Police Pension Fund achieved an actuarially computed rate of 6.5% and the Fire Pension fund achieved a rate of 5.0% over the past ten years. The pension fund rates are net of all investment and monitoring fees. City investments, other than pension funds earned \$268,775 for the year ended December 31, 2015.

The City's investment policy was formally adopted by City Council during the fiscal year ended March 31, 1990. The objective of this policy is to minimize credit and market risks while maintaining a competitive yield on the portfolio. Accordingly, deposits were generally insured by federal depository insurance or collateralized. All collateral on deposits was held either by the City, its agent or a financial institution's trust department in the City's name.

Risk Management

The City of Rock Island accumulates resources in two internal service funds, the Self-Insurance Fund and Employee Health Benefit Fund to meet potential losses from workers' compensation, general liability, and property and health benefit claims. Various risk control techniques, including employee accident prevention training, have been implemented in past years to minimize accident-related losses. Additionally, the City carries stop-loss coverage for most of these self insured areas.

Independent Audit

State statutes require an annual audit by independent certified public accountants. The firm of Bohnsack and Frommelt, LLP was selected by the Rock Island City Council beginning for FY 13-14 for a five year contract. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the federal Single Audit Act of 1984 and related OMB Circular A-133. Generally accepted auditing standards and the standards set forth in the General Accounting Office's *Government Auditing Standards* were used by the auditors in conducting the engagement.

Awards

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Rock Island for its Comprehensive Annual Financial Report for the fiscal year ended December 31, 2015. This was the thirty-sixth year that the City of Rock Island has received this prestigious award. In order to be awarded a Certificate of Achievements, the City of Rock Island published an easily readable and efficiently organized Comprehensive Annual Financial Report. This report satisfied both generally accepted accounting principles and applicable legal requirements.

The City of Rock Island has received the GFOAs Award for Distinguished Budget Presentation for its annual budget for thirty consecutive years. In order to qualify for the Distinguished Budget Presentation Award, the City of Rock Island's budget document was judged to be proficient in several categories including policy documentation, financial planning and organization.

Summary

Council goals continue to stress the importance of economic development activities to increase property values and generate retail sales. Increased economic development will also have a positive effect on other revenues such as utility taxes, hotel/motel tax and support of the utility enterprise funds. The City must continue efforts to increase property values and retail sales, because it relies heavily on the property tax to support the General Fund's obligations to public safety pension contributions and continued support of the Library and Park funds. Property values that suffered steady steep declines in the 1980's were affected again by the recession that began in 2008. The City anticipates that recovery from this decline will take several years.

DEPARTMENT BUDGET SCHEDULE CY 2017

Friday, May 6 th	Finance Department disseminates CY 2017 budget schedule
Monday, May 9 th	Finance Department distributes instructions for CY 2017 budget preparation
Monday, May 9 th	Following requests sent to departments: - ITSD requests submission of software/computer budget requests - Equipment Maintenance requests submission of equipment budget requests - Engineering requests submission of engineering budget requests
Monday, May 9 th	Finance Department sends CIP request memo to all departments
Wednesday, May 11 th	Request for payroll assumptions sent to the Finance Department and Human Resources Department.
Friday, May 20 th	CIP budget requests for CY 2017 are due to Finance Department
Wednesday, May 25 th	Finance Department reviews CIP requests and eliminates non-qualifying requests
Tuesday, May 31 st	Finance Department identifies amount of General Fund carryover available from CY 2016 budget for use in CY 2017
Tuesday, May 31 st	Finance Department Identifies projects for which CIP/Gaming funds are already committed for next year and determines amount of Gaming funds available for use in CY 2017
Tuesday, May 31 st	Departments instructed to develop ideas for potential revenue growth with submission by e-mail to Finance Director no later than June 6 th
Thursday, June 2 nd	Qualifying CIP requests presented to City Manager and Directors for review
Friday, June 3 rd	City Council holds annual Goal Setting Session
Saturday, June 4 th	City Council holds annual Goal Setting Session
Monday, June 6 th	List of qualifying CIP requests reviewed by Budget Team
Thursday, June 9 th	CDBG performance public hearing
Monday, June 13 th	CDBG policies approved by City Council
Monday, June 20 th	Departments provided with expenditure guidelines and advised to begin entry of expenditures in Budget Prep module using Budget Version 02 (Startup)
Thursday, June 23 rd	City Manager and Directors provided with finalized list of CIP requests to be reviewed with City Council
Wednesday, July 13 th	Finance Department compiles Financial Trend Monitoring System report
Aug. 2 nd to 8 th	Budget analysis meetings held by Budget Team with Departments
Monday, Aug. 8 th	City Council approves Gaming Grant policies
Monday, Aug. 22 nd	Public hearing for CDBG at City Council meeting

Sept. 8 th to 14 th	Budget review meetings held by City Manager with Departments
Monday, Sept. 12 th	CDBG allocation approved by City Council
Monday, Nov. 3 rd	Citizen's Advisory Committee (CAC) Gaming Grant allocations approved by City Council
Monday, Nov. 7 th	Capital Improvement Program (CIP) reviewed by City Council during study session
Monday, Nov. 14 th	Draft CY 2017 Budget document provided to Mayor / City Council members
Monday, Nov. 14 th	Capital Improvement Program (CIP) approved by City Council
Monday, Nov. 21 st	Finance Director Budget Presentation at Council Meeting
Monday, Nov. 28 th	Budget Review Meetings with Mayor / City Council
Wednesday, Nov. 23 rd	Publication of Notice of Public Hearing on Budget
Monday, Dec. 5 th	Budget Review Meetings with Mayor / City Council
Monday, Dec. 12 th	Public Hearing on Budget Ordinance City Council considers and adopts Budget Ordinance City Council considers and adopts Property Tax Levy Ordinance City Council considers and adopts Property Tax Abatement Resolutions
Tuesday, Dec. 20 th	Property Tax Levy and Truth in Taxation Certification Filed with Rock Island County Clerk

FINANCIAL TREND MONITORING SYSTEM

Introduction:

The financial trend analysis is intended as a first step in the City's budget process and uses data available in 2016. Where possible, this data is taken from the City's most recent audited financial reports, which in this case is the Comprehensive Annual Financial Report for the Year Ended December 31, 2015. Ideally, the report provides a historical perspective and identifies potential financial problems before they occur. The report is a general overview of the City and therefore, does not draw specific conclusions. It does, however, reinforce current economic development directions set by the City Council during annual goal setting meetings by highlighting familiar revenue concerns such as the property tax, sales tax and the gaming tax.

The focus of the report is governmental fund types. These are the funds that finance general city operations. Governmental funds include the General, Special Revenue and Debt Service funds. Enterprise and Internal Service funds are not included in most of the analysis because they are largely financed by user charges. Some financial indicators were selected from the International City Management Association - Financial Trend Monitoring System. Others were developed from City financial reports or from data obtained from other cities, the Illinois Department of Labor, the Illinois Department of Revenue and the Bi-State Regional Commission. The financial indicators are grouped in six categories:

Community Growth Trends:

These four trends were developed to provide information about trends in the community that influence the financial performance of the City. Trends include Assessed Value, Assessed Value by Township, and Assessed Value by Property Type, Population, and Unemployment Rate.

Comparative Trends:

This data compares the financial picture of the City of Rock Island to other Illinois communities. Rock Island "competes" with other cities for resources like consumer dollars and tax revenues. These charts compare population, property tax revenue, sales tax revenue and home values. They are important not only as a measure of financial performance but also to gauge the competitiveness of the City of Rock Island.

Revenue Trends:

These revenue trends continue the analysis of property and sales taxes from the preceding section. Trends for all major tax revenues are included in this section in addition to the property and sales tax charts.

Expenditure Trends:

Major components of City expenditures are personnel and capital costs. The three trends included in this section are Expenditures per Capita, Fringe Benefits and Capital Expenditures.

Balance Sheet Trends:

These charts focus on the General Fund. Included are charts showing trends of fund balances, liabilities, operating deficiencies and liquidity.

Debt Service Trends:

Debt Service trends, which provide an overview of total City debt, include charts showing self supported debt, gross bonded debt and overlapping debt.

Overview of Findings:**What's Positive?**

In general, this report shows that Rock Island has been able to weather the recent economic downturn despite a significant loss in statewide shared tax revenue and increased costs for employee benefits.

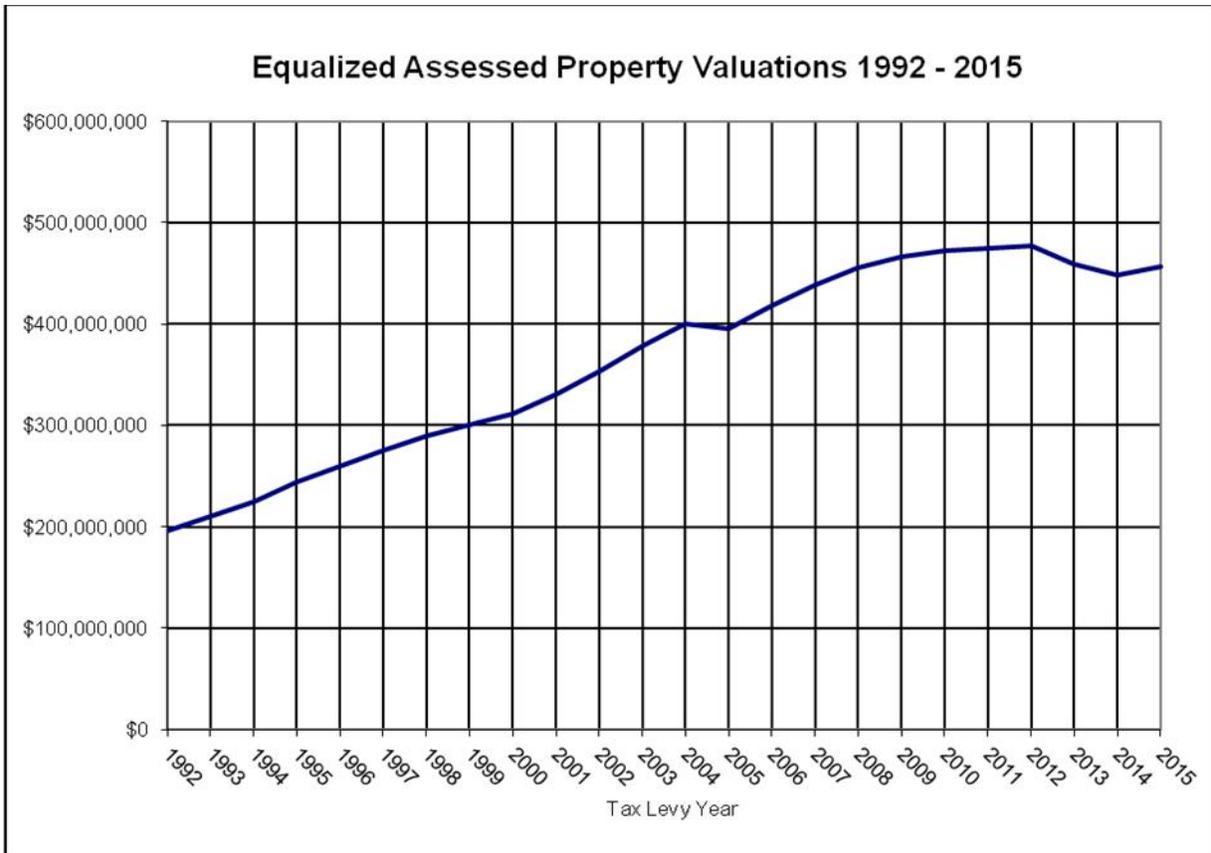
The City has managed to continue a ninety (90) day reserve balance in the General Fund. City financial policies require that any surplus exceeding the ninety (90) day target balance will be transferred to the City's Capital Fund.

Points of Concern

The report also shows that the City must continue efforts aimed at increasing property values and retail sales. Property values have increased slightly in both 2015 and 2016 and are predicted to remain stable. Though the City Council continues to hold the property tax rate steady, Rock Island's property tax rate is the fourth highest of the cities surveyed for the municipal portion and fifth highest for the total property tax rate. Rock Island also does not compare well to other cities with sales tax revenue per capita.

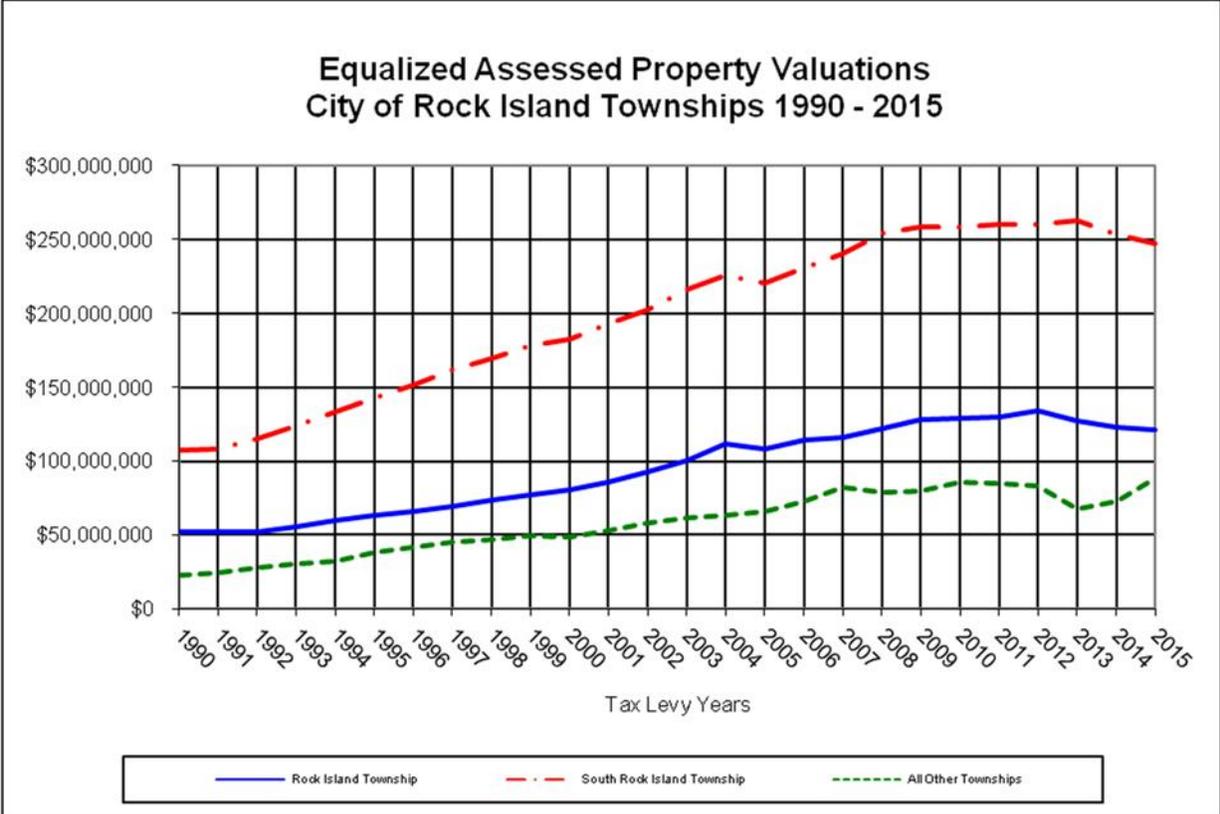
To address these concerns, the Rock Island City Council has consistently identified community and economic development as a top priority and has supported a number of initiatives directed at creating and retaining jobs in the community, expanding the City's tax base and promoting the City as "Rock Solid, Rock Island".

COMMUNITY GROWTH TRENDS



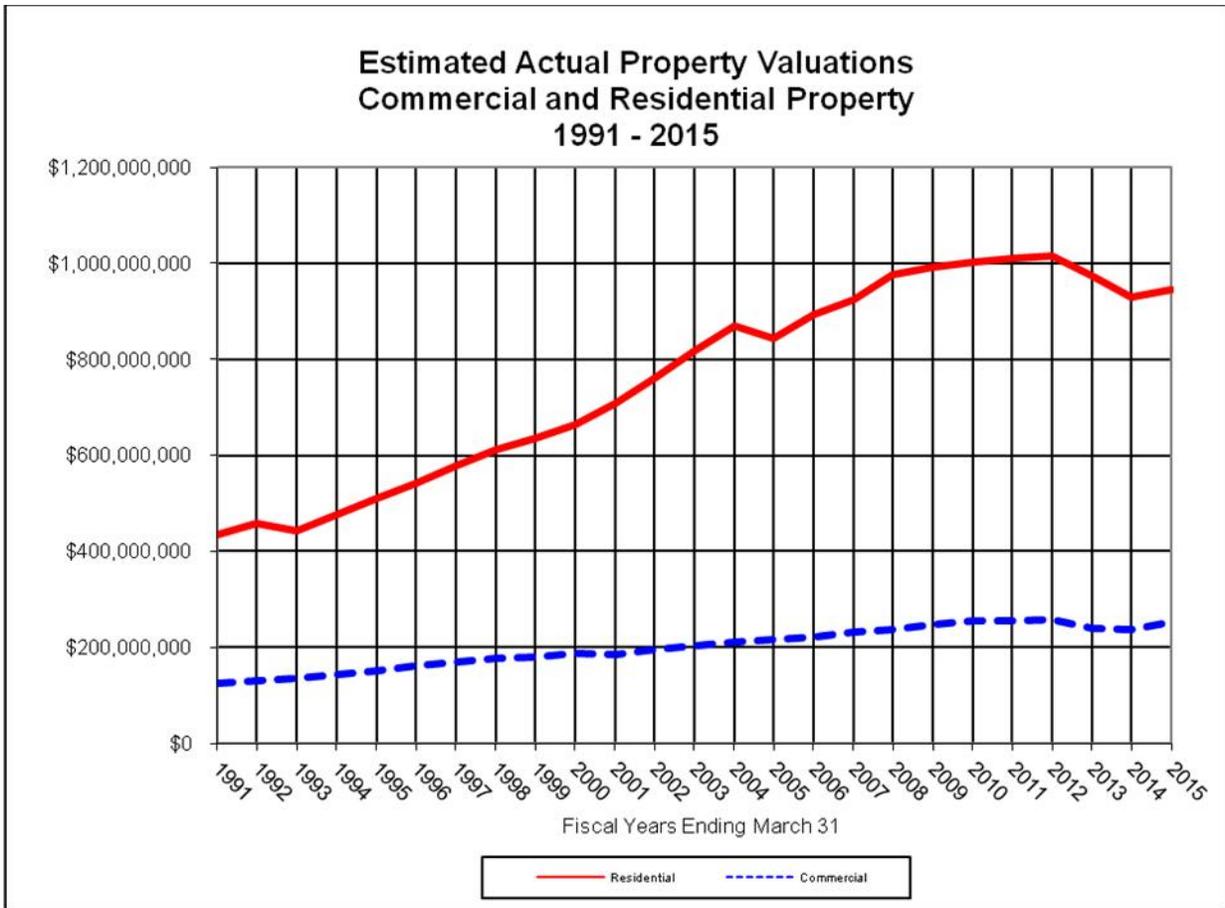
INDICATOR DESCRIPTION: Property tax is approximately 19.98% of total General Fund revenue, so changes in property assessments have a significant impact on the General Fund. Assessed valuation is the value of all real property in a taxing district. In Rock Island, property is assessed at 1/3 of market value. The tax rate is applied to each hundred dollars of assessed valuation. This chart shows actual City property valuations by the year of assessment. Taxes assessed and levied in the assessment year are collected in the following year.

TREND ANALYSIS/CONCLUSION: Assessed valuations in the City of Rock Island increased 104% from \$192,879,538 in 1992 to \$400,324,776 in 2004. In 2005 the City experienced a slight decrease to \$395,707,115 due to a change in state law associated with property tax exemptions. For 2014, the City experienced a 2.31% decrease to \$448,044,128 which followed a 3.98% decrease in 2013 due to the economic downturn. This was followed by a slight increase of 1.88% in 2015. Over the last twenty-four years, property values have increased on average 3.87% per year.



INDICATOR DESCRIPTION: Two townships, Rock Island and South Rock Island, are the principal townships in the City. Portions of Blackhawk and South Moline Townships are also within the City. The older and downtown portions of the City are contained in Rock Island Township. The newer areas of the City are located in South Rock Island, Blackhawk and South Moline Townships.

TREND ANALYSIS/CONCLUSION: In the 1990's, City of Rock Island townships saw an increase in property values. During this time, property values increased at a faster rate in South Rock Island, South Moline and Blackhawk townships. For 2014, this trend changed as property values for South Rock Island Township decreased 3.8% and Rock Island Township decreased 3.97%. Additionally, Blackhawk and South Moline Townships actually increased 6.58%. For 2015, this trend of decreasing values in South Rock Island Township and Rock Island Township with an increase in Blackhawk and South Moline Townships continued. This chart continues to point out the need for continued efforts towards improving property values in all its townships.

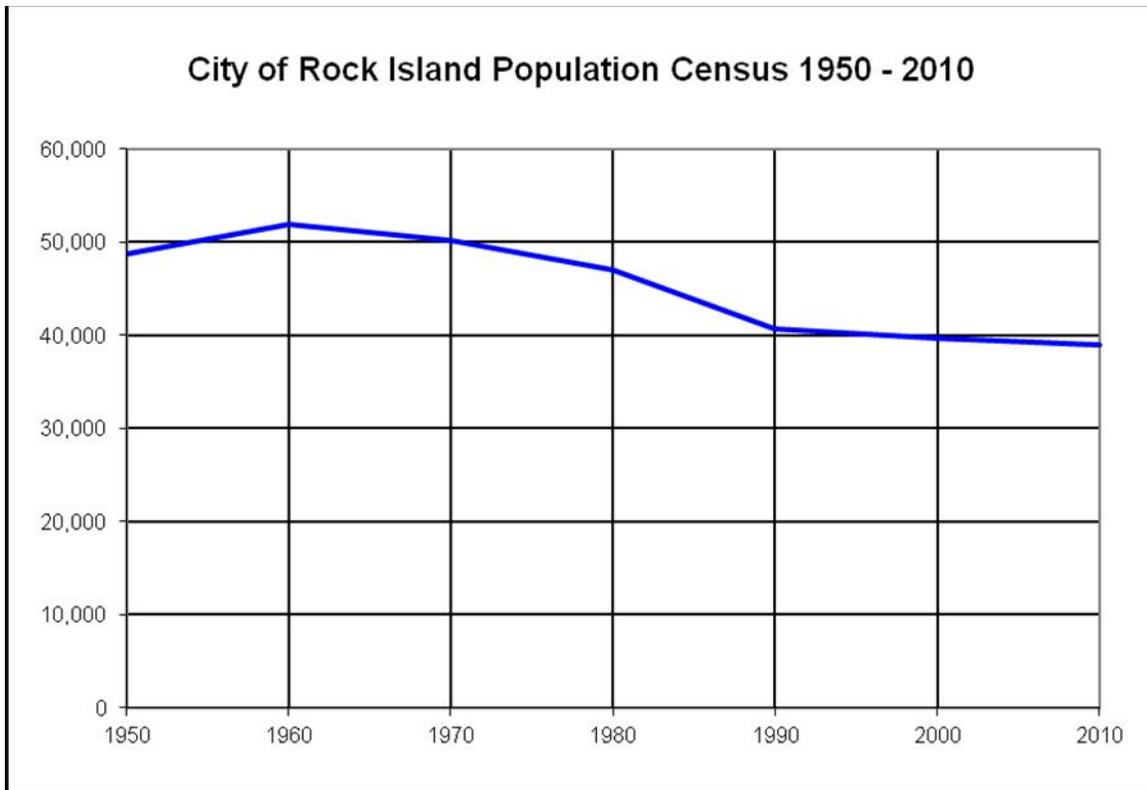


INDICATOR DESCRIPTION: The types of taxable property are: commercial, residential, industrial, farm and railroad. The majority of the taxable properties in the City are classified as commercial or residential. This chart compares commercial and residential property values from 1991 to December 31, 2015.

TREND ANALYSIS/CONCLUSION: Residential property values had almost doubled from \$433,806,712 in 1991 to \$869,508,657 in 2004, however, due to the depressed housing market, values dropped to \$843,185,790 in 2005 but recovered to \$1,015,601,808 in 2012. In 2013 and 2014, values have decreased due to the economic downturn. In 2015 there was a slight recovery with an increase of 1.56%.

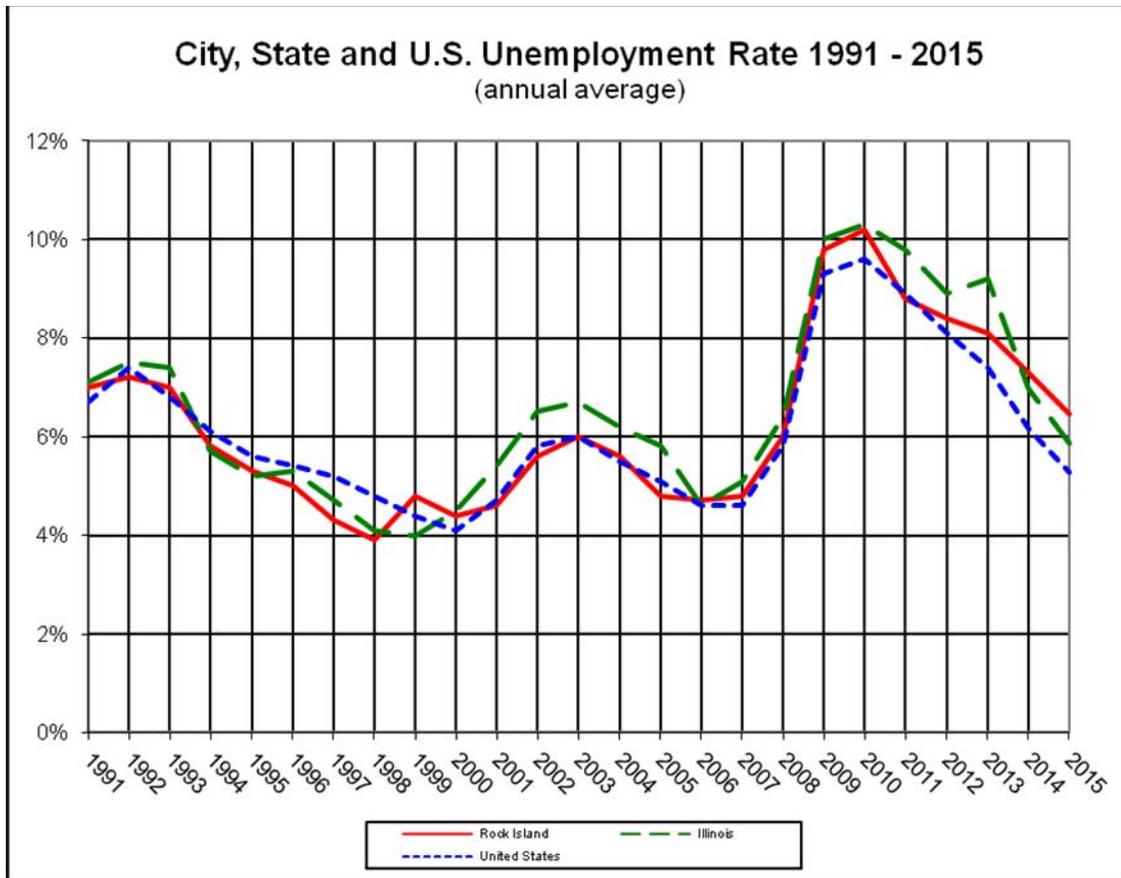
Commercial property values increased at a much slower rate becoming virtually stagnant from 1999 – 2001, but subsequently resumed their steady rise and in 2012 reached \$258,471,825. Values have decreased 6.78% in 2013 and 2.0% in 2014 due to the economic downturn but then in 2015 saw an increase of 6.90%.

As pointed out elsewhere within this document, the City has made significant investment in housing and economic development. With an improvement in the economy, the increase in 2015 should continue into 2016.



INDICATOR DESCRIPTION: This chart shows the population of the City of Rock Island over the past sixty years. The population peaked at 51,863 in 1960. Population since 1960 declined to 50,166 at the 1970 Census and 46,821 at the 1980 Census. The 1990 Census reported the City's population at 40,552, a decrease of 13.39% from 1980. The 2000 Census population of 39,684 was a decrease of 2.14% from 1990. Census figures for 2010 show a further population decline to 39,018, which is a decrease of 1.68%. At first glance a decline in population would appear to relieve the pressure for expenditures because there is less population to serve. In reality, a city faced with a declining population is rarely able to reduce expenditures in the same proportion as it is losing population because many costs such as debt service, pensions and government mandates are fixed and cannot be reduced in the short run. Therefore, a stable or growing population is key to the financial stability of a community.

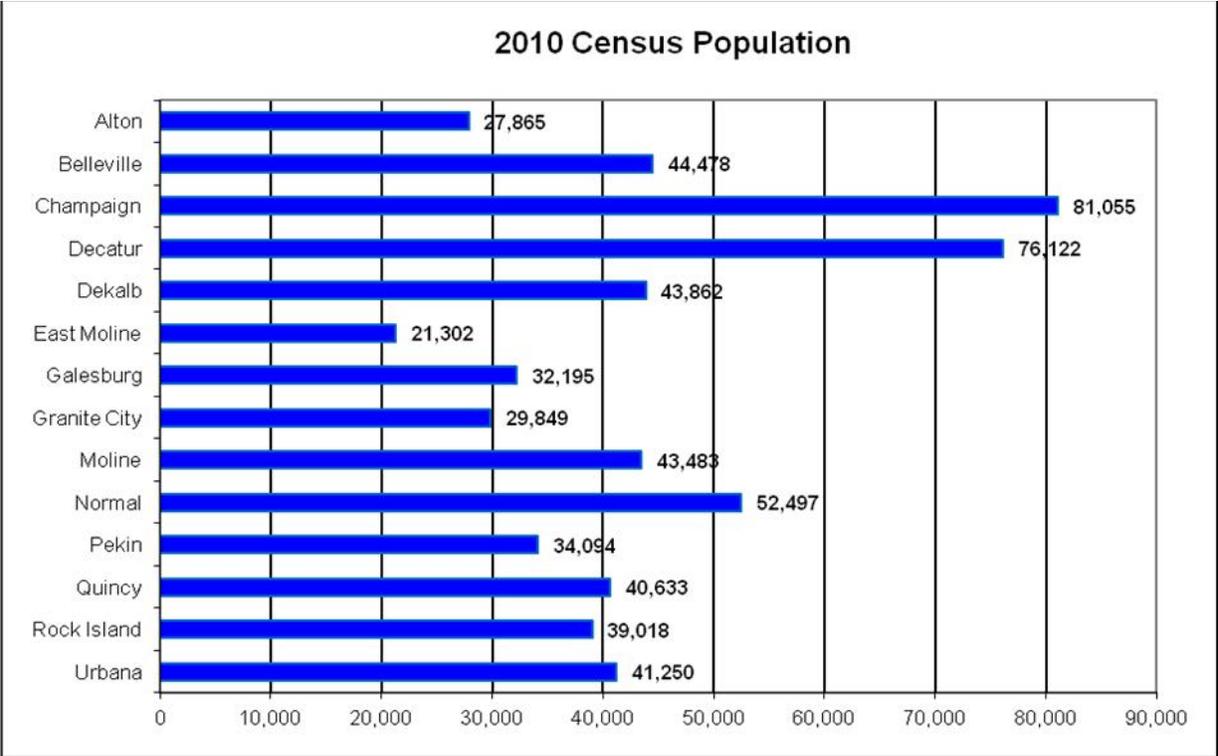
TREND ANALYSIS/CONCLUSION: The decline in the 1980's parallels the decline in property values during that same period. Since 1990, Rock Island's population continued to decline, but at a slower rate while property values increased. An increase in population through residential development is vital to the financial future for the City of Rock Island. Plans to continue to promote development in southwest Rock Island and to encourage infill residential development in developed areas of Rock Island are planned to reverse this trend. In addition, with the assistance of Rock Island Economic Growth, the City has made a significant investment in downtown housing with much success.



INDICATOR DESCRIPTION: This chart shows the average yearly unemployment rate for the City of Rock Island, State of Illinois, and United States of America from 1991 to 2015. The City unemployment rate, which previously peaked in 1992 at 7.2%, reached a new peak in 2010 at 10.2%. The lowest rate of 3.9% was reached in 1998 when statewide was 4.1% and the U.S. rate was 4.8%.

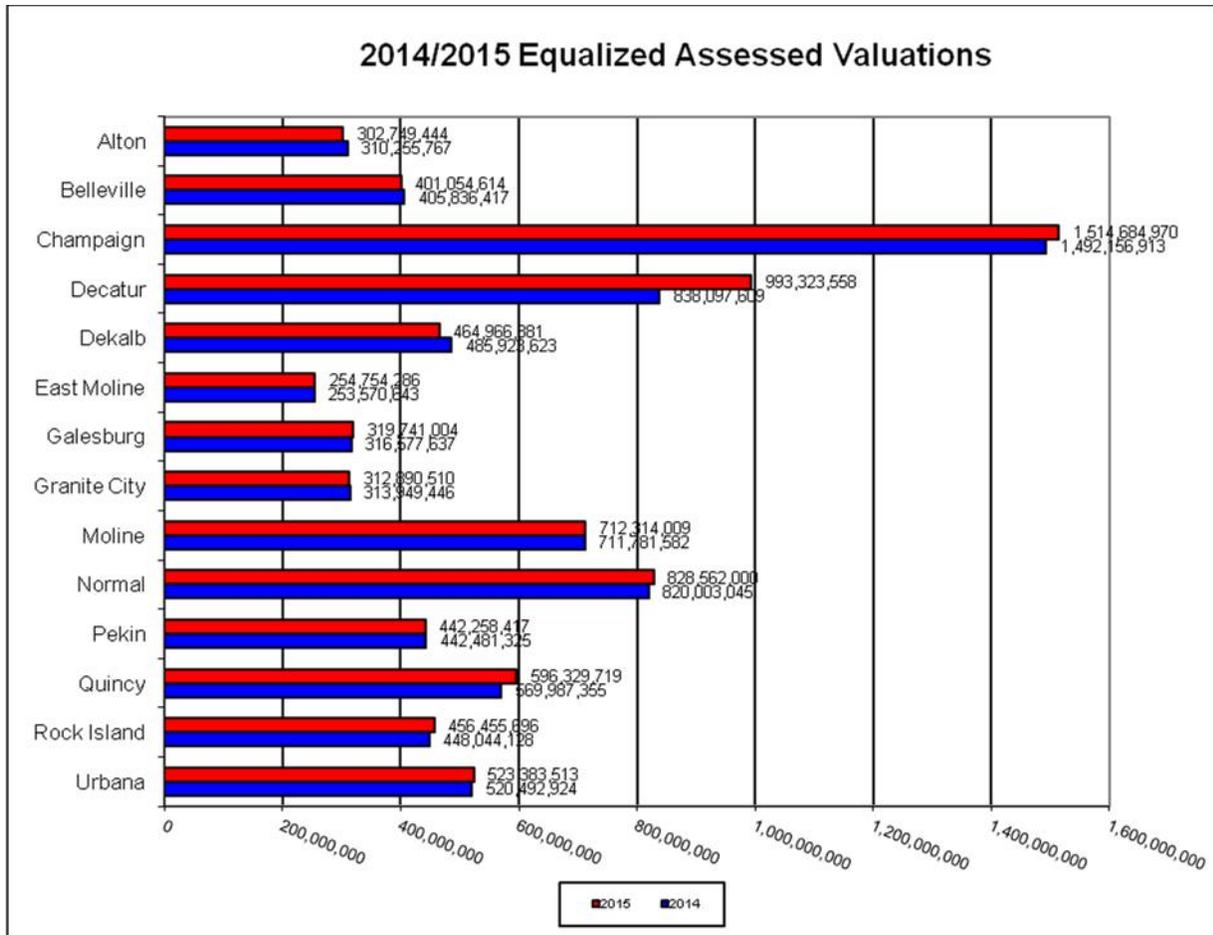
TREND ANALYSIS/CONCLUSION: This chart shows a dramatic decline in the City's unemployment rate between 1992 and 1998. Following 1998, the City's unemployment peaked in both 1999 and 2003 followed by a gradual decrease through 2007. Since 2007, the City's unemployment rate sharply increased in 2008 and 2009 followed by a lesser increase in 2010 to a new all time high of 10.2%. In 2015 the unemployment rate for the City has declined for the fifth year to a rate of 6.7%. This rate though is above both the national average of 5.3% and the Illinois state rate of 5.9%.

COMPARATIVE TRENDS



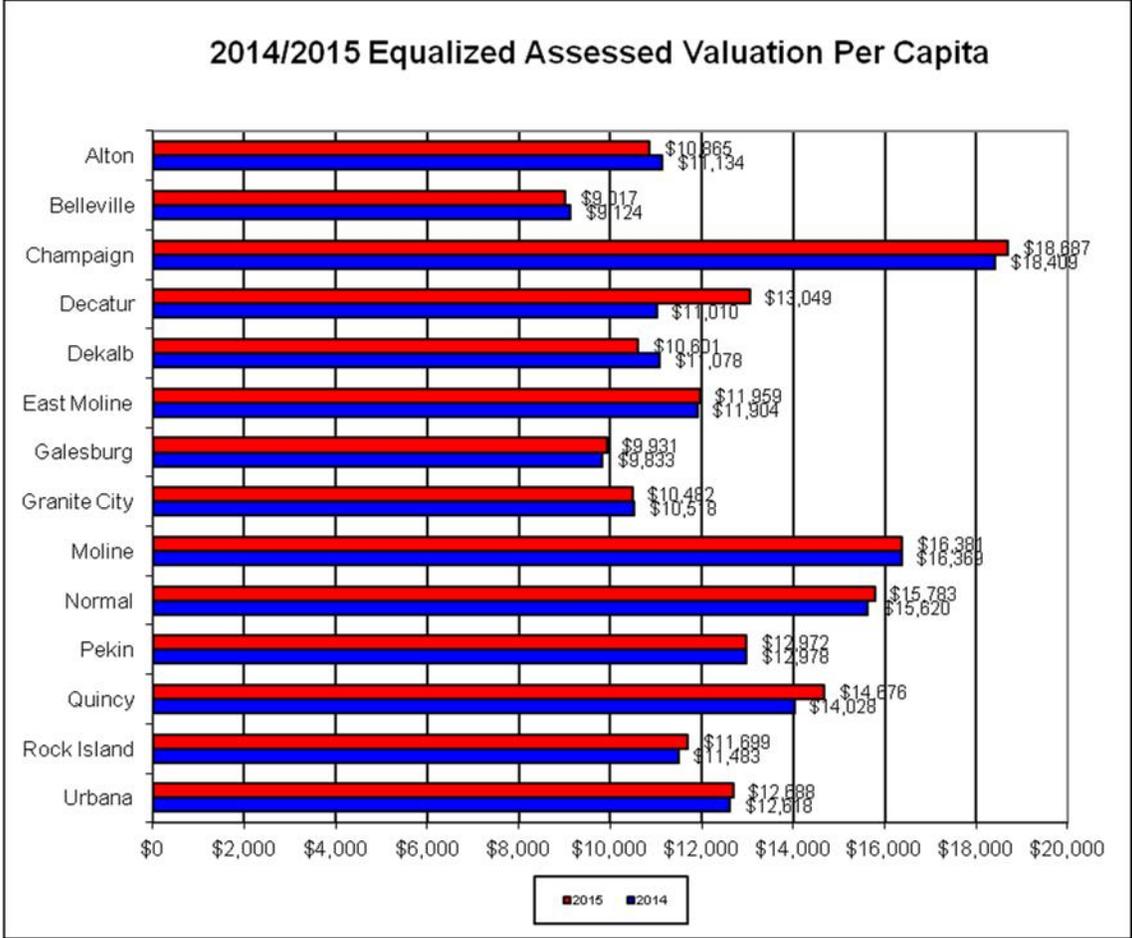
INDICATOR DESCRIPTION: 2010 Census populations for selected Illinois cities.

TREND ANALYSIS/CONCLUSION: Rock Island’s population is in the middle range of the fourteen cities included in the survey. Cities closest to Rock Island in population are Quincy and Urbana. Rock Island was one of six communities in this survey that declined in population from the 2000 census to the 2010 census.



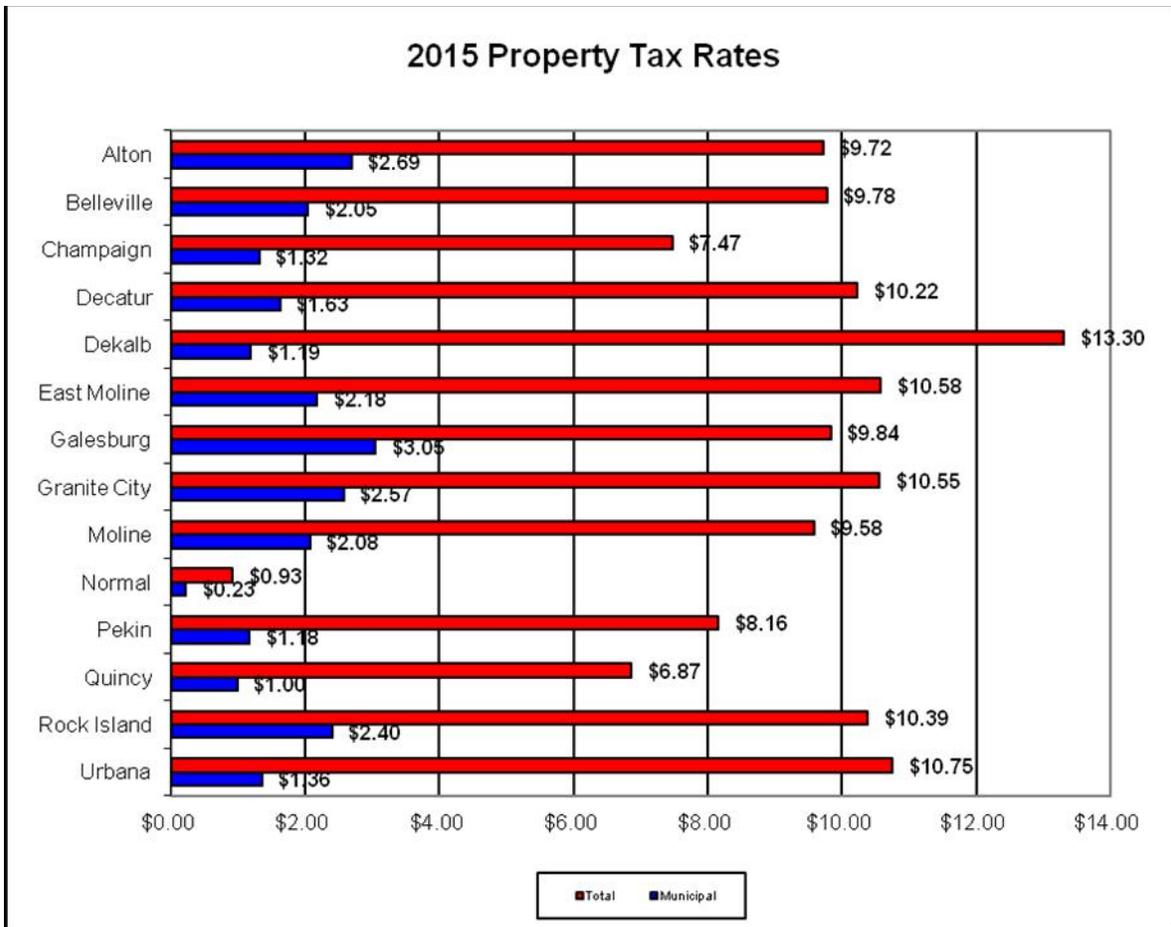
INDICATOR DESCRIPTION: Comparison of 2014 and 2015 property values for fourteen Illinois cities.

TREND ANALYSIS/CONCLUSION: Rock Island is below average for cities of comparable size included in the survey. Though for 2015, Rock Island does have a higher Equalized Assessed Valuation than Alton, Belleville, East Moline, Galesburg, Granite City, and Pekin. The 2015 property value for the City of Moline is \$712,314,009. The property value for Moline is 56.05% greater than the property value for Rock Island even though Moline’s population is estimated to exceed Rock Island’s by only 11.44%. For 2015, ten of the fourteen cities listed saw an increase in their Equalized Assessed Valuations with Rock Island experiencing a 1.88% increase which was slightly better than the average change for all fourteen cities which averaged 1.53%.



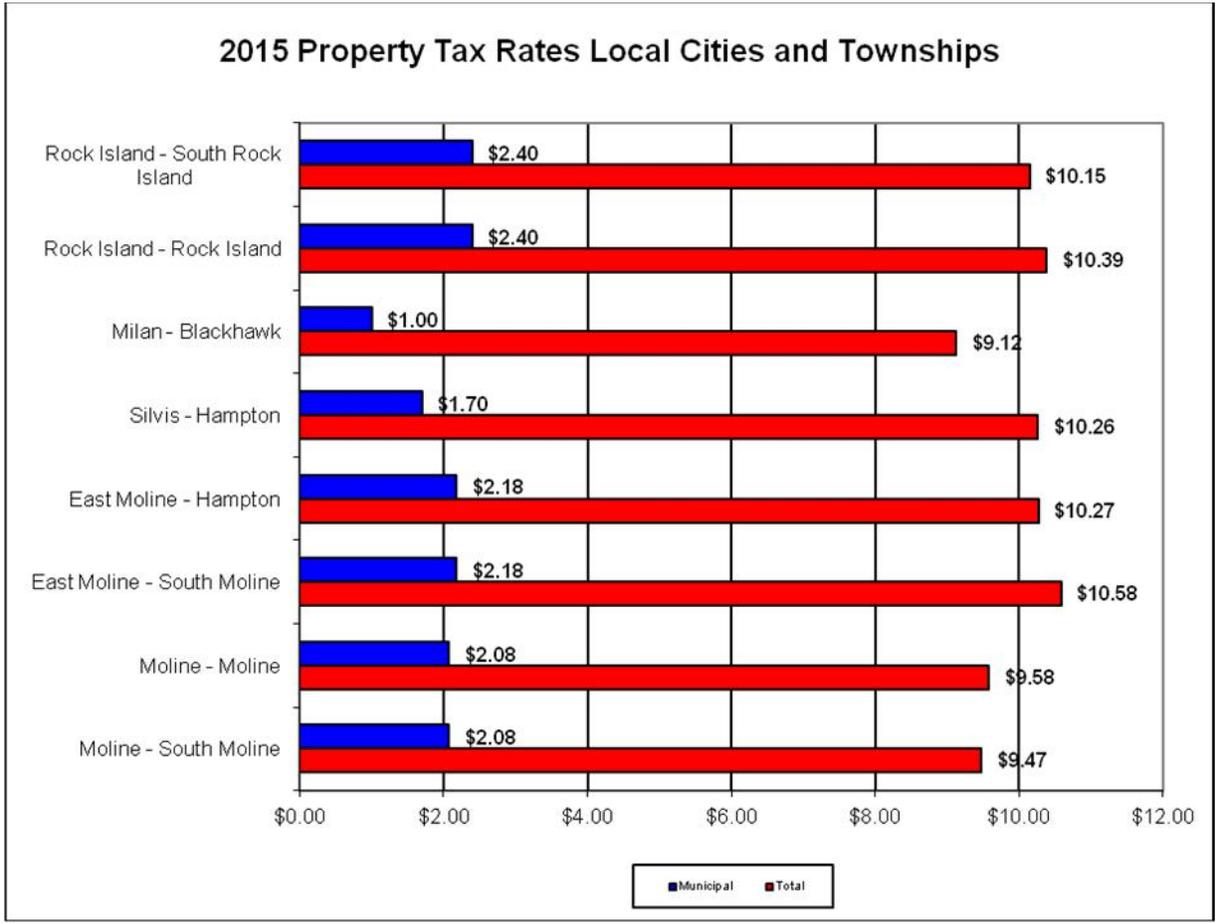
INDICATOR DESCRIPTION: The comparison of 2014 and 2015 property values per capita for fourteen Illinois cities.

TREND ANALYSIS/CONCLUSION: Of the fourteen Illinois cities included in the survey, there were five cities in 2015 having lower equalized assessed valuations per capita than Rock Island. The five cities were Alton, Belleville, Dekalb, Galesburg, and Granite City. The equalized assessed valuation per capita for Rock Island has increased approximately 1.88% from the previous year. It should be noted that five of the fourteen cities in this survey had a decrease in their equalized assessed valuation per capita from 2014 to 2015.



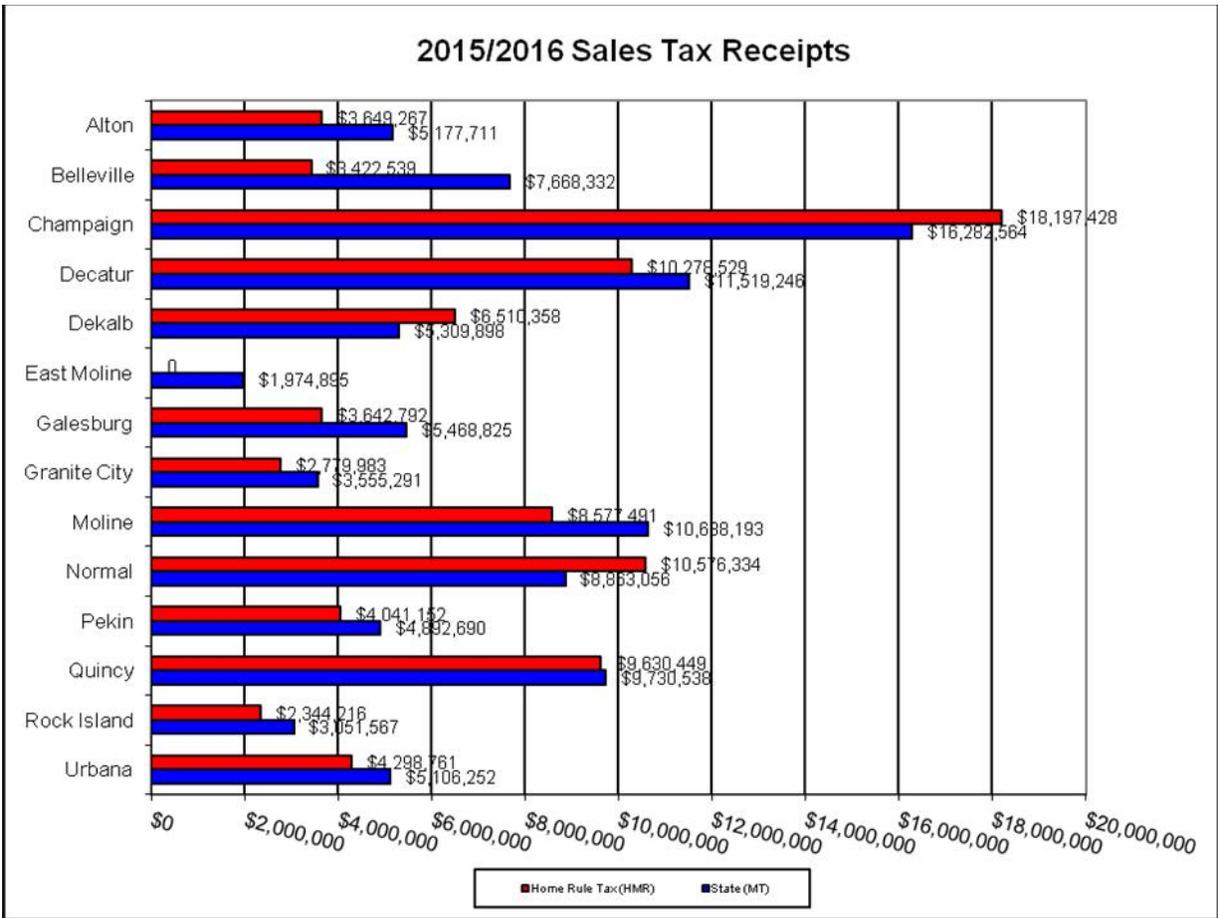
INDICATOR DESCRIPTION: The comparison of 2015 property tax rates for fourteen Illinois cities. (Taxes levied in 2015 and collected in 2016.) Shown are the municipal and total tax rates. The total tax rate includes rates for taxing bodies such as schools and other special districts and therefore compares the total tax due from a typical taxpayer.

TREND ANALYSIS/CONCLUSION: Rock Island (\$10.39) has the fifth highest total property tax rate and the fourth highest municipal rate (\$2.40) of the fourteen Illinois cities in this survey. This is an improvement in both categories over two years ago. It should be noted that prior to 2009 Rock Island was highest in both categories. The cities with a total tax rate higher than Rock Island are DeKalb (\$13.30), East Moline (\$10.58), Granite City (\$10.55), and Urbana (\$10.75). The cities with the municipal tax rate higher than Rock Island are Alton (\$2.69), Galesburg (\$3.05), and Granite City (\$2.57). This chart shows the need for economic development to increase property values so the property tax rate for the City can become more competitive with other cities.



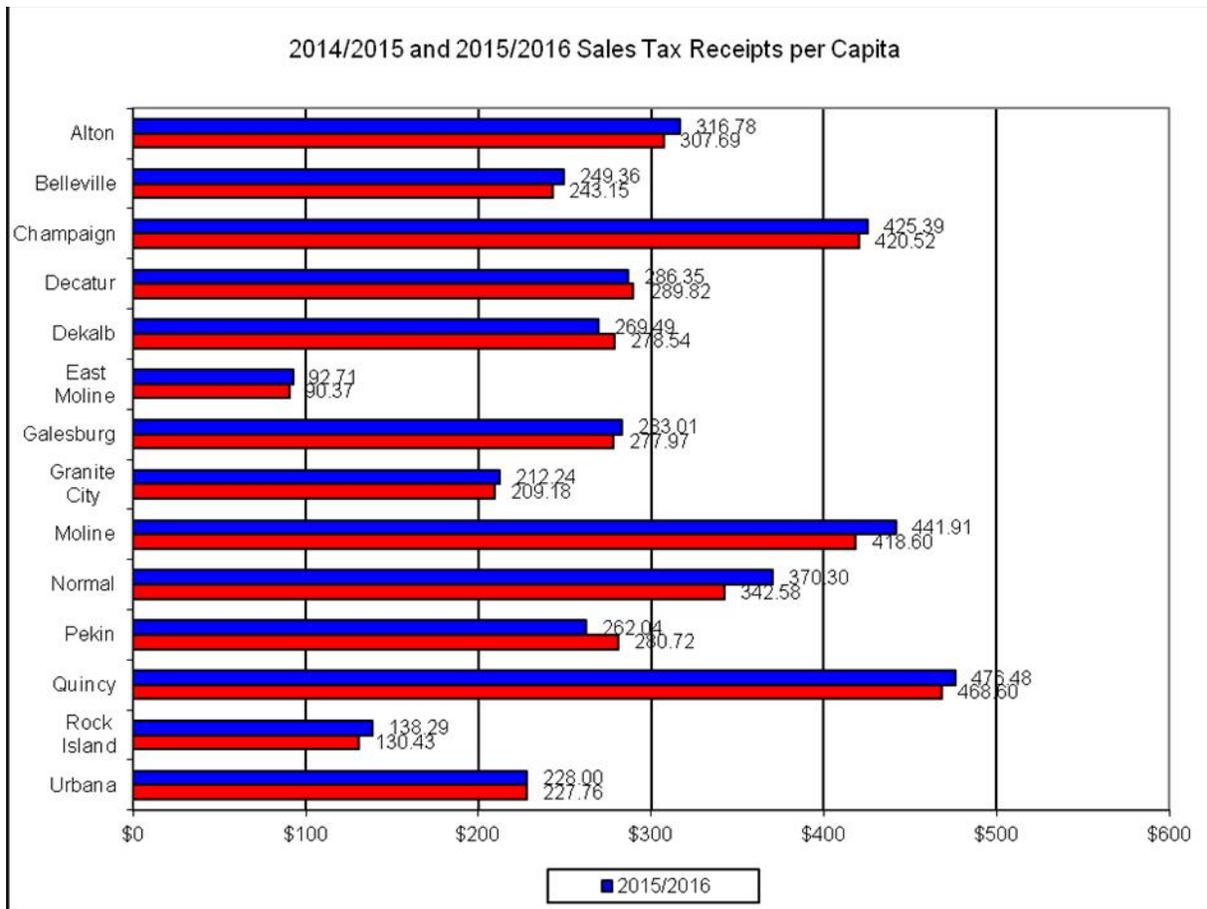
INDICATOR DESCRIPTION: This chart compares the total property tax rate and the municipal portion of that rate (including Parks and Library) for Illinois Quad-City townships. (Taxes levied in 2015 and collected in 2016.) It shows the relative tax burden for residents located within these townships. Cities that fall within these townships included in the analysis are Rock Island, Milan, Silvis, East Moline and Moline.

TREND ANALYSIS/CONCLUSION: The lowest municipal and total property tax rates are in Blackhawk Township, which includes the Village of Milan. The highest total property rate is East Moline - South Moline Township. The highest municipal tax rates are in Rock Island Township and South Rock Island Township. This chart again points out the need for continued economic development efforts to attract jobs and residents to the City, so the property tax rate for the City can become more competitive with the rates of other cities.



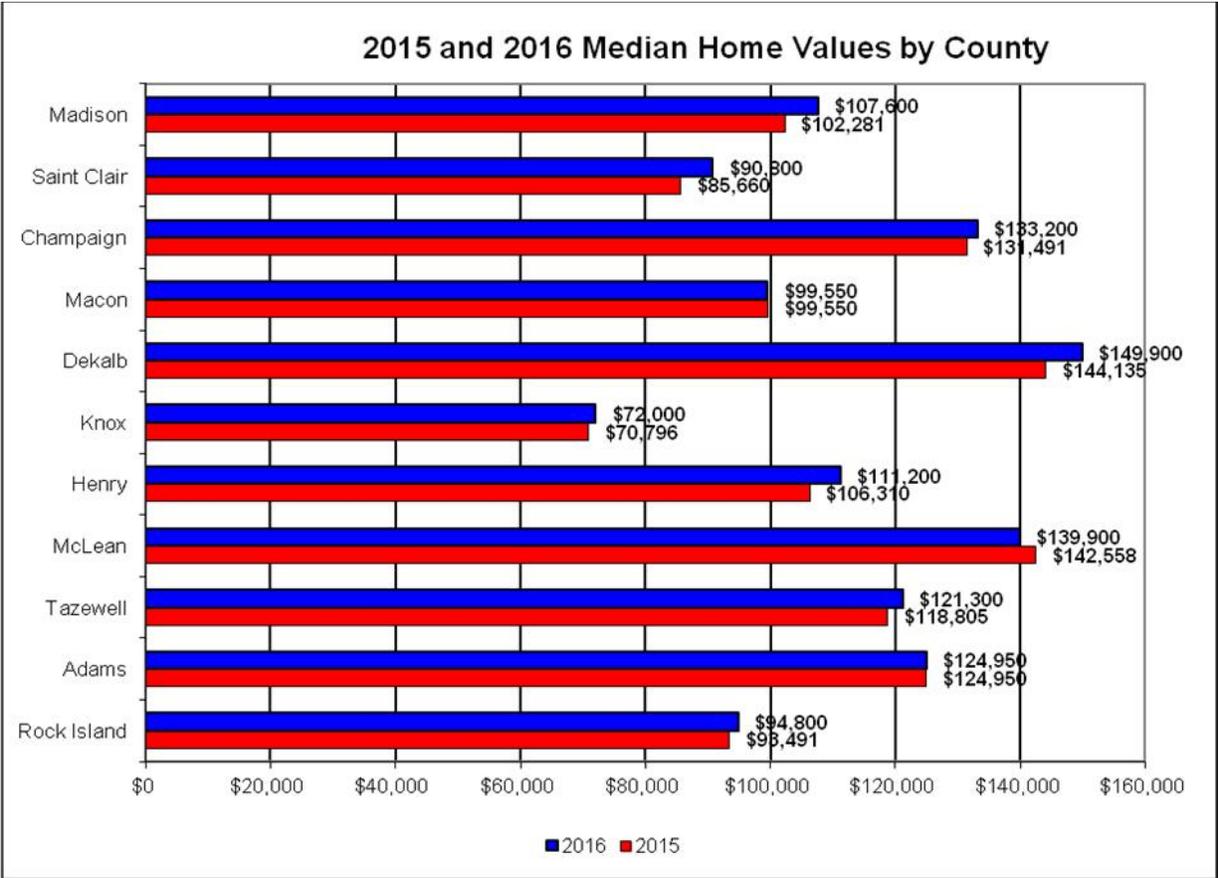
INDICATOR DESCRIPTION: Comparison of July, 2015 through June, 2016 sales tax collections for fourteen Illinois cities. The data for the chart came from the Illinois Department of Revenue. The State of Illinois collects 7.5% sales tax in the City of Rock Island. The State retains the 5.00% portion, returns a 0.25% portion to Rock Island County and returns a 2.25% portion to the City. Of this 2.25% portion, 1.00% is state sales tax and 1.25% is the local option sales tax.

TREND ANALYSIS/CONCLUSION: Rock Island’s sales tax collections are the second lowest of the cities included in the survey with the exception of East Moline – which is not a home rule city. Because of the poor sales tax revenue, Rock Island must place a greater reliance on the property tax as a revenue source. Rock Island continues to place emphasis on development that will increase retail sales, or development that will increase property values, to offset the low sales tax revenue.



INDICATOR DESCRIPTION: Comparison of 2014/2015 and 2015/2016, July through June total sales tax revenue per capita for fourteen Illinois cities.

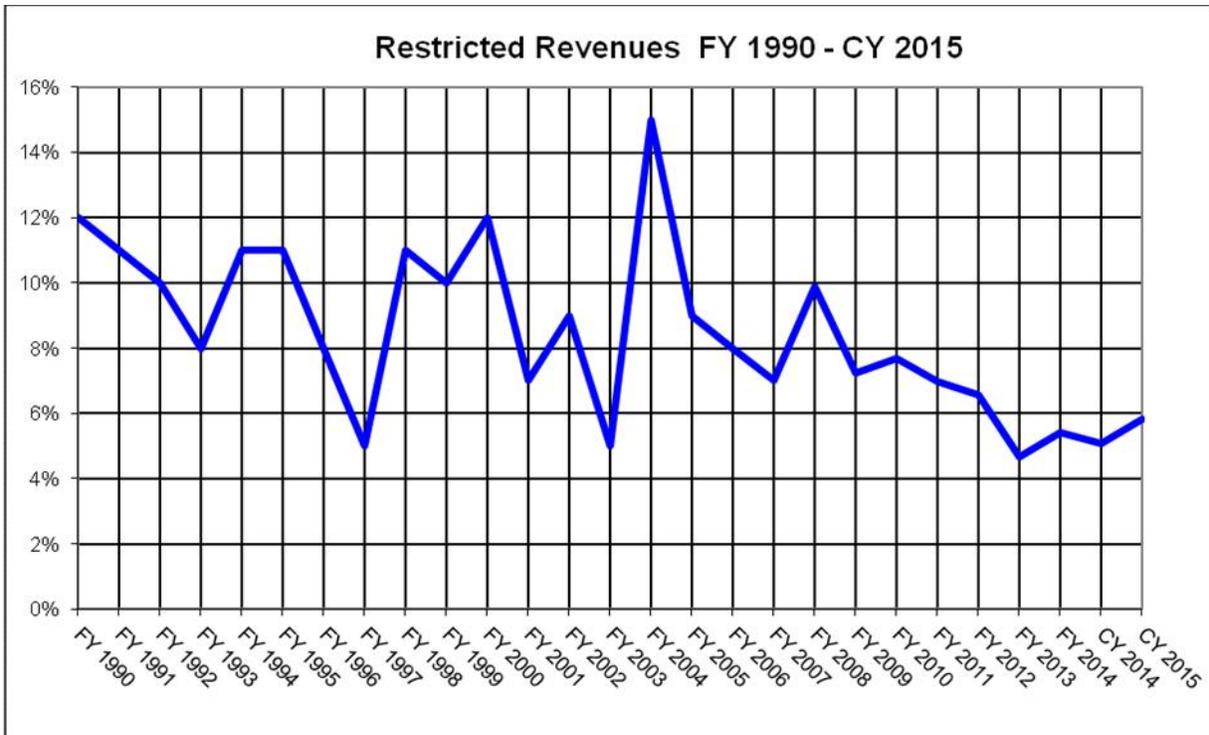
TREND ANALYSIS/CONCLUSION: Rock Island's sales tax collections are lowest per capita of the fourteen cities included in the survey with the exception of East Moline. However, East Moline's sales tax is generated entirely from the municipal portion of the state sales tax since East Moline cannot have a home rule sales tax. Rock Island must place a greater reliance on the property tax because of poor retail sales. Obviously, Rock Island and East Moline residents are shopping at the regional shopping centers in Moline since retail sales per capita for Moline is almost two times the sales tax per capita of Rock Island and East Moline. For 2015/2016, Rock Island's sales tax per capita increased 6.03% from the previous year while the average increase of these fourteen cities was 1.64%.



INDICATOR DESCRIPTION: Comparison of median home values by county incorporates the fourteen Illinois cities looked at in the previous chart for 2015 and 2016.

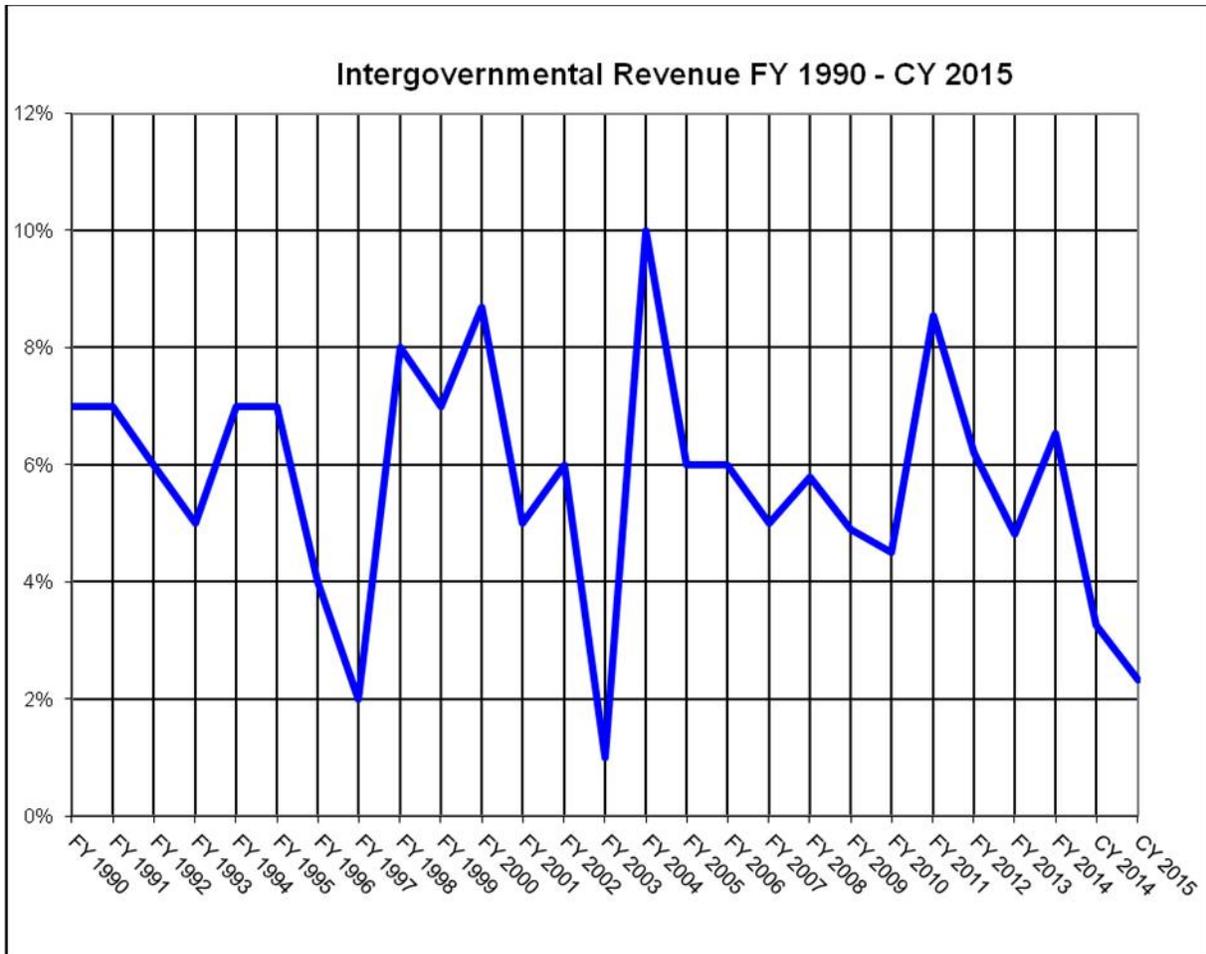
TREND ANALYSIS/CONCLUSION: This chart shows that Rock Island County remains competitive in the residential market compared to other counties. Median home values in Rock Island County increased 1.40% in 2016. There were six of the other ten counties on this list that experienced a greater increase. The City of Rock Island must not only increase the amount of residential housing, but also need to increase the value of housing to remain competitive.

REVENUE TRENDS



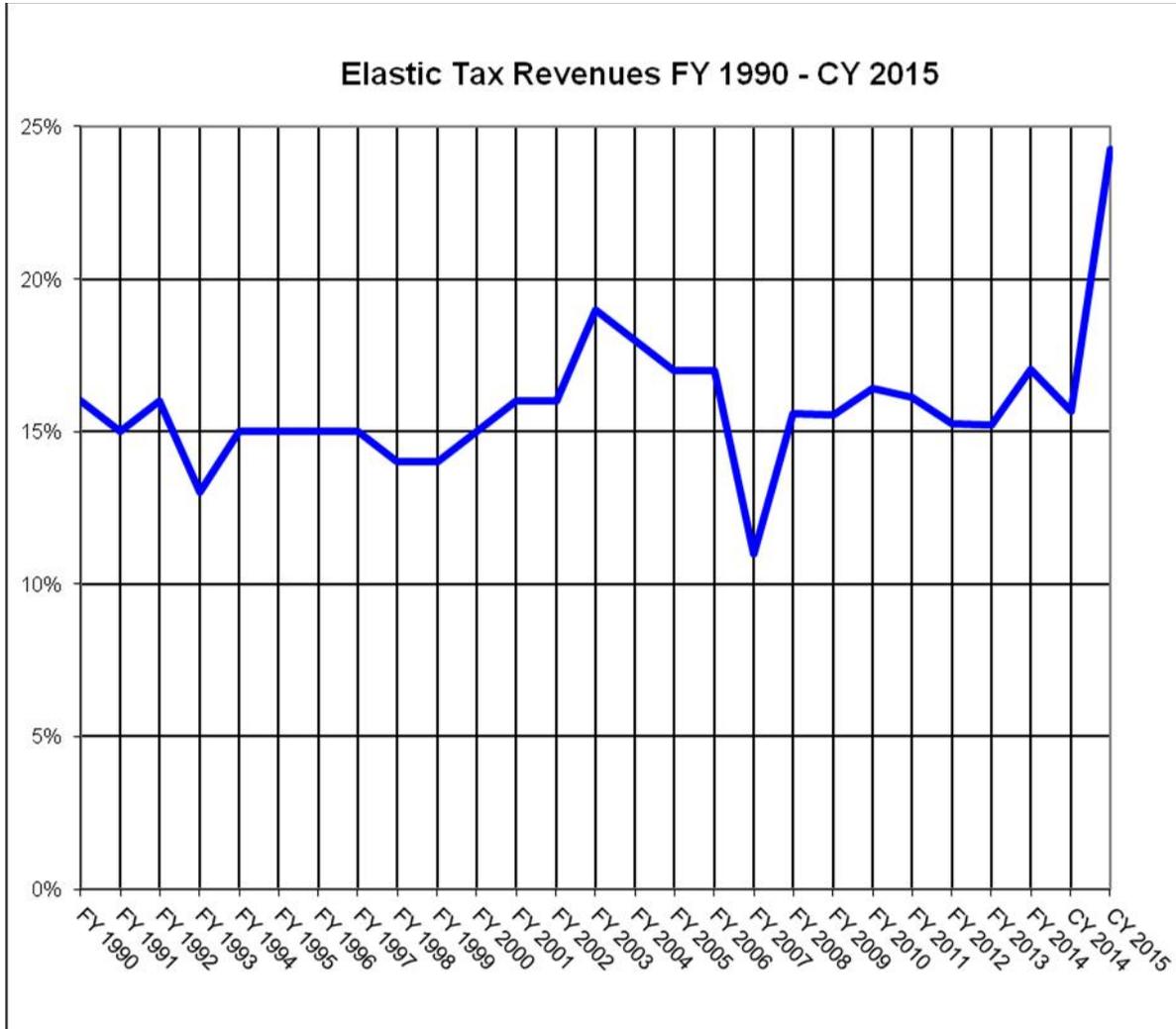
INDICATOR DESCRIPTION: This chart shows restricted revenues as a percentage of net operating revenue. Restricted revenues are funds, which must be spent on capital projects, grants, or other legal obligations. From one perspective, it would seem that many of these restrictions should not affect the financial health of a city because a city has the option of accepting the revenues and not providing the service. However, it is not always easy to provide necessary services, i.e., economic development, social service programs, etc., without outside funding. As the reliance on restricted revenues increases, a city loses its freedom to respond to changing conditions. A large proportion of restricted revenues also make a city's program mix vulnerable to dictates from the funding sources. This may also indicate a growing over-dependence on external revenue sources and signal a future inability to maintain certain services.

TREND ANALYSIS/CONCLUSION: This chart indicates that the negative trend (1993-1995) reversed in 1996 with a decreasing reliance on restricted revenues. The reason for the shifts including the sharp increase for 2004 is fluctuations in federal block grant draw downs from the U.S. Treasury. The 2004 drawdown was \$3,459,456 compared to 2003 (\$24,730) and 2002 (\$40,023). There has been a slight increase for 2015 from 2014. Future funding for Community Development Block Grants is a major concern for the City because the grants provide significant resources for staff support in the Community and Economic Development and the Martin Luther King Center departments.



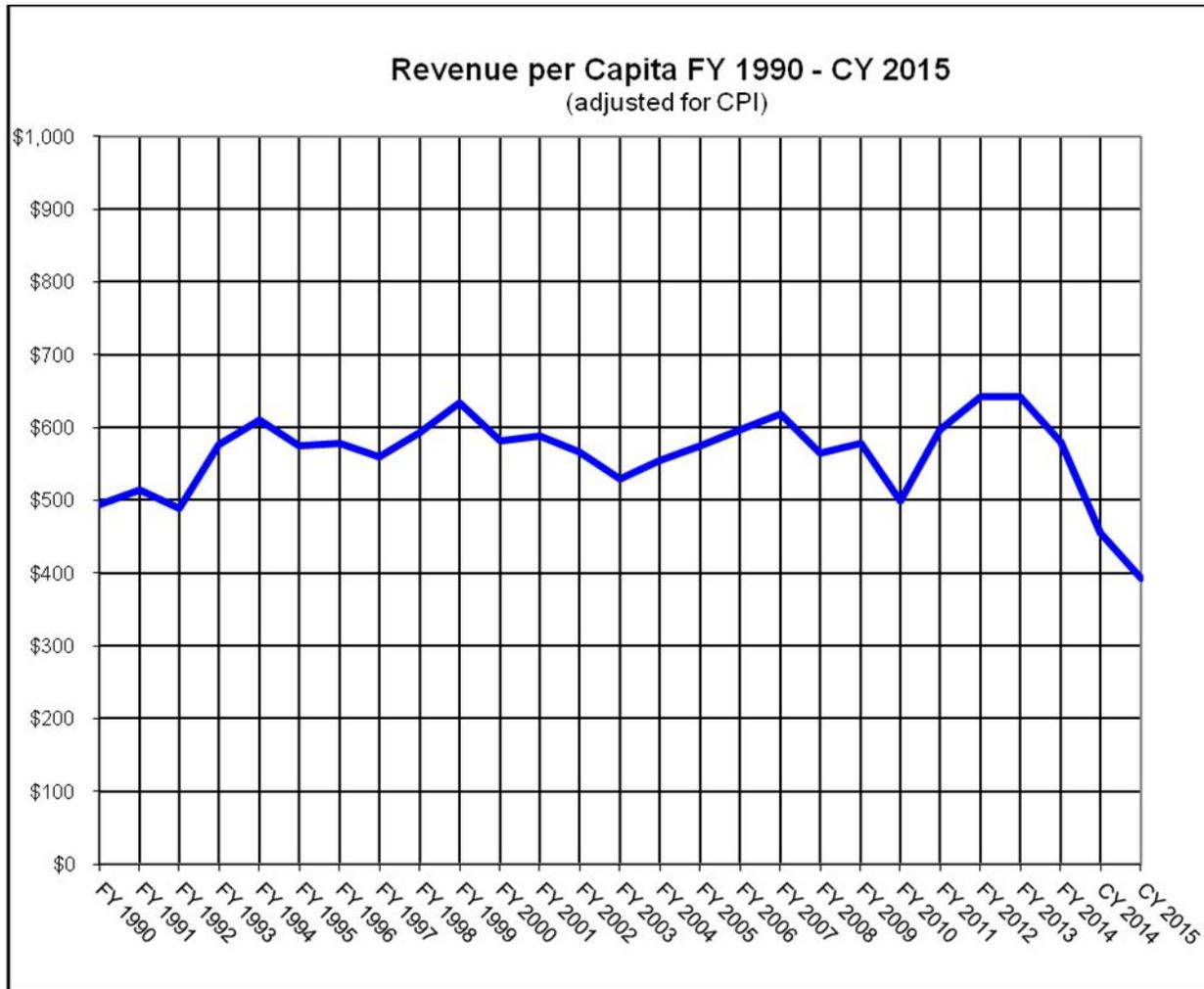
INDICATOR DESCRIPTION: Intergovernmental revenues are shown as a percentage of gross operating revenues. Gross operating revenues are defined as revenues to the General, Special Revenue, and Debt Service funds. Intergovernmental revenues are monies received from other government entities. An increasing trend indicates reduced freedom to respond to changing conditions. They are important to analyze because over-dependence on these revenues can have an adverse impact on financial condition. The conditions that the funding provider attaches may prove too costly, especially if future conditions change after a city has developed a dependency on the funds.

TREND ANALYSIS/CONCLUSION: This chart is similar to the Restricted Revenue chart. The reason for the shifts is fluctuations in federal block grant draw downs from the U.S. Treasury. The decline over the past decade is related to the decrease in the level of funding received from Community Development Block Grants and Motor Fuel Tax. Future funding for the Community Development Block Grants is a major concern for the City.



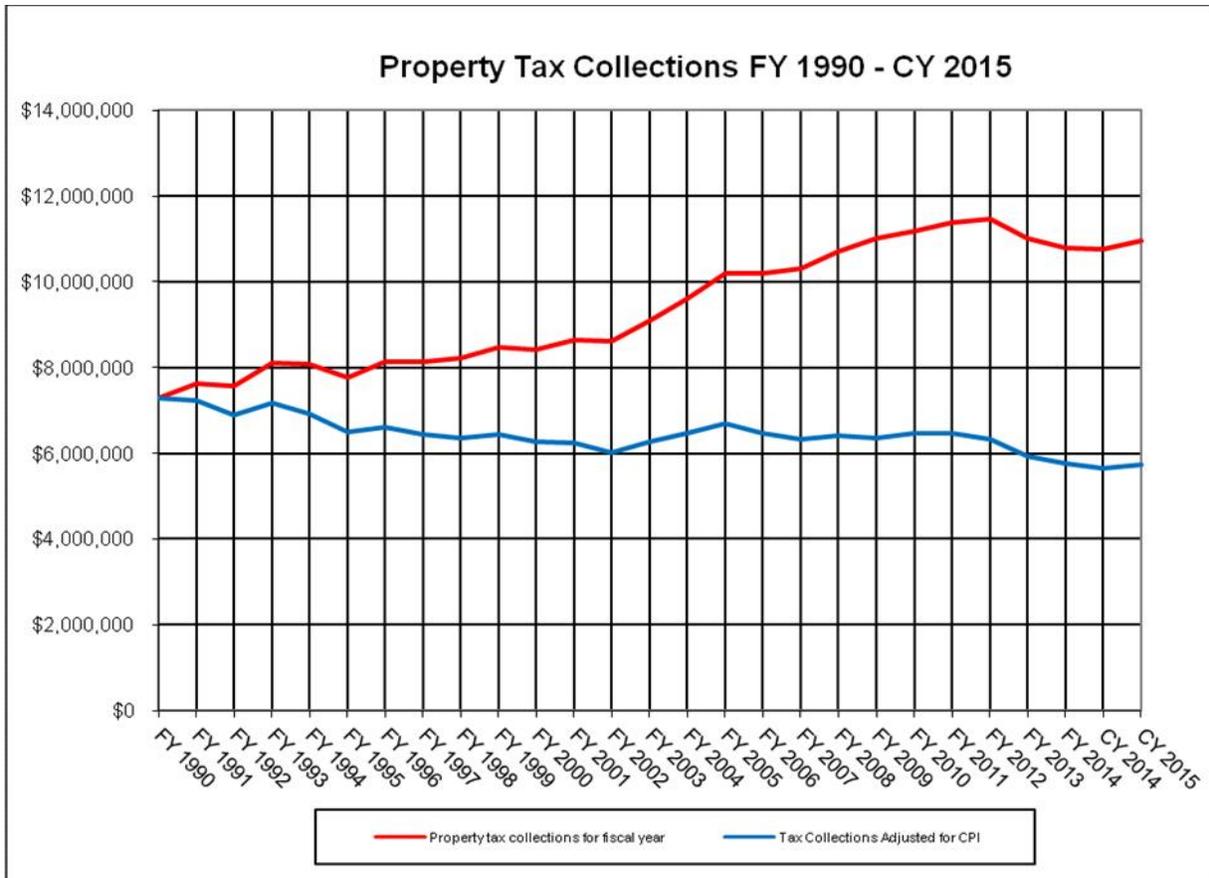
INDICATOR DESCRIPTION: Elastic tax revenues are shown as a percentage of net operating revenue. Their yields are responsive to changes in the economic base and inflation. (Inelastic revenues have fixed fees and are unresponsive to changes in economic conditions.) Elastic tax revenues decrease proportionately as the economic base and inflation increase. Sales tax and utility tax are defined as elastic revenues because they reflect the local economy --- residents are able to spend and conserve energy in proportion to their spending power. It is to the City's advantage to have a balance between elastic and inelastic revenues to respond to cyclical changes in economic conditions.

TREND ANALYSIS/CONCLUSION: This chart shows that the percentage of elastic tax revenues to net operating revenues remained relatively stable over the years. The 57% increase from 2002 (\$1,423,538) to 2003 (\$2,235,408) was due the utility tax revenues when the City adopted the new simplified telecommunications tax at a rate of 6%. The decrease in 2007 was due to a slowdown in sales tax receipts from the State of Illinois and a decrease in utility tax revenues which recovered to a good extent in 2008. The increase for CY 2015 is the result of a significant drop in net operating revenue due to the construction of the new police station.



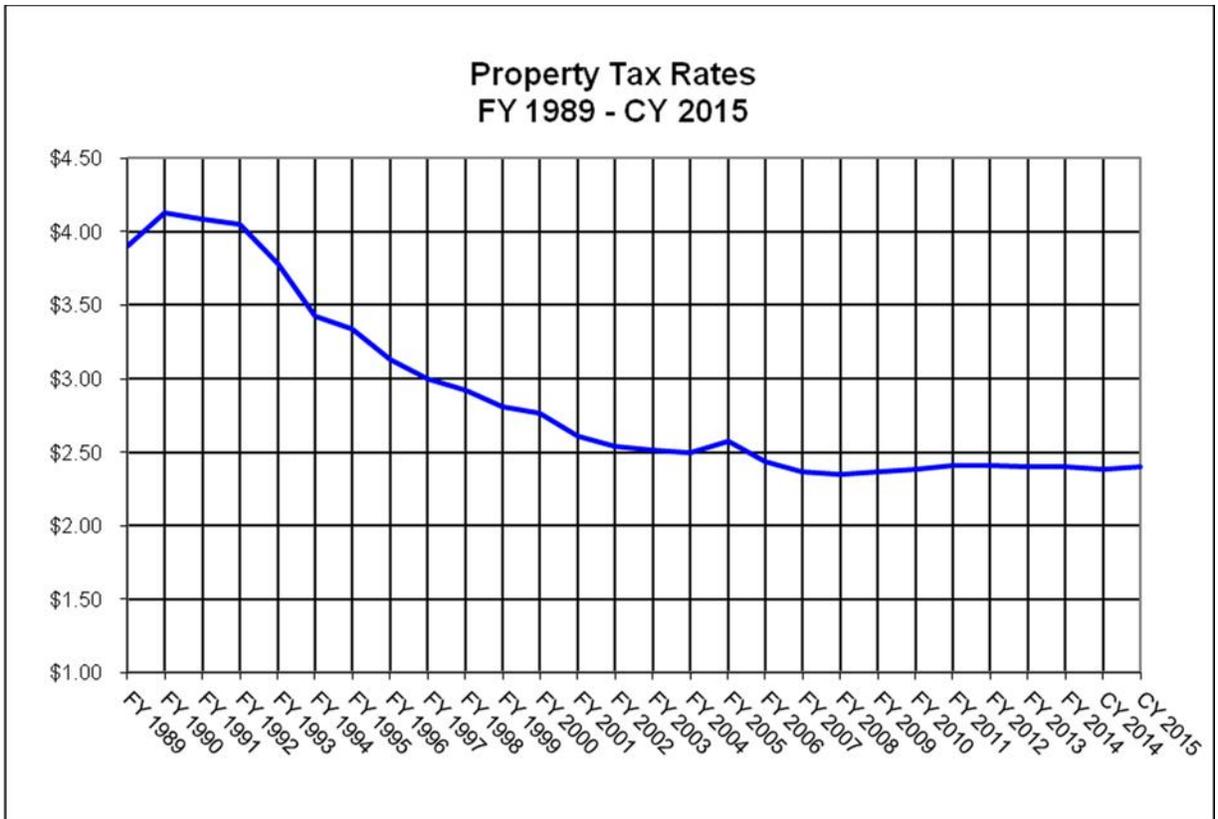
INDICATOR DESCRIPTION: This chart shows net operating revenue per person of governmental funds - adjusted for changes in the consumer price index. This chart shows how revenues are changing relative to changes in population. As population increases, it might be expected that the need for services would increase proportionately; therefore the level of per capita revenues should remain at least constant. Subsequently, if per capita revenues decrease, it would be expected that the City might be unable to maintain existing services with the same revenue sources.

TREND ANALYSIS/CONCLUSION: This chart shows that City revenue per capita has had a couple increasing trends, first during the first half of the past decade followed by a decrease from 1999 to 2003 because of the slowdown in the draw down of block grant funds. The second increasing trend occurred from FY 2003 through FY 2007 but declined again in FY 2010. This decline is attributed to a decrease in intergovernmental revenue and corresponds to the trend in expenditures per capita. In recent years, the City experienced an increasing trend in FY 2011 and FY 2012 followed by a stagnant year in FY 2013 and a decrease for FY 2014. The decrease in FY 2014 and CY 2014 is the result of increased expenditures for capital for the construction of the new Police Facility and retail development on 11th Street. For CY 2014, the decrease is also attributed to the fact that this was a nine month fiscal year as the City transitioned to having its fiscal year start January 1st instead of April 1st. The decrease shown for CY 2015 is related to the decline in net operating revenue.



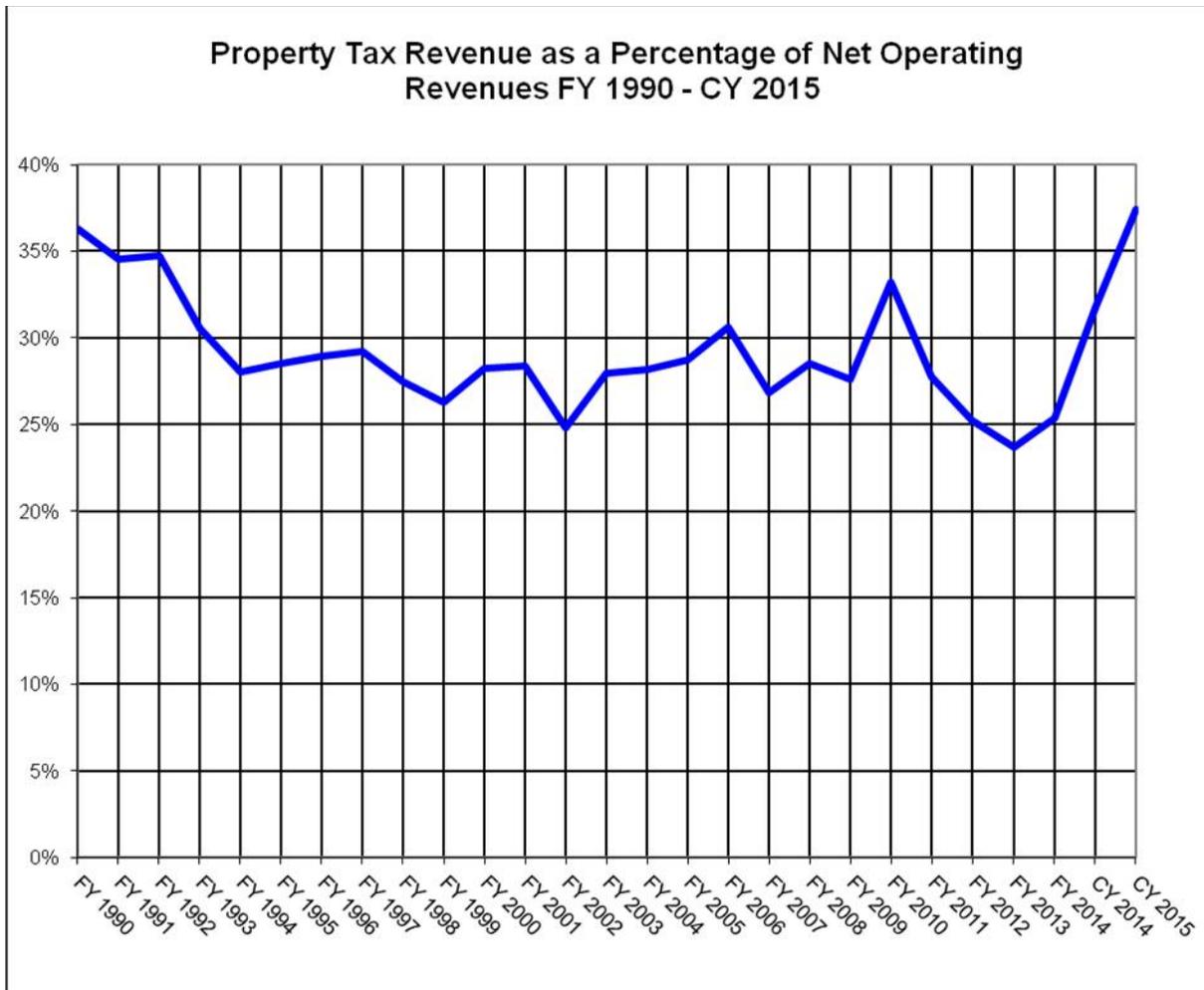
INDICATOR DESCRIPTION: Most cities are heavily reliant on property tax. A decline or growth in property taxes can result from a number of causes. First it may reflect an overall decline in a city’s property values resulting from age, a decline in economic health, or a decline in population. Second, it might result from an inability of property owners to pay. Third, it might be a result of inefficient assessment or appraisal practices. Fourth, a decline could result from an unwillingness of property owners to pay because delinquency penalties are less than short-run interest rates and nonpayment becomes an economical way for private individuals and businesses to borrow money.

TREND ANALYSIS/CONCLUSION: This chart illustrates a general reduction in property tax collections in constant dollars from 2005 to 2007 followed by a greater decrease from 2011 to 2014. This points out the need for continued economic development strategies designed to attract, retain and increase the property values of businesses and households.



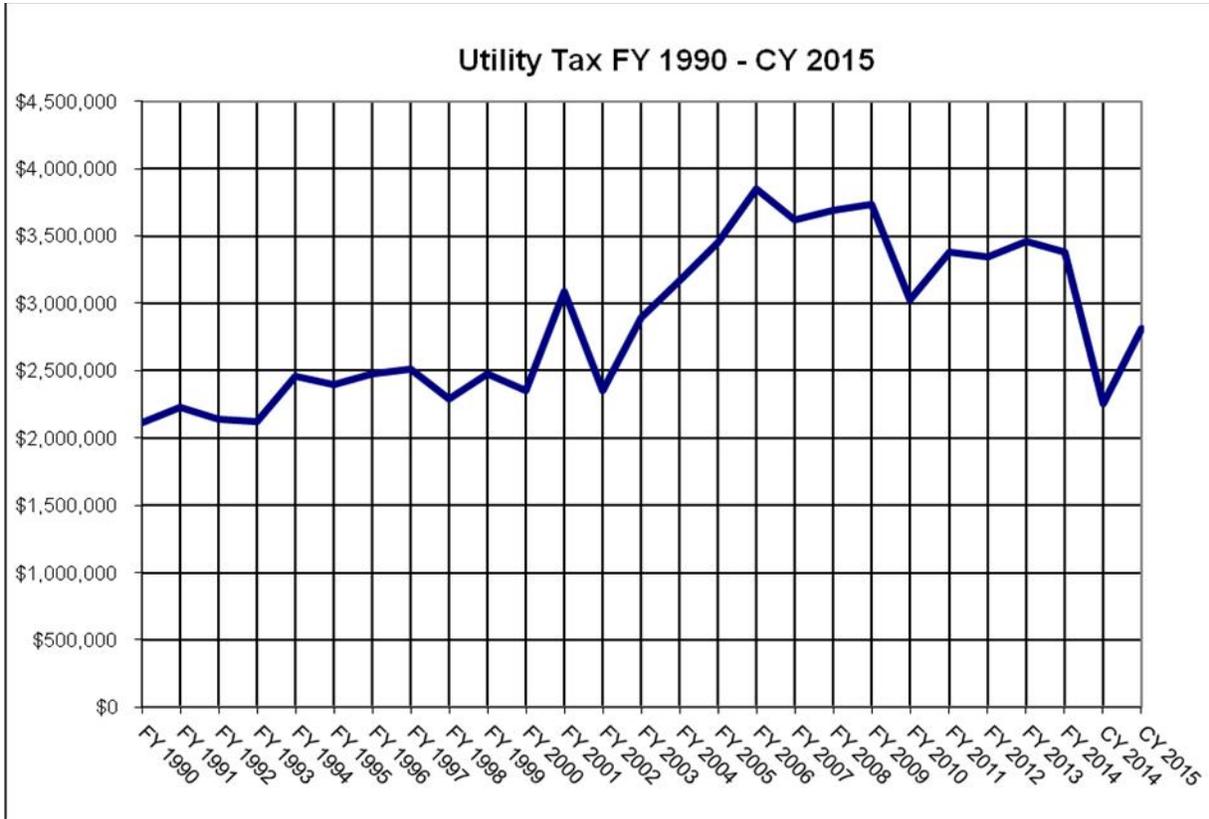
INDICATOR DESCRIPTION: This chart shows the changes in the municipal property tax rate for property taxes collected in the years from 1990 to 2016. The municipal rate includes levies for Parks and Library.

TREND ANALYSIS/CONCLUSION: This chart should be viewed with the first chart “Equalized Assessed Property Valuations”. Property tax rates peaked in 1990 at \$4.13. They steadily declined to a rate of \$2.4932 in 2004 (a 40% decrease since 1991). However, in 2005 the municipal property tax rate increased slightly to \$2.573 but decreased to a low of \$2.3502 in 2007 and remains at approximately the same rate for 2007 through 2015. The property tax rate for 2015 is \$2.4002.



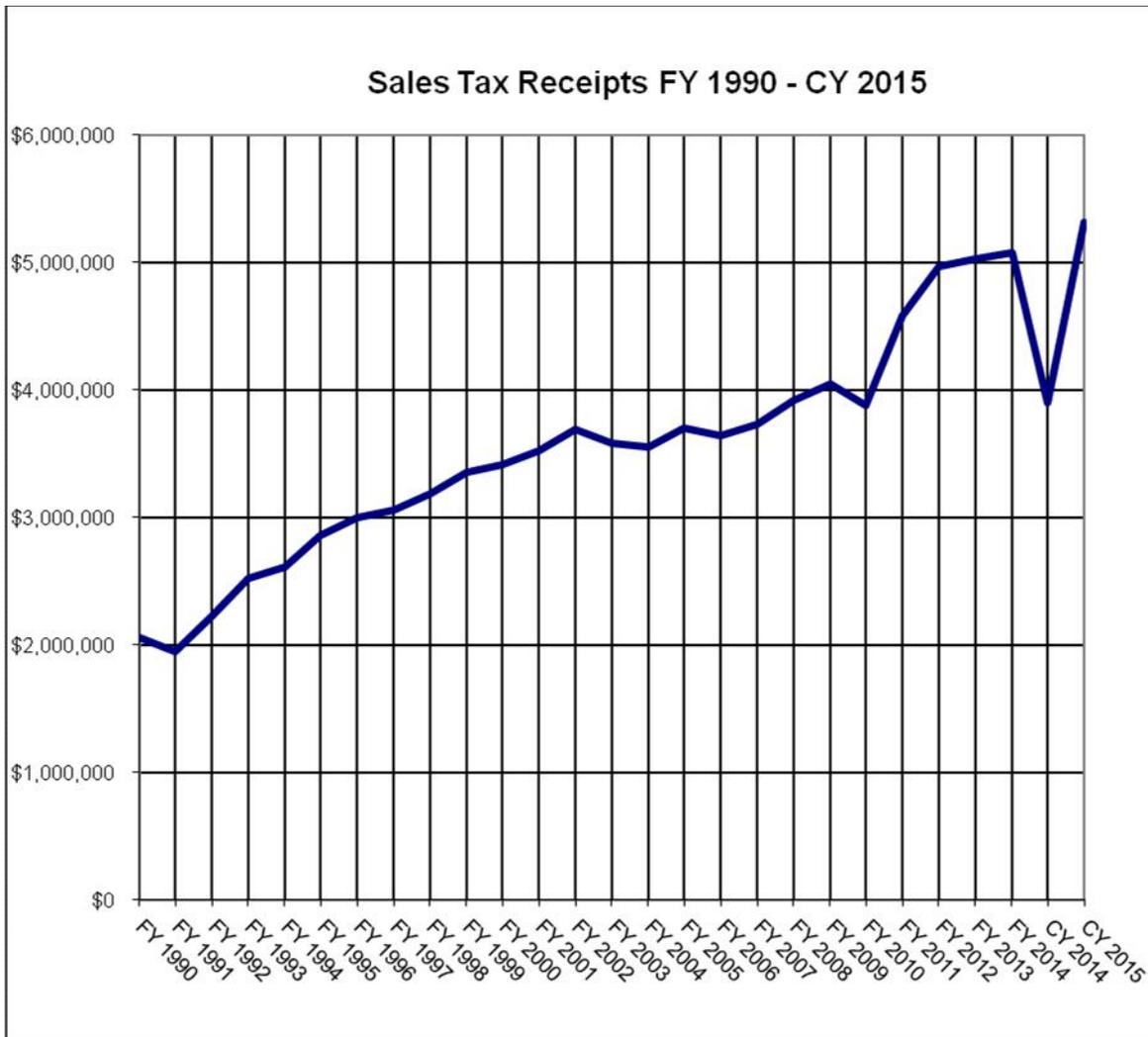
INDICATOR DESCRIPTION: This chart shows property tax collections as a percentage of Net Operating Revenue.

TREND ANALYSIS/CONCLUSION: The reliance on the property tax for funding city services had declined from 2010 to 2013 but has steadily increased since that time. This is not a positive trend for the City. It reflects a reduction in state collected revenue from income and replacement taxes putting additional pressure on locally generated revenue sources and local taxpayers to fund city services. During the past decade, a more diverse revenue mix had been created due to the addition of the gasoline tax, hotel/motel tax, local option sales tax, municipal utility tax and gaming fees. This allowed the City to reduce its reliance on the property tax creating a healthier mix of operating revenues. A major concern is the unknown direction that the State of Illinois will take to solve the State's ongoing fiscal crisis. Any tampering with the distribution of state shared revenue by the State legislature could have a long-term negative impact on the City's ability to provide services.



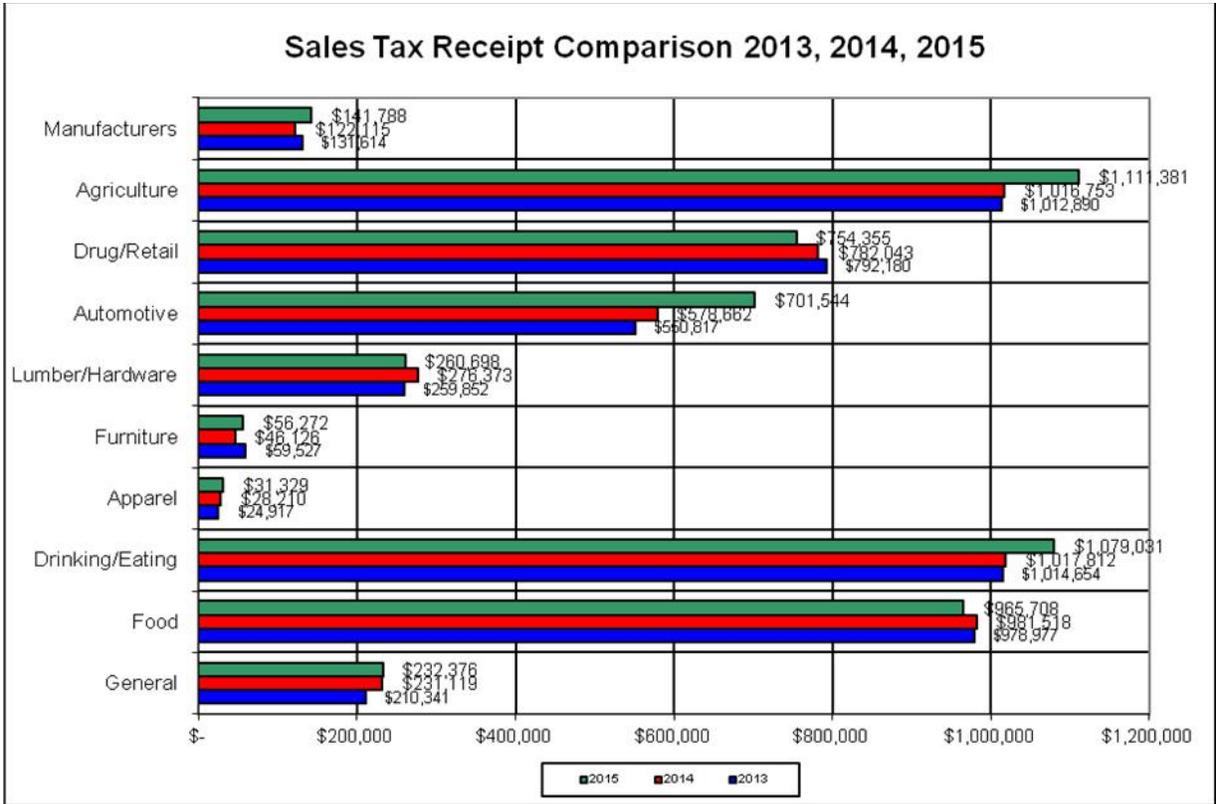
INDICATOR DESCRIPTION: On January 1, 1984 the City imposed a 1% tax on gas and electricity and a 5% tax on telephone service. On November 1, 1986, the tax on gas and electricity increased from 1% to 6%. The City has reached the statutory limit on the percentage of tax it can impose.

TREND ANALYSIS/CONCLUSION: The utility tax has been a relatively stable elastic revenue source fluctuating with the price and level of consumption. However, deregulation of the industry has led to “wheeling” from outside suppliers. This, plus MidAmerican Energy’s 13% decrease in rates caused the reduction in 1998 revenue. The City adopted a gas use tax ordinance to recapture the estimated \$90,000 tax revenue lost to “wheeling”. The peak in 2001 resulted from increases in natural gas prices. As a result the City reduced the tax rate from 5% to 3.2% for a period of six months to provide relief to residents from high utility charges. In FY 2003 the City adopted the new simplified telecommunication tax to replace taxes lost by the elimination of the utility infrastructure tax. Due to uncertainty over projected revenues, the City passed the tax ordinance at the maximum rate of 6%. Utility tax revenue for 2011 increased 8.6% from 2010 and remained relatively stable until 2014. It should be noted that the decrease for CY 2014 is the result of it being a nine month fiscal year as the City transitioned to having its fiscal year start January 1st instead of April 1st. Recent trends reveal a concerning decline in utility tax resulting from competition in the marketplace and the bundling of telecommunication services.



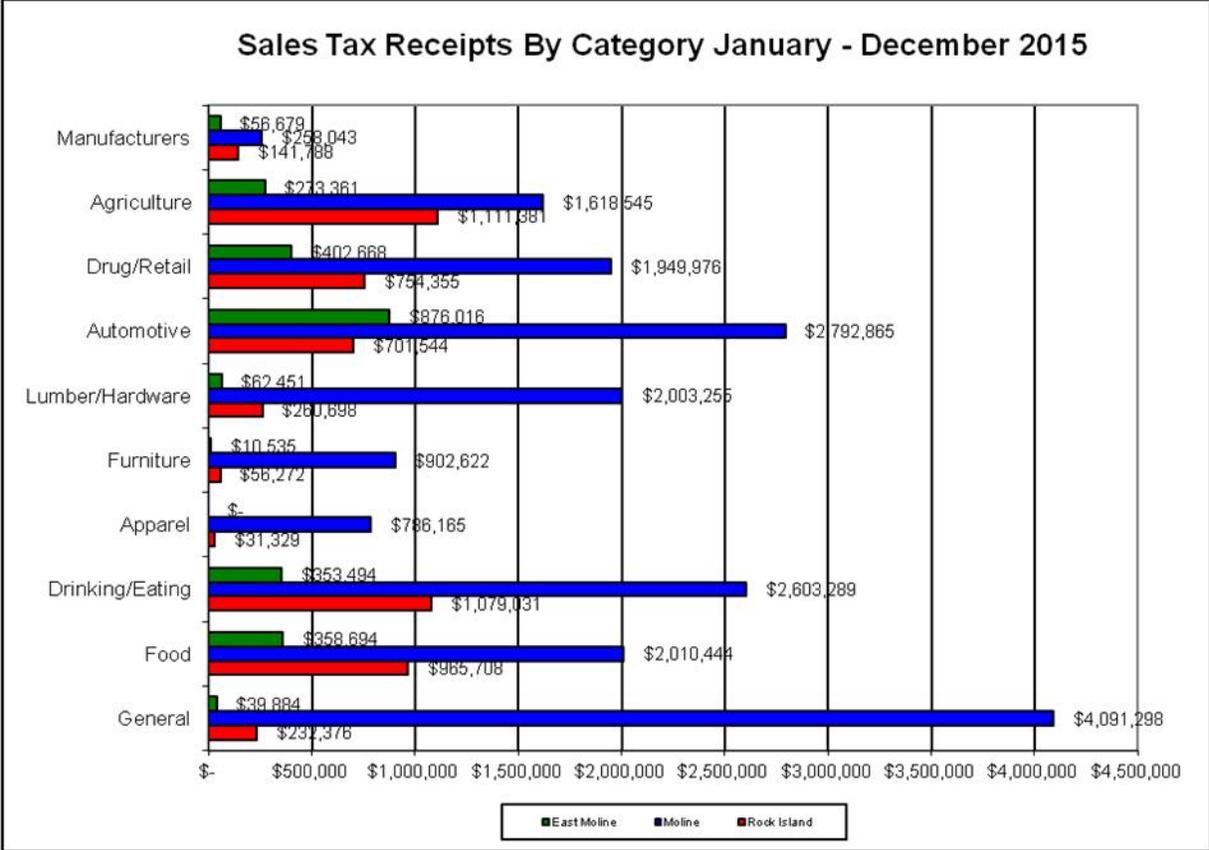
INDICATOR DESCRIPTION: This chart shows total sales tax receipts including the local option sales tax. The sales tax rate for purchases within the City is 7.5%. The tax is collected by the State of Illinois and distributed to the City on a monthly basis. The state retains 5%, sends 0.25% to Rock Island County and remits the 2.25% balance to the City. Almost 44% of the total sales tax received by the City is due to the local option sales tax.

TREND ANALYSIS/CONCLUSION: The local option sales tax was adopted September 1, 1991 to enhance the revenue mix and reduce the reliance on the property tax. Sales tax revenue increased 13.3% for an average of 2.7% per year from 2004 to 2009, which, while still positive, is less than in past years when the average increase was 5.7%. The City increased the rate for the local option sales tax from 0.5% to 0.75% in FY 2003 due to the impact of the economic recession. Sales tax receipts for 2006 decreased slightly over the previous year but rebounded in 2007, 2008, and 2009, averaging 3.5% in these years. Sales tax receipts for 2010 fell 4% from 2009. In FY 2011 the City increased the local option sales tax from 0.75% to 1.25%, again to address an economic downturn, which resulted in an increase of 18.1% over 2010. Sales tax receipts have shown slight gains in 2013 (1.1%) and 2014 (0.9%). It should be noted that the decrease for CY 2014 is the result of it being a nine month fiscal year as the City transitioned to having its fiscal year start January 1st instead of April 1st.



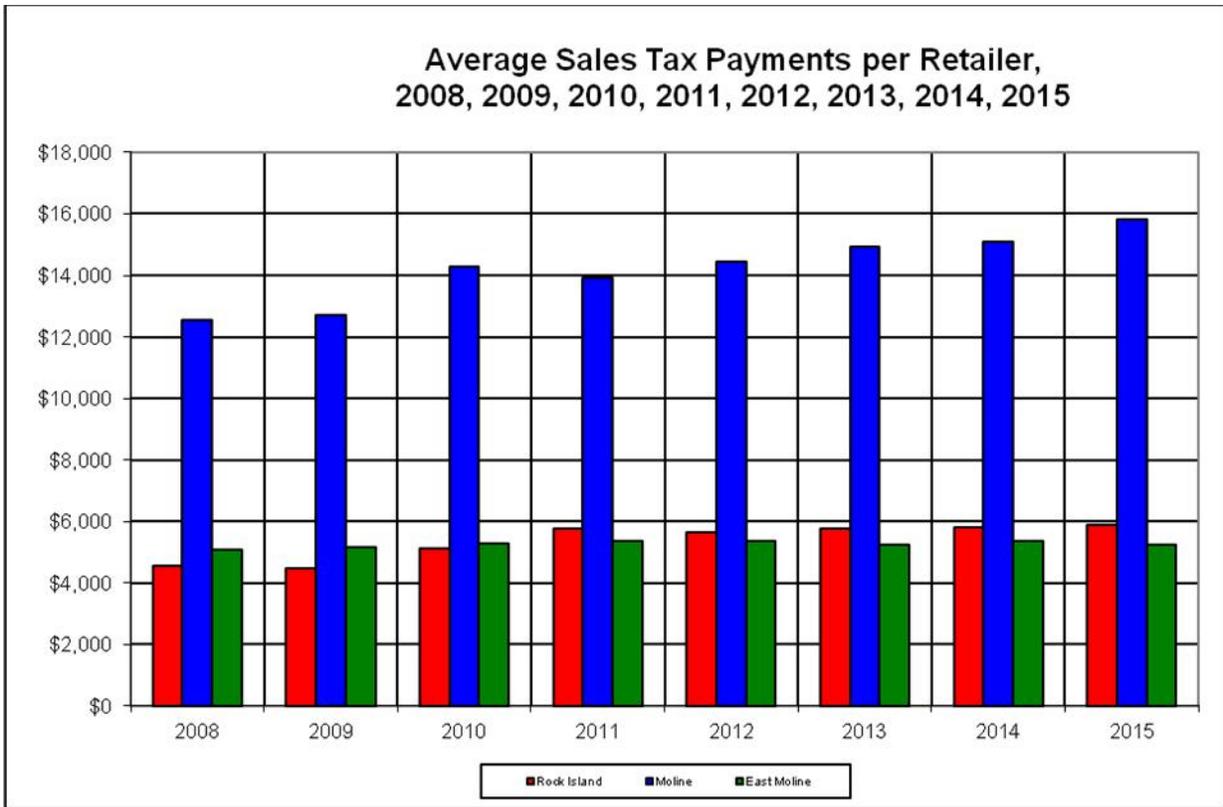
INDICATOR DESCRIPTION: This chart compares calendar year data supplied by the Illinois Department of Revenue for 2013, 2014, and 2015. This chart reflects both the municipal and home rule (local option) components of the total sales tax revenue.

TREND ANALYSIS/CONCLUSION: The 2015 Sales Tax receipts increased over 2014 in the following categories: General, Drinking/Eating, Apparel, Furniture, Automotive, Agriculture, and Manufacturers. Total sales tax receipts for 2015 were up 4.99% from 2014 whereas 2014 total tax receipts had increased 0.89% from 2013.



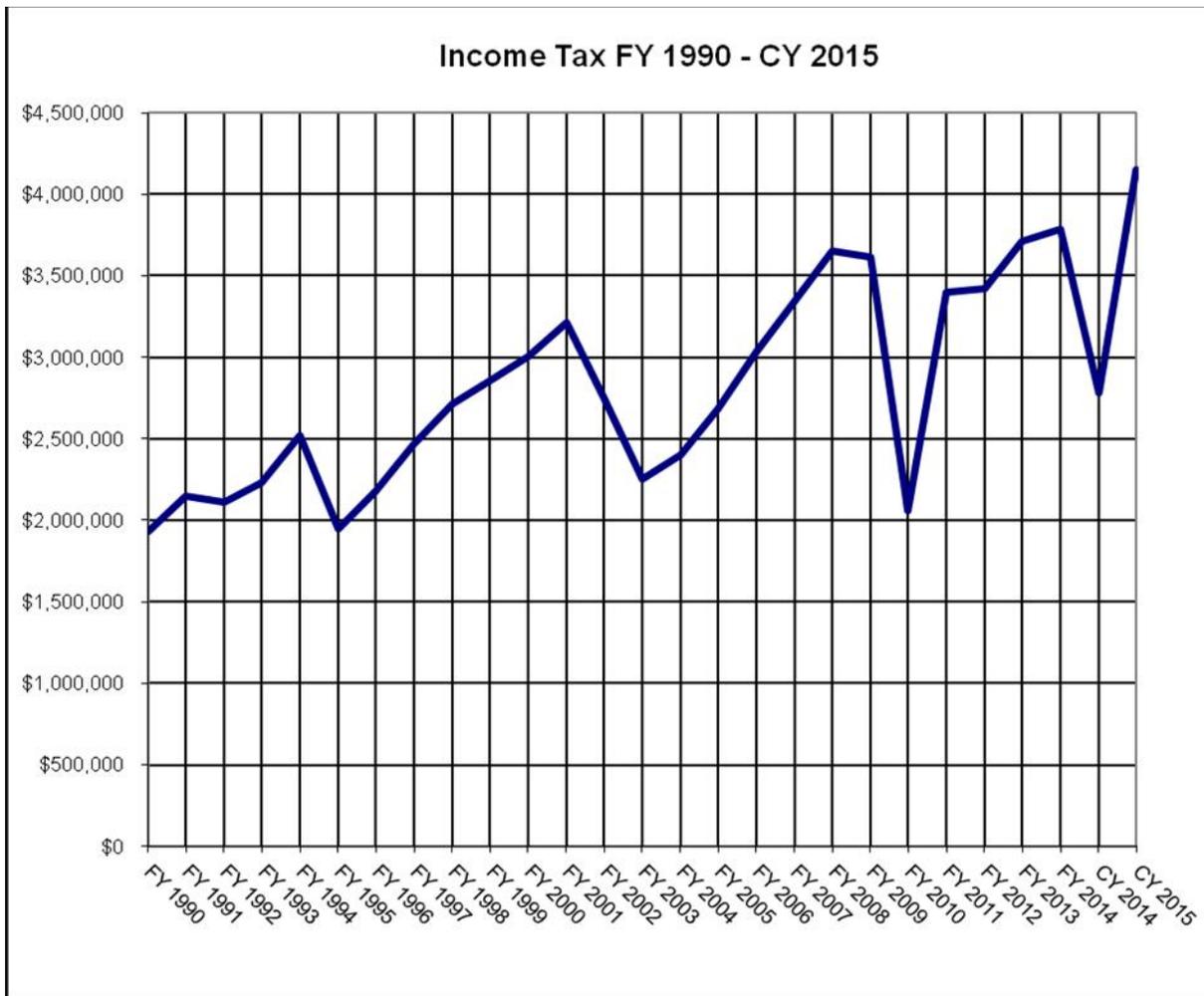
INDICATOR DESCRIPTION: This chart shows the City’s sales tax receipts by business category for the calendar year 2015 compared to East Moline and Moline. Since the City is essentially in competition with these communities, this chart is a useful tool for analyzing how the City of Rock Island compares to its neighbors. The data for the chart came from an Illinois Department of Revenue website.

TREND ANALYSIS/CONCLUSION: Rock Island is a distant second to Moline in all categories except for Automotive in which it is the lowest of the three communities. East Moline is not a home rule city and therefore does not have a home rule (local option) sales tax.



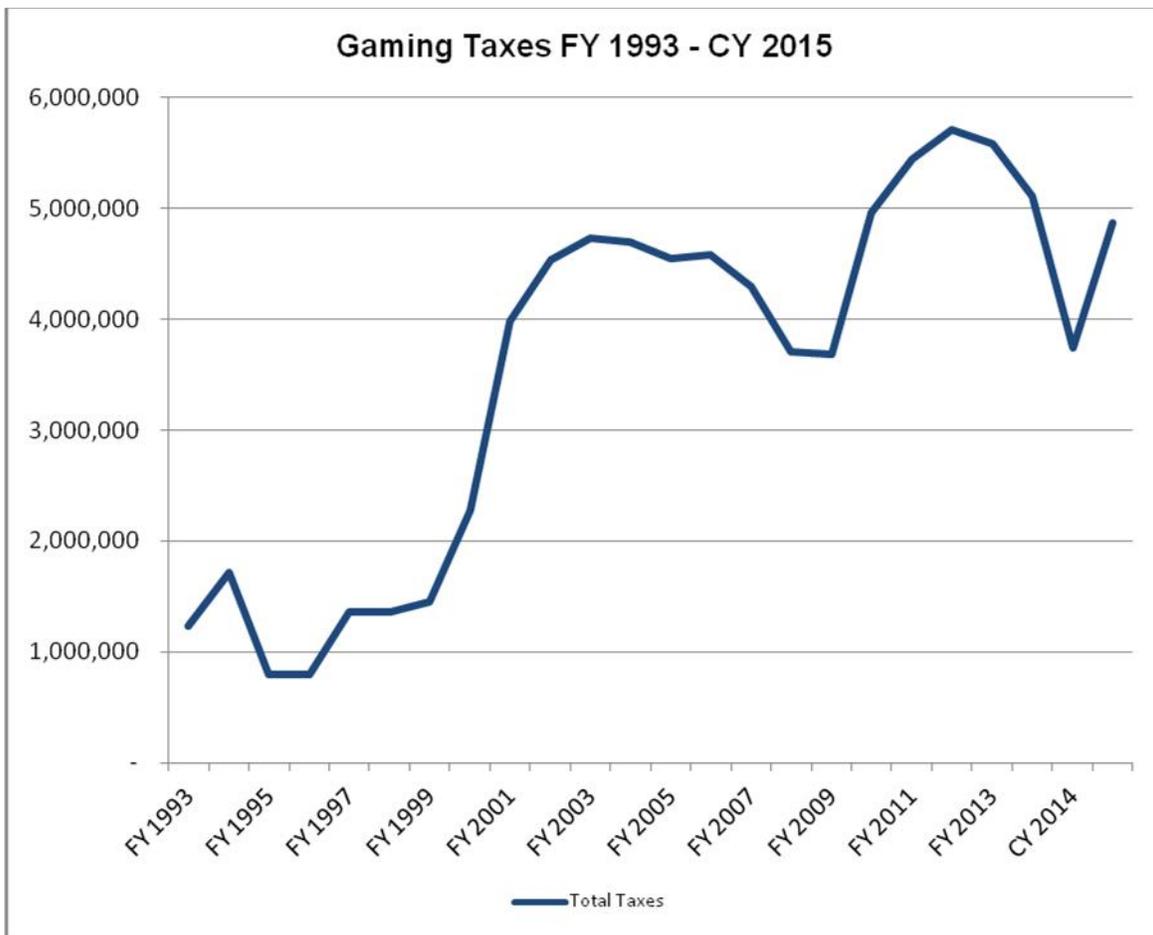
INDICATOR DESCRIPTION: This chart shows City of Rock Island sales tax receipts per retailer for the calendar years 2008 through 2015 as compared to East Moline and Moline. It was prepared by dividing the total sales tax receipts by the number of retail businesses in each city. The data for the chart came from the Illinois Department of Revenue website.

TREND ANALYSIS/CONCLUSION: This chart shows that businesses in Rock Island and East Moline are generally smaller retailers that do not have the volume of sales as do retailers in Moline. Attraction of additional high volume businesses such as automobile dealers or major retailers would improve City sales tax revenue. Through 2010 Rock Island trailed both East Moline and Moline in average sales tax payments per retailer but Rock Island surpassed East Moline in 2011.



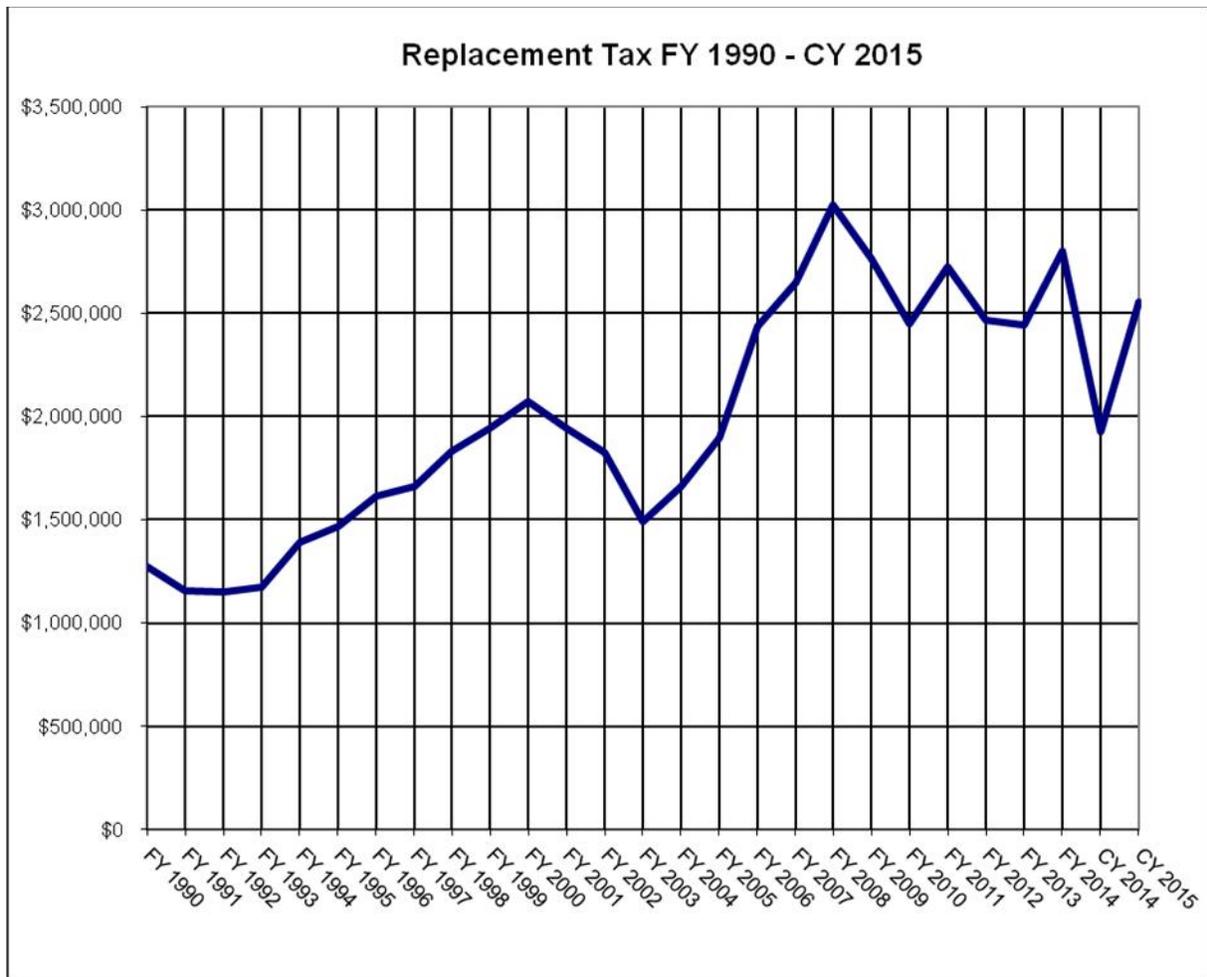
INDICATOR DESCRIPTION: City income tax revenue is generated from a 3.75% tax imposed by the State on net personal income. The tax is collected by the State and a portion is distributed to cities based on population. From 1990 to 1994 there were two components; income tax and surcharge tax. Income tax revenue was recorded in the General Fund, while income tax surcharge revenue was recorded in the Income Tax Surcharge fund and then transferred to Capital Improvements.

TREND ANALYSIS/CONCLUSION: Income tax maintained a pattern of modest increases from 1990 through 1994. The 1993 compromise legislation increased the municipal share of the income tax, but eliminated the surcharge. This explains the revenue decrease from 1994 to 1995. Total fiscal income tax again increased steadily from 1995 to 2001 before taking a downward turn, falling 30% from 2001 (\$3,215,936) to 2003 (\$2,251,572). For the years 2004 through 2008, income tax revenues have shown a steady increase. Due to the economic downturn in 2009 which continued in 2010, this revenue has shown a significant decrease. Recovery of the state collected revenue occurred in 2011 and has continued to rise since then. For CY 2014, the decrease is attributed to the fact that this was a nine month fiscal year as the City transitioned to having its fiscal year start January 1st instead of April 1st. A major concern is the unknown direction that the State of Illinois will take to solve the State's fiscal crisis. Any tampering with the distribution of state shared revenue by the State legislature could have a long-term negative impact on the City's ability to provide services.



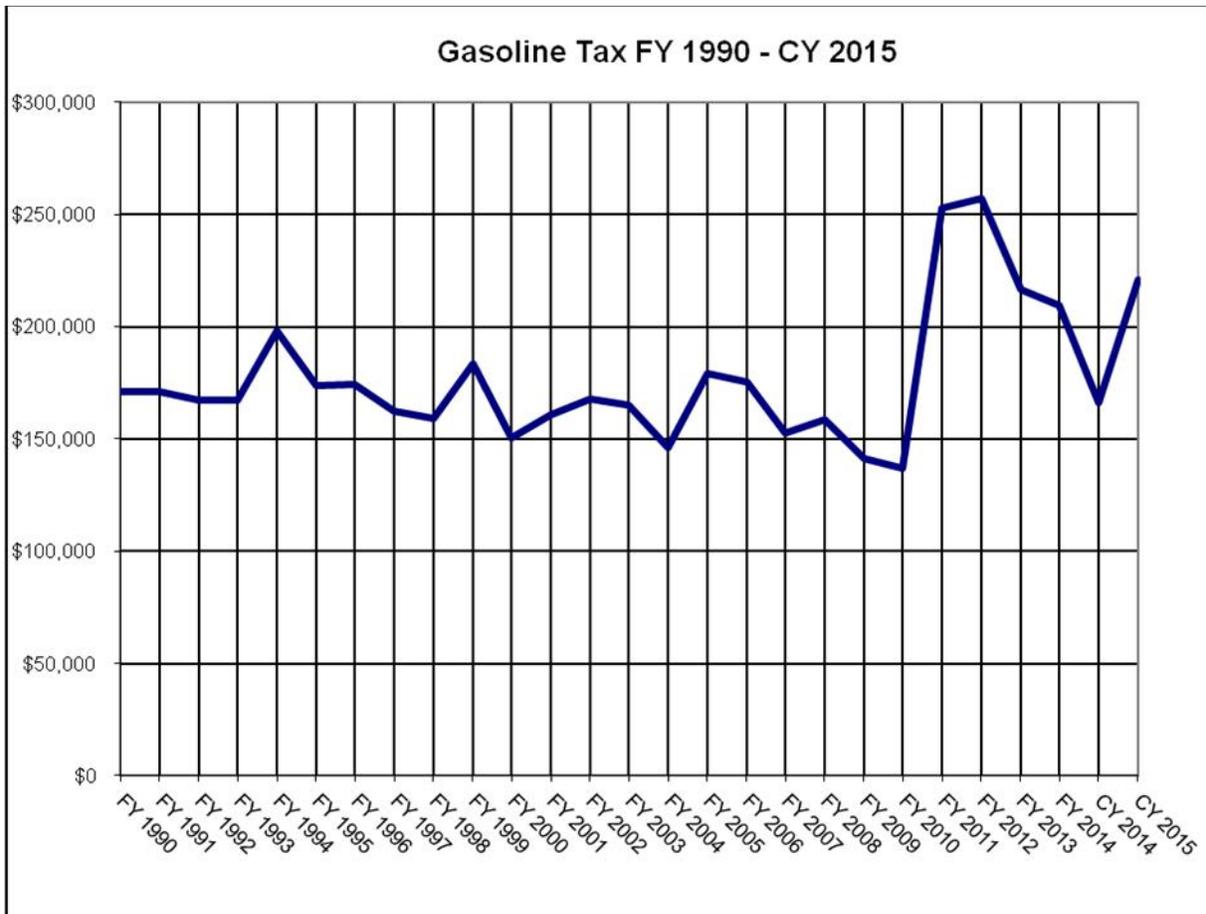
INDICATOR DESCRIPTION: The City receives approximately 5% of the wagering losses as a tax collected and remitted to the City by the State of Illinois. This chart shows these local and State revenues plus total gaming revenue from inception in March 1992 through CY 2015.

TREND ANALYSIS/CONCLUSION: Gaming revenues steadily increased until the beginning of dockside gaming in Iowa. Thereafter, the revenues began a steady decline. In July 1995 the Council approved a tax rebate agreement with the Casino until approval of Illinois dockside gaming legislation. Dockside gaming was approved by the Illinois legislature in May of 1999. The passage of dockside gaming by the state legislature changed the revenue picture for the City allowing expenditures from gaming revenues for capital improvement and economic development projects. For the period of FY 2009 through FY 2012, revenues have been higher as a result of the opening of the new casino in December 2008. More recently, revenues have declined 2.39% in FY 2013 and an additional 8.26% in FY 2014. This is the result of competition from video gaming devices, which the State of Illinois began licensing in 2012. For CY 2014, the decrease is attributed to the fact that this was a nine month fiscal year as the City transitioned to having its fiscal year start January 1st instead of April 1st. Gaming revenues will continue to receive pressure as the cities of Davenport and Bettendorf have both enhanced their gaming operations with new facilities in 2016.



INDICATOR DESCRIPTION: The State of Illinois enacted the replacement tax in August, 1979 to provide replacement revenues to local taxing units that previously levied a tax on personal property. The sources for the tax are income of corporations' - 2.5%, partnerships - 1.5% and invested capital of utility companies - 0.8%. The tax is collected by the State and distributed based upon the percentage of personal property tax collections. Taxing districts outside Cook County receive 48.55% of the tax distributions.

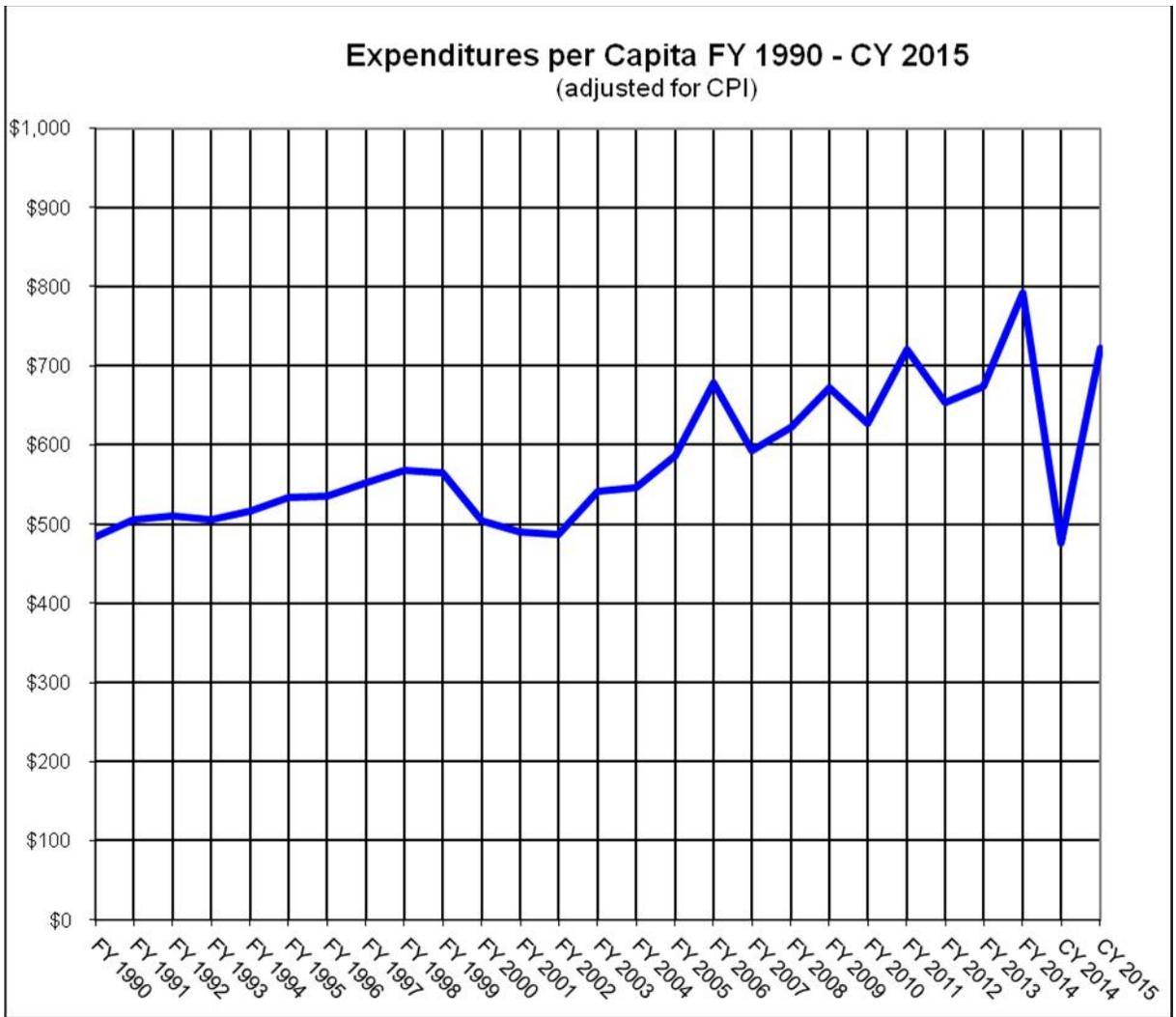
TREND ANALYSIS/CONCLUSION: As this chart demonstrates, replacement tax revenue is dependent on the level of economic activity throughout the entire state. The City experienced growth in replacement tax revenue steadily from 1993 – 2000; however the trend reversed in fiscal 2001, as anticipated, and continued this pattern through 2003 because of the economic recession. Growth was seen again from 2004 through 2008, followed by a decrease due to the economic downturn in 2009 and 2010. In 2011, replacement tax revenue recovered somewhat but experienced a slight decrease for 2012. For CY 2014, the decrease is attributed to the fact that this was a nine month fiscal year as the City transitioned to having its fiscal year start January 1st instead of April 1st. Shortly after the CY 2015 fiscal year closed, the State of Illinois disclosed an error in their calculation of distributions. The CY 2015 data reflects this overpayment.



INDICATOR DESCRIPTION: The City adopted a user tax of \$0.01 on retail and bulk purchases of motor fuel on April 6, 1987, replacing the wheel tax. Effective March 1, 2010, this tax rate was raised to \$0.02 on retail and bulk purchases of motor fuel. Gasoline tax represents approximately 0.56% of General Fund revenue.

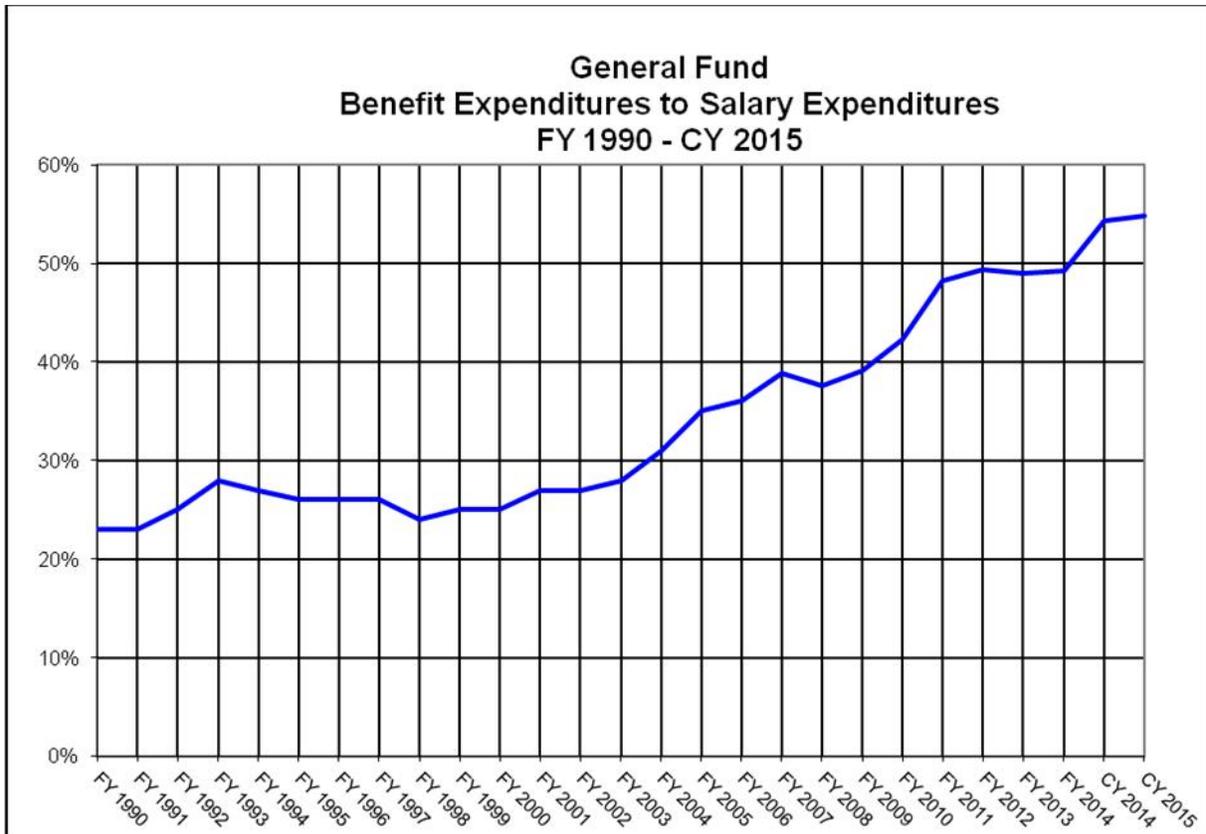
TREND ANALYSIS/CONCLUSION: Receipts from the gasoline tax remained steady at approximately \$160,000 through 2003. However, 2004 receipts dropped below \$150,000 for the first time in over fourteen years. Revenues remained consistent until 2009 when revenues again decreased for two years as a result of the economic downturn. In 2011, the City increased the gasoline tax from 1 cent to 2 cents per gallon effective March 1, 2010. In 2013 and 2014, the City again experienced a decrease in Gasoline tax due to effects from economic downturn. For CY 2014, the decrease is attributed to the fact that this was a nine month fiscal year as the City transitioned to having its fiscal year start January 1st instead of April 1st.

EXPENDITURE TRENDS



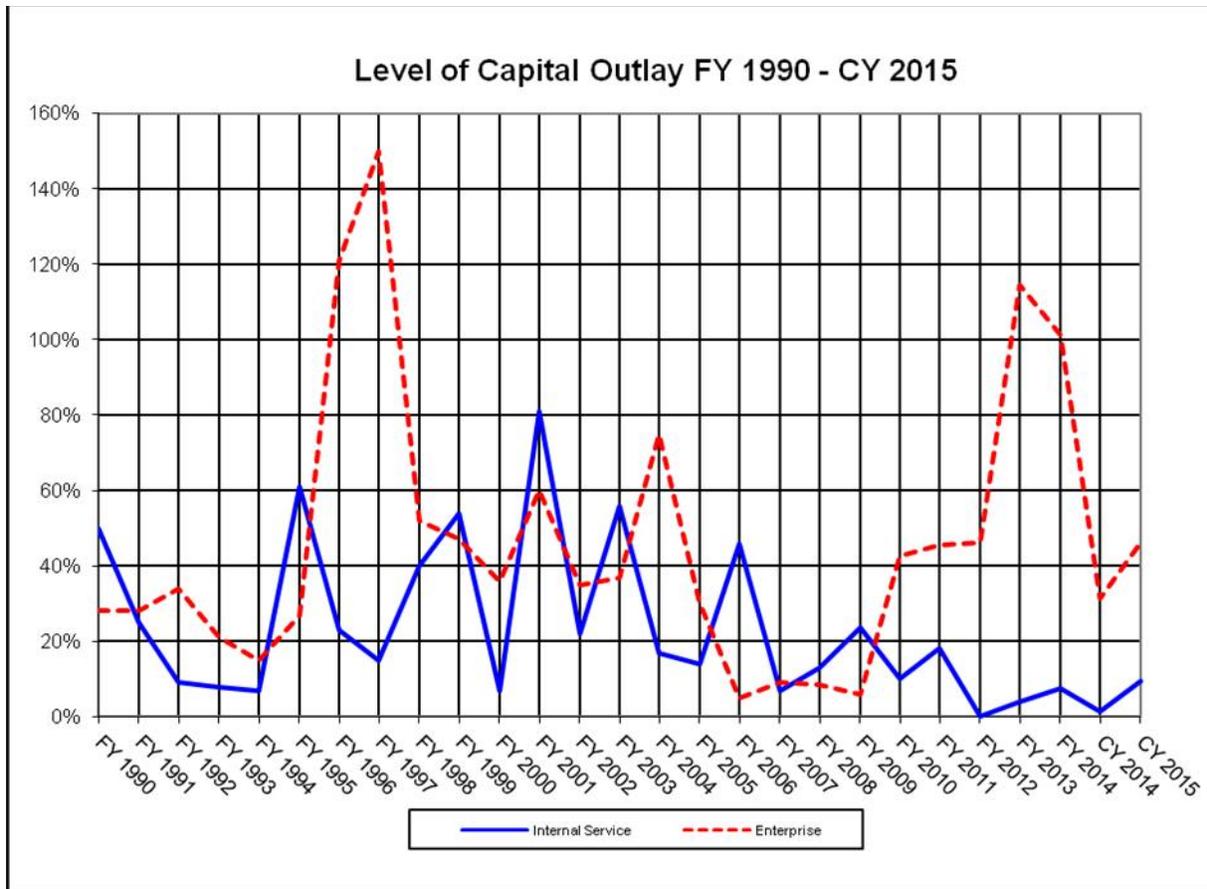
INDICATOR DESCRIPTION: This chart shows Net Operating Expenditures (adjusted for changes in the consumer price index) per person relative to changes in population. Increasing per capita expenditures can indicate that the cost of providing services is outstripping the community's ability to pay, especially if spending is increasing faster than the community's personal income or other relevant tax base. From a different perspective, if the increase in spending is greater than would be expected from continued inflation and cannot be explained by the addition of new services, it can be an indicator of declining productivity ---- the city is spending more real dollars to support the same level of services. From still another perspective it could indicate that the city is providing more services ---- a natural reaction to unfunded state and federal mandates.

TREND ANALYSIS/CONCLUSION: This chart suggests that the City has been able to maintain service levels despite a loss in population. The chart indicates a trend of increasing expenditures per capita reversed in 1999 and remained steady until 2006 when they spiked briefly. For 2014 the upward trend experienced in 2013 accelerated. This spike is the result of one time economic development expenditures. For CY 2014, the decrease is attributed to the fact that this was a nine month fiscal year as the City transitioned to having its fiscal year start January 1st instead of April 1st.



INDICATOR DESCRIPTION: The most common forms of fringe benefits are pension plans, health and life insurance, vacation, sick and holiday leave, and various types of educational and incentive pay. Together, they represent a significant share of operating costs. Some benefits, like health insurance, require an immediate cash outlay. Others, like accumulated sick leave, may require either paying the cost of not having the work done or paying the cost of additional workers to handle the workload. Because of the complexity of the funding and recording of fringe benefits, these costs can inadvertently escalate and place a financial strain on a city. This chart compares budgeted direct personnel benefits to budgeted salaries in the General Fund. Benefits included are FICA, IMRF, Police Pension, Fire Pension and Health Insurance. (The data for this chart represents budgeted amounts not actual amounts since it was taken from annual budgets and not annual audits).

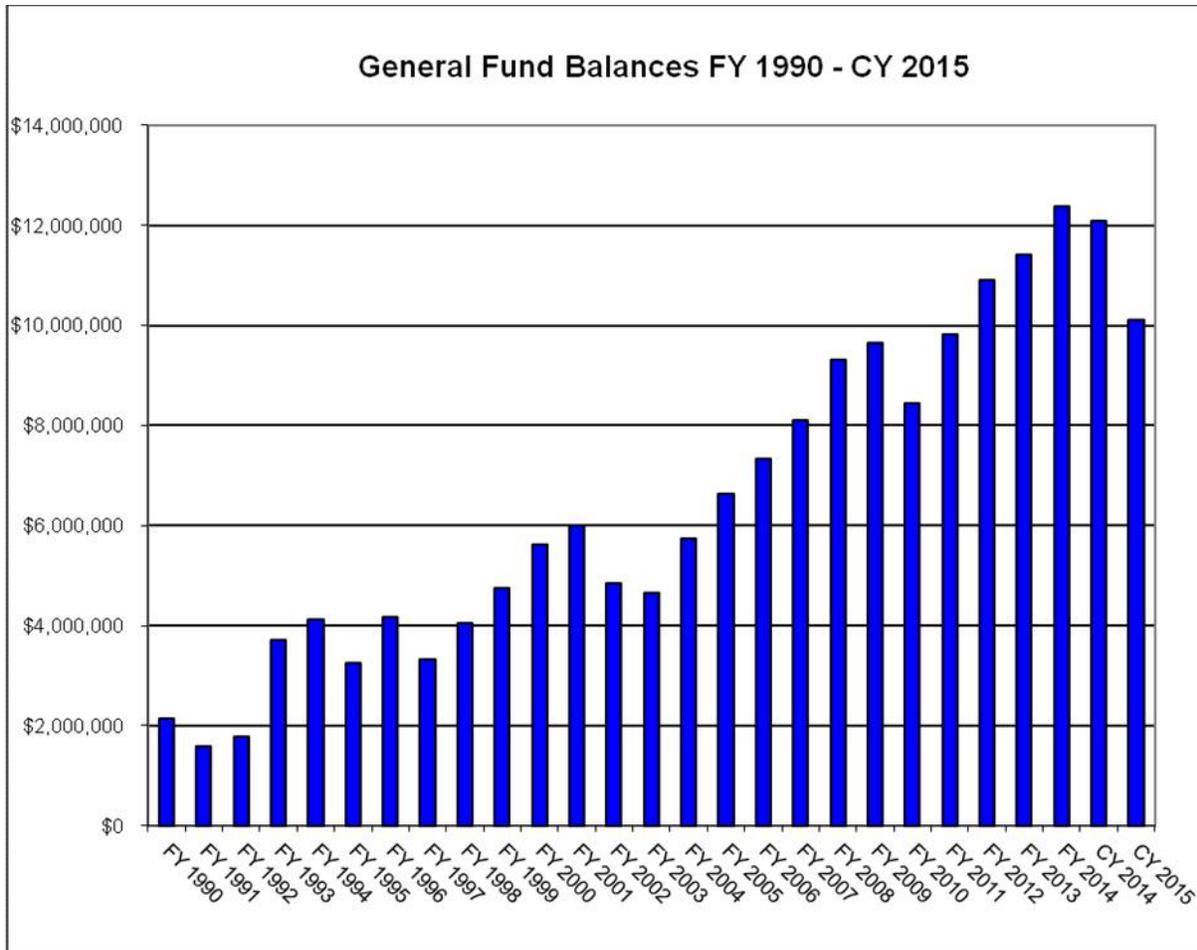
TREND ANALYSIS/CONCLUSION: As this chart illustrates, benefits remained consistent between 1990 and 2003 around 25%. Any changes were predominately the result of increasing health insurance expenses. The City used rapid amortization of IMRF early retirement funding in 2001 to reduce the cost of this benefit. This cost increased in 2003 due to a 30% increase in health insurance and pension contribution benefits from the prior year. The negative trend is expected to continue as the cost of benefits, particularly pension and health benefits, increase each year. City staff has taken a proactive approach to rising health care costs and controlling salaries, but pension costs continue to increase.



INDICATOR DESCRIPTION: This chart shows the ratio of capital outlay to net operating expenditures of the Internal Service and Enterprise Funds. If this ratio is declining in the short run of one to three years, it could mean that the City's needs have temporarily been satisfied, because most equipment lasts more than one year. If the decline continues over three or more years, it can be an indicator that capital outlay needs are being deferred, resulting in the use of obsolete and inefficient equipment and the creation of a future unfunded liability.

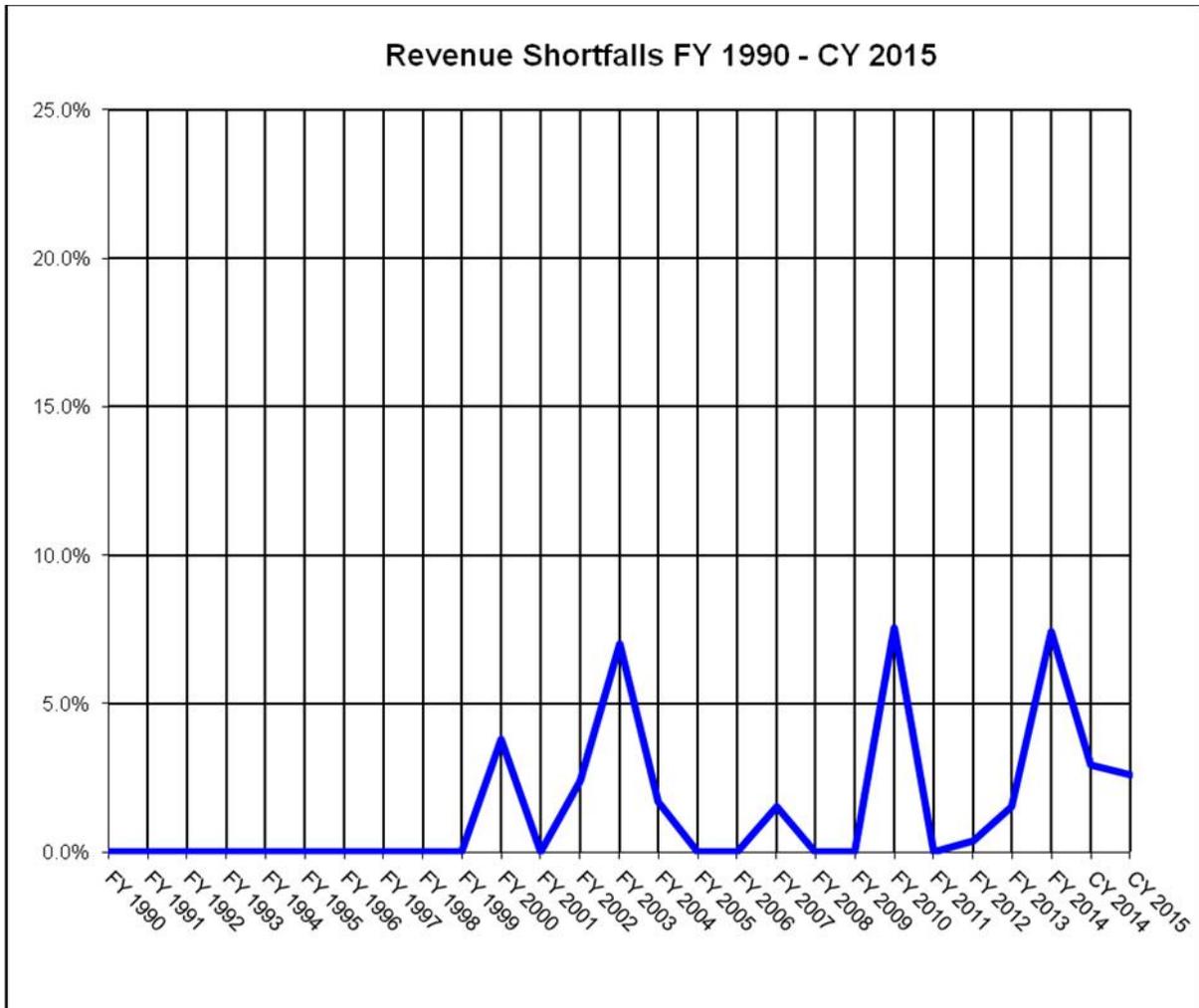
TREND ANALYSIS/CONCLUSION: Capital outlay for the Internal Service Fund (Equipment Maintenance) shows periodic peaks and valleys, which is expected as the City accumulates resources and then makes major periodic planned purchases of equipment. The Enterprise Funds show steady capital outlay (in these funds this includes system improvements as well as equipment replacement), which would indicate that capital needs are not being deferred. The 1996 and 1997 increase can be attributed to the renovation of the Centennial Bridge, as well as the 2004 increase in the Enterprise Fund. Capital outlay for Enterprise Funds increased in 2013 and remained higher in 2014 due to the construction of a new \$60 million waste water treatment facility as part of the City's long-term control plan. The decrease for CY 2014 is related to the fact that this fiscal year was nine months long as the City transitioned to a calendar year budget.

BALANCE SHEET TRENDS



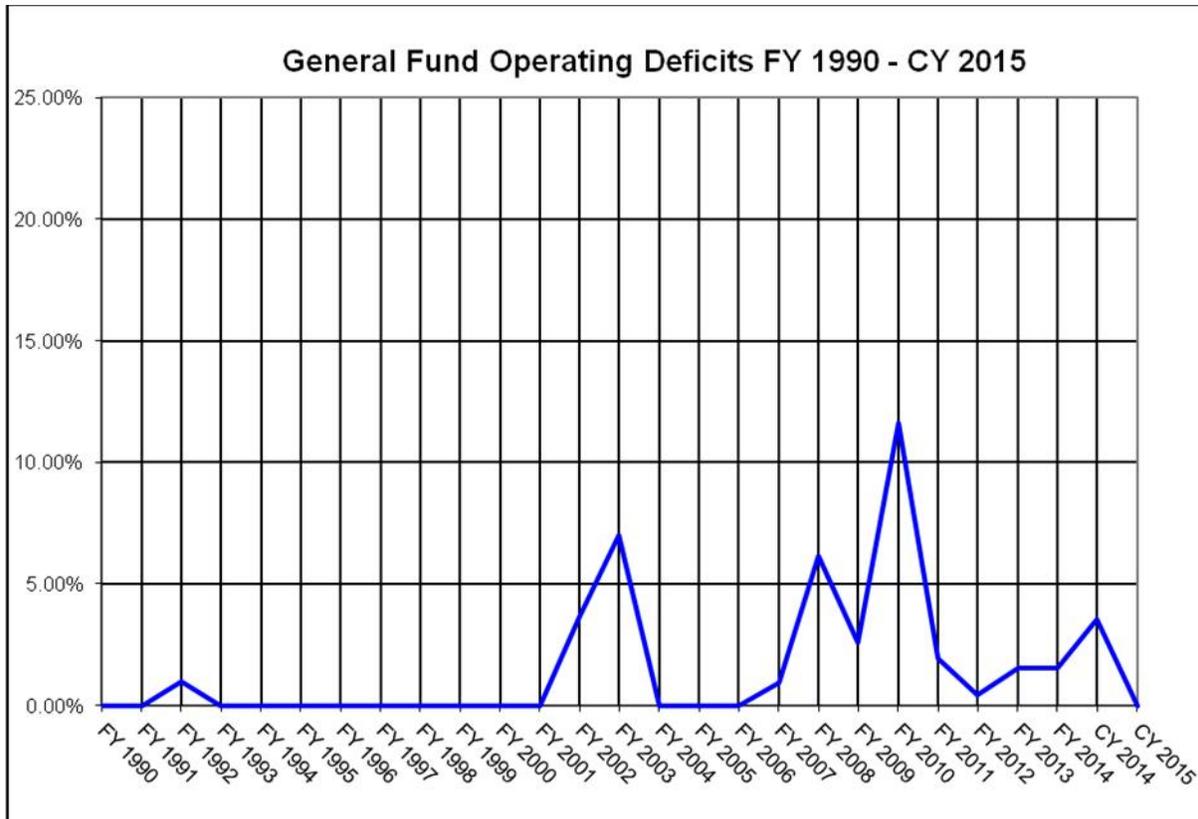
INDICATOR DESCRIPTION: The level of a city's fund balance may determine the ability to withstand unexpected financial emergencies, such as may result from natural revenue shortfalls or steep rises in inflation. It may also determine a city's ability to accumulate funds for large-scale purchases, such as fire trucks, without having to borrow.

TREND ANALYSIS/CONCLUSION: The City has been able to maintain a positive General Fund balance and transfer excess fund balance to the Capital Improvements fund in accordance with financial policies. By March 31, 2009 the City achieved a five year goal of increasing the general fund balance to equal to 90 days of budgeted expenditures. Despite the recession, the City was able to maintain the target 90 day fund balance. Transfers to the capital fund were suspended in 2009 and 2010 but resumed in 2011.



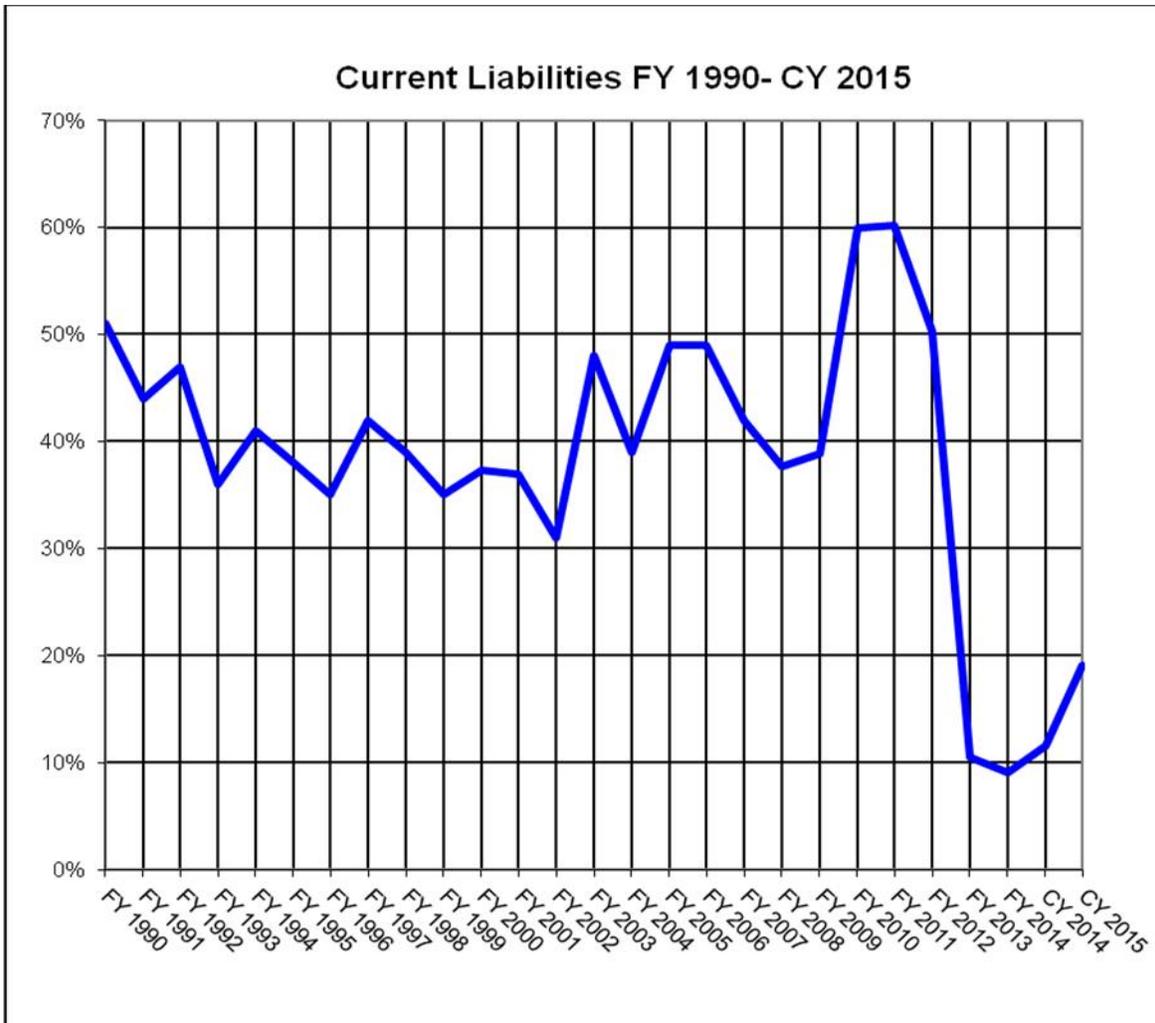
INDICATOR DESCRIPTION: Revenue shortfalls are indicated as a percentage of net operating revenue. This indicator examines the differences between revenue estimates and revenues actually received during the budget year. Major differences, that continue year after year, can be an indication of either a declining economy, inefficient collection procedures or inaccurate estimating techniques. A warning trend is an increase in revenue shortfalls as a percentage of net operating revenue.

TREND ANALYSIS/CONCLUSION: The shortfalls indicated in 2009 through 2011 were predominately the result of the economy. The other shortfalls, as in 2014, are the result of timing in receiving grants for capital projects.



INDICATOR DESCRIPTION: An operating deficit occurs when current expenditures exceed current revenues. This does not necessarily mean that the budget will be out of balance (“budget deficit”) because reserves (“fund balances”) from prior years can be used to cover the difference. It does mean that, at least during the current year, the city is spending more than it receives. This can occur because of an emergency or as a result of conscious policy to use surplus balances that have accumulated over a past year. The existence of an operating deficit in any one-year may not be cause for concern, but frequent and increasing deficits can indicate that current revenues are not supporting current expenditures and serious problems may lie ahead.

TREND ANALYSIS/CONCLUSION: In 1992, a transfer of \$100,000 from the IMRF fund was used to fund General Fund IMRF expenditures and cover the operating deficit of \$77,662. The operating deficits in the above chart were the result of declines in tax revenue caused by economic downturns. This impacted the City’s ability to transfer excess general fund balance to the capital improvements fund in accordance with financial policies. By March 31, 2009 the City achieved a five year goal of increasing the general fund balance to equal to 90 days of budgeted expenditures. Despite the recession, the City was able to maintain the target 90 day fund balance. Transfers to the capital fund were suspended in 2009 and 2010 but resumed in 2011. Over the last few years, the City has used gaming funds to support some street maintenance projects/contracts in the General Fund. As the economy grows, it is anticipated these projects will be supported again by General Fund Revenue.



INDICATOR DESCRIPTION: Current liabilities are defined as the sum of all liabilities including short-term debt, the current portion of long-term debt, accounts payable, and other current liabilities. Although the use of short-term borrowing, i.e., tax anticipation warrants, is an accepted way to deal with erratic flows of revenues, an increasing amount of short-term debt outstanding at the end of successive years can indicate liquidity problems or deficit spending or both.

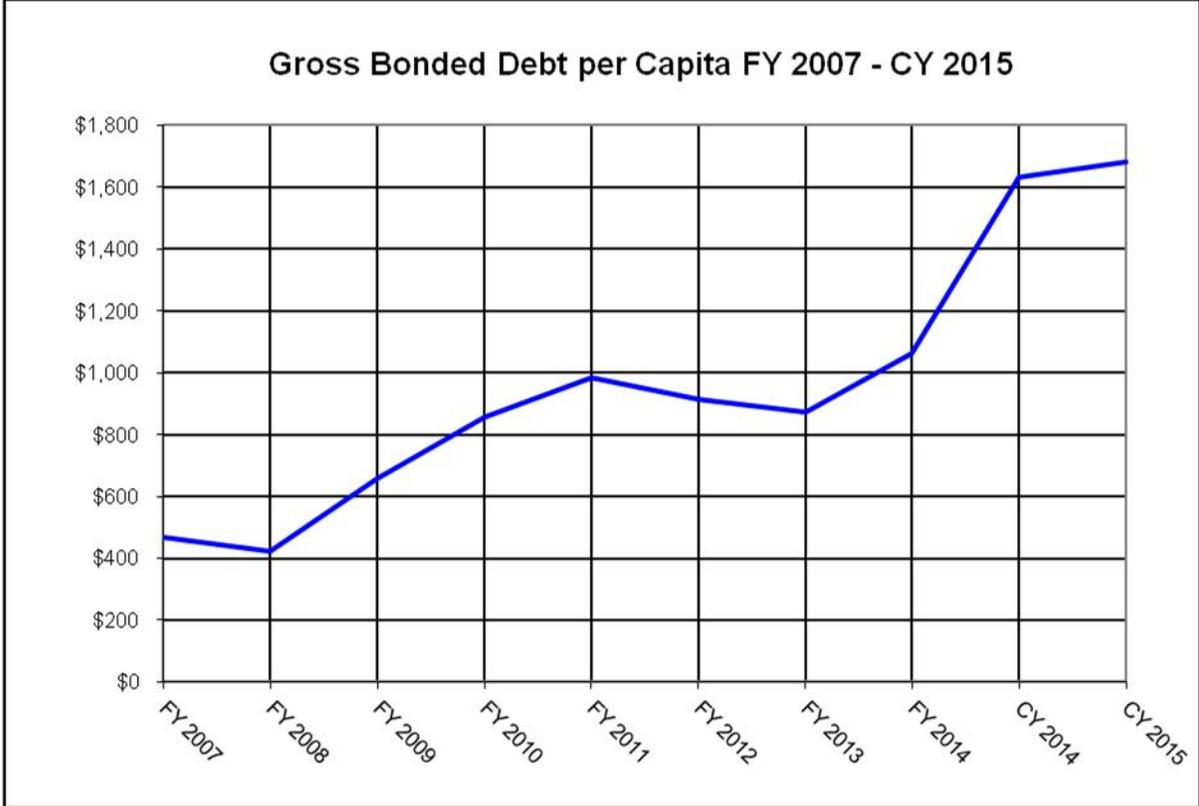
TREND ANALYSIS/CONCLUSION: This trend is positive for the City when current liabilities as a percentage of Net Operating Revenues decline as indicated from 1990 to 2002. The 2003 and 2005 sharp increases were due to a decrease in CDBG drawdowns. The level remained the same for 2006 followed by a two year decline with 2009 showing the beginning of the negative trend. This trend can be attributed to approximately \$9 million in general obligation bonds issued to fund the construction of Schwiebert Riverfront Park as well as more recently the general obligation bonds being issued for the new police facility. With the completion of these projects this trend has been reversed.

DEBT SERVICE TRENDS



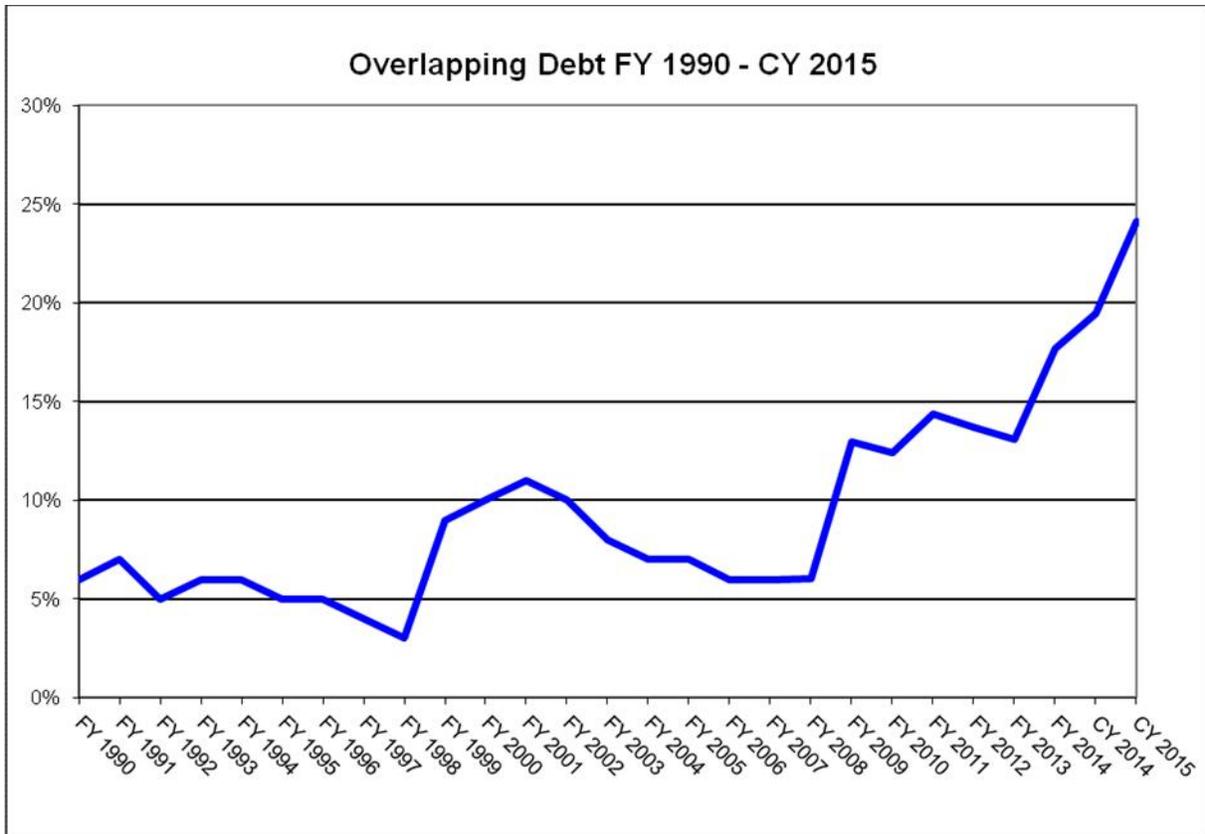
INDICATOR DESCRIPTION: Self-supporting debt is debt for which the city has pledged a repayment source separate from its property tax revenues. An example of self-supporting debt is a general obligation bond issued for water improvements, which is repaid from the revenues of the water fund. This chart shows debt principal from this budget to final maturity.

TREND ANALYSIS/CONCLUSION: Self-supporting debt will decrease significantly by the year 2022 based on the City's current self-supported debt, however, more bond issues are on the horizon for projects such as street resurfacing/reconstruction.



INDICATOR DESCRIPTION: Gross bonded debt is debt payable from general city revenues. It does not include debt supported by enterprise funds. This chart shows how growth in gross bonded debt is changing relative to changes in population. As population increases, it would be expected that capital needs and long-term debt needs may increase. However, if long-term debt is increasing in the face of a stabilized or declining rate of population change, debt levels may be reaching or exceeding the city's ability to pay. The underlying assumption is that the city's revenue generating ability and ability to repay debt is directly related to its population level.

TREND ANALYSIS/CONCLUSION: Since 1999, the City has continued to finance local street special assessment projects with general obligation bonds instead of special assessment bonds due to the lower interest rate on general obligation bonds. In 2009 the City issued bonds for construction of the new riverfront park with the bonds being supported by the downtown TIF, and in 2010 and 2011 bonds were issued for water, wastewater, and special assessment projects. More recently general obligation bonds have been issued for the new police facility and economic development project further increasing the indicated debt per capita.



INDICATOR DESCRIPTION: Overlapping debt is indicated as a percentage of assessed valuation. Overlapping debt is the net direct debt of another local governmental jurisdiction that is issued against a tax base within part of all of the geographic boundaries of the city. The governmental jurisdictions included in the City of Rock Island are Rock Island/Milan Public School District, Rock Island County, Rockridge School District and the Airport Authority.

TREND ANALYSIS/CONCLUSION: Overlapping debt is important because it measures the ability of the entire community's tax base to repay the debt obligations issued by all of its governmental and quasi-governmental jurisdictions. The overlapping debt chart shows a positive trend for the City until the addition of the Rock Island/Milan School District #41 debt in 1998/99. City debt was added in 2001, 2002, 2003, 2004, 2005, 2007 and 2008. New debt was also added in 2009 reference construction of the new riverfront park. In 2010 and 2011 bonds were issued for water, wastewater, and special assessment projects. More recently general obligation bonds have been issued for the new police facility and an economic development project to attract a large retailer.



ROCK ISLAND
ILLINOIS

Financial Policies

In the summer of 1987, the City Manager recommended the appointment of a Financial Planning Task Force comprised of citizens with financial management expertise from the private sector. The job of the task force was to review City financial information and make recommendations to the City Council and City Manager that would help improve financial planning and lead to a more stable financial future for the City.

Although the majority of the Task Force's recommendations relate to the General Fund which comprised 30% of the overall 2004/05 City budget, a number of recommendations were directed to the areas of debt management, accounting, and revenues because they also impact the City's financial position.

The following recommendations were adopted by the Task Force and City Council. The consensus of the Task Force was that the City of Rock Island could improve its financial stability, enhance its financial planning process, and improve its credit worthiness if these policies were approved and implemented. The original financial policies were presented to and adopted by Council on August 6, 1987. Updates to the financial policies, that included the policy on excess General Fund balance, were approved by Council in December, 1989. Updates to the financial policies, that included the policy on excess Park, Playground, Library, Health Insurance and Self-Insurance fund balances, were approved by Council in November, 1994. Additionally, Council adopted a policy on the allocation of gaming revenues that requires an annual review of the prior year allocation decision. This policy was revised on November 13, 2000 and again on November 18, 2005. In November 2016, financial policies were reviewed and language was updated for accounting standard changes, Library fund balance recommendation was changed to align with the general fund, capitalization threshold was amended along with miscellaneous other reference changes.

Cash flow borrowing

The City of Rock Island has in past years issued tax anticipation warrants and used inter-fund borrowing to pay expenses incurred until the first property tax receipts were received in June. It is the goal of the City of Rock Island to maintain a sufficient cash balance in the General Fund to eliminate the need for internal or external cash flow borrowing.

General fund cash balance and Excess general fund balance

It is the policy of the City of Rock Island to establish and maintain sufficient cash in its General Fund so a positive cash balance and fund balance is maintained at the end of each fiscal year. It is the goal of the City of Rock Island to maintain a positive unassigned General Fund balance at the end of each fiscal year at a level equal to an amount representing 90 days of budgeted operating expenditures. Any General Fund balance in excess of this requirement that has not been assigned to fund the general fund operations of the next fiscal year will be transferred to the Capital Improvements Fund at the completion of the annual audit.

Fund balance – Library fund

It is the policy of the City of Rock Island to establish and maintain sufficient cash in the Library fund so a positive cash balance and fund balance is maintained at the end of each fiscal year.

It is the goal of the City of Rock Island to maintain a positive unassigned Library fund balance at the end of each fiscal year at a level equal to an amount representing 90 days of budgeted expenditures for the following fiscal year.

Net position - Health Insurance fund

It is the policy of the City of Rock Island to establish and maintain sufficient cash in its Employee Health Benefit fund so a positive cash balance and net position is maintained throughout each fiscal year.

It is the goal of the City of Rock Island to maintain a positive unrestricted Employee Health fund net position at the end of each fiscal year equal to, a minimum, 25% of the annual maximum liability with the goal of maintaining at least 50% of the maximum liability as established for the City by its aggregate reinsurer each year.

Net position - Self Insurance fund

It is the policy of the City of Rock Island to establish and maintain sufficient cash in its Self-Insurance fund so a positive cash balance and net position is maintained throughout each fiscal year.

It is the goal of the City of Rock Island to maintain a positive unrestricted Self-Insurance fund net position at the end of each fiscal year equal to the average annual incurred losses for the preceding five years.

Net position – Enterprise funds

The City of Rock Island business-type activities include waterworks, wastewater treatment, stormwater utility, solid waste, and sunset marina. It is the policy of the City of Rock Island that these business-type activities are intended to be self-supportive through fees and charges set to recover all operating and capital costs including depreciation and debt service. The city will set fees and user charges at a level that fully supports the total direct and indirect costs of the activities. Indirect costs include the replacement of the capital assets of the fund. It is the goal of the City of Rock Island to set rates for enterprise operations at a level that will result in positive changes in net position and provide positive unrestricted net position each year.

Net position – Park fund

The park fund is classified as an enterprise fund. The park fund also includes park and recreation activities that are supported by user fees and property taxes. It is the goal of the City of Rock Island to set user fees for park and recreation activities at a level that will provide affordable park and recreational opportunities for city residents and minimize property tax support for those services.

It is the policy of the City of Rock Island that park activities including Highland Springs golf, Saukie golf, Rock Island Fitness and Activity Center (RIFAC) and Whitewater Junction aquatic center are business-type activities and are intended to be self-supportive through fees and charges set to recover all operating and capital costs including depreciation and debt service. The park fund will set fees and user charges at a level that supports the total direct and indirect costs of these activities. Indirect costs include the replacement of the capital assets of the fund. It is the goal of the City of Rock Island to set fees and user charges at a level that will result in positive net income for the separate enterprise operations, offset the costs of the non-enterprise park and recreation activities, and provide positive unrestricted net position each year.

Revenues

The City will make every effort to maintain a diversified and stable revenue base to protect its operation from short-run fluctuations in any one revenue source.

The City will systematically review its revenue sources annually, based upon past experience and anticipated future trends. Based upon this review, the City will project revenues and expenditures for a five year period

and will update this projection annually.

The City will follow a reasonable but aggressive policy of collecting revenues, keeping customer accounts current, and collecting fees as defined by ordinance.

The City will set fees and user charges for the waterworks, wastewater treatment, stormwater utility, solid waste, and sunset marina enterprise funds at a level that fully supports the total direct and indirect costs of the activity. Indirect costs include the replacement of the capital assets of the fund.

The City will calculate the allocation General Fund administrative costs to each fund based upon the benefits that each fund receives for the services. Each year the City will recalculate the full cost of General Fund administrative services to identify the impact of inflation and other cost increases of the allocation.

Use of revenue from riverboat gambling

Revenues will be allocated for the following purposes based on priority decisions by City Council:

- (1) Capital improvements.
- (3) As directed by Council, equipment purchases or service contracts in excess of \$10,000.
- (2) Economic development projects that produce jobs, increase tax revenue and/or enhance the quality of life.

Since the amount of gaming revenue projected is very uncertain, allocation of revenues received during the current fiscal year will be made during the CIP and budget process for the following fiscal year. This will allow allocation decisions to be made in conjunction with other policy decisions about the Capital Improvements Plan, the annual operating budget and the property tax levy.

This policy should be reviewed and modified, if necessary, prior to the adoption of the annual budget. (Note: this policy was updated by City Council on October 15, 2001)

Accounting, auditing, and financial reporting

The accounting system will maintain records on a basis consistent with accepted standards for local governmental accounting. Management and support staff in all City departments will be provided access to the City's financial software system. Regular monthly financial reports will be prepared. A financial management report presentation to Council will occur quarterly.

The Finance Director will determine if a portion of fund balance should be assigned. This determination will be based upon Council directives and goals. The City will spend the most restricted dollars before less restricted, in the following order: 1) Nonspendable (if funds become spendable) 2) Restricted 3) Committed 4) Assigned 5) Unassigned.

An independent public accounting firm will perform an annual audit and will publicly issue a financial report and opinion. The annual report will conform to guidelines established by the Government Finance Officers Association (GFOA) for annual reports and will be submitted to the GFOA for the Certificate of Achievement for Excellence in Finance Reporting.

Reserves

The City will establish a contingency reserve to provide for unanticipated expenditures of a nonrecurring nature, or shortfalls in projected revenues of the General Fund. This reserve goal will be 1%.

The City will annually appropriate funds for the Equipment Replacement Fund to provide for timely replacement of equipment.

Five year projection

A five year General Fund forecast should be updated annually and submitted to the Mayor and City Council for their review. It can be an important financial tool that indicates the future financial condition of the City, and actions should be planned to avoid financial deterioration.

Economic Development efforts that result in an increased tax base are very important to obtain long term improvement in tax revenues without raising tax rates.

Tax and fee increases as well as service reductions should be considered as options to address financial deterioration. Care should be taken not to put the City in a significantly disadvantageous position with its neighboring cities, either because of substantially higher taxes or because of a lower level of service.

Continued efforts should be made to reduce the costs of providing City services through productivity improvement measures.

Capital debt and management

Any capital project financed through the issuance of bonds shall be financed for a period not to exceed the expected useful life of the project. The City should keep the final maturity of general obligation bonds at or below twenty years. Total general obligation debt payable from property taxes should be limited to 2.0 percent of the market valuation of taxable property.

The City will not use long-term debt for current operations.

The City will maintain good communications with bond rating agencies about its financial condition. The City will follow a policy of full disclosure on every financial report and bond prospectus.

The City will make all capital improvements in accordance with an adopted five-year capital improvement program. The plan will be updated annually.

The City will use self-supporting debt whenever possible.

The City will examine alternative financing vehicles for local improvements including the use of special service area financing.

The City will strive to maintain an investment grade bond rating.

Definition of capital assets

Capital assets include property, plant, equipment and infrastructure assets (e.g. roads, bridges and similar items). They are budgeted in the applicable governmental or business-type fund. Capital assets are defined by the City of Rock Island as assets with an initial, individual cost of more than \$25,000 (\$10,000 was threshold through 12/31/16) and an estimated useful life in excess of three years. Such assets are recorded at historical cost or estimated historical costs if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend the assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is not included as part of

the capitalized value of the assets constructed. Property, plant and equipment of the City of Rock Island, as well as the component units, is depreciated using the straight-line method over the following estimated useful lives:

<u>Asset</u>	<u>Years</u>
Buildings	10 to 40
Improvements other than buildings	5 to 40
Machinery and equipment	3 to 20
Waterworks system	5 to 40
Wastewater treatment system	10 to 40
Bridges and approaches	10 to 67
Marina facilities	10 to 20
Infrastructure	50 to 100
	(1969 to present = 50 years)
	(before 1969 = 100 years)

Actuarial assumptions for police and fire pension funds

Adequate funding, as determined by a State or independent actuarial study, will be provided for Police and Fire pension funds. Actuarial assumptions will be reviewed and adjusted periodically, with the goal of increasing the funded ratio over time but balanced with fiscal sustainability of the City.

The interest rate assumption for the actuarial calculation of the police and fire pension property tax levies is set at 7.5% and the 2040 funding percentage at 100% beginning with the December 2011 property tax levy.



ROCK ISLAND
ILLINOIS

Investment Policy

This Investment Policy applies to the investment activities of all funds of the City of Rock Island, except for the Police Pension Fund and the Fire Pension Fund, which are subject to the order of the Board of Trustees of each respective fund. All financial assets of other funds, including: the General Fund, Special Revenue Funds, Capital Project Funds, Debt Service Funds, Special Assessment Funds, Enterprise Funds, Internal Service Funds, Trust and Agency Funds, and other funds that may be created from time to time, shall be administered in accordance with the provisions of this Policy.

Any monies received for the Police Pension Fund, the Fire Pension Fund, the Centennial Bridge Fund, the Park and Recreation Funds and the Rock Island Public Library Fund will be administered by the written order of the respective Board of Trustees of each fund. In the absence of such orders, monies received and/or securities held by the City of Rock Island on behalf of these funds shall be administered in accordance with the provisions of this Policy.

Objectives of investment policy

The purpose of the Investment Policy of the City of Rock Island is to establish cash management and investment guidelines for City Officials responsible for the stewardship of public funds. Specific objectives include:

Safety of principal is the foremost objective of the Investment Policy of the City of Rock Island. Except for the pension funds, for which short-term market fluctuation are tolerable, each investment transaction shall seek to first ensure that capital losses are avoided, whether they be from securities defaults or erosion of market value. Market Speculation is not appropriate in the investment of funds. Normally a "buy and hold" approach to investment will be used. Investments are intended to be purchased so they will mature when funds are needed.

The City shall diversify its investments to avoid incurring unreasonable risks regarding specific security types and/or individual financial institutions.

The City's investment portfolio shall remain sufficiently liquid to enable the City to meet all operating requirements which may be reasonably anticipated in any City fund. Maturities of investments of all funds shall not exceed five years. The majority of funds would normally be invested with a life less than three years.

The investment portfolio of the City, except for the pension funds, shall be designed with the objective of regularly exceeding the average return of three month U.S. Treasury Bills. The investment program shall seek to augment returns above this threshold, consistent with risk limitations identified herein and prudent investment principles.

Assets of the pension funds shall be invested in securities, which over the term of an economic cycle, equal or exceed market-average rates of return for comparable portfolios or categories of assets.

In managing its investment portfolio, City officials shall avoid any transaction that might impair public confidence in the government of the City of Rock Island. Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived. The standard of prudence to be used by investment officials shall be the "prudent person" and shall be applied in the context of managing the overall portfolio.

Responsibility for the investment program

Except for the Police and Fire Pension Funds, the management responsibility for the investment program of the City of Rock Island is hereby delegated to the Director of Finance, who shall establish written procedures for the operation of the Investment Program consistent with this Policy. Such procedures shall include explicit delegation of authority to persons responsible for investment transactions. No person may engage in an investment transaction except as provided under terms of this Policy and procedures established by the Director of Finance. The Director of Finance shall be responsible for all transactions undertaken, and shall establish a system of controls to regulate the activities of subordinates.

The responsibility for investment activities of the Police and Fire Pension Funds rest with the respective Board of Trustees of each fund.

Cash management

The City's policy regarding cash management is based upon the realization that there is a time-value to money. Temporarily idle cash may be invested for a period of one day to five years depending upon when the money is needed. Accordingly, the Director of Finance shall cause to be prepared written cash management procedures which shall include, but not be limited to, the following:

- Receipts: All monies due the City shall be collected as promptly as possible. Monies that are received shall be deposited in an approved financial institution no later than the next business day after receipt by the City. Amounts that remain uncollected after a reasonable length of time shall be subject to any available legal means of collection.
- Disbursements: Any disbursement to suppliers of goods and/or services or to employees for salaries and wages shall be contingent upon available budgeted funds. Disbursements shall be made in accordance with the City's purchasing policy.
- Cash Forecast: At least annually, a cash forecast shall be prepared using expected revenue sources and items of expenditure to project cash requirements over the fiscal year of the City. The forecast shall be updated from time to time to identify the probable investable balances that will be available.
- Pooling of Cash: Except for cash in certain restricted and special accounts, the City will pool the cash of various funds to maximize investment earnings. Investment income will be allocated to the various funds based upon their respective participation.

One of the objectives of the City's cash management procedures is to comply with The Public Funds Deposit Act of the State of Illinois (30 Illinois Compiled Statutes 225/0.01) (formerly Illinois Revised Statutes Chapter 102-34-1) which mandates prompt investment of funds.

Accounting

The City of Rock Island maintains its accounting records on the basis of fund accounting. Each fund is considered a separate accounting entity. All investment transactions shall be recorded in the various funds in accordance with generally accepted accounting principles as promulgated by the Government Accounting Standards Board. Accounting treatment will include:

Investments will be carried at the lower of cost or market in accordance with generally accepted accounting principles.

Premium or discount will be recorded according to generally accepted accounting principles.

Gains or losses on investments in all funds except the pension funds will be recognized at the time of disposition of the security and recorded according to generally accepted accounting principles.

Financial institutions

It shall be the policy of the City of Rock Island to select financial institutions on the following basis:

- Security:** The City will not maintain funds in any financial institution that is not a member of the FDIC system. Furthermore, the City of Rock Island will not maintain funds in any financial institution not willing or capable of posting required collateral for funds in excess of the FDIC or SAIF insurable limits.
- Size:** The City of Rock Island will not select as depository, any financial institution in which the City funds on deposit will exceed 50% of the institution's capital stock and surplus.
- Location:** The City of Rock Island shall encourage investment in the financial institutions within the City of Rock Island. However, the City may approve qualified depositories regardless of location.
- Statement of Condition:** The City of Rock Island will maintain for public and managerial inspection current statement of condition for each financial institution named as depository. If, for any reason, the information furnished is considered by the Finance Director to be insufficient, the City may request additional data. The refusal of any institution to provide such data upon request may serve as sufficient cause for the withdrawal of City funds.
- Services and Fees:** Any financial institution selected by the City of Rock Island shall provide normal banking services, including, but not limited to checking accounts, wire transfers, purchase and sale of investment securities and safekeeping services. Fees for banking services shall be determined through a request for proposal (RFP) bid process. Fees for services shall be substantiated by a monthly account analysis.

Investment Quotes

The Finance Director or an agent acting through written agreement shall receive quotes on all investments exceeding \$100,000. At least three institutions will normally be contacted requesting a quote. If the two higher quotes are identical and one of the tying institutions currently holds the funds being quoted, the Finance Director may award the investment to that institution. It is important that the quote is clearly defined. The percent of interest, actual dollar amount to be paid in interest, and the type of pledging must be clearly stated.

Community Reinvestment Act

Priority for investing local funds may be given to banking institutions which exhibit compliance with the Community Reinvestment Act such as:

1. Assist the city in achieving neighborhood redevelopment objectives.
2. Actively market lending programs in older, lower income neighborhoods.

3. Develop programs which better meet credit needs of specified neighborhoods.
4. Participate in city programs now in place which target the Neighborhood Strategy Area.
5. Assist the city in developing programs which promote reinvestment and revitalization of specified neighborhoods (e.g. - risk lending pool).

Investment selection

The City of Rock Island may invest in any type of security allowed by law as set out in The Public Funds Investment Act of the State of Illinois (*the "Investment Act"*) (30 Illinois Compiled Statutes 235/1 et seq) (formerly Illinois Revised Statutes, Chapter 85-902-2). A summary of allowable securities follows:

- (1) Bonds, notes, certificates of indebtedness, treasury bills, or other securities, which are guaranteed by the full faith and credit of the United States of America.
- (2) Interest-bearing savings accounts, interest-bearing certificates of deposit or interest-bearing time deposits or any other investments constituting direct obligations of any bank as defined by the Illinois Banking Act and only those banks with insurance managed and regulated by the Federal Deposit Insurance Corporation (FDIC).
- (3) Shares or other forms of securities legally issued by savings and loan associations incorporated under laws of the State of Illinois or any other state or under laws of the United States and only in those savings and loan associations insured by SAIF.
- (4) Short-term obligations of corporations (commercial paper) organized in the United States with assets exceeding \$500,000,000 if:
 - (a) such obligations are rated at the time of purchase at the highest classification established by at least two standard rating services and which mature not later than 180 days from the date of purchase,
 - (b) and no more than 10% of City funds are invested in such obligations at any time and
 - (c) such purchases do not exceed 10% of the corporation's outstanding obligations.
- (5) Short-term discount obligations of Federal agencies.
- (6) Illinois Public Treasurer's Investment Pool or other similar investments that are made within the parameters set by the Illinois Investment of Public Funds Act.
- (7) Repurchase agreements which meet the following requirements:
 - (a) The securities, unless registered or inscribed in the name of the City, are purchased through banks or trust companies authorized to do business in the State of Illinois.
 - (b) The Finance Director, after ascertaining which firm will give the most favorable rate of interest, directs the custodial bank to "purchase" specified securities from a designated institution. The "custodial bank" is the bank or trust company, or agency of government, which acts for the City in connection with repurchase agreements involving the investment of funds by the City. The custodial bank may not be the seller of securities to the City. The State Treasurer may act as custodial bank for public agencies executing repurchase agreements. To the extent the State Treasurer acts in this capacity, he is authorized to pass through to the City any charges assessed by the Federal Reserve Bank.

- (c) A custodial bank must be a member bank of the Federal Reserve System or maintain accounts with member banks. All transfers of book-entry securities must be accomplished on a Reserve Bank's computer records through a member bank of the Federal Reserve System. These securities must be credited to the City on the records of the custodial bank and the transaction must be confirmed in writing to the City by the custodial bank.
- (d) Trading partners shall be limited to banks or trust companies authorized to do business in the State of Illinois or to registered primary reporting dealers.
- (e) The security interest must be perfected. In order to perfect the security interest, the City, or its custodian or agent, must take possession of the securities. The seller or a person controlled by the seller cannot qualify as either a custodian or agent. The City obtains a security interest when it or its custodian or its agent receives possession of the securities, either physically or transferred through book entry on the Federal Reserve System. Confirmation in writing must be obtained from the custodian or agent.
- (f) The City enters into a written master repurchase agreement which outlines the basic responsibilities and liabilities of both buyer and seller.
- (g) The City enters into a written contract with the custodial bank which outlines the basic responsibilities and liabilities of the buyer, the seller and the custodial bank.
- (h) Payment for securities shall not be made by the custodial bank until the securities are actually received by the custodial bank.
- (i) The City Treasurer informs the custodial bank in writing of the maturity details of the repurchase agreement.
- (j) The custodial bank must take delivery of and maintain the securities in its custody for the account of the City and confirm the transaction in writing to the City. The Custodial Undertaking shall provide that the custodian takes possession of the securities exclusively for the City; that the securities are free of any claims against the trading partner; and any claims by the custodian are subordinate to the City's claim or right to those securities.
- (k) The obligations purchased by a City may only be sold or presented for redemption or payment by the fiscal agency bank or trust company holding the obligations upon the written instruction of the City.

The City will specifically avoid any purchase of financial forwards or futures, any leveraged investments, lending securities or reverse repurchase agreements.

Diversification and maturities

In order to reduce the risk of default, the investment portfolio of the City shall not exceed the following diversification limits: No financial institution shall hold more than 20% of the City of Rock Island's investment portfolio, exclusive of U.S. Treasury securities held in safekeeping unless specifically authorized by Council.

Commercial paper shall not exceed 10% of the City's investment portfolio.

Illinois Public Treasurer's Investment Pool shall not exceed 25% of the Investment portfolio. Maturities of investments of the various funds of the City shall be determined to enable the City to have

available sufficient cash for all operating purposes. Investments may be purchased with maturities to match future project or liability requirements. However, any investments purchased with a maturity longer than two years must be supported by written documentation explaining the reason for the purchase and must be specifically pre-authorized by the Finance Director. Notwithstanding, no investment in any fund shall have a maturity longer than five years and must be supported by written documentation explaining the reason for the purchase and must be specifically pre-authorized by the Finance Director.

Collateral

It is the policy of the City of Rock Island to require that funds on deposit with banks and savings and loans in excess of FDIC or SAIF insurance limits be secured by some form of collateral. The City will accept any of the following assets as collateral:

- U.S. Government Securities

- Obligations of Federal Agencies

- Obligations of Federal Instrumentalities

- Obligations of the State of Illinois

- Obligations of the City of Rock Island

The amount of collateral provided will be not less than 110% of the fair market value of the net amount of public funds secured. The ratio of fair market value of collateral to the amount of funds secured will be reviewed quarterly and additional collateral will be requested when the ratio declines below the level required. Pledged collateral will be held by the City of Rock Island or in safekeeping and evidenced by a safekeeping agreement. If collateral is held in safekeeping, it may be held by a third party or by an escrow agent of the pledging institution. Collateral agreements will preclude the release of the pledged assets without an authorized signature from the City of Rock Island. Substitution or exchange of securities held in safekeeping cannot be done without prior approval of the City.

In addition to the above assets as security on deposits, the City will accept irrevocable letters of credit issued by a Federal Home Loan Bank.

Internal controls

The Director of Finance shall establish a system of internal controls, which shall be documented in writing. The internal controls shall be reviewed by an independent certified public accountant in conjunction with the annual examination of the financial statements of the City. The controls shall be designed to prevent losses of public funds arising from fraud, employee error, misrepresentation by third parties, unanticipated changes in financial markets, or imprudent actions by employees and officers of the City of Rock Island.

One of the required elements of the system of internal controls shall be the timely reconciliation of all City bank accounts. Bank reconciliations shall be performed on monthly basis and shall be completed no later than thirty (30) days after the end of the monthly cycle.

Reporting

The Director of Finance shall submit an investment report as part of the Quarterly Management Report which shall describe the portfolio in terms of investment securities, maturities and cost by investment, and earnings for the current period and year-to-date. The report shall indicate any areas of policy concern and planned revision of investment strategies.

From time-to-time the Director of Finance shall suggest policies and improvements that might be made in the investment program.

Conflict

Officers and employees involved in the investment process shall refrain from personal business activity that could conflict with the proper execution of the investment program, or which could impair their ability to make impartial investment decisions.

Indemnification

The Finance Director and employees of the City acting in accordance with this investment policy and written procedures as have been or may be established and exercising due diligence, shall be relieved of personal liability for an individual security's credit risk or market changes.

The standard of prudence to be used by investment officials of the City of Rock Island shall be the "prudent person" standard which states:

Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the possible income to be derived.

The above standard is established as the standard for professional responsibility and shall be applied in the contest of managing the City's overall portfolio.

Amendment

This Policy shall be reviewed from time-to-time, and any changes shall be presented to the City Council for their approval.



ROCK ISLAND
ILLINOIS

Purchasing Policies

It is the philosophy of the City of Rock Island to conduct a purchasing process which will result in maximum value in the goods and services purchased for the tax dollar spent. It is the City of Rock Island's policy that the purchasing process will achieve the following objectives:

- Purchase goods and services at the lowest cost consistent with specified quality and service levels
- Promote full competition from vendors through a standardized bidding process
- Comply with all local, state and federal regulations regarding the purchase of municipal goods and services
- Maintain continuity of supply to support the various services provided by the City
- Maintain standards of quality in materials
- Avoid duplication, waste and obsolescence with respect to materials and equipment
- Maintain the minimum investment in materials inventory needed to provide cost effective services

Category A: Goods and Services with a Cost exceeding \$15,000

Formal written bids or proposals will be opened after an approved solicitation process including a public notice of the opportunity to submit bids or proposals. Rock Island vendors will be included in the solicitation. The purchase will be made from the vendor who submits the lowest bid or proposal in substantial compliance with the bid specifications or Request for Proposal. All purchases must be formally approved by the City Council in advance and the City Council may reject any and all bids and to waive technicalities in the bidding process.

Category B: Goods and Services with a Cost exceeding \$10,000 but less than or equal to \$15,000

Pricing information will be gathered through an approved process such as sealed bids, price negotiations, written quotations or telephone solicitation. Rock Island vendors will be included in the solicitation. The purchase will be made from the vendor who offers the lowest price in substantial compliance with the bid specifications. All purchases must be formally approved by the City Council in advance and the City Council may reject any and all bids and waive technicalities in the bidding process.

Category C: Goods and Services with a Cost exceeding \$5,000 but less than or equal to \$10,000

Pricing information will be gathered through an approved process such as sealed bids, price negotiations, written quotations or telephone solicitation. Rock Island vendors will be included in the solicitation. The purchase will be made from the vendor who offers the lowest price in substantial compliance with the bid specifications. All purchases must be approved by the responsible department or division manager. The department manager may reject any and all bids and waive technicalities in the bidding process.

Category D: Goods and Services with a Cost less than or equal to \$5,000

Purchases may be made without price solicitation with the approval of the responsible supervisor. Purchases should be made from Rock Island vendors if they provide competitive pricing.

The authorization of the City Council can be replaced by the Library Board, Police Pension Board, Fire Pension Board or the Park Board, and the City Manager authorization can be replaced by the Library Director and the Parks and Recreation Director for their respective operations.

For the purpose of determining which purchase category to utilize, a cost is assumed to be the invoice cost. For example, the purchase of ten (10) items with a unit cost of \$800 a piece would be one Category C purchase rather than ten (10) Category D purchases.

Purchasing Policy Exceptions

Exception #1: Emergency Purchases

Description:

The acquisition of goods and services when following the normal acquisition procedures would create an unacceptable delay in resolving an emergency situation. A delay is unacceptable if it would create an environmental hazard, place the public at risk, lead to increased damage to public facilities or create a significant inconvenience for the public. Examples include water or sewer system leaks and the unexpected failure of critical equipment or facilities.

Alternate Procedure:

The necessary goods and services will be acquired as quickly as possible. In the case of construction services, the repair contractor will be selected from the rotating list of contractors maintained for that purpose and paid on a time and material basis as defined in the City's standard specifications. Goods and other services will be acquired from the vendor that can make the earliest delivery at reasonable prices.

Approval Process:

The initial acquisition will be approved by department manager. If the acquisition cost exceeds \$10,000, the bill or bills will be presented to the City Council for approval prior to payment. If the cost is less than \$10,000 the bill or bills will be paid through the normal accounts payable process and the information will be reported to the City Council after payment along with the routine accounts payable reports.

Exception #2: Moving Expenses

Description:

Direct payments to moving vendors or reimbursements to employees that result from expenses incurred while moving their household possessions to the Quad Cities to begin employment with the City.

Alternate Procedure:

If possible, three (3) competitive quotations will be secured for services that exceed \$5,000.

Approval Process:

The amount of the moving allowance will be approved by the City Manager. The initial acquisition of the services will be approved by Personnel Director. Bills in excess of \$5,000 will be presented to the

City Council for approval prior to payment. Bills that are less than \$5,000 will be paid through the normal accounts payable process and the information will be reported to the City Council after payment along with the routine accounts payable reports.

Exception #3: Travel and Training Expenses

Description:

Costs incurred while traveling on City business and participating in training authorized by the City.

Alternate Procedure:

The City's regular Travel Policy will govern all purchases.

Approval Process:

Payments will be approved by the department manager. Bills will be paid through the normal accounts payable process and the information will be reported to the City Council after payment along with the routine accounts payable reports.

Exception #4: Payroll Payments

Description:

Payroll costs for employees authorized in the current budget.

Alternate Procedure:

Paychecks will be issued to employees at the end of the week following completion of a pay period.

Approval Process:

A payroll report will be approved by the Finance Director and presented to the City Council after payment.

Exception #5: Utility Bills

Description:

Bills for natural gas, electricity and communications services, such as cellular telephones, pagers, long distance telephone and local telephone.

Alternate Procedure:

Utility bills in all amounts will be processed through the normal accounts payable process.

Approval Process:

Payments will be approved by the Finance Director and information about the payments will be presented to the City Council after payment along with the other routine accounts payable.

Exception #6: Health Insurance Reimbursements

Description:

Reimbursements to the City's health insurance providers for payments made to medical professionals and program participants.

Alternate Procedure:

Individual payments are governed by the rules and regulations controlling the health insurance program.

Approval Process:

The Finance Director will approve payments to medical providers and information about the payments will be presented to the City Council after payment along with the other routine accounts payable.

Exception #7: Contract Payments except for Contracts for the Construction of Capital Improvements

Description:

Partial and final payments on all contracts, purchase orders, and agreements that have been previously approved by the City Council, unless the payment causes the total contract amount to exceed the original authorization by more than \$5,000.

Alternate Procedure:

Payments in all amounts, unless the original contract amount will be exceeded by more than \$5,000, will be processed through the normal accounts payable process.

Approval Process:

Contracts exceeding \$10,000 will be approved in advance by the City Council. Information about the payments will be presented to the City Council after payment along with the other routine accounts payable.

If a payment will cause the original contract amount to be exceeded by more than \$5,000, it will be submitted to the City Council for approval prior to payment.

Exception #8: Contract Payments for the Construction of Capital Improvements

Description:

Partial and final payments on all contracts for capital improvements.

Alternate Procedure:

The City Manager or Public Works Director shall authorize all change orders on contracts for the construction of capital improvements.

Approval Process:

Partial and final payments on all contracts for capital improvements will be submitted to the City Council for approval prior to payment. The payment request form will include a listing of all approved change orders, the original contract amount and the current approved contract amount.

Exception #9: Loans, Rebates and Refunds (except housing rehabilitation loans)

Description:

Payments due through approved programs such as the Commercial and Industrial Revolving Loan Fund, the Facade Program, utility refunds, sales tax rebates, CDBG funded housing programs and others.

Alternate Procedure:

Payments will be made according to the program specific administrative procedures approved by the City Council.

Approval Process:

All payments will be made through the normal accounts payable process and the information will be reported to the City Council after payment along with the routine accounts payable reports.

Exception #10: Debt Service

Alternate Procedure:

The payment schedules will be approved by the City Council at the time the debt is incurred.

Approval Process:

The payments will be approved by the Finance Director and made through the normal accounts payable process and the information will be reported to the City Council after payment along with the routine accounts payable reports.

Exception #11: Landfill and Composting Facility Tipping Fees

Description:

Fees paid to landfills and composting facilities for the disposal of refuse and yard waste.

Alternate Procedure:

The unit prices for landfill and composting services will be included in formal contracts approved in advance by the City Council.

Approval Process:

The payments will be approved by the Public Works Director and made through the normal accounts payable process and the information will be reported to the City Council after payment along with the routine accounts payable reports.

Exception #12: Asphalt, Ready-Mix Concrete and Construction/Maintenance Aggregates

Description:

The purchase of asphalt products, ready-mix concrete and aggregates for use in construction and maintenance activities

Alternate Procedure:

These materials are acquired on an as-needed basis from nearby vendors based upon the product needed, hauling distance and purchase price.

Approval Process:

Payments will be approved by the Public Works Director and made through the normal accounts payable process and the information will be reported to the City Council after payment along with the routine accounts payable reports.

Exception #13: Internal Service Fund Payments and Inter-fund Transfers

Description:

Payments made from one City fund to another for direct services such as equipment maintenance or transfers included in the approved budget.

Alternate Procedure:

The transfers are all governed by approved and audited internal procedures.

Approval Process:

The payments will be approved by the Finance Director and reported to the City Council after payment along with the routine accounts payable reports.

Exception #14: Temporary Employment Service Payments

Description:

Fees paid to temporary employment service contractors for temporary employees working in City departments

Alternate Procedure:

Temporary service contracts are approved by the City Council and a listing of contract service/seasonal employees is included in the budget. The short term use of temporary employees to fill vacant, full time positions is approved on a case-by-case basis by the City Manager.

Approval Process:

The payments will be approved by the Personnel Director and made through the normal accounts payable process and the information will be reported to the City Council after payment along with the routine accounts payable reports.

Exception #15: Bulk Fuel Purchases

Description:

The acquisition of fuel (gasoline, diesel and ethanol) for City equipment and facilities

Alternate Procedure:

These fuels are purchased as-needed on a tanker load basis from the vendor who provides the lowest delivered price. Telephone quotations are gathered for every purchase.

Approval Process:

The payments will be approved by the Public Works Director and made through the normal accounts payable process and the information will be reported to the City Council after payment along with the routine accounts payable reports.

Exception #16: Grants Awarded to the Martin Luther King, Jr. Center Non-profit Corporations

Description:

Payments on all grant contracts that have been awarded to the Martin Luther King, Jr. Center, Inc 501 (c)(3) non-profit corporation governed by the Board of Directors

Alternate Procedure:

Specific payments and payment schedules are governed by the rules and regulations of the associated funding sources

Approval Process:

All payments will be made through the normal accounts payable process and the information will be reported to the Board and City Council after payment along with the routine accounts payable reports. The Board of Directors must review and approve all expenditure reports on a monthly basis.

Exception #17: Collection Agency, Ambulance Billing and Banking Services

Description:

Fees paid to contract providers for collection services, ambulance billings and banking services.

Alternate Procedure:

The unit prices or methods of payment will be included in formal contracts approved in advance by the City Council.

Approval Process:

The payments will be approved by the Finance Director and made through the normal accounts payable process and the information will be reported to the City Council after payment along with the routine accounts payable reports.

Exception #18: Payments Required by State and Federal Law

Description:

Non-discretionary payments made to comply with state and federal laws such as unemployment compensation and transfer of drug forfeiture money to the State of Illinois.

Alternate Procedure:

The payments are made pursuant to the applicable laws.

Approval Process:

The payments will be approved by the responsible department manager and made through the normal accounts payable process. The payment information will be reported to the City Council after payment along with the routine accounts payable reports.



ROCK ISLAND
ILLINOIS

CITY OF ROCK ISLAND
ETHICAL STANDARDS POLICY
(Approved by City Council on August 9, 2004)

I. Purpose

As municipal employees, our most important goal is to provide the citizens of Rock Island with the highest quality of service possible. It is vital that we promote the public's confidence in the Rock Island government by requiring that all municipal activities be addressed in a fair, impartial and independent manner. It is imperative that we insure public trust through strong ethical practices. It is the purpose of this policy to implement guidelines that will govern our actions as we represent the public good.

II. Policy

A. Conflicts of Interest

1. Employees who have a personal financial interest in a City contract, work or business must comply with all established bid processes and awards for such contracts. The contract will be awarded based upon the City's purchasing policies. When an employee has a personal financial interest in a City contract, work or other business, they shall be required to disclose the nature of the financial interest prior to bidding.
2. No employee may have an interest in any City contract, work or business in which that employee is involved in the decision about the outcome of the award.
3. No employee may, in any department/division in which that employee exercises control (administers discipline, recommends pay increases, determines departmental/divisional policies, etc.) hire or advocate the hiring, promotion or transferring of a relative. In addition, it is a violation to "exchange" the employment of one employee's relative for the employment of another's.
4. No employee shall represent another person, for compensation, before any City body or in a court of law where the City of Rock Island has an interest in the proceeding. This policy excludes union related activities authorized by a labor agreement or applicable State and/or Federal laws.
5. No employee shall give a deposition, affidavit or appear as a witness in a civil matter stemming from the employee's official duties without approval from the employee's department manager. If the employee is subpoenaed on such a

matter he/she is required to inform his/her department manager.

B. Financial Disclosures

1. Employees must file a copy of all disclosures required under the Illinois Governmental Ethics Act with the County Clerk.

C. Gifts/Gratuities

The provisions of Section 2-107 and 2-108 of the Rock Island Ethics Ordinance shall apply to Gifts and Contributions in this Ethical Standards Policy.

D. Personnel

All matters of personnel shall be made on the basis of merit so that fairness and impartiality govern decisions pertaining to appointments, pay adjustments, promotions and discipline.

E. Political Activity

The provisions of Section 2-106 of the Rock Island Ethics Ordinance shall govern political activity.

F. Public Trust

1. No employee shall utilize privileged information for which he/she has access to for personal gain or the personal gain of family members and/or business and social acquaintances.
2. No employee shall seek favors and/or profit through either his/her position or confidential information held within their his/her trust.
3. Employees are prohibited from investing resources in any enterprise which he/she can influence through his/her position with the City.
4. No employee shall misuse his or her work hours for personal gain.

III. Coverage

This policy shall cover all employees of the City of Rock Island.

IV. Responsibility

Activity that is deemed unethical, whether committed by supervisory or non-supervisory personnel, is specifically prohibited by the City's policy. In some instances such activities may be unlawful. In addition, management is responsible for taking action against violations of this policy

by non-supervisory personnel and/or supervisory personnel regardless of whether the specific act was specifically forbidden.

V. Implementation

It is the responsibility of the City and all of its departments/divisions to make sure that there is full compliance with this policy.

VI. Violations

Practices that are not mentioned in this policy that are expressly prohibited by federal, state and/or local laws will be deemed a violation of this policy. If an employee is found to have violated this policy, he or she may be subject to disciplinary action and, if warranted by law, criminal prosecution.



ROCK ISLAND
ILLINOIS

CITY OF ROCK ISLAND

TRAVEL AND BUSINESS EXPENSE POLICY

Purpose: To provide expense guidelines for city employees, appointed officials and elected officials who conduct official business, represent the city at conferences or conventions, or attend training seminars and/or business meetings.

Guidelines: The City of Rock Island provides reimbursement for expenses incurred by city employees, appointed officials and elected officials while traveling on city business. The city maintains an accountable plan for travel expenses. This policy complies with Internal Revenue Service regulations for accountable plans and provides full coverage of reasonable expenses. It requires documentation for all expenses except certain defined items.

1. Authority for travel: All travel must have sufficient budget appropriation and department manager approval.
2. Travel request form: Requisitions for travel expenses shall be completed by the employee and submitted to the department manager for approval at least two weeks prior to requested travel to insure most favorable rates. In the case of a requested advance, one copy shall be forwarded to the Finance Department. Blank forms can be obtained from the City's intranet site <http://intranet.cityri.local/forms/>.
 1. Travel requests for more than one person may be placed on one form provided all employees involved are identified. However, one employee must be designated responsible for advanced monies.
 2. Upon return from travel, the employee shall submit the Employee's Travel Expense Statement form to the Finance Department within thirty (30) days. Expenditures shall be verified by receipts and any remaining advanced funds shall be returned. Travel expense statements submitted after thirty (30) days of return will be denied. In the case of advanced funds, failure to submit the Employee's Travel Expense Statement within 30 days of return may result in disciplinary action and repayment of any advanced funds through payroll deduction.
3. Allowable travel and business expenses: The following types of expenses are approved for reimbursement:
 1. Registration fees for meetings, seminars or conventions including literature. Documentation is required.

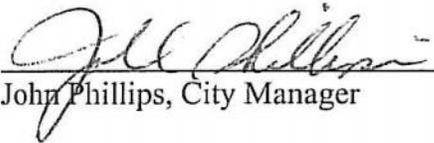
2. Special luncheons and banquets that are included as part of the conference but charged separately. Documentation is required.
3. Transportation. The most economical mode of transportation shall be selected. Criteria to be included include length of trip, travel time and cost. Allowable transportation expenses include:
 1. City vehicle. Actual expenses for gas, oil, repairs and other operating expenses will be reimbursed upon presentation of receipts.
 2. Personal vehicle. Mileage reimbursement shall be in accordance with IRS guidelines. Mileage will be substantiated by submission of actual beginning and ending odometer readings. Alternatively, mileage will be determined and printed documentation attached to the travel expense statement using the most direct route mileage figures calculated using Map Quest (or a similar internet service if Map Quest is not available) located at <http://www.mapquest.com>. Reimbursement shall not exceed what most economical considering such factors as airfare, car rental, number of people traveling, mileage for local travel, etc.
 3. In situations where an employee desires to use their personal vehicle and a city vehicle has been issued to that employee; the city will reimburse the employee for fuel only. No mileage will be paid in such cases.
 4. Air travel. Air travel will be at the lowest available fare, and if possible, planned in advance to take advantage of the most economical rate. Receipts are required.
 5. Other travel. Rental costs of automobiles, taxis or public transportation are reimbursed at cost with verification by receipts.
4. Lodging. Reimbursement shall be for actual expenses incurred.
 1. Lodging expenses are not allowable when the place of travel is less than 75 miles from the City of Rock Island or the employee's residence.
 2. Fees for personal expenses such as pay television, movie rentals, fitness rooms, laundry services, in-room mini-bars,

etc. are ineligible for reimbursement.

4. Costs of meals, tips, and other business-related incidental business expenses shall be reimbursed on an actual cost basis.
5. Other expenses.
 1. Other expenses related to the approved travel such as tolls, parking fees, taxicab, fax, office supplies, courier services or business related telephone calls are allowed. Receipts are required.
 2. Employees may receive a maximum allowance of \$10 per day times the number of days for the business trip, for non-receipted items in the following categories:
 1. Tips - luggage, taxi, parking
 2. Vending machine - food, drink
 3. Tolls/parking - when an attendant is not available
 4. Personal telephone calls
6. Credit cards. Employees and appointed officials who travel on City business are encouraged to use a purchasing card designated for the City of Rock Island. Only charges directly related to the approved travel are allowed.
 1. Requirements. Employees who travel on business are encouraged to use a purchasing card designated for the City of Rock Island.
 2. Liability. It is the employee's responsibility to complete an **Employee's Travel Expense Statement** (located on the intranet) and submit to the Finance Department. Copies of all credit card receipts must be attached to the statement.
 3. Employees may elect to use their personal credit cards to charge City travel expenses, and reimbursement shall be made in accordance with the provisions set forth in this policy.
7. Travel Expense of Other Family Members. In the event an employee's spouse, other family members and/or acquaintances accompany the employee on City-related travel, the employee must bear all additional costs of transportation, meals, conference registration, etc. In the case of lodging, the City will pay only the single room rate. Such single rate must be entered on the lodging receipts.
8. Travel advances. If a travel advance is necessary, a request for cash advance is to be made on the Request For Travel Advance form at least two weeks in advance of the scheduled travel. Unused portions of the

advance shall be returned to the Finance Department within thirty (30) days of returning from the trip along with a completed **Employee's Travel Expense Statement** form and receipts.

9. Failure to comply. Failure to comply with this policy may result in the lack of reimbursement and/or loss of travel privileges.
10. Fraudulence. Employees who intentionally perform a fraudulent act with respect to falsifying business expenses shall be subject to disciplinary action up to and including dismissal. Specific examples of fraudulence include a) credit card abuse; b) travel expense falsification.
11. Exceptions. Exceptions to this policy may be granted by the City Manager for cause and with reasonable advance notice.



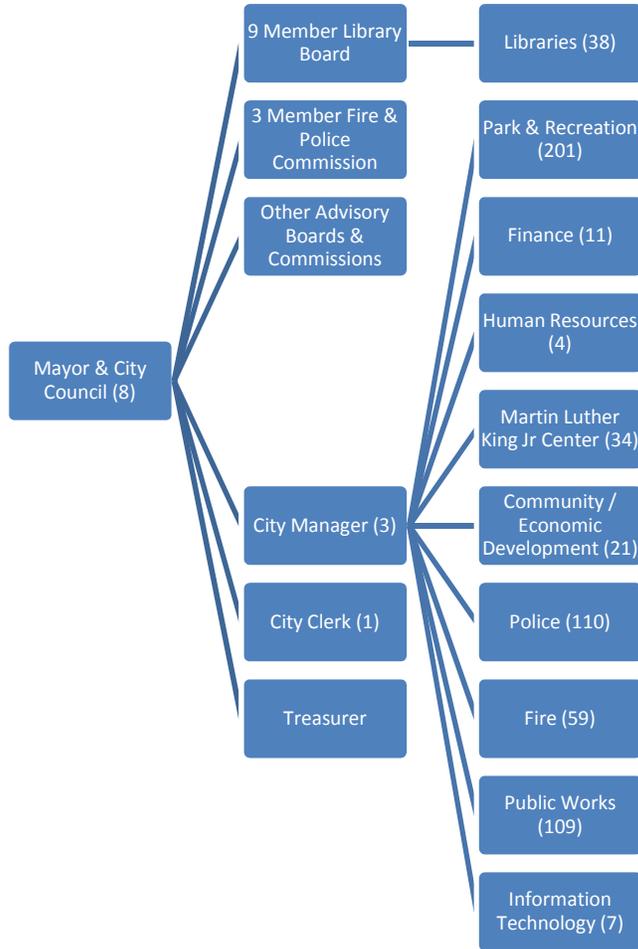
John Phillips, City Manager

8/24/10

Date

DEPARTMENT OVERVIEWS

The City of Rock Island is organized under the Council-Manager form of government, with legislative authority vested in the City Council made up of the Mayor and seven (7) Council Members. The City has unified its administrative functions through the appointment of a City Manager, who is responsible for the day-to-day operations of the City and its employees. The Directors of the Human Resources, Finance, Information Technology, Community/Economic Development, Martin Luther King Jr. Center, Police, Fire, Public Works, and Park and Recreation departments report directly to the City Manager while the Library department and City Clerk are under the purview of the City Council.



What immediately follows this page is a matrix showing the relationship between the departmental units and the funds in which each departmental unit has expenditures budgeted in CY 2017 with the City's Major Funds shown in blue. Following this matrix is an overview of the operations of each of the various departmental units, consisting of; Mayor and Council, City Clerk, General Administration, Human Resources, Finance, Information Technology, Community and Economic Development, MLK Center, Police, Fire, Public Works, Park and Recreation, and Library.

GUIDE TO FUND USE BY DEPARTMENTS

Mayor & City Council
 City Clerk
 General Administration
 Human Resources
 Finance
 Information Technology
 Community & Economic Development
 Martin Luther King Center
 Police
 Fire
 Public Works
 Parks & Recreation
 Library

GOVERNMENTAL FUNDS														
101 General Fund	X	X	X	X	X	X	X			X	X	X		
225 DUI Fine Law										X				
272 DARE										X				
273 Police Contributions										X				
276 R I Labor Day Parade			X											
278 Adopt a School					X									
279 Fire Donations										X				
SPECIAL REVENUE FUNDS														
201 TIF #1 Downtown			X				X							
202 TIF #2 South 11th Street							X							
203 TIF #3 North 11th Street			X				X							
204 TIF #4 Jumer's Casino RI			X				X							
205 TIF #5 Columbia Park							X							
207 Community/Economic Dev							X							
208 TIF #7 The Locks							X							
209 TIF #8 Watchtower							X							
211 M L King Center								X						
213 TIF #9 1st Street							X							
221 Motor Fuel Tax											X			
222 Foreign Fire Insurance										X				
223 Riverboat Gaming			X		X	X	X	X	X	X	X	X	X	X
224 State Drug Prevention										X				
241 US Dept of Justice Grant										X				
242 Community Dev Block Grant							X							
243 Federal Drug Prevention									X					
245 Schwiebert Park Boat Dock												X		
251 Public Library														X
CAPITAL IMPROVEMENT FUND														
301 Capital Improvements					X						X			
DEBT SERVICE FUND														
405 Debt Service					X		X	X	X		X	X		

Note: Major Funds are shown in blue lettering & check marks indicate funds with budgeted revenues and/or expenditures in CY 2017 for that department.

GUIDE TO FUND USE BY DEPARTMENTS

Mayor & City Council
 City Clerk
 General Administration
 Human Resources
 Finance
 Information Technology
 Community & Economic Development
 Martin Luther King Center
 Police
 Fire
 Public Works
 Parks & Recreation
 Library

ENTERPRISE FUNDS												
501	Water Operation & Maint											X
506	Wastewater Oper & Maint											X
507	Stormwater Utility											X
510	Solid Waste											X
541	Sunset Marina											X
555	Park & Recreation										X	
581	CDBG Loan Programs							X				
583	Community/Econ Devel Loans							X				
584	CIRLF Loan Fund							X				
586	Brownfield Revolving Loan							X				
INTERNAL SERVICE FUNDS												
601	Fleet Services											X
606	Engineering											X
609	Hydroelectric Plant											X
621	Self-Insurance				X							
626	Employee Health Plan				X							
FIDUCIARY FUNDS												
701	Fire Pension										X	
706	Police Pension								X			
711	Cafeteria Plan				X							
COMPONENT UNIT FUNDS												
901	MLK Activity							X				
905	IL DCFS							X				
906	Dept of Human Services							X				
907	MLK Capital Contributions							X				

Note: Major Funds are shown in blue lettering & check marks indicate funds with budgeted revenues and/or expenditures in CY 2017 for that department.



ROCK ISLAND
ILLINOIS

MAYOR & CITY COUNCIL



DEPARTMENT OVERVIEW

The residents of Rock Island elect a Mayor and seven Aldermen to four-year staggered terms. Elections are non-partisan. The Mayor is elected as an at-large candidate, and Aldermen are elected from seven wards.

The Mayor and City Council are the governing body of the City of Rock Island. Policies affecting both daily and long-term City operations are reviewed and established by the Mayor and the City Council. Long-range planning strategies are developed in an effort to maintain the level of services and improve the quality of life for residents. These plans are implemented through various departmental activities.

The City Council hires and advises a full-time City Manager who is responsible for implementing established policies. The City Council also appoints a full-time City Clerk who is responsible for maintaining records of all City Council meetings. The Mayor and City Council represent the City at various community, state and national events and serve on local boards and committees as needed.

The goals established by the City Council reflect a continued commitment to representing residents in a manner that will insure that quality services are provided efficiently, and the long-term quality of urban living is maintained and enhanced in Rock Island. These goals are more specifically defined by the long-term goals and short-term targets adopted by the Mayor and City Council at their annual Goal Setting sessions. The individual departments are responsible for implementation of these priorities.

ORGANIZATIONAL STRUCTURE

The department activities are defined in three cost centers. The Department consists of seven Aldermen and the Mayor. All activities are reported within one fund.

ACCOMPLISHMENTS

The following accomplishments are a product of the strategic initiatives developed at the annual goal setting session by the Rock Island City Council.

- Eliminated the Special Assessment Policy
- Updated the Five Year Capital Improvement Plan
- Contracted for Economic Development marketing services
- Conducted a reorganization of Parks staffing resulting in a savings of \$295,000
- Continued to expand the street, alley, and sidewalk repair programs

GOALS AND OBJECTIVES

The City Council develops a set of strategic initiatives on an annual basis that reflects the organization's on-going commitment to strategic thinking, measurable results, and the delivery of quality services. These initiatives provide direction and guidance to the community and City staff. The strategic initiatives are grouped into five categories; infrastructure, financial stability, economic development, redevelopment, and high quality services. The Strategic Plan developed by the City Council may be found in its entirety in the Miscellaneous section.

DEPARTMENT STAFFING

Department Staffing / Mayor - City Council							
Staffing:	Actual FY 13-14	Actual CY 2014	Actual CY 2016	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	Diff. (fte)
Mayor (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Alderman (7)	7.00	7.00	7.00	7.00	7.00	7.00	0.00
Total Staffing (8)	8.00	8.00	8.00	8.00	8.00	8.00	0.00

TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / Mayor - City Council							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	101,961	71,256	83,702	107,844	93,343	110,296	2%
Supplies	275	1,136	1,479	1,520	1,346	970	-36%
Services	23,249	28,162	37,811	38,441	33,203	37,587	-2%
Other	10,567	8,916	10,079	24,403	16,423	21,680	-11%
Transfers	-	-	-	1,450	1,450	-	-100%
Total Department	136,052	109,470	133,071	173,658	145,765	170,533	-2%

Total Department Expenditures by Fund / Mayor - City Council							
Expense by Fund:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
General Fund	136,052	109,470	133,071	173,658	145,765	170,533	-2%
Total Department	136,052	109,470	133,071	173,658	145,765	170,533	-2%

CITY CLERK



DEPARTMENT OVERVIEW

The City Clerk's Office prepares the City Council Meeting Agendas and Minutes; tracks and files city ordinances and contracts; signs all licenses, ordinances, contracts and other official documents; issues approximately thirty types of licenses, is the Municipal Election Official and Freedom of Information Officer for the City; coordinates, tracks and files all Freedom of Information requests and responses; coordinates the list of names and addresses as required for Statement of Economic Interest, administers oaths and responds to numerous customer requests and inquiries daily.

ORGANIZATIONAL STRUCTURE

The department activities are defined in three cost centers. The department consists of one employee, the City Clerk. The various activities of the City Clerk are contained in one fund.

STAFFING CHANGES

The City Clerk's Office will continue to be staffed by one (1) FTE, the City Clerk.

PROGRAM CHANGES

There are no significant program changes anticipated in the upcoming budget year.

MISSION STATEMENT

The Mission of the City Clerk's Office is to provide timely, professional and exceptional quality service to the City Council, the citizens of the community, visitors and the internal organization, and to provide access in the governmental process through personal assistance and communication in an ethical manner, while performing the functions and duties of the Office in accordance with State, County and Municipal laws.

ACCOMPLISHMENTS

- Continued focus on instilling a high value on excellent customer service and serving the public in a courteous and friendly manner.
- Promoted positive morale throughout the organization through teamwork and cooperation.
- Stayed abreast of the current laws governing the Office's areas of responsibility.
- Proactively sought innovative processes to achieve a high level of efficiency.

GOALS AND OBJECTIVES

- Continue to promote and improve efficiency and organization in the City Clerk's Office.
- Continue to provide timely responses to customer requests and inquiries and enhance overall quality of customer service.

PERFORMANCE MEASURES

Performance Measures - City Clerk				
Indicator	Actual CY 2014	Actual CY 2015	Estimated CY 2016	Proposed CY 2017
FOIA Requests Received	885	1200	1100	1150
FOIA Requests Responded	885	1200	1100	1150
Avg. Days FOIA Response	4	4	4	4
Contracts Executed	85	85	65	65
License/Permits Issued	375	380	365	370
Ordinances Published	65	60	60	60

DEPARTMENT STAFFING

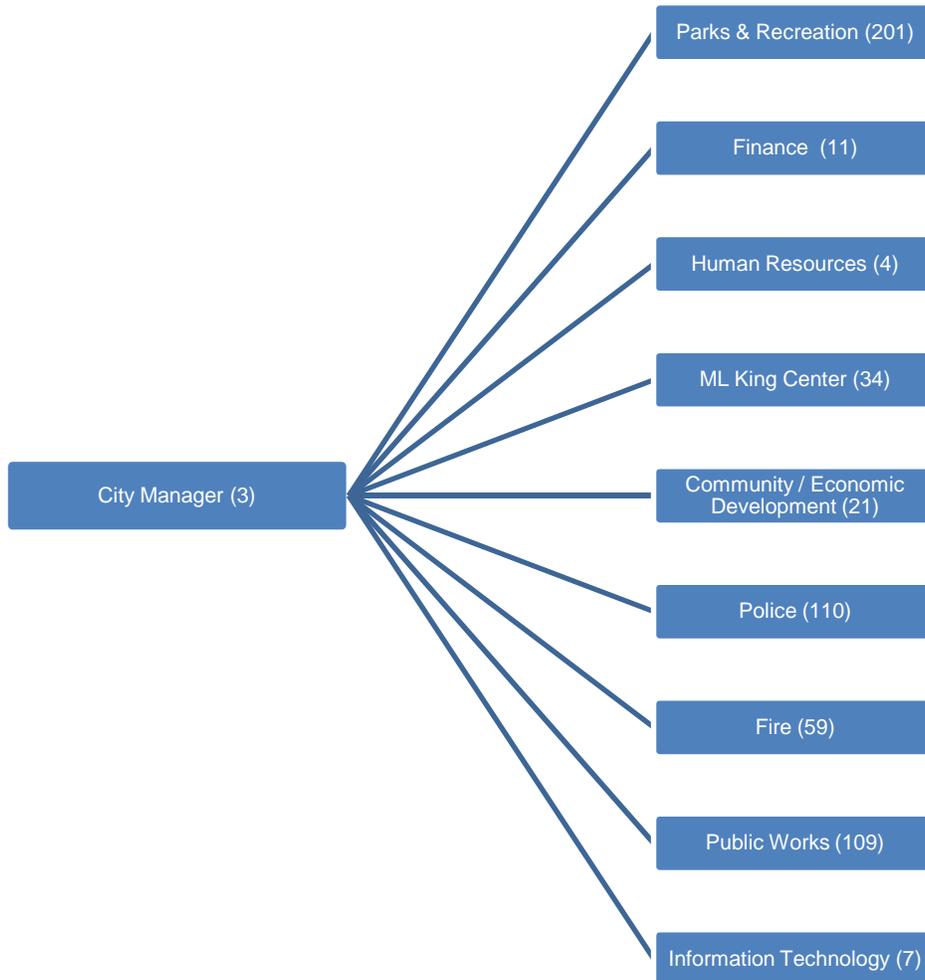
Department Staffing / City Clerk							
Staffing:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	Diff. (fte)
City Clerk (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Clerical Assistant	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Staffing (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00

TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / City Clerk							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	63,537	48,695	69,939	71,994	80,573	74,032	3%
Supplies	1,803	2,389	2,974	3,491	3,402	3,450	-1%
Services	1,432	1,216	1,312	1,901	1,639	1,910	0%
Other	3,935	2,431	1,845	5,697	4,756	4,000	-30%
Total Department	70,707	54,731	76,070	83,083	90,370	83,392	0%

Total Department Expenditures by Fund / City Clerk							
Expense by Fund:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
General Fund	70,707	54,731	76,070	83,083	90,370	83,392	0%
Total Department	70,707	54,731	76,070	83,083	90,370	83,392	0%

GENERAL ADMINISTRATION



DEPARTMENT OVERVIEW

General Administration represents those activities that focus on the overall management of the City of Rock Island. The City Manager is appointed by the City Council to administer the established policies, oversee the day-to-day operations and provide management support and information to the Mayor and City Council to assist them in making informed decisions.

The City Manager is responsible for the supervision of nine departments: Human Resources, Information Technology, Finance, Community and Economic Development, Police, Fire, Parks and Recreation, Martin Luther King Jr. Community Center, and Public Works. The City Manager also works with the Library Director to coordinate Library services. The City Manager's Office is responsible for coordinating interagency and stakeholder relationships, as well as those with other public and private organizations. Additionally, the City Manager supervises the Assistant to the City Manager and Executive Secretary. The Executive Secretary manages the office and provides clerical support to the City Manager, Mayor and City Council. The Human Resources Director serves a dual role as Assistant City Manager. The Assistant City Manager serves in the absence of the City Manager.

ORGANIZATIONAL STRUCTURE

The department consists of three employees, including the City Manager who supervises the Executive Secretary and Assistant to the City Manager. The various activities of the General Administration Department are supported by six (6) funds, including General Fund, multiple TIF funds, Riverboat Gaming, and Labor Day Parade.

USE OF GAMING FUNDS

Gaming funds support the annual Labor Day Parade, an event administered by General Administration.

ACCOMPLISHMENTS

- Completed annual update to City of Rock Island strategic goals
- Implemented the policy direction and initiatives developed by the City Council
- Presented City Council with balanced budget
- Continual evaluation of all City departments and functional areas

GOALS AND OBJECTIVES

- Maintain the high level of services provided to the community through a courteous, dedicated, and professional workforce.
- Provide principled leadership to the organization that will encourage a strong employee/employer relationship.
- Implement the goals established by the City Council.
- Promote the vision of the City of Rock Island as developed by the City Council through community marketing efforts.
- Examine overall operations to maintain quality services to residents as efficiently as possible while closely monitoring General Fund revenues and expenses.

PERFORMANCE MEASURES

Performance Measures – General Administration				
Indicator	Actual CY 2014	Actual CY 2015	Estimated CY 2016	Proposed CY 2017
Population	39,018	39,018	39,018	39,018
Expenditures	85,768,338	113,205,513	126,543,629	107,504,883
Revenues	89,396,575	83,250,437	102,594,229	99,547,522
City Employees (FTE)	468.05	450.7	446.4	439.6
Departments Managed	9	9	9	9
Capital Cost	9,822,529	28,303,733	35,087,024	23,386,100
Personnel Costs	34,306,059	45,478,037	47,321,696	48,201,537
Property Tax Rate	2.3978	2.3852	2.4002	2.4002
% Change Property Tax Rate	-0.10%	-0.53%	0.63%	0.00%
Property Tax Levy	10,719,808	10,686,749	10,955,850	11,280,143
% Change EAV	-2.62%	-0.31%	2.52%	2.96%
Sales Tax	3,896,747	5,309,060	5,162,950	5,147,375
% Change Sales Tax Revenue	-23.16%	36.24%	-2.75%	-0.30%

DEPARTMENT STAFFING

Department Staffing / General Administration							
Staffing:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	Diff. (fte)
City Manager (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Asst to City Manager (1)	0.00	1.00	1.00	1.00	1.00	0.50	-0.50
Executive Secretary (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Total Staffing (3)	2.00	3.00	3.00	3.00	3.00	2.50	-0.50

TOTAL DEPARTMENT EXPENDITURES

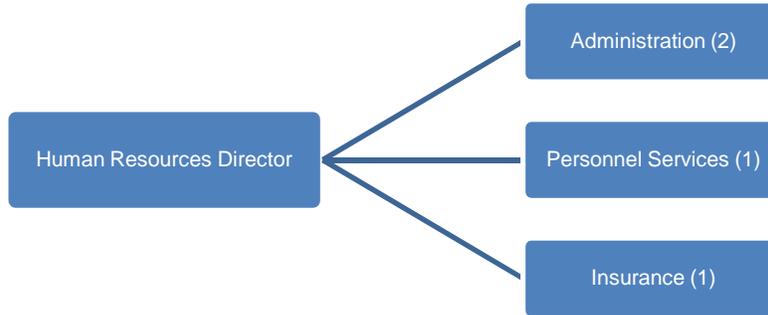
Total Department Expenditures by Object / General Administration							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	347,761	267,685	369,571	398,387	418,978	346,607	-13%
Supplies	4,980	1,044	2,562	3,358	2,418	2,800	-17%
Services	61,844	38,691	69,654	35,757	31,891	26,641	-25%
Other	4,014	3,628	8,982	9,400	8,138	7,200	-23%
Transfers	51,396	27,336	209,008	406,942	406,942	15,663	-96%
Total Department	469,995	338,384	659,777	853,844	868,367	398,911	-53%

Total Department Expenditures by Fund / General Administration							
Expense by Fund:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
General Fund	377,388	289,077	504,698	586,695	608,403	343,474	-41%
TIF Downtown	8,041	9,470	13,270	13,864	10,534	8,760	-37%
TIF S. 11th St.	8,041	-	-	-	-	-	---
TIF N. 11th St.	8,041	6,201	8,609	9,042	8,135	6,532	-28%
TIF Jumer's	8,041	6,200	8,609	10,733	8,135	6,532	-39%
TIF Columbia Park	8,041	-	-	-	-	-	---
Riverboat Gaming	51,396	27,336	110,700	212,314	212,314	15,663	-93%
Labor Day Parade	-	-	13,891	21,196	20,846	17,950	-15%
Adopt-A-School	1,006	100	-	-	-	-	---
Total Department	469,995	338,384	659,777	853,844	868,367	398,911	-53%



ROCK ISLAND
ILLINOIS

HUMAN RESOURCES DEPARTMENT



DEPARTMENT OVERVIEW

The Human Resources Department provides a wide range of internal services to all City departments. The department contains three divisions: Administration, Personnel Services, and Insurance. The HR Director administers all activities with the assistance of the Risk Manager and two full-time employees.

ORGANIZATIONAL STRUCTURE

The department activities are defined in six cost centers organized into three divisions: Administration, Personnel Services, and Insurance. The HR Director oversees each division. The department has four full time employees.

STAFFING CHANGES

Staffing levels will be maintained within the department. Staffing levels will also remain unchanged in the Wellness Center because the Augustana College is participating in the program. The intergovernmental agreement is for one year but the agreement has an evergreen clause which simply requires a 90 day cancellation notice. The current staffing arrangement is 30 hours per week for the nurse and 36 hours per week for the nurse practitioner.

PROGRAM CHANGES

In December 2015, the Health Care Planning Committee (HCPC) conducted a request-for-proposal for on-site medical service providers. The HCPC agreed to change from Concentra to Genesis Health for the next three years. The change to Genesis will save the health plan approximately \$173,000 per year (through 2018).

ACCOMPLISHMENTS

- Negotiations on the new FOP contract have been completed and the contract was approved.
- The health fund balance continues to improve and is currently at \$3.805 million (CY15 ending).
- Health premiums will increase 5.8% for CY 2017. This is despite 2017 medical and prescription drug trend projected at 6% and 12%, respectively. However, the employer and employee will receive a “premium holiday” in January 2017. The premium holiday means neither the employer or employee will make premium payments to the fund this month.
- The HCPC agreed to change from Concentra to Genesis Health for the next three years (2016 – 2018). The change to Genesis will save the health plan approximately \$173,000 per year. Genesis provides staffing for the Wellness Center which treats employees and dependents on the health plan and treats employees in the workers’ compensation plan.

- Development of a 2017 Wellness Benefit that is based on biometric screenings and a reduction in risk factors. Employees having 2 risk factors or less or employees with 3 or more risk factors that reduce one of their risk factors by mid-December will qualify for a \$35.00 per pay period discount off their health premium.
- A request-for-proposal (RFP) was conducted for dental and vision services. The City will retain Avesis Vision and will change dental vendors moving to Delta Dental. There will be lower premium rates associated with the vision plan. However, dental rates will increase slightly for 2017.
- Negotiated an agreement with Augustana College to be a new customer of the Wellness Center. Augustana College replaced RI County.
- Maintained a flat renewal for the commercial insurance program.
- A video streaming service was introduced through Business Training Library (BTL) this year which has been wildly successful with employees. To date, there were 1,207 course offerings through BTL with 1,488 completed courses by City employees.
- Continued communication enhancements to website and public access channel through digital media.

GOALS AND OBJECTIVES

- Administration of the Health Plan which includes health and ancillary programs: Blue Cross Blue Shield (medical, third party administration, COBRA administration and reinsurance); CVS (pharmacy); Delta Dental (dental); Avesis (vision); and Towers-Watson (Medicare Exchange).
- Continued analysis of the Wellness Center program and make recommendations for needed change. HR will look for new partners in the Wellness Center.
- Maintain premium rates and coverage for commercial insurance program and health insurance program. Improve the financial stability of the self-insurance fund which has a fund balance below what is required by City policy.
- HR will be relocating to the third floor of City Hall. The area vacated will be used by Genesis Health for an occupational health clinic and expansion of the medical service program in Rock Island.
- Provide citizens and City staff with convenient access to appropriate information throughout the organization via digital media.

PERFORMANCE MEASURES

Performance Measures - Human Resources				
Indicator	Actual CY 2014	Actual CY 2015	Estimated CY 2016	Proposed CY 2017
Authorized employees	644	637	629	629
Authorized city employees (fte)	468.05	450.7	446.4	446.4
Asset liability	107,359,321	107,671,369	161,849,544	178,010,544
Jobs posted/applications received	54/5643	59/5720	67/4482	64/5282
Liability claims filed	41	40	45	42
% of vacancies filled within 60 days	61%	68%	76%	68%
Employee bargaining units	6	6	6	6
Grievances filed	4	10	9	5
Training programs	20	1,207	591	899
Contracts negotiated	2	3	1	0
Grievances processed	4	10	9	5
Training sessions conducted	57	1488	1120	1304

DIVISION OVERVIEW

HUMAN RESOURCES ADMINISTRATION

HR Administration provides support in all employee related matters including employee recruitment, selection, orientation, training, benefit administration, discipline, termination and retirement. HR Administration is responsible for the City's classification and pay system, Employee Personnel Rules, joint purchasing activities through Bi-State Regional Commission, the cable television franchise with Mediacom, mail services and attorney/labor counsel/workers compensation legal services. The HR Director participates in negotiations with six employee bargaining units: AFSCME Chapters A & B, FOP, IAFF, UAW and COA. Administration staffing is conducted with two persons (Human Resources Director and Benefits Coordinator).

PERSONNEL SERVICES

Personnel Services develops and implements programs and activities designed to improve employee morale and increase communication throughout all levels of the organization; it provides training and offers assistance to employees with problems which may affect work performance. Staff writes a quarterly employee newsletter, assists with the United Way fund raising drive, coordinates annual Christmas luncheon and service award program, assists with blood drives, develops both in-house and external training programs designed to assist employees in performing their duties in the most efficient and effective manner. In addition, the Risk Manager acts as the coordinator of the City's Employee Assistance Program and is responsible for monitoring, utilization, and effectiveness of this program. The City's training and employee work teams are coordinated through the Personnel Services area, as are the City's safety programs. The area also provides the content for the City's website and public access channel through digital media. Personnel services staffing is conducted with one person (Human Resources Assistant).

DEPARTMENT STAFFING

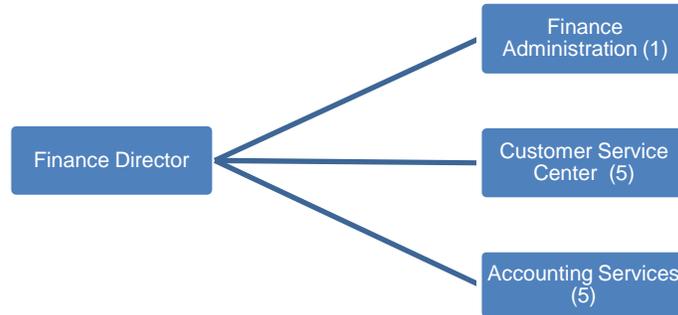
Department Staffing / Human Resources							
Staffing:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budgeted CY 2016	Estimated CY 2016	Proposed CY 2017	Diff. (fte)
AS Director	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HR Director (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Assistant ITS Director	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Risk Manager (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Benefits Coordinator (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
HR Assistant (1)	0.00	1.00	1.00	1.00	1.00	1.00	0.00
Office Asst. III	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Network Administrator	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Info. Specialist I	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Info. Specialist II	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Info. Specialist Asst.	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Staffing (4)	4.00	4.00	4.00	4.00	4.00	4.00	0.00

TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / Human Resources							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	441,304	344,184	486,675	492,906	488,050	488,948	-1%
Supplies	10,349	8,751	8,394	9,349	11,707	9,340	0%
Services	7,508,508	4,711,595	7,330,949	7,497,491	7,766,438	7,297,769	-3%
Other	5,965	8,673	68,061	6,072	6,070	35,713	488%
Transfers	27,313	3,293	4,566	4,726	4,726	5,908	25%
Total Department	7,993,439	5,076,496	7,898,645	8,010,544	8,276,991	7,837,678	-2%

Total Department Expenditures by Fund / Human Resources							
Expense by Fund:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
General Fund	568,854	474,943	941,733	805,936	807,833	658,786	-18%
Self Insurance	1,757,285	933,792	1,618,212	1,667,637	1,867,071	1,356,781	-19%
Employee Health	5,597,323	3,614,870	5,273,708	5,464,938	5,518,960	5,747,111	5%
Cafeteria Plan	69,977	52,891	64,992	72,033	83,127	75,000	4%
Total Department	7,993,439	5,076,496	7,898,645	8,010,544	8,276,991	7,837,678	-2%

FINANCE DEPARTMENT



DEPARTMENT OVERVIEW

The Finance Department provides centralized financial services for all City departments. These services include financial reporting, cash management, budgeting, accounts payable, accounts receivable, payroll, and revenue collection. The City's financial systems provide data to ensure accountability to the public for the use of tax dollars and other revenue.

ORGANIZATIONAL STRUCTURE

Finance Department activities are organized into three divisions: Administration, Customer Service and Accounting Services. The Finance Director is responsible for the work of eleven (11) full-time employees.

STAFFING CHANGES

For CY 2017, the eleven full time employees of the Finance Department are assigned by division as follows:

Division:	Body Count:	FTEs:
Finance Administration	1	1.00
Customer Service Center	5	5.00
Accounting Services	5	5.00

The body count will change for CY 2017 with the elimination of the Finance Intern position as will the FTE total which goes from 11.23 in CY 2016 to 11.00 in CY 2017.

It should also be noted that a reorganization involving a change in job classifications included in the Customer Service area has taken place during CY 2016. This reorganization consists of eliminating one Fiscal Technician position and replacing it with a Customer Service Representative. Additionally, the percentage of time spent by the Customer Service Representative in certain cost centers has changed from 100% in Collections (056) to 67% in Collections (056), 25% in Billing (051), and 8% in Parking Enforcement (384). Having three (3) Customer Service Representatives will allow for rotating the personnel who work the two (2) front desk positions, providing better customer service through the lunch hour, improved cross training, and insuring adequate manpower when one of the Customer Service Representatives is absent from work.

Another change in the personnel resulted from the resignation of the City Auditor. Rather than replacing the City Auditor, the recruitment of a second accountant was completed. Much like the change in the

customer service division, this reorganization will enable improved cross training and coverage within the Accounting division and allow management to address and mitigate internal control findings.

PROGRAM CHANGES

Operational changes are as follows:

- Stepped up efforts for collection of past due accounts continues.
- Refinement of centralized billing/ receivable monitoring continues.
- Continue to look for ways to strengthen internal controls.

MISSION STATEMENT

It continues to be the mission of the Finance Department to professionally and ethically serve the public and other City departments by providing accurate and timely financial services.

ACCOMPLISHMENTS

The following is a sample of the numerous accomplishments and projects being handled by the Finance Department.

- Monthly Close – All major Balance Sheet accounts are reconciled monthly and all minor accounts are reconciled quarterly. There are a few accounts that are reconciled and adjusted annually as part of the year-end audit due to the nature of the account. In CY 2016 Finance continued to refine this process to become more efficient. This month end close process provides City staff with confidence they can rely upon accurate information being generated from the general ledger. As a result of this process, the City's financials are more accurate and City staff are able to complete the annual audit much earlier than in the past.
- Reporting – Enhancements have been made by staff to support department specific reports including the MLK Board financials and the Recreation and Parks Board financials. A new report was created for monthly distribution to all department directors that provides the cash balance b fund.
- Internal Audits – Staff throughout the City have made changes to address internal control deficiencies identified by the auditors in an effort to reduce and eliminate all findings.
- Training – During CY 2016, the Finance Department staff continue to offer training to City staff on utilizing the various financial software packages.
- Software implementation – Finance has assisted with the implementation of various software packages the last three years including Parking Enforcement, Equipment Maintenance, Park's ActiveNet as well as upgrading the CAFR program.

GOALS AND OBJECTIVES

The goals and objectives of the Finance Department for CY 2017 are as follows;

- Receive the Government Finance Officers Association (GFOA) Certificate of Compliance and Distinguished Budget Award for the annual financial report and budget.
- Address auditor's management letter comments and other internal control recommendations.
- Continue to improve Management Reports.
- Identify alternative revenue streams.
- Continue to monitor centralized billing, collection and purchase card systems to maximize revenue and minimize operational expense.
- Continue to seek higher investment yields to increase investment revenue, yet remain in compliance with the City's investment policy.
- Review audit and banking agreements

PERFORMANCE MEASURES

Performance Measures - Finance				
Indicator	Actual CY 2014	Actual CY 2015	Estimated CY 2016	Proposed CY 2017
Number of expenditure accounts monitored	4,620	4,553	4,364	3,649
Number of investment accounts managed	8	8	9	8
GFOA CAFR Award received	yes	yes	yes	yes
GFOA Budget Award received	yes	yes	yes	yes

DIVISION OVERVIEW

FINANCE ADMINISTRATION

Finance Administration develops, implements and reviews the financial policies of the City and monitors city-wide revenues and expenses. This division also provides financial information to management and elected officials and direction to all departments to assure compliance with applicable local, state and federal regulations. This division is staffed by the Finance Director, who also oversees the completion of the Budget and Comprehensive Annual Financial Report (CAFR).

CUSTOMER SERVICE

Customer Service provides a centralized point of accountability for all revenues collected by the City and billings for all services provided by the City. Receipts include water, sewer and stormwater bills, special assessments, licenses, permits, taxes, court fines, fees, marina fees, state and federal grants, parking tickets, etc. This division also provides reception and information services for all City departments. Added in CY 2015 was responsibility for parking enforcement and an increased emphasis on debt collection. The goals of the Customer Service Center continue to emphasize improved customer service through courteous, fair, accurate and timely collection and financial services. It is staffed by one (1) Billing Manager, one (1) Collection Manager, and three (3) Customer Service Representatives.

ACCOUNTING SERVICES

Accounting Services provides financial services to other departments. These services include payroll, accounts payable, budgeting, auditing, and financial management information. Emphasis is placed on accurate and timely service to departments and monitoring agencies while maximizing the use of the financial and human resources software. This division is staffed by one (1) Accounting Supervisor, two (2) Accountants, one (1) Junior Accountant, and one (1) Budget Coordinator.

DEPARTMENT STAFFING

Department Staffing / Finance							
Staffing:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	Diff. (fte)
Finance Director (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
AR/Customer Svc Sup	1.00	1.00	0.00	0.00	0.00	0.00	0.00
Billing Manager (1)	0.00	0.00	1.00	1.00	1.00	1.00	0.00
Fiscal Technician	1.00	1.00	1.00	1.00	0.00	0.00	(1.00)
Collection Manager (1)	0.00	0.00	1.00	1.00	1.00	1.00	0.00
Customer Svc Rep (3)	2.00	2.00	2.00	2.00	3.00	3.00	1.00

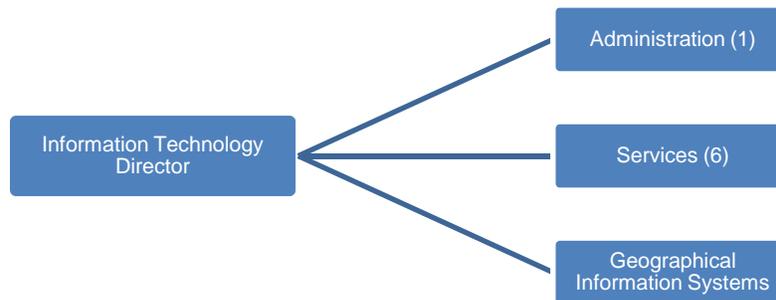
Department Staffing / Finance							
Staffing:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	Diff. (fte)
Finance Intern	0.00	0.31	0.23	0.23	0.23	0.00	(0.23)
Accounting Sup (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Accountant (2)	1.00	1.00	1.00	1.00	2.00	2.00	1.00
Junior Accountant (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Auditor / Project Mgr	1.00	1.00	1.00	1.00	0.00	0.00	(1.00)
Budget Coordinator (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Total Staffing (11)	10.00	10.31	11.23	11.23	11.23	11.00	(0.23)

TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / Finance							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	748,910	588,954	869,609	800,762	793,799	860,699	7%
Supplies	3,111	3,984	3,502	3,000	2,490	2,295	-24%
Services	355,649	345,500	472,286	511,340	392,691	414,490	-19%
Other	24,339	23,841	34,969	38,942	31,369	37,163	-5%
Transfers	3,109,636	3,236,266	3,886,164	1,461,099	1,757,180	620,110	-58%
Contingency	107	(8)	85	61,340	86	252,090	311%
Total Department	4,241,752	4,198,537	5,266,615	2,876,483	2,977,615	2,186,847	-24%

Total Department Expenditures by Fund / Finance							
Expense by Fund:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
General Fund	3,351,477	3,448,537	3,507,615	1,674,868	1,852,790	1,824,251	9%
Riverboat Gaming	-	-	-	-	-	439	NEW
Adopt-A-School	-	-	-	880	-	888	1%
Cap. Improvement	890,275	750,000	1,759,000	1,124,825	1,124,825	319,269	-72%
Debt Service	-	-	-	75,910	-	42,000	-45%
Total Department	4,241,752	4,198,537	5,266,615	2,876,483	2,977,615	2,186,847	-24%

INFORMATION TECHNOLOGY DEPARTMENT



DEPARTMENT OVERVIEW

The Information Technology (IT) Director, who reports to the City Manager, manages the Information Technology Department. The department is staffed with five additional employees; one Network Administrator, one Information Specialist-II, and three Information Specialist-I. The department's activities are defined in three cost centers, Administration, Information Services, and Geographic Information Systems (GIS) that provide information, telecommunications service and support through a team approach with centralized management.

ORGANIZATIONAL STRUCTURE

The department activities are defined in five cost centers organized into three divisions: Administration, Services, and GIS. The IT Director oversees each division. The department has seven full time employees. The various activities of the IT Department are reported within four funds.

PROGRAM CHANGES

The IT Department will relocate to the south west corner of the old police building at the end of CY 2016 and into the first part of CY 2017. Electrical power and server room cooling are areas of concern within the new space. Body worn cameras will add a support element to IT.

CAPITAL EXPENDITURES

No Capital funds have been budgeted in IT for CY 2017.

USE OF GAMING FUNDS

Computer & Communications Equipment Replacement
Software Service Agreements

MISSION STATEMENT

The Information Technology Department mission is to deliver exceptional value and customer service through the deployment and support of innovative technologies in a public service environment.

ACCOMPLISHMENTS

- Completed all technology related moves of the new police station.
- Continued to work cooperatively with other regional local government agencies to improve broadband communications and use of technology in public safety.

- Reduced dependence on older Microsoft Windows 2003 Servers to handle core system functions by introducing new technology with Microsoft Windows Server 2012. (Microsoft end of life was in 2015)
- Completion of a new Park & Recreations software platform to ActiveNet.
- Completion of a new Website with Mobile enhancements.
- Completion of new Mobile Data Terminal's in both Police and Fire Department vehicles.
- Earned a 4.25 of 5.0 in overall IT Customer Service satisfaction from the City user community as reported on the annual IT Survey in CY 2016.

GOALS AND OBJECTIVES

- Deliver timely and effective responses to customer requirements through teamwork.
- Provide vision, leadership, and a framework for evaluating emerging technologies in a timely and cost effective manner.
- Provide a secure and reliable communication and computer infrastructure on which to efficiently conduct City business driven towards innovation and ecological excellence.
- Build and maintain partnerships with all City departments, appropriate regional non-profits, and the community, to improve municipal operations, enhance the community image, and promote Rock Island as a progressive community.
- Develop and maintain technically skilled staff that is competent in current and emerging information technology.
- Provide citizens, the business community, and City staff with convenient access to appropriate information and services through technology.
- Plan for, implement, and manage the best information technology solutions available.
- Effectively communicate information about plans, projects and achievements to City staff and customers.
- Ensure effective technical and fiscal management of the Department's operations, resources, technology projects, and contracts

PERFORMANCE MEASURES

Performance Measures - Information Technology				
Indicator	Actual CY2014	Actual CY2015	Estimated CY2016	Proposed CY2017
Users supported	623	693	693	693
Support requests	2,340	3,500	3,469	3,000
Sites supported	57	65	65	66
Applications on system	143	139	135	130
Hardware items	1,488	1,548	1,700	1,750
Support requests completed	2,325	3,420	3,464	2,970
% of support requests completed	99.36%	97.70%	99.86%	99.00%
Satisfaction survey results	4.16	4.35	4.25	4.15

DIVISION OVERVIEW

INFORMATION TECHNOLOGY ADMINISTRATION

IT Administration serves as a resource for all City departments to build consensus on strategic technology direction and handles all technology related issues. The IT Director supervises a staff of six in the delivery of information technology.

INFORMATION TECHNOLOGY SERVICES

Information Services provides information systems, helpdesk, customer service, and telecommunications service and support through a team approach with centralized management of information systems. The focus of this cost center is to provide information from anywhere to anybody as needed; to empower workers with quality desktop information on demand; and to enable informed decisions in a shorter period of time.

INFORMATION TECHNOLOGY GEOGRAPHICAL INFORMATION SYSTEMS

Geographical Information Systems (GIS) has a strategic city-wide impact. It is a key organizational initiative that has a high potential for transforming raw operational / transactional data into tactical and strategic decision making information content for departments, management, and the community.

DEPARTMENT STAFFING

Department Staffing / Information Technology							
Staffing:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	Diff. (fte)
IT Director (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Network Administrator (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Info. Specialist II (2)	2.00	2.00	2.00	2.00	1.75	1.00	(1.00)
Info. Specialist I (3)	2.00	2.00	2.00	3.00	3.00	3.50	0.50
Info. Specialist Asst. (1)	1.00	1.00	1.00	0.00	0.00	0.00	(1.00)
Total Staffing (7)	7.00	7.00	7.00	7.00	6.75	6.50	(0.50)

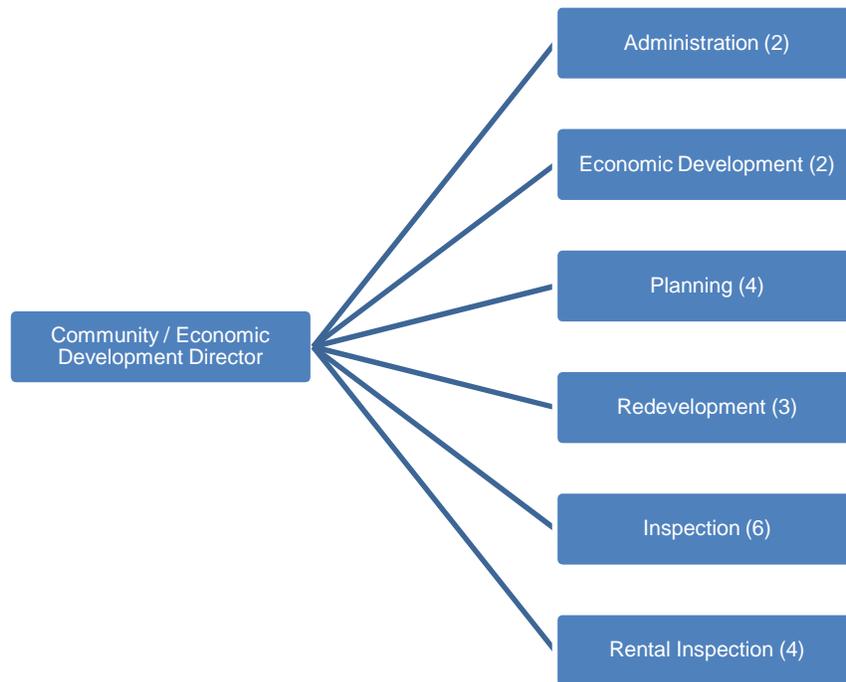
TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / Information Technology							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	623,507	488,416	681,256	722,872	690,685	667,443	-8%
Supplies	172,905	152,397	166,152	191,784	140,364	152,370	-21%
Services	274,514	237,847	367,169	473,635	353,162	406,046	-14%
Other	71,383	55,492	69,706	79,439	62,638	74,250	-7%
Capital	268,380	237,952	150,729	69,245	69,216	-	-100%
Debt Service	98,325	-	645	-	-	-	---
Transfers	500,034	242,287	232,485	191,062	191,062	432,439	126%
Total Department	2,009,048	1,414,391	1,668,142	1,728,037	1,507,127	1,732,548	0%

Total Department Expenditures by Fund / Information Technology

Expense by Fund:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
General Fund	1,410,654	1,172,104	1,367,200	1,547,853	1,326,972	1,300,109	-16%
Riverboat Gaming	500,034	167,287	225,000	180,000	180,000	432,439	140%
Cap. Improvement	-	75,000	75,942	184	155	-	-100%
Debt Service	98,360	-	-	-	-	-	---
Total Department	2,009,048	1,414,391	1,668,142	1,728,037	1,507,127	1,732,548	0%

COMMUNITY & ECONOMIC DEVELOPMENT DEPARTMENT



DEPARTMENT OVERVIEW

The Community and Economic Development Department is responsible for guiding, facilitating, and implementing land development, economic development, and sustainable development initiatives consistent with the City's goals established by City Council. The Department strives to create and retain jobs, enhance neighborhoods, increase revenues and ensure that structures are safe for occupancy and use.

ORGANIZATIONAL STRUCTURE

Through its four divisions, the Department works proactively to attract new businesses and goods and services, employment opportunities, and other economic development initiatives to ensure fiscal sustainability and increased revenues to fund essential services and public amenities in Rock Island, IL.

The four divisions within the CED Department are:

- 1) Administration
- 2) Economic Development
- 3) Planning & Redevelopment
- 4) Inspections

STAFFING CHANGES

The Community and Economic Development Department will be filling vacant positions for Community & Economic Development Director, Planning & Redevelopment Administrator, Administrative Assistant, Special Projects Manager, & Planner II. There have been numerous staffing changes during CY 2016.

PROGRAM CHANGES

- The Lead program expired in August of 2016 and was not renewed for 2017. Staff is unsure if this program will come back after the next 6 month application submission.

CAPITAL EXPENDITURES

- \$420,000 for demolition in 2017
- \$250,000 for Façade Improvement
- \$50,000 Previously deferred building maintenance on DeSoto Arts Building
- \$80,000 for potential costs associated with redeveloping 10 City lots under the H.O.M.E Program. These funds were redirected from the Demolition request.

USE OF GAMING FUNDS

Gaming funds are utilized by CED for Contributions, Special Projects, Demolitions, and Incentive packages.

GRANTS

- HUD- CDBG Entitlement Grant
- IDOT- TAP Grant
- EPA - Brownfield Grant
- Blight Reduction Program- BRP Grant

An application is also being made for IDOT and Lead in 6 months. CED is also waiting to hear about a Redevelopment Grant for Downtown. Once the overall documentation with HUD- CDBG is balanced, staff will look for other useful grant opportunities.

ACCOMPLISHMENTS

- The New Rock Island Police Station was finished in 2016.
- CVS completed a new store in Early 2016
- Multi- tenant Commercial building developed by Mr. Parochetti was built on 18th Ave.
- 2 New ARC Homes were constructed
- Custom Eyes built out a new location and relocated
- Black Hawk Crematorium was built on 30th Street
- St. Pius constructed a new addition
- There were 12 New Residential Construction homes built
- Knox Chapel of Wheelan-Pressly built out a new crematorium, living space, and chapel.

GOALS AND OBJECTIVES

All of the City Council Goals 2021 relate directly to the Community and Economic Development Department. These include:

- Expand Local Economy
- Increase population through Great Livable Neighborhoods
- Financially Sound City Providing Outstanding Services and Infrastructure
- Revitalization of Strategic Locations

More specifically, policy agenda that relates directly to department programs and functions include:

- Internet Access/Fiber to Homes and Businesses
- 11th Street Business Development
- Southwest Corridor Business Development
- Blackhawk Corridor Business Development

Management agenda that relates directly to department programs and functions include:

- Redevelopment of Watchtower Plaza
- City Corporate Communications Plans and Direction
- Rock Island Arsenal/BRAC Advocacy
- Zoning Code: Revision
- New Building Code: Adoption

PERFORMANCE MEASURES

The CED department's mission is very broad and not easily put into readily quantifiable performance measures. Staff's performance is often based on the ability to solve problems, to promote economic growth in the community, apply life safety inspections for citizens, and offer assistance.

The following items provide very useful information but may not make the best performance measures as many are controlled by outside factors. However, they do give a brief insight to the overall staff workload.

Performance Measures - Community/Economic Development				
Indicator	Actual CY 2014	Actual CY 2015	Estimated CY2016	Proposed CY2017
Building Permits Issued	2,602	328	2,000	2,000
Value of Building Permits Issued	562,066	523,656	450,000	450,000
Nuisance Inspections	1,221	744	1,200	1,200
Number of Business Connection Visits	N/A	N/A	30	30
CIRLF Applications Approved	6	8	8	12
Housing Program Applications	59	37	65	50
Façade Improvement Projects Completed	32		30	
Increase in TIF EAV	-5.43%		1%	3%
Increase in Sales Tax Revenue	2.01%	-2.75%	-3.84%	0.08%

The best performance measures of the department are long term in nature. Many projects undertaken by the department are long term multiyear projects which can be difficult to quantify.

DIVISION OVERVIEW

ADMINISTRATION

Community and Economic Development Administration provides for the overall management and administration of departmental programs and activities which support identified City Council goals and priorities. The administrative cost center is responsible for overseeing the effective delivery of services related to economic development, planning, zoning, housing rehabilitation, historic preservation, grants management, inspections and working with external agencies that support the City's goals.

ECONOMIC DEVELOPMENT

The Economic Development Divisions helps manage and coordinate economic development and real estate activities in accordance with Council goals and with the overall objective of increasing the City's tax base, creating and retaining jobs in the community and increasing the level of economic activity.

PLANNING AND REDEVELOPMENT

The Planning and Redevelopment Division covers several areas of expertise: planning, zoning, historic preservation and neighborhood redevelopment. In regards to planning, zoning and historic preservation this division coordinates, revises, updates and implements neighborhood and corridor plans. Examples of this include College Hill, 11th Street, New/Old Chicago, Southwest Corridor, Columbia Park/IL-92, Downtown and other existing neighborhood plans. The division also continues to pursue our partnership with Augustana College and the College Hill District. The Planning and Redevelopment Division staffs and supports Neighborhood Partners and their various task forces, including: Community Solutions, School-Community and Leadership Task Forces. Staff also supports the CDBG and Gaming Social Service Fund processes, historic preservation activities, as well as zoning and land use ordinance administration functions to promote orderly growth and development, enhance quality of life and preserve our architectural heritage.

The Neighborhood Redevelopment responsibilities of this division help to develop, market, deliver and monitor CDBG rehabilitation and home improvement programs designed to enhance the City's neighborhoods. These include all repayable and forgivable payment loans for CDBG rehabilitation programs, emergency, roof, Targeted Rehab Loan, Lead Abatement, Rental Rehab and TIF Upper Story Housing programs.

INSPECTIONS

The Inspection Division has several mission areas. The traditional "Building Department" functions of regulation of construction, modification, maintenance, and demolition of buildings is accomplished through plan reviews, permitting, and inspections. Much of this work includes close coordination with various PW divisions and the Fire Department. Oftentimes this work begins with very early meetings with owners, developers, and designers to conceptually (and often physically) walk through proposed projects. This mission area is partially funded through the fees collected for the services performed.

Code Enforcement is the mission area that includes the Residential Rental Program, responses to complaints about building conditions (property maintenance in the large sense), and nuisance complaints regarding exterior conditions (weeds, long grass, rubbish, etc.) This work requires substantial legal support in order to gain compliance, assess fines, seek judicial rulings, etc. Frequent callouts at any time of day or night for immediate review of conditions are received from the Fire and Police Departments. This mission area is partially funded from CDBG, license/registration fees, and fines collected.

Health Inspection of Food Service establishments includes licensing and inspection of all retail establishments that handle / sell foodstuffs, from grocery stores to caterers to seasonal vendors. Work sometimes includes other traditional health department roles such as investigation of reports of infestations, vector control, power and water service interruptions that affect regulated establishments, etc. This mission area is partially funded from the fees collected.

The "all other duties" of Inspection Division are fairly broad. Emergency and programmed demolition contracting, contracting for environmental investigation / remediation of properties, site clearances for economic development, team member on key City planning, redevelopment, and economic development

projects, advising other City departments who own buildings, etc. are some examples of the other regular and routine work performed by Inspection Division.

DEPARTMENT STAFFING

Department Staffing / Community & Economic Development						
Staffing:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Proposed CY 2017	Diff. (fte)
CED Director (1)	1	1	1	1	1	0
Spec Project Mgr (1)	1	0	0	0	0	0
Planning/Redv Admin (1)	1	1	1	1	1	0
Building Official (1)	1	1	1	1	1	0
Land Dev Prog Coord	0	0	0	0	0	0
Econ Develop Mgr (1)	0	0	1	1	1	0
Devel Prgms Mgr	1	1	0	0	0	0
Urban Planner II (2)	2	2	2	2	2	0
Housing Prog Officer (1)	1	1	1	1	1	0
Construction Officer (1)	1	1	1	1	1	0
Grants/Website Coord	0	0	0	0	0	0
Budget/Grants Mgr (1)	1	1	1	1	1	0
Comp Graphic Spec (1)	1	1	1	1	1	0
Bldg/Plbg/Elec/Mech Insp (3)	3	3	3	3	3	0
Housing Inspector (3)	3	3	3	3	3	0
Health Inspector (1)	1	1	1	1	1	0
Nuisance Inspector	1	1	1	0	0	0
Office Assistant II (1)	1	1	1	1	1	0
Office Assistant III (1)	2	1	1	1	1	0
Admin Secretary (1)	0	1	1	1	1	0
CED Intern (1)	0.29	0.29	0.29	0.29	0.19	-0.10
Total Staffing (21)	22.29	21.29	21.29	20.29	20.19	-0.10

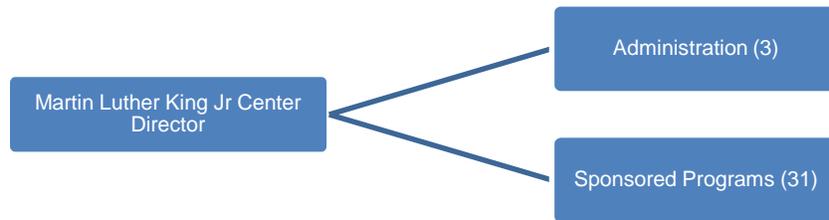
**Special Projects Manager was removed from CED and assigned to Administration as an Assistant to the City Manager in 2014. As of October 2016 this position will be re-assigned back to CED as the original title of Special Projects Manager. It is not currently budgeted in CY 2017.

TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / Community & Economic Development							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	1,583,958	1,205,597	1,589,608	1,692,197	1,574,712	1,816,610	7%
Supplies	35,477	9,191	10,919	17,107	12,732	4,700	-73%
Services	1,315,563	1,028,011	998,733	2,159,695	880,288	1,770,810	-18%
Other	4,560,655	1,511,555	1,453,420	2,740,956	1,888,223	2,300,559	-16%
Programs	11,031,271	4,996,856	2,635,336	3,320,718	3,025,908	3,195,312	-4%
Capital	2,558,895	303,809	14,251	260,000	250,000	-	-100%
Debt Service	460,740	15,642,970	799,181	1,359,845	2,725,456	878,987	-35%
Transfers	2,748,071	2,782,200	6,997,361	3,582,955	3,556,041	2,800,278	-22%
Contingency	1,295,117	292,575	21,939	958,396	153,562	16,000	-98%
Total Department	25,589,747	27,772,764	14,520,748	16,091,869	14,066,922	12,783,256	-21%

Total Department Expenditures by Fund / Community & Economic Development							
Expense by Fund:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
General Fund	1,338,550	1,013,927	1,187,319	1,480,027	1,396,849	1,479,870	0%
TIF District #1	4,140,896	2,009,273	1,878,968	2,408,147	1,702,653	2,356,980	-2%
TIF District #2	1,360,121	(7)	-	-	-	-	---
TIF District #3	355,210	270,274	461,704	436,419	410,965	394,738	-10%
TIF District #4	2,138,533	2,188,301	2,153,607	2,316,885	2,314,679	2,382,957	3%
TIF District #5	5,879	5,148	2,571	286,819	281,486	486,872	70%
Comm/Econ Dev	10,605,951	4,233,044	1,274,799	1,179,630	1,027,095	893,586	-24%
TIF District #7	-	-	789	1,085,000	254,742	106,000	-90%
TIF District #8	-	-	31,782	127,453	120,574	135,000	6%
TIF District #9	-	-	116,587	225,500	9,712	900,500	299%
Riverboat Gaming	795,524	1,200,380	2,597,170	1,564,972	1,564,972	1,447,210	-8%
CDBG Grant	1,081,647	684,922	861,480	2,094,022	735,566	930,856	-56%
Schwiebert Boat Dock	1,529,670	70,781	-	-	-	-	---
Rdgwd Business Park	154,986	11,815	1,388,039	-	-	-	---
RI Labor Day Parade	13,559	12,582	-	-	-	-	---
Cap Improvement	1,186,968	128,768	821,387	794,443	794,443	-	-100%
Debt Service	458,103	15,646,513	1,451,182	1,412,431	2,778,042	881,347	-38%
CDBG Loans	84,976	83,434	69,242	104,245	65,645	81,390	-22%
CED Loan	7,718	27,865	3,241	-	1,609	-	---
CIRLF Loan	322,836	185,744	220,881	460,900	507,890	305,950	-34%
MPF Endow Loans	8,620	-	-	-	-	-	---
Brownfield Loans	-	-	-	114,976	100,000	-	-100%
Total Department	25,589,747	27,772,764	14,520,748	16,091,869	14,066,922	12,783,256	-21%

MARTIN LUTHER KING CENTER DEPARTMENT



DEPARTMENT OVERVIEW

The Martin Luther King, Jr. Community Center opened March 22, 1975, as a new multipurpose center to serve as a centralized location for various social service programs and organizations. The King Center strives to maintain a positive community image, while strengthening organizational, agency, family and neighborhood relationships. The Center places particular emphasis on strengthening families and developing youth through self-sufficiency initiatives in education, employment, advocacy, informational/referral for Rock Island residents and the Quad Cities.

During the past 40 years, the Martin Luther King, Jr. Community Center has provided or housed various programs that have served the community including the following:

- After-school programming
- Computer skills training
- Food cooperatives
- Groups for aging adults
- Legal assistance
- Medical services
- Public resource for meetings or events
- Recreation
- Special events and festivals
- Summer youth programming
- Volunteer activities
- Workforce development
- Youth drug prevention

Partnerships and collaborations have also occurred in this time with groups including Rock Island Parks and Recreation, the Rock Island School District, Big Brothers and Big Sisters, the Girl Scouts, the Metropolitan Youth Program, the Red Cross, Community Caring Conference, and numerous others. In addition, Center staff have been able to participate in various initiatives and boards to effect change in the community, schools, and neighborhoods. The Center has become an important body and catalyst for positive change in Rock Island and the Quad Cities.

ORGANIZATIONAL STRUCTURE

The King Center is governed by the Martin Luther King, Jr. Center Board of Directors and the City Council, who develop goals, objectives, and policy for the Center. The King Center Director supervises the programs and activities of one (1) Facility Supervisor, four (4) Human Services Specialists II, two (2) Human Services Specialist I position, one (1) Receptionist, and one (1) Bookkeeper. This core group of staff along with seasonal employees and assistance from community volunteers is responsible for the implementation and support of all sponsored programs.

The Administration cost center oversees scheduling of the facility for public use; budget and grant monitoring; information and referrals; public relations; program review; and maintenance of the facility. Volunteer assistance is solicited to aid in the delivery of services and programs. Financial activity is recorded in the King Center Fund (211), the Activity Fund (901), and the Illinois Department of Health Services Fund (906).

The MLK Center, a non-profit corporation, is governed by the strategic direction set by the Board of Directors for sponsored programs. This cost center provides community development activities to residents, and is supported by local, State, Federal and private grant funds. Programs include information and referral; SAPP (Substance Abuse Prevention Program) and TPPP (Teen Pregnancy Prevention Programming); annual community events; after school activities, life skills, and recreation; youth development; vocational training for youth and adults; computer skills training for youth, seniors, and adults; tax preparation for qualified individual and families; and social and volunteer activities for senior citizens. Financial activity is recorded in the Activity Fund (901) and the DHS Fund (906).

STAFFING CHANGES

The body count increased from 32 to 34; and the FTE from 12.34 to 14.85. The increase in staffing is the result of the new contract with the Illinois Department of Children and Family Services, which has allowed for the hiring of two additional full-time staff members.

PROGRAM CHANGES

During calendar year 2016, the King Center, was one of many agencies across the state of Illinois, was impacted by the budget cuts to the Department of Health Services. The MLK Center has made budget adjustments to facilitate funding requirements without adjusting our current service capacity.

GRANTS

The King Center continues in a robust grant writing initiative. The proposed (2) new grants in the Performance Measure includes a grant from the National Recreation and Parks Association and for \$35,000 providing nutrition and recreational services to existing MLK programs. The King center also received a grant from the Moline Foundation to support our Thanksgiving and Memorial services events.

MISSION STATEMENT

Our Mission: To provide opportunities for a diverse population through a variety of programs and services.

ACCOMPLISHMENTS

Strategic Plan: The Martin Luther King, Jr. Center completed and presented the 3 year strategic plan before the Rock Island City Council in June, 2015. The strategic plan has three primary pillars of focus: (1) Sustainability: To sustain and expand the operations and presence of the MLK Center through the creation of a diversified public and private sector revenue base. (2) Stewardship and Structure: To maximize the potential of the King Center's Board of Directors through restructure and the creation of a more informed and engaged board of Directors. (3) Advocacy: To expand the positive presence of the King Center on the local, state, and regional levels through the creation of linkages to other organizations, individuals and/or entities that will serve or support interests of the Center.

Office spaces Leases: In CY 2016, The King Center finalized lease agreements for two partners to hold office space at MLK. The Two Rivers Y and Arrowhead Family Services occupy space in the northwest corner of the facility. This provides additional revenue and partnership opportunities while allowing the organizations to provide accessible quality services within Rock Island.

Family Advocacy Center: The King Center has finalized a contract with the Department of Children and Family Services to become a resource for families at risk of separation due to some level of child endangerment. The MLK Center will ensure these families are connected with services and organizations that enhance the likelihood they will remain intact.

Banquet Room Utilization: CY 2016 marked the highest revenue generated by the Ida Robinson Banquet Room (\$17,000).

GOALS AND OBJECTIVES

- Refresh and implement the strategic plan's year-two action plan.
- Seek resources to expand services commiserate with facility expansion.
- Market the Center to increase usage and promote positive awareness of programs.
- Create and implement a resource development strategy to increase unrestricted and programmatic funding.
- Remain a fiscally responsible organization.
- Explore collaborative relationships with other organizations to enhance programs and other services.
- Maintain comprehensive program services to youth utilizing input from residents and other human service organizations.
- Maintain quality customer service and programs to community residents.
- Coordinate efforts with other City departments in pursuing goals established by the City Council, and supported by the Board of Directors.

PERFORMANCE MEASURES

Performance Measures - MLK Center				
Indicator	Actual CY 2014	Actual CY 2015	Estimated CY 2016	Proposed CY 2017
Building Leasing/Community Room Rental Revenue	\$14,126	\$12,000	\$18,900	\$23,400
New Grants or Contracts	3	4	2	2
New Program and/or Added to Existing Services	4	3	1	2
Membership Campaign	117	113	123	125

DIVISION OVERVIEW

KING CENTER ADMINISTRATION

The Administration cost center oversees scheduling of the facility for public use; budget and grant monitoring; information and referrals; public relations; program review; and maintenance of the facility. Volunteer assistance is solicited to aid in the delivery of services and programs. Financial activity is recorded in the King Center Fund (211), the Activity Fund (901), and the Illinois Department of Health Services Fund (906).

SPONSORED PROGRAMS

The MLK Center, a non-profit corporation, is governed by the strategic direction set by the Board of Directors for sponsored programs. This cost center provides community development activities to residents, and is supported by local, State, Federal and private grant funds. Programs include

information and referral; SAPP (Substance Abuse Prevention Program) and TPPP (Teen Pregnancy Prevention Programming); annual community events; after school activities, life skills, and recreation; youth development; vocational training for youth and adults; computer skills training for youth, seniors, and adults; tax preparation for qualified individual and families; and social and volunteer activities for senior citizens. Financial activity is recorded in the Activity Fund (901) and the DHS Fund (906).

DEPARTMENT STAFFING

Department Staffing / Martin Luther King Center							
Staffing:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	Diff. (fte)
Director (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Office Asst. III	1.00	1.00	1.00	1.00	1.00	0.00	(1.00)
Bookkeeper (1)	0.00	0.00	0.00	0.00	0.00	0.63	0.63
Receptionist (1)	0.00	0.00	0.00	0.00	0.00	0.60	0.60
Drug Abuse Prev Mgr (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Teen Pregnancy Mgr (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Human Services I (1)	0.00	0.00	0.00	0.00	0.00	1.00	1.00
MLK Facility Mgr (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
After School Driver (1)	0.69	0.65	0.42	0.30	0.30	0.30	0.00
After School Mgr (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Human Services II (2)	1.00	1.00	1.00	1.00	1.00	2.00	1.00
After School Worker (8)	3.81	3.60	4.98	2.85	2.85	2.88	0.03
MLK Facility Technician (1)	0.75	0.50	0.38	0.30	0.30	0.63	0.33
Gateway Program Worker	0.00	0.00	0.11	0.00	0.00	0.00	0.00
MLK Camp Cook	0.00	0.00	0.00	0.00	0.00	0.00	0.00
MLK Camp Cook Asst	0.00	0.00	0.00	0.00	0.00	0.00	0.00
MLK Youth Worker	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Summer Camp Worker (14)	1.77	2.92	2.15	1.90	1.90	1.82	(0.08)
Total Staffing (34)	14.02	14.67	15.04	12.34	12.34	14.85	2.51

TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / Martin Luther King Center							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	600,720	450,143	671,827	649,914	692,504	762,552	17%
Supplies	38,726	44,169	41,188	52,280	30,817	29,250	-44%
Services	107,388	90,827	113,833	163,516	145,831	103,976	-36%
Other	21,378	20,743	30,555	41,849	22,749	8,970	-79%
Debt Service	122,750	119,250	120,750	122,075	122,075	123,225	1%
Transfers	141,450	407,000	8,669	4,870	4,870	39,214	705%
Total Department	1,032,412	1,132,132	986,822	1,034,504	1,018,846	1,067,187	3%

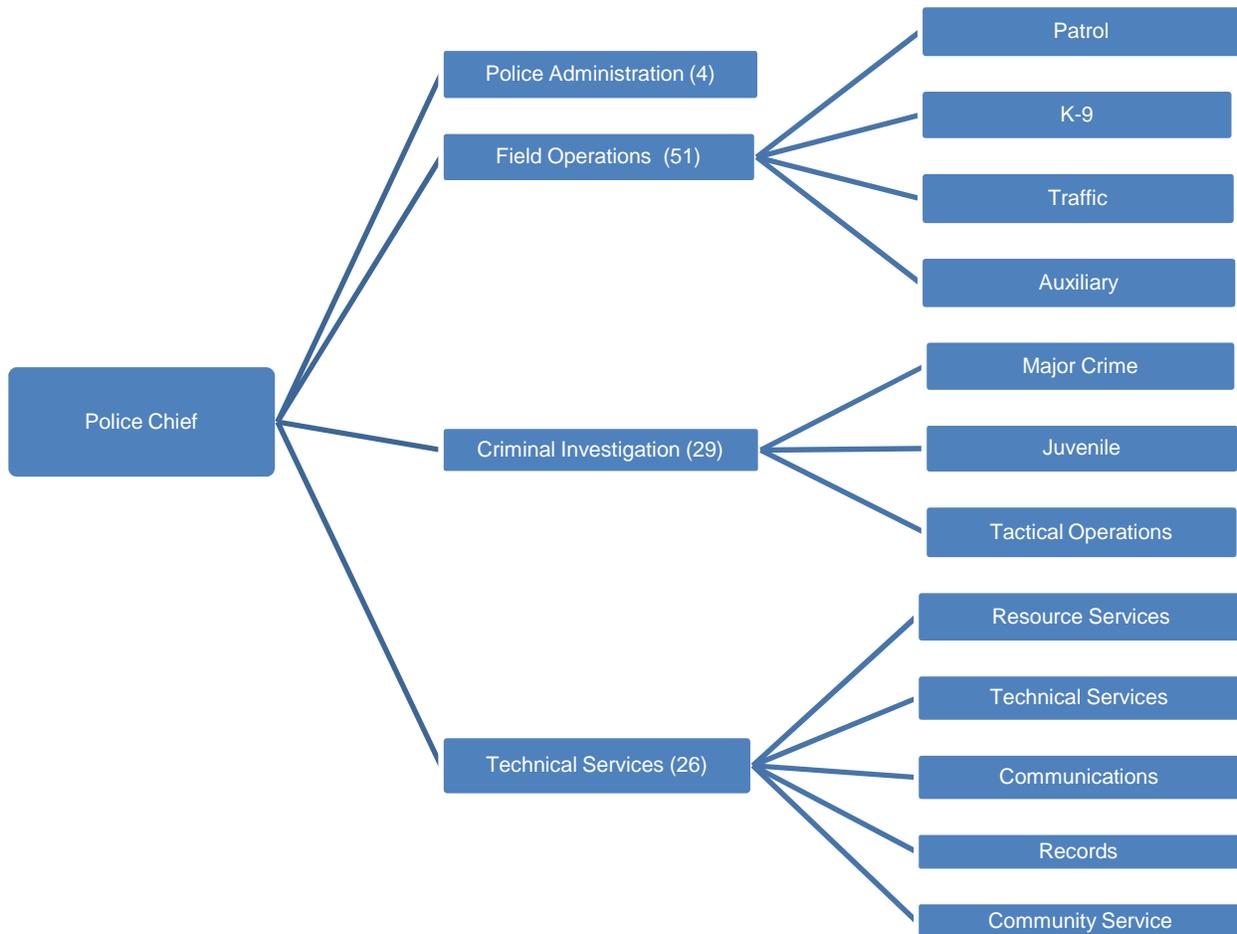
Total Department Expenditures by Fund / Martin Luther King Center

Expense by Fund:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
King Center	244,774	187,078	291,654	279,346	297,727	236,127	-15%
Facility Improve	122,750	-	-	-	-	20,000	NEW
Gaming	122,890	119,460	120,960	122,290	122,290	123,440	1%
Debt service	224,318	180,992	299,282	423,823	371,384	284,322	-33%
Activity Fund	-	-	-	-	-	184,372	NEW
DHS Fund	310,680	237,602	266,257	209,045	227,445	218,926	5%
Capital Contributions	7,000	407,000	8,669	-	-	-	---
Total Department	1,032,412	1,132,132	986,822	1,034,504	1,018,846	1,067,187	3%



ROCK ISLAND
ILLINOIS

POLICE DEPARTMENT



DEPARTMENT OVERVIEW

The Chief of Police is vested with the overall responsibility of supervising and managing the Police Department. The Chief, assisted by the Deputy Chief and Major Staff, develops and monitors internal policies and procedures to deliver public safety services to the citizens of Rock Island.

The Department, working with the Quad Cities Federal Gang Task Force, the Department of Alcohol Tobacco and Firearms, the Quad City Metropolitan Enforcement Group, the Drug Enforcement Agency Task Force, the Rock Island County State's Attorney's office, and the Iowa/Illinois Quad Cities United States Attorney's Office, continues to obtain indictments for criminals involved in serious and violent crimes. Targeted special operations involving the Department's Tactical Operations Unit and the above listed agencies will be undertaken during this fiscal year to address gang and drug activities within specific identified areas and to enhance the quality of life issues within those same neighborhoods.

Some additional programs that are instrumental in the Department's community policing efforts include: a supervisor assigned as the Community Policing Liaison, the Elderly Service Officer (ESO) program, the Housing Authority Officer program, bicycle patrol, the School Resource Officer (SRO) program and the

Law Enforcement Explorer program. The Explorer program was established in FY 07-08 and continues to be an effective source for community outreach as well as a recruitment tool for future hiring.

ORGANIZATIONAL CHANGES

The Department is divided into Police Administration and three Divisions, Field Operations, Criminal Investigations, and Technical Services. Each Division continues to work together to enhance, expand and augment existing public safety programs with community policing and problem solving as their basis.

STAFFING CHANGES

The authorized strength for the Police Department is 110 FTE. The department is currently staffed at 109 employees. Three of those employees are sworn officers who were hired in August and are currently attending training at the Police Training Institute. They will be graduating in December. One new hire is a lateral transfer and is currently in the FTO program.

The Police Department has a vacant civilian position in the records department which will not be filled until sometime in CY 2017.

The Police Department does not anticipate any retirements for CY 2017.

PROGRAM CHANGES

This year, the Chief implemented a Monthly Community Crime Prevention Meeting. This meeting takes place in the community room of the police department and is open to all citizens. This meeting provides citizens with information about current crime trends, as well as providing an open question and answer forum. A portion of the meeting is devoted to a presentation by police department personnel about police operations or services provided by the police department.

The police department will be implementing a body worn camera system in CY 2017. This system will be used to capture evidence of crimes and criminal activity in order to help in the prosecution of offenders. Operationally, the police department is rewriting job descriptions and shifting duties within the Services Division to manage the body worn camera program. It is believed that this reassignment of job responsibilities will allow for management of the program without hiring additional staff.

The police department continues to develop the computer crimes unit to address cyber-related crimes. Training and certification related to the retrieval of cellular phone data was completed in CY 2016.

GRANTS

Bullet Proof Vest Partnership Grant – This grant has been steady over the years with the department receiving funds to help pay half of the cost for the new bulletproof vests purchased each year. The amount fluctuates on the number of vests that are needed to replace and the grant period runs from October to June each year.

Illinois Training Reimbursement – This funding covers the cost of one trip to and one trip from the police academy per officer at the rate of \$0.56 per mile and is reimbursed once an officer completes the basic training course. The department utilizes both the Illinois State Police Training Academy as well as the Police Training Institute.

Sustained Traffic Enforcement Program (STEP) – The Step Grant is through the State of Illinois and concentrates on occupant protection, and alcohol related traffic offenses. This grant has decreased some over the past several years. The department annually applies for this grant but as it runs from October to June whether grant will be received or not for CY 2017 is unknown at this time.

Tobacco Grant – The Tobacco grant is funded by the Illinois Liquor Control Commission and is based off of the number of businesses within the City selling tobacco products. The department then conducts several compliance checks throughout the year. The department annually applies for this grant, however, as it runs from August to May, it is unknown if the grant will be received in CY 2017.

Byrne Justice Assistance Grant (JAG) Program – The JAG grant is through the U.S Department of Justice and the department currently applies for it with Moline Police Department and Rock Island County Sheriff's Department. This grant is based off of crime statistics and has decreased steadily over the past couple of years. The department annually applies for this grant, however, as it runs from October to September, it is unknown if the grant will be received in CY 2017.

MISSION STATEMENT

The Rock Island Police Department is committed to enhancing the quality of life in the community by working with the citizens to enforce laws, solve problems, build partnerships, and protect individual rights. The department holds in great regard the trust the community bestows upon it and takes personal responsibility in nurturing and promoting that trust. The department members will always strive to set a positive example in the community by maintaining high ethical values.

ACCOMPLISHMENTS

1. After several months of evaluation, the final structure and formation of the Tactical Operations Unit was determined. The Unit will fall under the overall command of the Commander of the Criminal Investigations Division and will be immediately supervised by two Sergeants.
2. The Police Department has sent a Detective through several forensic certification courses related to the retrieval of cellular phone data.
3. The Police Department has assigned an officer to the Drug Enforcement Administration Task Force which has greatly enhanced the department's drug fighting capabilities.
4. The Police Department implemented a new physical agility test for police applicants based upon recommendations from the Illinois Police and Fire Commissioners Association and Federal decisions regarding Title VII discrimination suits.
5. The Police Department entered into an agreement with the Illinois State Police to conduct criminal history inquiries for non-criminal backgrounds and licensing checks.
6. The Police Department obtained a new K-9 to replace retired K-9 Jago
7. The Police Department has moved forward with the installation of the symphony consoles in RICOMM that will enable us to be P25 compliant.
8. The Police Department participated with other local agencies in identifying a Body Camera vendor that will meet the needs and requirements of the Rock Island Police Department. This was essential for the implementation of body cameras for CY 2017.
9. The Police Department has installed the Firearms Training Simulation System (FATS) in the new police department. FATS simulation systems enable users to train in highly realistic situations through the integration of video and modified, laser-emitting firearms. The FATS system was previously housed at the Moline Police Department.

GOALS AND OBJECTIVES

1. Reduce Part I and Violent crime as reported in the Illinois Uniform Crime Report (UCR).
2. Continue to enhance community policing initiatives by developing additional community policing and crime prevention programs.
3. Citizen fear of crime often exceeds the actual risk of being victimized. The Department will continue efforts to reduce the fear of crime through ongoing community policing programs and through the reduction of crime.
4. To identify training needs for personnel and continue to remain compliant with the National Incident Management System (NIMS) requirements.

5. Provide timely investigations of criminal incidents and professional response to internal and external complaints.
6. Provide timely investigations of liquor license applications and liquor ordinance violations.
7. Provide support to the District, especially during special events that affect business owners and citizens of the community.
8. Continue to provide Community forums for discussion and information sharing
9. Increase the use of Bike and Foot Patrols to enhance Community Policing efforts.
10. Complete forensic training related to the retrieval of information from computers
11. Continue to support the Explorer program.
12. Continue to provide an officer and / or supervisor for local Block Club meetings, which will allow us to work more hand in hand with the citizens enhancing Community Policing efforts.
13. Continue to promote the ride-along program.
14. Continue to support the ESO program while balancing the need for the program with the needs of the Department and the citizenry.
15. Update existing ordinances / fee schedule for criminal history inquires for non-criminal background and licensing checks.
16. Continue to promote the social media program for the Police Department.
17. Implementation of a body-worn camera program including policies, equipment, video storage and management.

PERFORMANCE MEASURES

Performance Measures - Police				
Indicator	Actual CY 2014	Actual CY 2015	Estimated CY 2016	Proposed CY 2017
Number of Part I UCR offenses reported	902	1072	1145	1000
Number of Speakers Bureau events	38	23	33	40
Number of downtown district calls for service	1672	4541	3916	3600
Number of downtown district arrests	80	155	160	120
Accreditation standards met	142	129	120	114

DIVISION OVERVIEW

POLICE ADMINISTRATION

The Office of the Chief of Police includes the Chief, the Deputy Chief, the agent in the Office of Professional Standards, and the Chief's secretary. The Chief's office is responsible for the overall management and supervision of all personnel. The Office of Professional Standards is responsible for the investigation or review of all citizen or internal complaints, alcoholic beverage investigations, investigation of miscellaneous license applications and the preparation of operation orders. The agent assigned to the Office of Professional Standards reports directly to the Chief of Police. The office of the Chief of Police also oversees research, planning and budgeting.

PATROL

Field Operations, commonly referred to as the Patrol or Uniform Division, is the essence of the police mission, these uniformed officers are the primary instrument through which the police mission is accomplished. The Patrol Officers are responsible for preserving the peace, responding to calls for service, conducting preliminary investigations, traffic control, accident investigations, crime prevention and court appearances to provide testimony in the prosecution of cases. Currently, there are 51 officers and supervisors assigned to patrol.

MAJOR CRIME

The focus of this division is the follow-up investigation of part I and part II offenses, including drug and gang related crimes. One detective is assigned as liaison with A.T.F. to prosecute persons in conjunction with the U.S. Attorney's Office. As part of the continued community policing efforts, this division provides speakers to citizen groups and civic organizations and gives informative talks on a variety of topics that fall under the scope of criminal investigations. Furthermore, this division works closely with Field Operations to conduct pro-active, preventive activities to address neighborhood concerns. One Lieutenant, one Sergeant, seven Detectives, one Police Criminalist, and one Office Assistant III staff this cost center.

TACTICAL OPERATIONS

The primary focus of this cost center is to concentrate efforts on drug trafficking, vice activity, gang activity, and related illegal activity. The Major Crime Lieutenant, two Sergeants and ten Officers are assigned to the Tactical Operations Unit, with one Officer assigned to the Metropolitan Enforcement Group (MEG), one Officer assigned to the Federal Gang Task Force (GTF) , and one Officer assigned to the Drug Enforcement Agency Task Force (DEATF).

JUVENILE INVESTIGATION

The focus of this cost center is deterring juveniles from a career in crime. Early detection and counseling may prevent many young people from maintaining a harmful lifestyle. Both the High School Liaison Officer program and the School Resource Officer (SRO) are included in this division. Additionally, this division conducts the follow-up investigations on juvenile crime. One Lieutenant, one Sergeant, four Detectives, one Officer, and one Office Assistant III staff this cost center.

COMMUNITY SERVICES

This cost center is staffed by the Animal Control Officer and the Abandoned Vehicles Officer, both civilian positions. The Animal Control Officer is responsible for controlling the animal population (stray dogs and cats) by insuring that dogs and cats are properly licensed and have received mandatory vaccinations, as well as picking up stray dogs, and cats, and processing animal complaints. The Abandoned Vehicle Officer is responsible for removing derelict vehicles from public and private property as required by city ordinances and state statutes as well as monitoring the contracted towing services. Processing of abandoned vehicles continues to be a high priority for all departments in police, but it is the primary responsibility of Community Services. The Animal Control officer has also been cross-trained in abandoned vehicle procedures and assists in processing abandoned vehicles.

RESOURCE SERVICES

This cost center includes the Court Liaison for the department and the Training Division. The Court Liaison is responsible for coordinating and scheduling officers for misdemeanor and felony criminal court, traffic court, and serves as a liaison between the court, State's Attorney's office, MUNICES (Administrative Hearing Officer) and the Police Department. Another responsibility is tracking alcohol related traffic cases, reimbursement from DUI cases, and C.O.R.A. tows. The Training Division coordinates academy training and in-service training and is responsible for continually monitoring the needs of the department and staying up-to-date on changes needed in training programs.

COMMUNICATIONS

This cost center is responsible for receiving, monitoring, transmitting and relaying calls for emergency services to appropriate public safety agencies. It is staffed by civilian employees, including one supervisor and twelve telecommunicators. The communications center operates equipment which includes emergency and non-emergency telephones and multiple radios. It also maintains computerized records of all communication transactions. This cost center obtains and processes confidential records

and related information used in criminal investigations and the everyday inquiries by patrol officers. Services also provided by the RICOMM supervisor include the repair and maintenance of the police department's portable radios and the collection and processing of records requested for release under the Freedom of Information Act. The Communications Center processes and provides the appropriate response for various requests for service that are received by radio and telephone for both the Police and Fire departments. 911 calls have remained very consistent over the past several years.

TECHNICAL SERVICES

This cost center is responsible for custody of all evidence obtained by the department. This involves the storage, retrieval, return, destruction or auction of evidence and property when appropriate. This cost center also includes the processing of state mandated records as required for compliance with state statutes. This includes various records and reports associated with arrests. The Technical Services division is responsible for processing arrest documents, fingerprint documents, and booking photographs (not processed through Central Booking).

RECORDS

This cost center is responsible for the management of records for the entire department and the assistance of citizens contacting the front desk either in person or by telephone. Duties involve receiving reports by telephone and entering them into the computerized records management system. This cost center is also responsible for maintaining a central repository of reports received from the reception desk and police officers, as well as the microfilming of documents and the filing of reports. The Records division is responsible for managing requests for various reports from outside sources and members of the department. This cost center is also responsible for the computerized Records Management System. The digital conversion of police reports using Adobe PDF has reduced the number of images microfilmed and the need for volunteers to assist in this area. The three (3) Police Customer Service Assistants who work the front desk of the police department are also included in this cost center. Records will also be responsible for the digital management of body camera footage.

POLICE & FIRE COMMISSION

The Police and Fire Commission is composed of three members appointed by the Mayor and confirmed by the City Council. The commission is established under state statute and city ordinance and is regulated by a set of guidelines developed by statute and rules developed by the local commissioners. The Board of Fire and Police Commissioners are responsible for the screening, hiring, and promoting of police officers and fire fighters. The overall objective of the Board of Fire and Police Commission is to oversee examinations for membership in the fire and police departments and, in conjunction with the chiefs of each department, make promotions within the departments. The Board serves as a forum to review any appeals of suspensions imposed by the chief of either the fire or police departments.

DEPARTMENT STAFFING

Department Staffing / Police							
Staffing:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	Diff. (fte)
Chief (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Deputy Chief (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Lieutenant (6)	7.00	6.05	6.00	6.00	6.00	6.00	0.00
Sergeant (10)	10.00	10.00	10.00	10.00	10.00	10.00	0.00
Detective (11)	11.00	11.00	11.00	11.00	11.00	11.00	0.00
Officer (54)	54.00	54.00	54.00	54.00	54.00	54.00	0.00
Admin. Secretary (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00

Comm. Supervisor (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Telecom (12)	12.00	12.00	12.00	12.00	12.00	12.00	0.00
Property Cust. (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Pol. Criminalist (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Off. Assistant III (2)	2.00	2.00	2.00	2.00	2.00	2.00	0.00
Booking Cust. (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Off. Assistant II (2)	2.00	2.00	2.00	2.00	2.00	2.00	0.00
Cust. Svc. Asst. (3)	3.00	3.00	3.00	3.00	3.00	3.00	0.00
Comm. Serv. Off. (2)	2.00	2.00	2.00	2.00	2.00	2.00	0.00
Court Liaison (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Total Staffing (110)	111.00	110.05	110.00	110.00	110.00	110.00	0.00

TOTAL DEPARTMENT EXPENDITURES

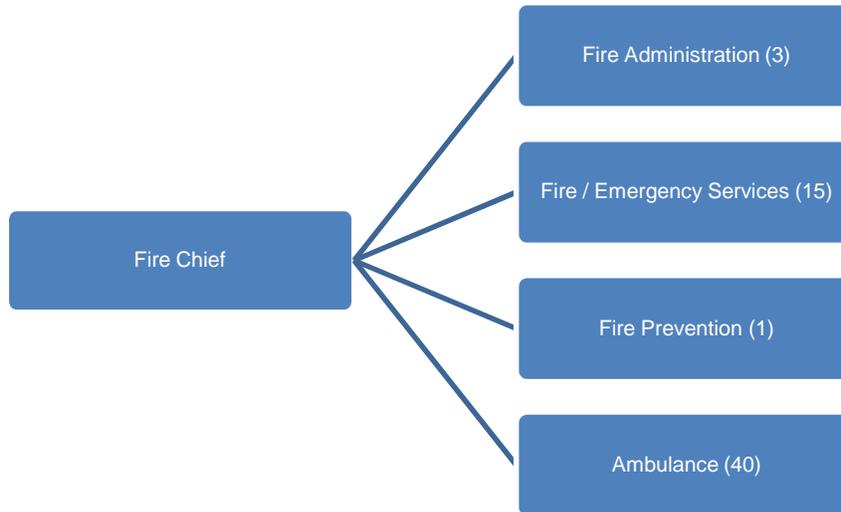
Total Department Expenditures by Object / Police							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	10,910,602	8,638,945	11,545,955	12,124,987	11,962,575	12,663,246	4%
Supplies	125,125	48,226	592,775	181,460	109,619	292,431	61%
Services	1,321,403	972,017	1,466,704	1,196,490	1,016,588	1,224,774	2%
Other	13,633	24,100	21,046	26,248	23,929	24,550	-6%
Capital	1,438,438	4,325,033	14,620,073	3,314,781	2,428,940	-	-100%
Debt Service	104,214	746,979	1,393,265	1,740,155	1,740,155	1,739,695	0%
Transfers	10,084	673,491	1,544,806	1,741,308	1,741,308	1,986,185	14%
Contingency	-	-	100	-	-	-	---
Total Department	13,923,499	15,428,791	31,184,724	20,325,429	19,023,114	17,930,881	-12%

Total Department Expenditures by Fund / Police							
Expense by Fund:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
General Fund	11,964,182	9,555,235	12,912,523	13,155,367	12,880,483	13,943,674	6%
Riverboat Gaming	-	673,491	1,439,275	1,740,157	1,740,157	1,986,185	14%
State Drug	174,595	111,900	143,746	281,588	171,800	195,048	-31%
DUI Fine Law	7,294	5,087	170,973	2,510	1,117	2,510	0%
Court Supervision	48,154	-	-	-	-	-	---
US Dept of Justice	25,170	738	22,052	16,336	16,284	14,679	-10%
Federal Drug	18,000	13,500	15,000	22,200	22,200	19,200	-14%
DARE	391	16	21,102	9,860	9,831	9,430	-4%
Police Contribution	8,785	10,377	20,221	19,970	15,834	18,283	-8%
Elderly Service	60	-	15,608	-	-	-	---
Cap Improvement	1,676,185	4,382,773	14,983,516	3,335,106	2,423,073	-	-100%
Debt Service	683	675,674	1,440,708	1,742,335	1,742,335	1,741,872	0%
Total Department	13,923,499	15,428,791	31,184,724	20,325,429	19,023,114	17,930,881	-12%



ROCK ISLAND
ILLINOIS

FIRE DEPARTMENT



DEPARTMENT OVERVIEW

The Fire Department provides for the safety of the citizens of, and visitors to, the City of Rock Island, and coordinates the fire protection of property valued at over one billion dollars. The department is divided into four (4) areas of responsibilities that include: 1) the daily administration of the department; 2) fire/emergency services activities, including fire suppression, water rescue operations, hazardous materials response, and technical rescue response; 3) EMS operations at the Advanced Life Support (ALS) first-response and ambulance transport level; and 4) fire prevention activities, which include fire investigations, inspections, and public education.

ORGANIZATIONAL STRUCTURE

Fire Department activities are defined in thirteen (13) cost centers organized into four (4) divisions: Administration, Emergency Services, Fire Prevention, and Ambulance. The Fire Chief, or a designated supervisor, oversees each division. The department has fifty-nine (59) full time employees. The various activities for Fire Department are reported within four (4) funds.

STAFFING CHANGES

Staffing will remain the same in CY 2017 at fifty-nine (59) FTEs.

PROGRAM CHANGES

- New procedure implemented for the treatment of cardiac arrest patients. This is a collaborative effort between the Fire Department and Unity Point-Trinity EMS System. The goal is to increase the Return of Spontaneous Circulation (ROSC) and survival rates.

CAPITAL EXPENDITURES

- Roof replacement at Station 4.
- Station alerting equipment that is P25 compliant for all stations.

GRANTS

The Fire Department has submitted a regional application (in conjunction with the Moline Fire Department) to FEMA for the 2016 Assistance to Firefighters Grant (AFG) program to fund the purchase of new SCBA's for both departments.

USE OF GAMING FUNDS

Gaming funds will be utilized for the City's match of 10% towards the purchase of new SCBA's if the regional grant application submitted for 2016 AFG funding is awarded.

MISSION STATEMENT

Through a dedicated, professional workforce, the Rock Island Fire Department strives to provide for personal and economic security to the community it serves. Through the delivery of services and programs, the Department protects life and property in the community from the adverse effects of fire, medical, environmental, and other emergencies, both natural and man-made. They give the highest level of service possible with the level of resources provided to the Department, in the most efficient and cost effective manner possible.

ACCOMPLISHMENTS

- Radar unit installed on Rescue Boat which added to its capabilities.
- New pumper truck was purchased and will be completed the week of November 7, 2016.
- Additional computer tablets were placed into service to be utilized in the field for increased efficiency.
- Fire Department participated in full-scale exercises at Augustana College in April 2016 and on the Arsenal Island in May 2016.
- Fire Department members received two awards at the annual Trinity EMS System Awards Banquet in May 2016: Rescue of the Year and Save of the Year.
- Firefighter Brandon Baker was honored as 2016 Firefighter of the Year at the Knights of Columbus Civic Awards ceremony in June 2016.
- Lieutenant Kyle Sebben received a Community Service Award from Modern Woodmen in July, 2016.
- Improvements in care and outcomes for cardiac arrest and stroke patients.
- Multiple arson arrests were made by Fire Marshal Greg Marty in concert with law enforcement.
- Doubled the number of fire code violations identified and corrected.
- Expanded the types of public education offered.

GOALS AND OBJECTIVES

- Provide competent, timely, professional response to calls for fire suppression, water rescue incidents, emergency medical service, technical rescue situations, and hazardous materials incidents.
- Develop and implement fire prevention and public education programs to increase public awareness, address hazardous situations and enhance fire safety in the home, schools, and workplace.
- Investigate cause and origin of all fires, while aggressively investigating and prosecuting those responsible for arson fires.
- Promote a positive and professional image through continued cooperative efforts with our neighboring departments, regional special operations teams and State training and response assets.
- Provide Advanced Life Support (ALS) first response and ALS ambulance transport to the citizens and visitors in our community.
- Continue cooperative planning, training and exercising of our area's disaster response plans, while incorporating the concepts mandated by the National Incident Management System (NIMS).

PERFORMANCE MEASURES

Performance Measures - Fire				
Indicator	Actual CY 2014	Actual CY 2015	Estimated CY 2016	Proposed CY2017
Authorized Personnel	59	59	59	59
Number of Fire Alarms	1,655	1,863	1,820	1,850
Number of EMS Alarms	4,643	4,702	5,200	5,450
Fire Insurance Rating	4	3	3	3
Avg. Number of Personnel Responding	7.21	7.4	7.4	7.4
Avg. Man Hours Per Alarm	2.37	2.4	2.6	2.8
Fire Inspections	2074	2,000	2,100	2,000
Violations Written	717	717	650	550
Training Hours	6,362	8,488	8,500	8,500

DIVISION OVERVIEW

FIRE ADMINISTRATION

The Fire Chief is responsible for the daily operation of the department, as well as making decisions on policy. The Administration Division is responsible for all personnel, payroll, budget, department labor negotiation activities, personnel training, and maintenance of buildings and grounds.

FIRE / EMERGENCY SERVICES

The Assistant Fire Chief is responsible for the daily operation of the Fire/Emergency Services Division, as well as continued education and training of firefighting personnel. This division includes three (3) Battalions, each supervised by a Battalion Chief. The officers and firefighters on each Battalion staff four (4) fire stations, which house three (3) fire engines, one (1) ladder truck, two (2) ambulances, one (1) light rescue vehicle, and one (1) command car. The Division provides for a dedicated and professional workforce that responds to structure/vehicle fires, as well as technical rescue, hazardous materials, and maritime incidents. The Department is moving forward with adding CAD capabilities to fire apparatus.

FIRE PREVENTION

The Fire Prevention Division is under the direction of the Fire Marshal, who is responsible for enforcement of life safety codes, investigating the cause of all fires, and aggressively pursuing the prosecution of person(s) responsible for arson fires. Responsibilities also include providing fire and life safety education to residents, schools, and service organizations. During fire inspections, emphasis is placed on proactive fire prevention education and correction of code violations with building owners and occupants. The Hazardous Material Permit ordinance is administered through the Fire Marshal's office.

AMBULANCE

The Ambulance/EMS Division provides Advanced Life Support (ALS)/Paramedic first response by fire apparatus, as well as ALS/Paramedic level treatment and transport of patients with two (2) ambulances that are staffed 24/7. Emergency Medical Services are provided to the community by fifty-five (55) Paramedics, and three (3) EMT-Basic level providers. Certifications and training for EMS providers is managed through the office of the Assistant Fire Chief and EMS Coordinator. The Department is moving forward with providing body armor for its responders.

DEPARTMENT STAFFING

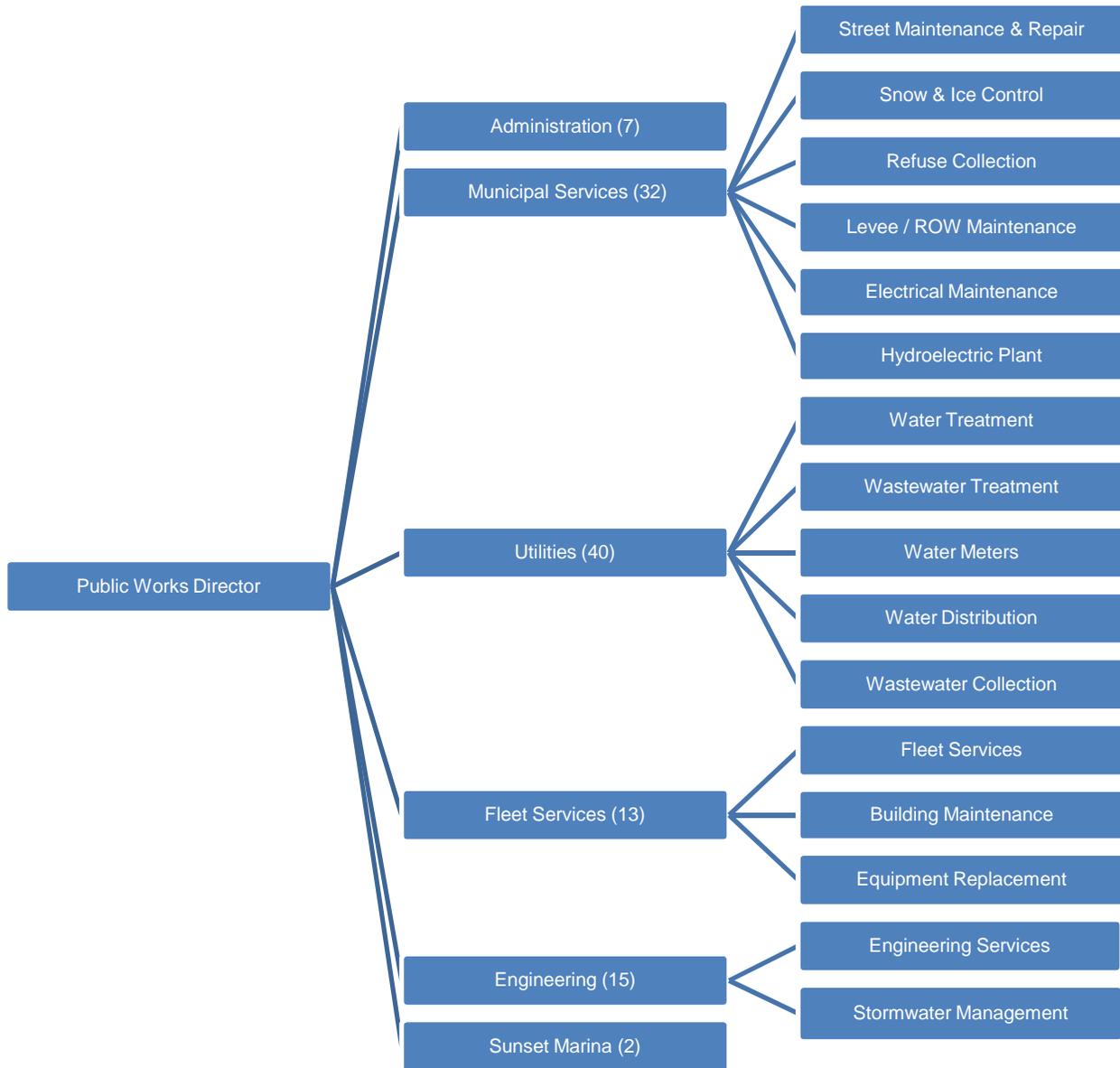
Department Staffing / Fire							
Staffing:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	Diff. (fte)
Fire Chief (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Assistant Chief (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Fire Marshal (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Battalion Chief (3)	3.00	3.00	3.00	3.00	3.00	3.00	0.00
Captain (4)	4.00	4.00	4.00	4.00	4.00	4.00	0.00
Lieutenant (8)	8.00	8.00	8.00	8.00	8.00	8.00	0.00
EMS Coordinator (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Firefighter (39)	39.00	39.00	39.00	39.00	39.00	39.00	0.00
Admin. Secretary (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Total Staffing (59)	59.00	59.00	59.00	59.00	59.00	59.00	0.00

TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / Fire							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	6,863,116	5,585,122	7,920,625	8,191,281	8,395,063	8,675,653	6%
Supplies	169,127	110,271	171,164	156,900	152,151	182,208	16%
Services	797,148	569,447	876,374	571,406	495,611	690,965	21%
Other	8,802	9,802	9,593	15,681	13,983	9,280	-41%
Capital	124,787	115,994	56,072	340	340	-	-100%
Transfers	-	15,000	60,000	130,000	130,000	125,916	-3%
Contingency	1,452,622	1,385,736	1,890,926	1,650,000	2,306,220	1,700,000	3%
Total Department	9,415,602	7,791,372	10,984,754	10,715,608	11,493,368	11,384,022	6%

Total Department Expenditures by Fund / Fire							
Expense by Fund:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
General Fund	9,339,358	7,671,081	10,808,977	10,592,848	11,368,948	11,206,106	6%
Foreign Fire Tax	31,572	24,419	110,612	54,085	59,080	52,000	-4%
Riverboat Gaming	-	15,000	60,000	65,000	65,000	125,916	94%
Capital Imp.	44,672	80,872	5,165	3,675	340	-	-100%
Total Department	9,415,602	7,791,372	10,984,754	10,715,608	11,493,368	11,384,022	6%

PUBLIC WORKS DEPARTMENT



DEPARTMENT OVERVIEW

The Public Works Department provides utilities and services that support the quality of life in Rock Island. The major activities include drinking water production and distribution, wastewater collection and treatment, traffic signal and street light maintenance, residential refuse and yard waste collection, recycling, street maintenance, snow removal, stormwater management, electricity production from the hydroelectric plant and the Sunset Marina. The department also provides internal services for other departments such as fleet services, building maintenance and engineering services.

ORGANIZATIONAL STRUCTURE

The department activities are defined in 17 cost centers organized into 6 divisions: Public Works Administration, Municipal Services, Utilities, Fleet Services, Engineering, and Sunset Marina. The Public Works Director or a division manager oversees each division. The department has 107 full time employees plus 4 part time engineering and GIS interns and numerous contract workers during the prime construction and maintenance season.

STAFFING CHANGES

There are several staffing changes reflected in the CY 2017 budget:

- A reduction in engineering interns from 3 to 2.
- The addition of a Wastewater Treatment Plant Operator. The operator was added in August, 2016, and is expected to save over \$50,000 per year in overtime costs at the Wastewater Plant.
- Eliminated 2 long-term vacant positions, Equipment Operator and Technical Services Assistant.
- The Public Works Director position will remain open for 10 months in 2017.
- A Maintenance Worker I is planning to retire in 2017. The position is estimated to remain open for 6 months.
- The Electrical Maintenance Supervisor is retiring in May, 2017. The position will remain open for 7 months.

PROGRAM CHANGES

No program changes are recommended in the CY 2017 budget.

CAPITAL EXPENDITURES

The following non-gaming capital projects are proposed for CY 2017:

9th Street Resurfacing: 31st Ave to 45th Street
20th Street Court, 34th Avenue, 21st Street, and 22nd Street Resurfacing
18th Avenue Resurfacing: 17th Street to the Moline Border (most of this project is grant funded)
38th Street Resurfacing: 7th to 18th Avenue (most of this project is grant funded)
Water Filter Building Replacement
41st Ave & 45th Street Court Reconstruction
Lincoln Court, 17th to 20th Street Reconstruction
LTCP – Remote Site System Controls
LTCP – Combined Sewer Separation (26th-30th Street, 5th to 9th Avenue)
LTCP – Blackhawk Lift Station Improvements/Outfall 007 Relocation

USE OF GAMING FUNDS

The following gaming projects are proposed for CY 2017:

Street Maintenance (Contract Street and ROW maintenance, seasonal contract employees, sidewalk program)

GRANTS

Solid Waste Assistance Grant (SWAG) from the RI County Waste Management Agency (RICWMA) in the amount of \$29,264 to fund a portion of the cost of solid waste services. The grant is shown in the proposed budget (510-000000-43301-0000615 and 510-000000-43301-0000715). This is an annual grant as long as RICWMA has funds for the program.

MISSION STATEMENT

The Public Works Department is responsible for the cost-effective operation, maintenance, and construction of the public infrastructure of Rock Island and the provision of basic municipal services such as refuse and yard waste collection and snow removal.

ACCOMPLISHMENTS

CY 2016 was once again a busy year for the Public Works Department. The department was fortunate in the fact that the Mississippi only reached flood stage once this year and it was minor event at best. As a result, the resources expended to fight the floods were kept to a minimum. This allowed the department to maintain a steady work pace on projects well into the fall season. On the maintenance side the street and utilities divisions performed their annual maintenance of City infrastructure including patching streets, replacing sidewalks, grading alleys, replacing signs, repairing catch basins and manholes, repairing storm and sanitary sewers, painting hydrants, and other routine maintenance. The Engineering Division managed numerous maintenance projects including sealcoating, brick street repair, asphalt patching, and crack and joint sealing.

The two largest projects were full depth concrete patching and hot in-place asphalt recycling. Full depth concrete patching, both in-house and contracted, was the main focus for the Municipal Services Division at \$800,000 expended in CY 2016. Under this program bad sections of concrete are replaced all the way to the base material. Areas repaired included the 2200 block of 25th Street, 32nd Street south of 26th Avenue, 30th Avenue between 34th and 36th Streets, 23rd Avenue between 17th and 24th Streets and the intersection of 26th Street and 23 ½ Avenue. The Municipal Services Division completed full depth concrete patching in-house at 14th Avenue from 25th to 30th Streets, cul-de-sac replacement at 28th Street Court north of 25th Avenue, and 14th Street from 32nd to 35th Avenues, which included the entire intersection at 35th Avenue. Numerous smaller patches were repaired throughout the City.

This was the first year that the Municipal Services Division reconstructed an entire street. 24th Avenue from 12th Street north to the dead end was reconstructed due to years of deterioration from ground water running underneath and over the surface of the pavement. A drainable base and drain tile system were installed to allow the water to be captured underneath the pavement and diverted to the proper drainage area.

Closely behind concrete patching at \$456,748 was the hot in-place recycling program. Under this program the top 1½ inches of asphalt is rejuvenated and sealed creating an enhanced driving surface. All comments about this program have been very positive.

This was the second year for the free Sidewalk Replacement Program. The former 50/50 program was eliminated in CY 2015. Work was done by a mix of in-house and contract maintenance. The program was very successful. Over 16,000 square feet of sidewalk will be replaced by the time the program ends in December, 2016. A substantial number of locations are already scheduled for CY 2017. The Municipal Services Division also replaced the entire sidewalk on the north side of the City Parking Garage on 3rd Avenue and in front of Circa 21 Playhouse. The streetscaping included tree removal and trimming, tree installation and bench installation. Positive comments continue to be received about this program.

The test program that was implemented in CY 2015 was continued this year due to the favorable response from residents and at the request of elected officials. First was the enhancement of gravel alleys. Eleven (11) blocks of gravel alleys were treated with asphalt millings sprayed with a liquid asphalt product. The end product is a hard surface that is similar to an asphalt street. The first year locations are still in excellent condition at this time.

Every major street in the City was patched using our asphalt injection vehicle. Right of way tree trimming was performed in the 17th and 20th Street corridors from 7th to 18th Avenues. Ditch cleaning was completed on 31st Street West south of Andalusia Road.

Levee Maintenance was completed including tree removal and trimming, riprap installation, weed spraying and pest removal. The Municipal services Division successfully negotiated and approved a three year agreement to complete our right of way mowing and ordinance mowing.

The Engineering Division managed four street reconstruction projects: 45th street from 23rd to 24th Avenues, 12th Street from 5th to 7th Avenues, 13th street from 5th to 7th Avenues and the Intersection of 18th Avenue/38th Street. Two resurfacing projects were completed: 25th Avenue from 12th to 17th Streets and 20th Street Court/21st Street/34th Avenue. All of the resurfacing projects also involved large concrete patching prior to resurfacing.

Work on the Long Term Control Plan (LTCP) continues to progress. Work was completed on the Farmall storage basin and the 6th Avenue Relief Sewer, between 5th and 24th Streets. Design work continued on Blackhawk Lift Station Improvements and Outfall 007 Relocation and the Outfall 006 Sewer Separation. Those projects are expected to be completed in CY2017. The entire project is required to be completed by CY 2018.

Design work on the new Water Treatment Plant Filtration Building will soon be finalized and bid letting is expected to occur before the end of the year. Preliminary electrical work ahead of the project has already begun and full project construction is expected to start in the spring of 2017. All work should be completed in late 2018, early 2019.

GOALS AND OBJECTIVES

The primary goals and objectives of the Public Works Department are:

- Reliable and environmentally sound water and wastewater utilities
- Cost effectively maintain the City's fleet, traffic signal lights, and street lights
- Clear all City streets within 48 hours after the end of every snow storm
- Provide timely, cost-effective maintenance of the public street system
- Complete the annual construction program within budget and on schedule
- Provide cost-effective, reliable solid waste collection and disposal services

The goals of the Public Works Department reflect a day-to-day commitment to providing high quality utilities and services to Rock Island residents and developing effective plans to meet future public works challenges.

Performance Measures - Public Works				
Indicator	Actual CY 2014	Actual CY 2015	Estimated CY 2016	Proposed CY 2017
Refuse (tons)	12,908	14,517	15,500	15,500
Recycling (tons)	767	637	640	660
Calls for Service	8,366	8,184	8,350	8,300
Main Breaks	118	72	60	75
Water Treated (million gallons per day)	5.00	5.02	4.65	4.75
Wastewater Treated (million gallons per day)	7.00	6.94	7.88	7.50
Street Resurfacing (feet)	7,430	7,320	1,029	21,530
Street Reconstruction (feet)	1,525	625	671	1,000
Concrete Patching (square yards)	5,026	7,877	9,000	10,000
Asphalt Patching (square yards)	1,231	6,500	6,500	6,500
In-Place Asphalt Recycling	34,073	60,109	50,000	40,000

DIVISION OVERVIEW

PUBLIC WORKS ADMINISTRATION

This division is responsible for providing all department clerical, administrative, and planning functions. The work is performed under the direction of the Public Works Director. The division has 7 full time

employees. The major planning goals of the division include preparation of the annual department operating budget.

MUNICIPAL SERVICES DIVISION

This division is responsible for providing several high profile services such as street maintenance, snow removal, refuse collection, yard waste collection, recycling, Mississippi River flood protection and public right-of-way maintenance. Traffic signal lights, street lights, the Rock Island Hydroelectric Plant, and radio systems are also part of this division. The division has 30 full time employees plus 2 part time interns and several seasonal workers during the construction season. The Municipal Services Superintendent oversees division activities.

UTILITIES DIVISION

Twenty-three (23) full time employees are responsible for the operation and maintenance of two wastewater treatment plants and the water treatment plant.

Seventeen (17) full time employees plus several seasonal workers are responsible for providing a sound fire protection system (fire hydrants) for use by the Rock Island Fire Department, conducting periodic readings of water meters at every customer location, and providing emergency repairs of the water distribution system and the wastewater collection system. The Utilities Superintendent oversees the division operations.

FLEET SERVICES DIVISION

This division has 13 full time employees who are responsible for maintenance of the City fleet. The division also provides contract fleet maintenance services for several nearby government agencies. The Fleet Services Director manages the work of this division in addition to managing the building maintenance division.

ENGINEERING DIVISION

The City Engineer oversees the work of 13 full time employees plus 2 part time Engineering Interns. The Engineering Division provides a full range of survey, preliminary planning, design, construction observation and project management services for capital improvements and major contract maintenance programs. The Division also manages the Geographic Information System (GIS) and stormwater permitting and inspections.

SUNSET MARINA

The Sunset Marina Manager oversees the day-to-day maintenance of the marina and customer services such as slip rental and a fueling dock. During the peak boating season this division has 1 full-time office employee, 1 full time maintenance employee, and several seasonal workers.

DEPARTMENT STAFFING

Department Staffing / Public Works							
Staffing:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	Diff. (fte)
Public Works Director (1)	1.00	1.00	1.00	1.00	1.00	0.17	(0.83)
City Engineer (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Fleet Services Director (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Utilities Superintendent (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Assist City Engineer (3)	3.00	3.00	3.00	3.00	3.00	3.00	0.00
Electric Maint Supv (1)	1.00	1.00	1.00	1.00	1.00	0.42	(0.58)
Street Maint Supv (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Utilities Maint Supv (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00

Department Staffing / Public Works

Staffing:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	Diff. (fte)
WWater Treat Supv (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Water Treat Supv (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Municipal Serv Supt (1)	0.00	1.00	1.00	1.00	1.00	1.00	0.00
Chemist (2)	2.00	2.00	2.00	2.00	2.00	2.00	0.00
Engineering Tech II (3)	3.00	3.00	3.00	3.00	3.00	3.00	0.00
Engineering Tech I (4)	4.00	4.00	4.00	4.00	4.00	4.00	0.00
Asst to the PW Dir (2)	2.00	2.00	2.00	2.00	2.00	2.00	0.00
Laboratory Tech (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Lead Auto Mechanic (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Lead Electrician	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Maint Crew Leader (3)	4.00	3.00	3.00	3.00	3.00	3.00	0.00
Maint Electrician (2)	2.00	2.00	2.00	2.00	2.00	2.00	0.00
Maint Mechanic (3)	3.00	3.00	3.00	3.00	3.00	3.00	0.00
Auto Mechanic II (5)	5.00	5.00	5.00	5.00	5.00	5.00	0.00
Auto Body Mechanic (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Building Maint Eng (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Equipment Operator (9)	9.00	10.00	10.00	10.00	10.00	9.00	(1.00)
Refuse Collector (7)	7.00	7.00	7.00	7.00	7.00	7.00	0.00
Maint Worker II (4)	5.00	4.00	4.00	4.00	4.00	4.00	0.00
Marina Yard Worker (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Utility Maint Specialist (1)	0.00	1.00	1.00	1.00	1.00	1.00	0.00
WW Treat Operator (6)	5.00	4.00	4.00	5.00	5.00	6.00	1.00
Sludge Treat. Oper. (1)	2.00	2.00	2.00	1.00	1.00	1.00	0.00
Water Treat Operator (6)	6.00	6.00	6.00	6.00	6.00	6.00	0.00
Maint Worker I (13)	14.00	14.00	14.00	13.00	13.00	12.50	(0.50)
Water Meter Repair (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Water Service Rep (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Auto Parts Clerk (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Auto Parts Assistant (1)	0.00	1.00	1.00	1.00	1.00	1.00	0.00
Water Meter Reader (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Auto Mechanic I (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Office Assistant III (4)	6.00	5.00	4.00	4.00	4.00	4.00	0.00
Office Assistant I (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Parking Enf Attnd II	1.00	1.00	0.00	0.00	0.00	0.00	0.00
Parking Enf Attnd I	1.00	1.00	0.00	0.00	0.00	0.00	0.00
Tech. Service Mgr.	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Tech. Service Assist. (4)	5.00	5.00	5.00	5.00	5.00	4.00	(1.00)
Geographic Info. Spec. (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Stormwater Engineer	0.24	0.00	0.00	0.00	0.00	0.00	0.00
GIS Interns (2)	0.00	0.00	0.70	0.70	0.70	0.70	0.00
Engineering Interns (2)	1.04	1.15	1.05	1.05	1.05	0.70	(0.35)
Total Staffing (109)	112.28	111.15	108.75	107.75	107.75	104.49	(3.26)

TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / Public Works

Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	8,394,843	6,493,357	8,626,068	8,660,746	8,996,834	9,000,673	4%
Supplies	3,008,840	2,471,644	3,054,409	3,517,910	3,020,513	3,271,576	-7%

Services	10,625,410	8,239,620	12,541,778	14,016,702	11,753,130	12,267,570	-12%
Other	137,806	127,524	128,596	163,332	135,330	157,131	-4%
Programs	15,586	31,809	12,394	33,501	32,508	41,300	23%
Capital	22,609,332	4,684,336	13,432,133	29,447,749	10,821,717	23,462,100	-20%
Debt Service	3,602,350	3,295,410	3,695,231	5,871,373	3,821,982	6,205,378	6%
Transfers	9,395,290	5,423,573	6,777,631	6,898,001	6,935,837	5,288,764	-23%
Contingency	2,438,229	1,549,925	2,556,003	2,085,379	2,568,662	2,403,154	15%
Total Department	60,227,686	32,317,198	50,824,243	70,694,693	48,086,513	62,097,646	-12%

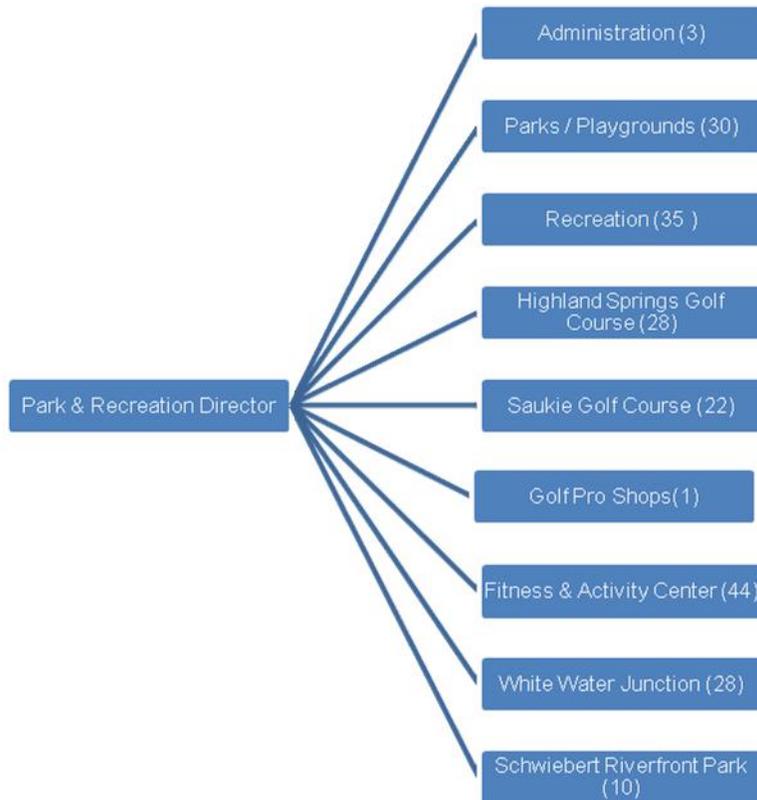
Total Department Expenditures by Fund / Public Works

Expense by Fund:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
General Fund	7,667,521	6,351,983	8,828,879	7,130,257	6,775,582	5,511,650	-23%
Motor Fuel Tax	960,958	985,629	1,214,732	1,184,401	1,222,237	970,000	-18%
Riverboat Gaming	3,364,779	2,742,400	2,786,652	1,981,436	1,981,436	1,629,673	-18%
Capital	3,362,980	1,877,209	3,702,693	6,089,311	4,265,360	4,176,692	-31%
Debt Service	781,116	797,531	773,887	882,442	877,197	839,232	-5%
Water Oper & Maint	6,570,935	5,636,514	7,368,597	19,972,051	8,464,131	19,941,855	0%
Water Capital	299,720	-	-	-	-	-	---
WW Oper & Maint	26,218,396	8,300,374	17,998,681	22,619,525	13,978,411	18,599,551	-18%
Stormwater Utility	1,643,292	1,106,523	1,468,921	1,889,360	1,746,230	2,374,013	26%
Solid Waste	-	-	-	2,032,010	2,024,960	2,067,739	2%
Sunset Marina	744,572	648,286	679,036	692,427	673,257	635,386	-8%
Fleet Services	4,528,083	2,605,429	4,346,376	4,458,423	4,350,799	3,592,194	-19%
Fleet Amortization	2,562,386	-	-	-	-	-	---
Engineering	1,255,052	1,024,064	1,342,183	1,400,226	1,404,822	1,411,222	1%
Hydropower Plant	267,896	241,256	313,606	362,824	322,091	348,439	-4%
Total Department	60,227,686	32,317,198	50,824,243	70,694,693	48,086,513	62,097,646	-12%



ROCK ISLAND
ILLINOIS

PARKS & RECREATION DEPARTMENT



DEPARTMENT OVERVIEW

The Park and Recreation Department maintains the City's open space lands and building facilities and implements cultural, physical, and recreation programs. There are 30 plus locations which include nearly 900 acres of outdoor facilities. These areas include the Rock Island Fitness and Activity Center (RIFAC), Hauberg Civic Center, Sports Complex, Whitewater Junction, Highland Springs and Saukie Golf Courses, Schwiebert Riverfront Park, Lincoln Performing Arts Structures, Longview Gardens and Greenhouses, Sunset Park, Entryways, Municipal Landscape areas in the downtown and a variety of parks and playgrounds.

ORGANIZATIONAL STRUCTURE

The Department is staffed by 23 full time employees, 48 part time employees, and 130 seasonal recreation and maintenance workers. Functions are divided into four Divisions: Administration, Parks, Golf, and Recreation. Recreational programming is provided by professional staff supplemented by over two hundred part time, seasonal, and volunteer workers. The staff within the department holds various professional certifications to carry out mandated tasks associated with the operating facilities.

STAFFING CHANGES

Reorganization took place this summer resulting in some big changes for the CY 2017 budget.

The reorganization eliminated the Golf Services Manager position, the Superintendent of Golf Maintenance position, and a one year trial suspension of the Superintendent of Parks Maintenance for a

total savings of over \$300,000 in salaries and benefits. The reorganization also resulted in a slight reduction in seasonal salaries in the Horticulture Department.

Parks also underwent a reorganization as it was decided to table the parks superintendent position for one year and separate out areas to better organize not only employees but also to better allocate costs. This resulted in a three position approach: Parks Maintenance Manager, Chief Horticulturist, and Sports Field Maintenance Manager. This gives oversight to each manager and their respective area. This has worked really well for the Department.

The reorganization also required the reclassification of the Parks Office Manager due to adding budget coordinator duties and ACTIVENet Administrator duties.

The reorganization reflected the elimination of the Superintendent of Recreation and addition of the Assistant Parks and Recreation Director as well. There is no change in salary.

Highland and Saukie Maintenance underwent significant changes with the restructure of the Department. The Golf Superintendent retired and the Golf Services Manager position was absorbed into the Assistant Parks & Recreation Director position. This allowed the two Assistant Golf Superintendants to move up and become Superintendants at their respective courses. It also allowed the Golf Services Manager to be promoted. This system has worked very well for CY 2016.

The two Assistant Golf Course Superintendants have become fully responsible for their respective golf courses, Highland Springs and Saukie.

This resulted in a reduction of 4.97 FTE's.

PROGRAM CHANGES

Funding for free recreational programming is becoming harder and harder to secure. Over the last few years grant funding has been reduced from three school sites to one. It is anticipated that in CY 2017 school site funding will be completely gone and the Spring Forward Organization will pick up where the Parks & Recreation Department left off. This is will decrease free offerings, but the children will be served by a great program. It will also allow the department to offer more paid camp experiences, which will boost revenue.

The Adventure Camp program numbers have a reached a record high in CY 2016 forecasting a very promising CY 2017. This will result in more staff needed as well as an increase in expenditures for trips and activities. This camp is extremely successful and generates a great deal of revenue. A change for this program will be using track phones instead of a cellular plan to reduce costs since the program is only for the summer months while kids are out of school. The price also increased per day from \$20 to \$25.

Account numbers, to track expense, have been added to the Sports Complex to better report on the field maintenance as well. This will facilitate a better picture of true revenue to expenditures for the facility and its fields.

Recreation programming continues to grow and to better state this, project numbers are now associated with each sport such as flag football, tball/coach pitch, and tennis. This will allow for consistent reporting between the department's software and City's financial software. This will also improve overall financial reporting for sports programming.

Hauberg has had an interesting year that will carry over into CY 2017 and beyond as the Friends of Hauberg group was formed. This group is very ambitious in their endeavors to restore the mansion to its original state. Some of the many projects they wish to take on include repairing the organ, window repair and/or replacement, completion of exterior painting, and preserving the original works of art. A concerted

effort will be made to develop more programming to generate revenues that may be put back into the building.

Daily play, leagues, outings and lessons continue to do very well at both golf courses. Staff has done an excellent job creating an experience that everyone can enjoy.

RIFAC continues to do very well. Memberships and programming numbers have seen increases in CY 2016. This year RIFAC was able to add new cardio equipment and machine strength equipment. The cardio equipment was achieved through a five year leasing option. This allows RIFAC to lease brand new equipment that will be replaced with brand new equipment every five years for less than the price of buying a few pieces of equipment each year. This will ensure that RIFAC will be current with the ever changing technology in the fitness industry.

A new recreation software was implemented in CY 2016 that revolutionized customer service not only for RIFAC but as a parks department as a whole. While it had its share of challenges, the system has proven to be well worth the change as members are now able to renew and manage memberships online, view scan history and receive notifications via email and even use text messaging. Activities have become easier to register for as the transaction history is now tied to the customer rather than the family allowing for outside family members and friends to pay for programs as well. Another addition that was not previously available is the ability to sign up for adventure camp and daytrippers program online. The reduction in paper usage has also decreased significantly due to paperless registration and e-signature verification on contracts.

Project numbers have been added to RIFAC to better report on the sports and recreation programs within the facility.

The LEAD program, a partnership with RISD 41, will also be expanding by bringing in two schools this year thus adding an additional \$14,720 in revenue for the department. This program provides several recreational programs to hundreds of elementary school kids.

Whitewater raised the rates for rentals in CY 2016, which will be reflected into CY 2017. It is hoped that a new element can be added in CY 2017 or CY 2018 to keep the facility fresh and innovative and to give customers the best experience possible. The admission fee will also need to be reviewed at some point to keep up with inflation.

Project numbers were added for Douglas Park and in town fields to reflect the breakdown of costs to track cost/usage within the parks system.

Work with the Friends of Douglas will continue for Douglas Park. This group has done a wonderful job in coming forward to help bring this park back to its full potential. Work to finish the irrigation as well as electrical for the scoreboards and press box is expected to see completion next year. A look at addressing the ADA requirements will also occur in CY 2017.

The Donations portion of the budget will be kept as a zero value and will be recognized as funds are received for CY 2017.

CAPITAL EXPENDITURES

- Repair of gazebo and construction of donation path at Lincoln Park: \$10,000
- ADA bleacher pads at Douglas Park: \$8,000
- Naturalized park areas: \$15,000

USE OF GAMING FUNDS

- Douglas Park playground & park signage: \$50,000
- Hodge Park ADA walks, shelter move & playground update: \$60,000

- RIFAC energy audit upgrades: \$75,000

MISSION STATEMENT

The mission of the Park and Recreation Department is to demonstrate the department's commitment to the community by providing quality recreational facilities, programs, and benefits that appeal to a wide range of citizens and promote pride in the community.

ACCOMPLISHMENTS

- Conservatory was removed to only utilizing a quarter of the space to save on utilities and reduce upkeep expenses. The other $\frac{3}{4}$ of the building will be turned into a three season area. This will preserve the historical value of the building but also give it a purpose allowing citizens to enjoy the open area when walking through the park.
- The Sports Complex sustained some storm damage in 2016 resulting in new backstops and lighting.
- For Saukie, preliminary work is underway for clubhouse replacement. The current clubhouse is failing and beyond repair. A plan will need to be in place for when the time is right.
- Department Reorganization: decrease in salary & benefits of over \$300,000
- 3 Type Park Maintenance Process: this will create the time needed to carry out the preventative maintenance plan for park maintenance
- Pickleball Renovation at Mel McKay Park: this is the first dedicated Pickleball facility on the Illinois side of the Quad Cities
- Pickleball Club: worked with them to raise funds to pay for the upgrades at Mel McKay Park
- Friends of Hauberg Work: fundraising, painting of the house, plumbing repairs, electrical repairs, docent tours created, tuck pointing and clean out
- Friends of Douglas Park Work: irrigation upgrade, electrical upgrade, turf improvement, fundraising and shed repairs/paint
- Parks Foundation: raised over \$5,000 in kick off fundraiser
- Hosted Community Meetings: shared information and obtained input from community about the Department. Gained a lot of trust and support
- Presented at 3 Rotary Meetings: shared information and ways to get involved with the Department
- Developed a Partnership with The First Tee: They will be paying for a \$150,000 upgrade to the driving range at Highland Springs. The department will pay \$50,000 back over a 5 year period. Work has begun with the MLK Center and department youth camps to increase the number of children exposed to the game of golf.
- Developed a partnership with River Bend Wildlife Trust: work together to properly naturalize areas in the parks to reduce maintenance expense over time and add an educational component to the parks
- Business Review: all recreational programming, special events and revenue facilities have been reviewed. This has resulted in higher efficiency, program life cycle analysis, increased budgeting detail, new partnerships/sponsors/donations and better customer service
- The foundation for the cannons at Lincoln Park has been completed. The cannons will be placed when they are finished being refurbished
- The wooden steps have been reconstructed on the northeast side of Lincoln Park.
- Old playground equipment has been removed from Sunset Park. New units were installed last year.
- Many park sign updates have been done. This will continue through next year.
- RIFAC Spruce Up: This is the first year the fitness room & cardio loft have remained open during the annual RIFAC Spruce Up. Very successful.
- Dog Park: Completed the Eleanor Wallace Dog Park dedication. A new sign was constructed and updates were made
- A new roof was put on the Chalet at Longview Park

- Sand trap improvements were made
- New trees were added to the downtown landscaping
- A new recreation registration software system was put in place: ActiveNet. Better online/smart phone services, marketing and functionality.
- Drastic improvement in inter-departmental cooperation
- Created Budget Coordinator Duties: drastically improved budget process, efficiency, accuracy, etc across the board
- Large Community Events: Spring Egg Hunt, Red White & Boom, concert series, Fright Night in the District & holiday events

GOALS AND OBJECTIVES

- Develop a plan to naturalize some areas in the parks
- Increase youth golf instruction at Highland Springs
- Transition the Friends of Hauberg into the Hauberg facility
- Increase youth sport programming
- Develop a playground at Douglas Park
- Reduce energy consumption at RIFAC by 15%
- Move the shelter at Hodge Park closer to the parking lot to meet ADA requirements
- Return cannons at Lincoln Park
- Transition Realtor's Park out of inventory
- Work with the CED Department to identify residential or commercial space within certain parks that could have a residential/commercial aspect with a enhanced park element

PERFORMANCE MEASURES

Performance Measures - Parks & Recreation				
Indicator	Actual CY 2014	Actual CY 2015	Estimated CY 2016	Proposed CY 2017
Attendance at facilities	258,860	261,580	263,600	265,000
RIFAC and Whitewater members	4,784	4,862	5,100	5,250
Rounds of Golf at Saukie and Highland Springs	44,533	46,404	48,000	51,000
Unit Point of purchases at facilities and events	369,944	377,976	370,000	375,000
Number of registrations for programs	7,378	7,007	7,000	7,000
Number of rentals at facilities	764	776	775	785

DIVISION OVERVIEW

PARKS ADMINISTRATION

Parks and Recreation Administration directs operations for the Parks and Recreation Board which has responsibility for the Parks, Recreation, Golf, Aquatic and RIFAC Divisions. Functions include staff support for policy, accounting, and payroll, accounts payable and public information. Administrative staff also carries out "representation" duties for the City on special project responsibilities that impact more than just the department. A new responsibility for CY 2016 is for the Administrative Office Manager to become the System Administrative Support for the new recreation software.

It is staffed by the Director, Administrative Office Manager and (50%) Assistant Director.

PARKS MAINTENANCE

Parks Maintenance activities provide services which develop and maintain grounds, buildings, amenities, infrastructure, maintenance equipment, floral displays, special facilities, and special events.

It is staffed by the Maintenance Staff Lead, Chief and Assistant Horticulturist, Lead Mechanic, and five Maintenance Workers, and (33% and 50%) of two employees is funded by Schwiebert Park. The rest of the work force is made up of part time and seasonal workers.

RECREATION PROGRAMS

The Recreation Programs Budget is divided into 4 different divisions; General Recreation, Hauberg Civic Center, Sports Complex, and Summer Day Camps. These individual divisions and (3.5) three and one half recreational managers implement the programs, market, budget and staff all leisure programs and activities sponsored by the Parks and Recreation Department. These activities include all age groups and everything from special events to special interest programming. Many of these programs are held at various locations including the Sport Complex, Hauberg Civic Center, RIFAC and several park and school sites. Revenue for recreational programs held at RIFAC is reported as part of the RIFAC budget.

Staffing includes Recreation Managers made up of: (50%) Assistant Director, (50%) Adult/Special Event Manager, (100%) Youth Program Manager, (67%) Sport Manager, (25%) Marketing Manager (Half Time Position). In addition (100%) Sport Field Lead Maintenance Employee, (50%) of the Front Office Manager and the rest of the staffing is made up of part time and seasonal workers.

WHITEWATER JUNCTION AQUATIC CENTER

Whitewater Junction is the Family Aquatic Center for Rock Island. The facility provides a zero depth pool edge, 2 water slides, 2 drop slides, geysers, concessions, and splash "toys". Programs include open swims, lessons, special events, game days, and rentals.

Staffing includes (25%) Fitness and Aquatic Manager, (25%) Marketing Manager and the rest are seasonal employees made up of cashiers, ticket takers, concession workers, lifeguards, instructors and a seasonal maintenance employee.

HIGHLAND SPRINGS GOLF COURSE

Highland Springs is a full service course stretching from 5,154 yards to over 6,800 yards from the four sets of tees. It offers many diverse challenges, such as large undulating greens, numerous sand bunkers, deep ravines, and mature trees. Several water hazards and naturalized roughs come into play that provides quality golf. Amenities include a Driving Range, Pro Shop, Beverage Cart; GPS cart location, Snack Bar with beer and spirit sales, and a pavilion used by private outings.

Staffing includes (100%) Highland Golf Maintenance Superintendent, (100%) One Turf Mechanic, (100%) One Spray Tech and the rest are part time and seasonal maintenance workers or clubhouse personnel.

SAUKIE GOLF COURSE

Saukie Golf Course is Rock Island's executive length (approximately 5000 yards/par 66) golf course. The terrain is rolling with hundreds of mature oak trees and deep ravines. Cross country skiing is allowed during the winter months with 4" of snow or more. It is a well maintained course with the target group of golfers looking for a good golfing experience at a fair value. The core group of golfers has been residents within Rock Island and the west side of Moline as well as seniors, ladies and youth, however Saukie has been able to expand on this with the bundling of course fee with the cart.

Staffing includes (100%) Saukie Golf Maintenance Superintendent, (25%) Marketing Manager and the rest are part time and seasonal maintenance workers or clubhouse personnel.

GOLF PRO SHOP

The Golf Pro Shop is a service to patrons that provides basic golf supplies at both courses. Highland Springs provides limited sales of basic golf items and special orders. Saukie is intended to provide basic support items such as balls and tees.

Staffing consists of one seasonal worker.

RI FITNESS & ACTIVITY CENTER

The Rock Island Fitness and Activity Center (RIFAC) is a recreational, fitness and program facility serving Rock Island residents and surrounding communities. RIFAC is supported by revenue generated from membership fees, program fees and private rentals. Programming includes sport league offerings, pre-school, fitness and swimming classes in addition to opportunities for personal fitness programs. This recreational facility provides self-esteem, physical and social benefits to its participants and the community.

Staffing consists of (50%) Front Office Manager, (33%) Sports Recreation Manager, (75%) Fitness and Aquatic Manager, (25%) Marketing Manager, (4) Four Part time Preschool Teachers and the rest are part time workers who guard the pool, supervise the facility or take registrations each day.

SCHWIEBERT RIVERFRONT PARK

Schwiebert Riverfront Park is a daily use and special event facility along the Mississippi River waterfront. The outdoor auditorium and stage are intended to be rental areas for music, arts, weddings, and other activities that lend themselves to an outdoor setting. The daily use activities include a place to eat a lunch, play on the playground, watch the boats go through the locks and view the river.

Staffing consists of (50%) maintenance worker (33%) Assistant Horticulturalist, (50%) Adult/Special Event Manager, with the rest consisting of seasonal workers.

DEPARTMENT STAFFING

Department Staffing / Park & Recreation							
Staffing:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	Diff. (fte)
Parks & Rec Dir (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Asst Parks & Rec Dir (1)	0.00	0.00	0.00	0.00	0.00	1.00	1.00
Park Office Supervisor (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Supt of Recreation	1.00	1.00	1.00	1.00	1.00	0.00	(1.00)
Comm Rec Mgr Adult (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Comm Rec Mgr Youth (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Grnds & Fac Maint Sup	1.00	1.00	1.00	0.00	0.00	1.00	1.00
Grnds & Fac Maint Lead (3)	0.00	0.00	0.00	3.00	3.00	3.00	0.00
Supt of Parks	1.00	1.00	1.00	1.00	1.00	0.00	(1.00)
Parks Maintenance Mgr (1)	0.00	0.00	0.00	0.00	0.00	1.00	1.00
Chief Horticulturalist (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Sports Field Maint Mgr	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Assistant Hort (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Lead Mechanic & Maint (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Turf Equip Mech Highland (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Mechanic/Maint Tech (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Spray Tech - Highland (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00

Department Staffing / Park & Recreation

Staffing:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	Diff. (fte)
Maintenance Workers	2.00	2.00	2.00	4.00	4.00	0.00	(4.00)
Golf Course Supt	1.00	1.00	1.00	1.00	1.00	0.00	(1.00)
Asst Golf Course Supt (2)	2.00	2.00	2.00	2.00	2.00	2.00	0.00
Rec & Grnds Maint Wrkr (1)	1.00	1.00	1.00	0.00	0.00	1.00	1.00
Golf Services Mgr	1.00	1.00	1.00	1.00	1.00	0.00	(1.00)
Fitness & Aquatic Mgr (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Sports & Rec Mgr (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Grnds & Fac Maint Sup	1.00	1.00	1.00	0.00	0.00	0.00	0.00
Grnds Maint Wrkr Parks (1)	1.00	1.00	1.00	0.00	0.00	1.00	1.00
Front Office Manager (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Grnds Maint Wrkr RIFAC	1.00	1.00	1.00	0.00	0.00	0.00	0.00
Seasonal (130)	31.34	39.18	29.30	30.99	30.99	29.61	(1.38)
Part Time (48)	17.05	21.37	16.44	16.28	16.28	15.69	(0.59)
Total Staffing (201)	74.39	86.55	71.74	73.27	73.27	68.30	(4.97)

TOTAL DEPARTMENT EXPENDITURES

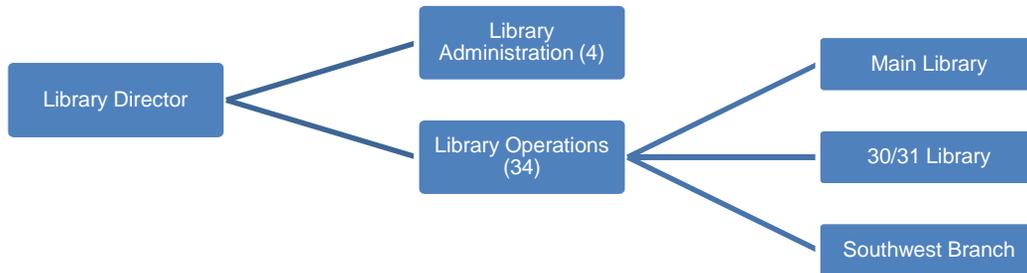
Total Department Expenditures by Object / Park & Recreation

Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	3,030,725	2,449,414	2,959,999	3,057,570	2,852,023	2,650,368	-13%
Supplies	821,412	733,072	743,645	930,096	812,469	844,347	-
Services	1,280,587	1,156,846	1,446,313	1,497,503	1,269,040	1,528,479	2%
Other	27,704	29,241	35,263	37,196	28,975	19,799	-47%
Capital	706,975	154,571	30,475	127,159	120,856	240,000	89%
Debt Service	1,366,465	1,349,716	2,551,514	1,383,562	1,382,859	1,265,931	-9%
Transfers	267,470	252,558	350,904	334,912	334,475	351,000	5%
Contingency	491,517	376,729	509,349	529,043	506,590	463,344	-12%
Total Department	7,992,855	6,502,147	8,627,462	7,897,041	7,307,287	7,363,268	-7%

Total Department Expenditures by Fund / Park & Recreation

Expense by Fund:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Gaming	120,000	179,459	198,000	186,000	186,000	185,000	-1%
Debt Service	1,033,573	1,032,981	2,215,682	1,045,150	1,044,898	1,040,969	0%
Parks & Rec	6,839,282	5,289,707	6,213,780	6,665,891	6,076,389	6,137,299	-8%
Total Department	7,992,855	6,502,147	8,627,462	7,897,041	7,307,287	7,363,268	-7%

LIBRARY DEPARTMENT



DEPARTMENT OVERVIEW

The Rock Island Public Library (RIPL) system is governed by a 9 member, semi-autonomous, Board of Trustees appointed by the Mayor and approved by City Council. The Library is comprised of a full-service main library, located in downtown Rock Island; and two neighborhood branch libraries, serving the eastern and southwestern neighborhoods, respectively. All three libraries are focused on providing materials to patrons when and where they need them. The Main Library also offers the traditional services expected – reference, readers’ advisory, and programs. In addition, the library offers its online branch, which has a multitude of material formats, including electronic books, audiobooks, magazines, and music; and streaming movies, music, and television, that is available 24/7. RIPL also partners with numerous area agencies for outreach initiatives that benefit the citizens of Rock Island, expanding its reach into the community.

ORGANIZATIONAL STRUCTURE

The library has 4 administrative staff, and 34 staff to handle library operations. Operational staff is further broken down by building and department. The library has the following departments: Administration, Main (which encompasses Reference, Children’s, Circulation, and Technical Services), and Extension Services (which encompasses 30/31 and Southwest Branches); and three buildings: Main Library, 30/31 Branch, and the Southwest Branch.

Please note: All changes listed below are contingent upon Library Board approval.

STAFFING CHANGES

- The only place to make substantial cuts to our budget this year was by reducing workforce. Through reorganization, the Board eliminated a full-time circulation representative position, a part-time circulation aide position, and a part-time information services position.
- All 20 hour per week part-time employees will continue to be reduced to 18.5 hours per week.
- The reorganization affects our budget this year by decreasing our full time equivalents to 27.00, and reducing our workforce by 3 people, down to 38 total employees. Just four years ago, we had 44 employees with an FTE of 31.8.

USE OF GAMING FUNDS

Gaming funds will pay for library infrastructure at the Main Library.

GRANTS

- Thurgood Marshall / Empowering Potential Partnership
- State Per Capita grant for City Library
- State Per Capita grant for District Library (Milan-Blackhawk Area Public Library District contracts with us).
- Rock Island Public Library Foundation

Any other grants aligned with our Grants Policy may be applied for throughout the year.

MISSION STATEMENT

The Rock Island Public Library serves the public with a collection of community centers, outreach efforts, and online opportunities that provide resources to enhance personal achievement and stimulate the imagination.

ACCOMPLISHMENTS

- Main Library security camera project is complete! A big “thank you” to the City for funding this project via the Capital Improvements Plan.
- More than 1,300 new Rock Island Public Library cardholders!
- The Long-Range Plan was finalized with three possible facility options for RIPL’s future. A fundraising firm was hired by the library, with Library Foundation funds, to analyze the option that would garner the most donations and public support.
- The Library partnered with Genesis Healthcare to offer Affordable Care Act assistance to those needing to sign up for health insurance.
- The Midwest Writing Center moved their offices inside of the Main Library, which fosters great partnership opportunities and also provides a small revenue stream.
- The “Play & Grow” emergent literacy program grew this year to include children at all three libraries. This program focuses on reading literacy in children birth to age five.
- Additional “Hug-a-Book” programs were added to encourage early literacy. Head Start classes and daycares were invited to increase participation.
- The Library partnered with United Way for Tax Preparation Saturdays to help people with filing their income tax forms.
- The Young Adult librarian leads the “Reading Rocks” book club at Rocky each month, as well as visits every class on a rotating basis throughout the year at Jordan, Alleman, Washington, Edison, and Rocky, to give compelling book talks to the students.
- “Reading with Rover,” a partnership program with QC-CAN was more popular than ever this year, offering children the opportunity to increase their reading literacy by reading to a service animal.
- The 3rd Annual “Summer Reading Kickoff Carnival” happened on a beautiful June summer day – with nearly 500 children and families in attendance.
- The children’s program, “STEMazing” gained in popularity with the elementary age students, complementing the schools’ Science Technology Engineering & Math (STEM) curriculum.
- By the end of CY 2016, the children’s department will have made more than 100 visits to the schools in Rock Island and Milan, serving nearly 2,000 students. Additionally, they visited 70 preschool classes and daycare providers, reaching nearly 500 children.
- Other school-based education outreach included meeting with 3,188 parents, students, and teachers throughout the school year at varying events.
- The Library served more than 15,000 wireless users this year.

GOALS AND OBJECTIVES

The following goals are taken directly from the library’s strategic plan.

GOAL: Children from birth to age 5 will have programs and services designed to ensure that they will enter school ready to learn reading, writing, and listening skills.

- OBJECTIVES: 1. Attendance at storytime sessions will increase 15% annually.
 2. The Hug-a-Book program will expand to three events per year.
 3. Literacy program evaluations will have a 90% approval rating for staff competency, staff enthusiasm, and program value.

GOAL: Adults and teens will have the support they need to improve their literacy skills in order to meet their personal goals and fulfill their responsibilities.

- OBJECTIVES: 1. Teen library usage will increase 10% in the coming year.
 2. Attendance at computer literacy classes will increase 5%.
 3. Adult and family literacy program participation will increase by 5%.

GOAL: Residents will have safe and welcoming physical places to meet and interact with others, or to sit quietly and read, and will have open and accessible virtual spaces that support library initiatives.

- OBJECTIVES: 1. Computer users will increase by 10% at all library locations.
 2. Library physical surroundings will improve each year, increasing patron visits by 10%.
 3. Adopt long-range plan in November 2015, and complete the fundraising feasibility study by mid-summer 2016.

GOAL: Residents will have resources to explore topics of personal interest and continue to learn throughout their lives, and they will find these resources when and where they want them.

- OBJECTIVES: 1. Attendance at library programs will increase 5% overall, with a yearly average attendance of 25 people per program.
 2. Circulation of all formats will increase 10%.

PERFORMANCE MEASURES

Performance Measures – Library				
Indicator	Actual CY 2014	Actual CY 2015	Estimated CY2016	Proposed CY2017
Library Visitors - Main	102,916	120,378	124,000	125,000
Library Visitors - 30/31	62,594	72,534	65,000	45,000
Library Visitors - Southwest	29,621	37,825	39,000	30,000
Library Visitors - Website	151,215	199,627	170,000	170,000
TOTAL LIBRARY VISITORS	346,346	430,364	398,000	370,000
Patron Contacts	343,887	417,900	375,000	375,000
Registered Library Cardholders	15,428	16,628	17,400	18,000
Library print collection	228,877	224,190	221,000	220,000
Circulation - Main	155,584	194,477	195,000	200,000
Circulation - 30/31	81,392	90,086	90,000	75,000
Circulation - Southwest	45,203	53,066	55,000	50,000
Circulation - Online	29,941	44,253	46,000	50,000
TOTAL CIRCULATION	312,120	381,882	386,000	375,000
Reference requests	31,672	48,637	45,000	45,000
Program Offerings - In House	678	481	500	500
Program Offerings - Offsite	124	176	190	200
TOTAL PROGRAM OFFERINGS	802	657	690	700
Program Attendance - In House	6,546	10,556	10,000	11,000

Performance Measures – Library

Indicator	Actual CY 2014	Actual CY 2015	Estimated CY2016	Proposed CY2017
Program Attendance - Offsite	4,727	8,016	6,000	7,000
TOTAL PROGRAM ATTENDANCE	11,273	18,572	16,000	18,000
Computer Sessions	21,570	26,491	27,000	28,000

DIVISION OVERVIEW

LIBRARY ADMINISTRATION

Library administration includes – Library Director, Business Office & Facilities Director, Maintenance Worker, and PR/Outreach Liaison. This work group is responsible for buildings/grounds, finance, human resources, writing policy/procedures, grant writing, state reporting, library communications, technology, and preparing for all board meetings, including the Library Board of Trustees, Milan-Blackhawk Area Library District Board, and the Rock Island Public Library Foundation Board.

MAIN LIBRARY

The Main Library houses the department directors – Director of Reference, Director of Children’s, Director of Technical Services, and Director of Circulation. In addition, we have our frontline workers – Reference Librarians, Young Adult Librarian, Circulation Representatives, Children’s/Branch Aides, and Pages; our material processors – Tech Services Aides and pages. The Main Library is the hub for our branch libraries, and handles all material acquisitions, processing, and behind-the-scenes work. The frontline workers provide circulation assistance, reference, readers’ advisory services, computer help, programming opportunities, and genealogy/local history help.

30/31 BRANCH LIBRARY

The 30/31 Branch is the busiest branch library, and is staffed by the Public Service Coordinator, Circulation Representatives, Children’s/Branch Aides, and Pages. This neighborhood library provides leisure reading material, a small non-fiction collection, public access computers, and a fun children’s area. In addition, 30/31 houses the library book store to sell discarded library items and material donations. The book sale area also doubles as a small programming space, which has allowed us to bring our more popular children’s programs to this branch.

SOUTHWEST BRANCH LIBRARY

The Southwest Branch library serves southwest Rock Island with a fine collection of leisure reading material, public access computers, and a thriving children’s section. This branch is also staffed by a Public Service Coordinator, Children’s/Branch Aides, and Pages. The meeting room holds library programs and community events.

DEPARTMENT STAFFING

Department Staffing / Library							
Staffing:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	Diff. (fte)
Library Director (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Assistant Director	1.00	1.00	0.00	0.00	0.00	0.00	0.00

Department Staffing / Library							
Staffing:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	Diff. (fte)
Admin Secretary	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Dir Ofc Facs (1)	0.00	1.00	1.00	1.00	1.00	1.00	0.00
Dir of Tech Svcs (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Dir of Ref Svcs (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Dir Chldrn Svcs (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Dir Circulation (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Reference Librarian (3)	3.00	3.00	3.00	3.00	3.00	3.00	0.00
Young Adult Librarian (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Library Maintenance (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Children's Librarian (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Technical Aide (2)	1.00	1.00	1.08	1.10	1.10	1.10	0.00
Circulation Rep.(3)	4.00	4.00	4.92	4.00	4.00	3.00	(1.00)
Dir of Extension Svcs	1.00	1.00	1.00	0.00	0.00	0.00	0.00
Circ. Desk Aide	1.00	1.00	0.00	0.00	0.00	0.00	0.00
Page (6)	4.25	4.25	3.46	2.54	2.54	2.60	0.06
Security Page	0.50	0.50	1.00	1.00	1.00	0.00	(1.00)
Public Services Coord (2)	0.00	0.00	2.00	2.00	2.00	2.00	0.00
Pub/Outrch Liaison (1)	0.68	1.00	1.00	1.00	1.00	1.00	0.00
Computer System Admin (1)	0.63	0.67	0.58	0.63	0.63	0.23	(0.40)
CR/Branch Aide (11)	5.00	5.00	4.62	5.54	5.54	5.07	(0.47)
Total Staffing (38)	31.06	31.42	31.65	29.80	29.80	27.00	(2.80)

TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / Library							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	1,636,904	1,243,942	1,762,043	1,714,803	1,646,241	1,690,068	-1%
Supplies	71,936	102,023	86,502	139,809	121,753	69,075	-51%
Services	368,788	372,017	998,181	527,684	464,836	488,131	-7%
Other	349,455	239,653	336,458	313,608	253,190	224,850	-28%
Capital	-	834	-	-	-	-	---
Transfers	95,401	54,853	264,986	127,070	127,070	110,000	-13%
Contingency	-	-	(70)	23,478	713	149,000	535%
Total Department	2,522,484	2,013,322	3,448,100	2,846,452	2,613,803	2,731,124	-4%

Total Department Expenditures by Fund / Library							
Expense by Fund:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Gaming	45,365	12,700	200,000	50,000	50,000	50,000	0%
Library Fund	2,477,119	1,954,814	2,813,931	2,796,452	2,563,803	2,681,124	-4%
Capital	-	45,808	434,169	-	-	-	---
Total Department	2,522,484	2,013,322	3,448,100	2,846,452	2,613,803	2,731,124	-4%



ROCK ISLAND
ILLINOIS

GOVERNMENTAL FUNDS

Governmental funds are the funds through which most governmental functions typically are financed. They are often referred to as "source and use" funds. The fund types included in this category are General, Special Revenue and other special revenue (non-major) funds, Capital Projects, and Debt Service.



ROCK ISLAND
ILLINOIS

GENERAL FUND

The General Fund is used to account for all financial transactions not properly included in other funds. Property tax, sales tax, state income tax, replacement tax, permit fees, general government, charges for services and rental income provide the majority of revenue to this type of fund. The General Fund is utilized by all areas of the City except for the Martin Luther King Jr. Center, Parks and Recreation, and Library. The majority of expenditures from these funds are payroll related.

The following funds are tracked separately for ease of management. However, they are consolidated as the General Fund per acceptable governmental accounting practices:

General Fund (101)	Police Contributions Fund (273)
DUI Fine Law Fund (225)	Elderly Service Contributions Fund (274)
Court Supervision Fund (226)	Labor Day Parade (276)
Crime Laboratory Fund (227)	ESO Christmas Tour Fund (277)
Honor Guard contributions Fund (271)	Adopt-A-School Fund (278)
D.A.R.E. Fund (272)	Fire Donations Fund (279)

TOTAL GENERAL FUND REVENUE

General Funds (101,225,226,227,271,272,273,274,276,277,278,279) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Property Taxes	7,186,047	6,849,476	6,777,044	6,905,780	6,890,846	7,169,931	4%
State & Local Taxes	17,605,753	12,966,962	17,700,181	18,045,056	17,552,309	17,764,575	-2%
Business Lic & Permits	444,491	235,494	404,945	407,700	399,050	396,450	-3%
Non-Business Lic/Permits	727,738	584,624	513,679	501,100	412,486	472,300	-6%
Grants	97,677	61,605	49,605	104,200	63,886	6,379	-94%
Charges for Services	5,041,154	4,084,673	5,822,935	4,489,468	4,846,827	4,556,224	1%
Program Fees	1,648	825	745	655	655	650	-1%
Rents & Royalties	69,796	47,612	51,002	48,876	92,778	62,525	28%
Transfers	5,957,182	4,893,029	7,102,412	6,972,166	7,013,466	5,434,949	-22%
Investments & Loans	30,042	14,798	33,087	34,504	56,822	34,682	1%
Contributions & Donations	65,417	97,488	11,062	7,731	11,943	7,900	2%
Reimbursements	162	152	229	150	350	150	0%
Sale of Fixed Assets	5,946	1,488	8,558	6,000	2,937	6,000	0%
Proceeds from LT Liab	707	7,767	6,800	7,750	6,930	6,800	-12%
Other	37,178	21,562	43,849	109,263	50,847	57,000	-48%
Total Fund	37,270,938	29,867,555	38,526,133	37,640,399	37,402,132	35,976,515	-4%

REVENUE ANALYSIS

- Grant revenue has decreased substantially due to several grant awards not yet being awarded for CY 2017. While it is anticipated that the grants received in the current year will be awarded again in CY 2017, their status is currently undetermined.
- Rents & Royalties has increased as the budgeted revenue generated by the railroad lease and three farm leases is now being tracked more accurately.
- Transfers has decreased primarily due to a significant reduction for CY 2017 in the transfer from the Capital Improvement fund as compared to what was available in CY 2016.

- Proceeds from Long Term Liabilities will see a reduction due to slight decrease in the use of the City's purchase cards thus lowering the rebate their use generates.
- Other revenue estimate has been lowered from CY 2016 as the projected amount of bad debt to be collected was overestimated for that year.

TOTAL GENERAL FUND EXPENDITURES

General Funds (101,225,226,227,271,272,273,274,275,276,277,278,279) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	23,102,620	18,463,832	25,284,402	25,301,837	25,408,534	26,507,476	5%
Supplies	984,076	793,445	1,229,163	1,037,037	951,492	1,065,299	3%
Services	7,718,021	6,401,385	9,119,391	7,936,797	7,165,492	6,268,106	-21%
Other	164,477	131,014	253,499	444,132	321,255	350,333	-21%
Programs	48,860	23,872	60,387	70,342	70,331	50,000	-29%
Capital	348,495	305,808	78,737	69,061	69,061	-	-100%
Transfers	2,484,513	2,664,166	2,394,599	714,462	1,010,543	377,602	-47%
Contingency	1,452,930	1,385,728	2,089,702	1,711,340	2,304,915	1,952,090	14%
Total Department	36,303,992	30,169,250	40,509,880	37,285,008	37,301,623	36,570,906	-2%

EXPENDITURE ANALYSIS

For CY 2017 a concerted effort has been made to reduce expenditures across the board in the General Fund. The following areas have seen reduction of 10% or more due to these efforts and the additionally noted changes:

- Services is projected to decrease due to not funding the City marketing program in CY 2017 as existing funds are available for this purpose and by shifting \$500,000 in street maintenance expenditures to the Capital Improvement Fund using excess bond revenue.
- Other is down due to a lowering of CED contributions.
- Programs consists of the budgeting of \$50,000 for social service organizations. The amount in CY 2016 appears larger due to expenditures originally budgeted in CY 2015 carrying over to CY 2016 where they were subsequently paid out.
- Capital has decreased as there are no capital expenditures budgeted for CY 2017 in the General funds.
- Transfers has decreased as the transfer to the Parks Department is lower because the department has reduced maintenance costs related to Schwiebert Park, entry ways, and downtown.
- Contingency has increased as contingency budgets in both the Finance Department and the Fire Department have been increased for CY 2017 to cover bad debt and unanticipated expenditures.

What follows is a review of the General Fund expenditures for the following departmental units:

Mayor & Council	Information Technology
City Clerk	Community & Economic Development
General Administration	Police
Human Resources	Fire
Finance	Public Works

MAYOR & CITY COUNCIL DEPARTMENT

The Mayor and City Council are the governing body of the City of Rock Island. Policies affecting both daily and long-term City operations are reviewed and established by the Mayor and the City Council. Long-range planning strategies are developed in an effort to maintain the level of services and improve the quality of life for residents. These plans are implemented through various departmental activities.

MAYOR & COUNCIL EXPENDITURES

General Funds Expenditure / Mayor - City Council							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	101,961	71,256	83,702	107,844	93,343	110,296	2%
Supplies	275	1,136	1,479	1,520	1,346	970	-36%
Services	23,249	28,162	37,811	38,441	33,203	37,587	-2%
Other	10,567	8,916	10,079	24,403	16,423	21,680	-11%
Transfers	-	-	-	1,450	1,450	-	-100%
Total Department	136,052	109,470	133,071	173,658	145,765	170,533	-2%

EXPENDITURE ANALYSIS

The Supplies category includes the purchase of new and replacement communications equipment which is down slightly for CY 2017. Services is down due to a lowering of general liability insurance costs. Other has been lowered as the contribution expenditure in the 6th Ward is not needed in CY 2017. Transfers has been reduced as the transfers to the Parks Department and Martin Luther King Center were one time expenditures in CY 2016.



ROCK ISLAND
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CITY CLERK DEPARTMENT

The City Clerk's Office prepares the City Council Meeting Agendas and Minutes; tracks and files City ordinances and contracts; signs all licenses, ordinances, contracts and other official documents; issues approximately thirty types of licenses, is the Municipal Election Official and Freedom of Information Officer for the City; coordinates, tracks and files all Freedom of Information requests and responses; coordinates the list of names and addresses as required for Statement of Economic Interest, administers oaths and responds to numerous customer requests and inquiries daily.

CITY CLERK EXPENDITURES

General Funds Expenditure / City Clerk							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	63,537	48,695	69,939	71,994	80,573	74,032	3%
Supplies	1,803	2,389	2,974	3,491	3,402	3,450	-1%
Services	1,432	1,216	1,312	1,901	1,639	1,910	0%
Other	3,935	2,431	1,845	5,697	4,756	4,000	-30%
Total Department	70,707	54,731	76,070	83,083	90,370	83,392	0%

EXPENDITURE ANALYSIS

The increase in Personnel costs reflects a general wage increase. Supplies has decreased slightly due to a reduction in the purchase of small office equipment. Other has been reduced as the contribution to the QC Marathon in CY 2016 was a onetime expenditure.



ROCK ISLAND
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GENERAL ADMINISTRATION DEPARTMENT

General Administration represents those activities that focus on the overall management of the City of Rock Island. The City Manager is appointed by the City Council to administer the established policies, oversee the day-to-day operations and provide management support and information to the Mayor and City Council to assist them in making informed decisions.

GENERAL ADMINISTRATION EXPENDITURES

General Funds Expenditure / General Administration							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	307,556	245,814	339,083	364,748	392,174	324,783	-11%
Supplies	4,980	1,044	2,562	3,358	2,418	2,800	-17%
Services	61,844	38,691	69,654	35,757	31,891	26,641	-25%
Other	4,014	3,628	8,982	9,400	8,138	7,200	-23%
Transfers	-	-	98,308	194,628	194,628	-	-100%
Total Department	378,394	289,177	518,589	607,891	629,249	361,424	-41%

EXPENDITURE ANALYSIS

Personnel has been reduced as it is anticipated that the Assistant to the City Manager position will be held open for a six month period pending a decision on the staffing of this position. Additionally, that position is expected to transfer to the Community and Economic Development Department during CY 2017. Supplies has been reduced by lowering planned expenditures for food. Services is down as the budget for marketing of the City has been eliminated as current gaming supported funding is available in CY 2016 for carryover to CY 2017. Other has decreased as there has been a reduction in Labor Day Parade expenditure having to do with the purchase of promotional items. Transfers is not budgeted for CY 2017 as the expenditure in CY 2016 consisted of a onetime return of unused Gaming funds to fund 223.



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HUMAN RESOURCES DEPARTMENT

The Human Resources Department provides support in all employee related matters from hiring through retirement. The department further handles benefits administration including health care and other ancillary services. The department is also responsible for risk management activities pertaining to workers' compensation, general liability and unemployment. The department contains three divisions: Administration, Personnel Services, and Insurance. The general fund represents 8% of the overall HR Department budget (\$7.837 million dollars). The self-insurance fund and health insurance fund (including the cafeteria plan) represents 17% and 75%, respectively.

HUMAN RESOURCES ADMINISTRATION EXPENDITURES

General Funds Expenditure / Human Resources - Administration							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	180,855	139,697	200,477	205,115	205,452	187,744	-8%
Supplies	8,818	7,633	6,706	7,763	10,249	7,700	-1%
Services	211,051	154,267	338,812	403,578	402,562	292,990	-27%
Other	2,671	3,284	3,639	3,356	3,354	4,522	35%
Total Department	403,395	304,881	549,634	619,812	621,617	492,956	-20%

EXPENDITURE ANALYSIS

HR Administration overall expenses will decrease 20% in CY 2017. Services will decrease 27% primarily due to a lower number of projected lawsuits and corresponding expenses regarding city attorney legal services. Other will increase by 35% due to increases in the service award program costs and dues to various organizations.

PERSONNEL SERVICES EXPENDITURES

General Funds Expenditure / Human Resources - Personnel Services							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	59,855	49,330	69,648	67,818	67,933	55,676	-18%
Supplies	741	529	904	986	985	1,140	16%
Services	102,704	117,910	318,688	116,140	116,118	107,914	-7%
Other	2,159	2,293	2,859	1,180	1,180	1,100	-7%
Total Department	165,459	170,062	392,099	186,124	186,216	165,830	-11%

EXPENDITURE ANALYSIS

Personnel Services overall expenses will decrease 11% in CY 2017. Personnel will decrease 18% due to the lower starting salary of the Human Resource Assistant and a reduction in professional development. Supplies will increase 16% due to higher food for human charges. Human Resources purchases food for managerial interviews and special events such as quarterly blood drives and the United Way luncheon.



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FINANCE DEPARTMENT

The vast majority of the Finance Department budget is contained within the General Fund. This also includes expenditures related to the Adopt a School fund (278), which prior to CY 2015 had been included under the General Administration Department. The remainder of the Finance Department expenditures can be found in the Capital Improvement Fund (301), which consists of a transfer to address the reduced revenue in the General Fund for CY 2017, and in the Debt Service Fund (405), which consists of funds to cover the legal and financial services related to the issuance of bonds.

FINANCE ADMINISTRATION EXPENDITURES

General Funds Expenditure / Finance - Administration							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	135,654	106,315	145,268	120,404	118,485	134,379	12%
Supplies	1,798	1,811	2,365	2,756	2,246	2,295	-17%
Services	90,625	160,997	118,573	34,774	33,082	21,387	-38%
Other	5,086	1,813	4,651	10,833	5,750	8,544	-21%
Transfers	2,219,361	2,486,266	2,127,164	336,274	632,355	300,402	-11%
Contingency	7	(8)	85	56,340	86	252,090	347%
Total Department	2,452,531	2,757,194	2,398,106	561,381	792,004	719,097	28%

EXPENDITURE ANALYSIS

Personnel is up as the Finance Director position will be filled full time in CY 2017, thus eliminating the savings from CY 2016 when the position was vacant for a time. Supplies has decreased as reductions have been made in general office supplies and office equipment. Services is down as the expenditure designated for the cost allocation study is not needed in CY 2017. Other has decreased due to the elimination of some dues for CY 2017. Transfers is lower as the transfer from the General Fund to the Park & Recreation Fund is being reduced. This is the result of lower costs for Schwiebert Park, entry way, and downtown maintenance, which this transfer supports. Contingency reflects the goal to budget an amount equal to 1% of the total general fund expenditure budget for CY 2017 as contingency funds.

CUSTOMER SERVICE EXPENDITURES

General Funds Expenditure / Finance - Customer Service Center							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	238,587	185,918	306,829	277,376	274,049	311,595	12%
Supplies	845	2,173	996	68	68	-	-100%
Services	150,926	96,807	244,811	279,002	242,824	226,542	-19%
Other	250	150	250	100	100	-	-100%
Contingency	100	-	-	5,000	-	-	-100%
Total Department	390,708	285,048	552,886	561,546	517,041	538,137	-4%

EXPENDITURE ANALYSIS

Personnel has increased due to higher benefit costs and a general wage increase. Supplies is down due to the elimination of all office equipment purchases for this area. Services has decreased as the Finance Intern position has been eliminated from the budget for CY 2017. Other is lower as IGFOA dues have been removed from the budget. Contingency has been reduced as bad debt is not budgeted.

ACCOUNTING SERVICES EXPENDITURES

General Funds Expenditure / Finance - Accounting Services							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	374,669	296,721	417,512	402,982	401,265	414,725	3%
Supplies	468	-	141	176	176	-	-100%
Services	114,098	87,696	108,902	121,654	116,785	124,561	2%
Other	19,003	21,878	30,068	28,009	25,519	28,619	2%
Total Department	508,238	406,295	556,623	552,821	543,745	567,905	3%

EXPENDITURE ANALYSIS

Supplies is down due to the elimination of all office equipment purchases for this area.

INFORMATION TECHNOLOGY DEPARTMENT

Roughly 75% of the Information Technology (IT) Department is funded by the General Fund. Additionally for CY 2017, 25% of the IT Department budget is funded by Gaming/Capital to be used for computer equipment replacement and the software support contracts.

INFORMATION TECHNOLOGY ADMINISTRATION EXPENDITURES

General Funds Expenditure / Information Technology - Administration							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	211,874	174,975	226,106	240,466	233,492	224,186	-7%
Services	4,991	4,200	4,373	6,169	6,169	6,435	4%
Other	165	150	250	350	250	350	0%
Total Department	217,030	179,325	230,729	246,985	239,911	230,971	-6%

EXPENDITURE ANALYSIS

The 7% decrease in Personnel costs is due to the retirement of a long time employee of the IT Department in CY 2016, and leaving this employee's position open half way into 2017.

INFORMATION TECHNOLOGY SERVICES EXPENDITURES

General Funds Expenditure / Information Technology - Information Technology Services							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	368,857	280,072	407,907	431,609	410,209	397,951	-8%
Supplies	172,805	148,351	166,152	191,784	140,364	152,370	-21%
Services	196,152	153,709	259,319	326,737	232,677	264,111	-19%
Other	71,118	55,320	69,456	79,089	62,388	73,900	-7%
Capital	268,380	237,952	75,432	69,061	69,061	-	-100%
Transfers	-	-	7,485	11,062	11,062	-	-100%
Total Department	1,077,312	875,404	985,751	1,109,342	925,761	888,332	-20%

EXPENDITURE ANALYSIS

Personnel costs are down primarily due to a retirement and an open position. Supplies are down 21% due to a reduction in general office supplies. Equipment replacement remains stable for CY 2017. Most other supplies are either the same or lower given several projects have been completed. Services is also down 19% due to the completion of various projects. No Capital or Transfers are included in the CY 2017 IT budget.

INFORMATION TECHNOLOGY GEOGRAPHICAL INFORMATION SYSTEMS
EXPENDITURES

General Funds Expenditure / Information Technology - Information Technology GIS							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	42,776	33,369	47,243	50,797	46,984	45,306	-11%
Supplies	100	4,046	-	-	-	-	---
Services	73,336	79,938	103,477	140,729	114,316	135,500	-4%
Other	100	22	-	-	-	-	---
Total Department	116,312	117,375	150,720	191,526	161,300	180,806	-6%

EXPENDITURE ANALYSIS

Personnel costs are down related primarily to a retirement and an open position. The Services area appears to have a 4% decrease as compared to CY 2016, however service costs are expected to rise in 2017 due primarily to the change in status of the Public Works application "Cityworks" to an Enterprise deployment.

COMMUNITY AND ECONOMIC DEVELOPMENT DEPARTMENT

The CED Department utilizes the General Fund for overhead costs associated with running each division.

CED ADMINISTRATION EXPENDITURES

General Funds Expenditure / Community & Economic Development - Administration							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	52,478	70,109	69,559	66,597	74,455	45,647	-31%
Supplies	3,025	1,149	540	611	540	700	15%
Services	39,779	29,514	12,499	16,001	15,741	16,049	0%
Other	2,937	3,655	2,843	3,143	2,328	3,400	8%
Total Department	98,219	104,427	85,441	86,352	93,064	65,796	-24%

EXPENDITURE ANALYSIS

Personnel expenditures will decrease due to the vacant staffing positions carried into CY2017. Supplies has increased to cover general office supply expenditures.

ECONOMIC DEVELOPMENT DIVISION EXPENDITURES

General Funds Expenditure / Community & Economic Development - Economic Development							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	41,775	42,919	70,669	75,740	64,805	128,838	70%
Supplies	404	256	975	487	445	700	44%
Services	4,436	3,800	8,073	13,468	7,310	8,991	-33%
Other	14,211	30	80,804	231,015	148,934	159,835	-31%
Programs	-	615	8,248	5,578	5,567	-	-100%
Transfers	218,681	150,000	5,122	-	-	-	---
Total Department	279,507	197,620	173,891	326,288	227,061	298,364	-9%

EXPENDITURE ANALYSIS

Personnel expenditures will increase due to filling the position that has been vacant for the last five years and the re-calculation and re-allocation of personnel fund splits. Supplies has increased to cover general office supply expenditures. Services has been reduced due to a reduction in property management services. The reduction in Other is the result of a onetime contribution to Rock Island Economic Growth in CY 2016. Programs is down due to a onetime CED land purchase in CY 2016 that is not budgeted in CY 2017.

PLANNING AND REDEVELOPMENT DIVISION EXPENDITURES

General Funds Expenditure / Community & Economic Development - Planning/Zoning/Historic Preservation							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	317,689	219,011	302,702	282,125	279,841	253,506	-10%
Supplies	1,132	1,560	676	812	769	900	11%
Services	8,016	6,645	9,263	10,739	8,956	9,164	-15%
Other	1,660	410	2,081	1,984	229	954	-52%
Total Department	328,497	227,626	314,722	295,660	289,795	264,524	-11%

EXPENDITURE ANALYSIS

Personnel expenditures will decrease due to the vacant staffing positions carried into CY2017 and the re-calculation and re-allocation of personnel fund splits. Supplies has increased to cover general office supply expenditures. Services is down due to a onetime expenditure for consulting services that will not be needed in CY 2017. The reduction in Other is due to the elimination of some membership dues.

General Funds Expenditure / Community & Economic Development - Neighborhood Redevelopment							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	783	14,666	2,031	19,586	24,452	123,558	531%
Services	1,378	5,935	3,582	3,536	2,936	5,094	44%
Other	-	-	-	-	-	150	NEW
Programs	48,860	23,257	52,139	64,764	64,764	50,000	-23%
Transfers	-	-	173	9,754	9,754	-	-100%
Total Department	51,021	43,858	57,925	97,640	101,906	178,802	83%

EXPENDITURE ANALYSIS

Personnel costs will increase due to the re-calculation and re-allocation of personnel fund splits. With the positions switching over to being supported more by the General Fund, this increases all other related line items. Services has increased due a rise in operating lease costs. Other is new to cover notary public costs. The reduction in Programs is for the \$50,000 in annual contributions to various service organizations. This area was higher in CY 2016 due to the carryover of expenditures from the prior fiscal year. Transfer is not needed for CY 2017 as this is normally only used if there are excess gaming funds to be returned to fund 223.

General Funds Expenditure / Community & Economic Development - Inspection Services							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	377,922	334,765	483,189	484,251	469,024	517,057	7%
Supplies	2,520	2,661	1,692	10,006	8,845	2,350	-77%
Services	23,361	16,016	26,850	30,705	22,356	23,202	-24%
Other	2,639	1,910	3,684	4,372	2,711	2,645	-40%

General Funds Expenditure / Community & Economic Development - Inspection Services

Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Contingency	201	-	2,838	-	(1,391)	-	---
Total Department	406,643	355,352	518,253	529,334	501,545	545,254	3%

EXPENDITURE ANALYSIS

Personnel costs increased slightly due to an increase in benefits and a general wage increase. Supplies and all other line items were reduced to assist with balancing the General Fund budget and to bring them more in line with actual past expenditures.

General Funds Expenditure / Community & Economic Development - Rental Inspection Services

Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	178,496	90,619	31,702	76,690	127,597	116,114	51%
Services	9,726	7,007	5,385	68,063	55,881	11,016	-84%
Total Department	188,222	97,626	37,087	144,753	183,478	127,130	-12%

EXPENDITURE ANALYSIS

Personnel costs increased due to fund reassignment to match employment functions per HUD. Services has been reduced due to a decrease in anticipated building and grounds service contract expenditures.



ROCK ISLAND
ILLINOIS

POLICE DEPARTMENT

The Police Department utilizes a variety of funds in addition to the General Fund to track revenues and expenditures in this category though the majority of the expenditures detailed below are budgeted in the General Fund. These additional funds utilized by the Police Department consist of the DUI Fine Law fund, Court Supervision fund, Crime Laboratory fund, DARE fund, Police Contributions fund, and Elderly Service Contributions fund. Each of these funds is used for a specific purpose with some of these funds being regulated by state law.

POLICE ADMINISTRATION EXPENDITURES

General Funds Expenditure / Police - Administration							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	507,477	413,669	563,108	585,294	588,307	611,241	4%
Supplies	6,736	4,178	7,216	9,575	9,521	7,937	-17%
Services	320,771	260,517	362,171	380,461	378,701	363,163	-5%
Other	6,006	3,714	5,667	8,196	7,141	6,670	-19%
Total Department	840,990	682,078	938,162	983,526	983,670	989,011	1%

EXPENDITURE ANALYSIS

Supplies has decreased 17% and Other has decreased 19% as the result of a decrease in the purchase of supplies and promotional materials which were associated with the construction of the new police facility.

PATROL EXPENDITURES

General Funds Expenditure / Police - Patrol							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	6,095,792	4,931,091	6,223,628	6,144,606	6,162,207	6,303,386	3%
Supplies	9,288	13,504	189,663	22,891	17,796	184,990	708%
Services	491,349	415,146	674,568	382,893	247,474	477,055	25%
Other	5,270	3,776	5,291	5,301	5,301	5,300	0%
Transfers	-	-	15,608	-	-	-	---
Total Department	6,601,699	5,363,517	7,108,758	6,555,691	6,432,778	6,970,731	6%

EXPENDITURE ANALYSIS

The increase in Supplies is due to adding body cameras for the CY 2017 budget. The 25% increase in Services is due to a rise in fleet maintenance and fleet amortization costs for the Patrol Division.

MAJOR CRIME EXPENDITURES

General Funds Expenditure / Police - Major Crime							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	1,097,429	795,649	1,115,989	1,235,374	1,216,096	1,285,936	4%
Supplies	1,970	679	1,482	1,830	1,003	2,575	41%
Services	35,308	27,620	39,597	26,976	28,234	29,072	8%
Other	653	572	2,078	1,365	1,230	1,595	17%
Transfers	10,084	-	-	-	-	-	---
Total Department	1,145,444	824,520	1,159,146	1,265,545	1,246,563	1,319,178	4%

EXPENDITURE ANALYSIS

The 44% increase in Supplies is due to the need to purchase filters for the new "Superglue" fingerprint fuming cabinet. Other has increased 17% to cover the cost of a controlled substance license and state lab fees associated with the Police Criminalist position.

NARCOTICS/VICE EXPENDITURES

General Funds Expenditure / Police - Narcotics-Vice							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	631,701	478,791	980,490	1,371,188	1,293,191	1,513,987	10%
Services	14,508	11,894	23,497	18,693	18,382	13,638	-27%
Transfers	-	-	-	1,149	1,149	-	-100%
Total Department	646,209	490,685	1,003,987	1,391,030	1,312,722	1,527,625	10%

EXPENDITURE ANALYSIS

The decrease in Services is attributed to a decrease in fleet maintenance and internal copy/printing charges. Transfers has been eliminated for CY 2017 as the CY 2016 expenditure was a onetime transfer of funds to the Federal Drug Prevention Fund.

JUVENILE INVESTIGATION EXPENDITURES

General Funds Expenditure / Police - Juvenile							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	670,347	558,628	720,404	719,325	709,901	861,357	20%
Supplies	390	-	63	20	20	160	700%
Services	14,808	12,899	19,715	13,796	11,928	14,053	2%
Other	376	25	272	130	100	300	131%
Total Department	685,921	571,552	740,454	733,271	721,949	875,870	19%

EXPENDITURE ANALYSIS

The reason for the increase in Personnel cost is the result of moving the School Resource Officer's (SRO) salary related expenses back to the General Fund (101). Previously a portion of the SRO's salary came from the State Drug Fund (224) but because of reduced funding in this fund the salary expenses have been returned to the General Fund. Supplies has increase due to an increase in general office supplies. The increase in Other is to cover the dues for the Boy Scouts Explorer unit sponsored by the Police Department.

COMMUNITY SERVICES EXPENDITURES

General Funds Expenditure / Police - Community Services							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	182,046	147,308	199,291	208,822	206,686	211,387	1%
Supplies	-	72	308	610	110	620	2%
Services	16,716	12,927	21,477	21,806	13,874	22,693	4%
Other	103	35	35	138	138	35	-75%
Total Department	198,865	160,342	221,111	231,376	220,808	234,735	1%

EXPENDITURE ANALYSIS

The decrease in Other is attributed to a decrease in the amount of dues that need to be paid this coming year.

RESOURCE SERVICES EXPENDITURES

General Funds Expenditure / Police - Resource Services							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	219,197	160,733	204,927	225,135	220,946	243,108	8%
Supplies	46,656	19,459	22,114	47,208	46,679	39,115	-17%
Services	146,148	110,072	131,537	143,082	125,728	155,971	9%
Other	375	6,525	6,525	7,375	7,375	7,500	2%
Total Department	412,376	296,789	365,103	422,800	400,728	445,694	5%

EXPENDITURE ANALYSIS

The decrease in Supplies is due to the purchase of a shredder during CY 2016 which will have reduced costs for its operation in CY 2017.

COMMUNICATIONS EXPENDITURES

General Funds Expenditure / Police - Communications							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	929,992	713,322	996,158	1,006,523	1,006,073	1,045,160	4%
Supplies	6,868	-	1,964	254	-	2,285	800%
Services	97,413	82,775	147,961	136,456	130,122	80,607	-41%
Other	-	-	-	31	31	-	-100%
Capital	-	27,856	-	-	-	-	---
Total Department	1,034,273	823,953	1,146,083	1,143,264	1,136,226	1,128,052	-1%

EXPENDITURE ANALYSIS

Supplies has increased as \$2,000 has been added to cover the cost of miscellaneous communication equipment repair not covered by warranty. The decrease in Other is because there are no dues this coming year.

TECHNICAL SERVICES EXPENDITURES

General Funds Expenditure / Police - Technical Services							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	176,385	144,341	169,796	174,763	173,101	174,698	0%
Supplies	1,848	1,407	4,623	5,547	4,190	4,865	-12%
Services	5,006	3,017	3,243	3,293	2,925	7,182	118%
Other	-	-	803	2,137	2,137	1,400	-34%
Total Department	183,239	148,765	178,465	185,740	182,353	188,145	1%

EXPENDITURE ANALYSIS

The decrease in Supplies is due to a reduction in filters needed for the drying cabinets. The increase in Services is due to an increase in telephone services set by the Information Technology Department, as well as in operating service contracts for the three Livescan Machines. The reduction in Other is from a decrease in fees paid to the Sex Offender Management Board Fund.

RECORDS EXPENDITURES

General Funds Expenditure / Police - Records							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	266,852	199,370	270,693	253,767	249,720	278,103	10%
Services	3,368	1,898	2,685	3,882	2,183	2,903	-25%
Contingency	-	-	100	-	-	-	---
Total Department	270,220	201,268	273,478	257,649	251,903	281,006	9%

EXPENDITURE ANALYSIS

Personnel has increased due to higher benefit costs and a general wage increase. The decrease in Services for Records is due to a reduction in telephone services fees set by the Information Technology Department and internal copy/printing charges.

POLICE AND FIRE COMMISSION

General Funds Expenditure / Police - Police & Fire Commission							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Services	9,255	6,871	5,305	17,440	17,190	13,300	-24%
Other	375	375	375	375	375	550	47%
Total Department	9,630	7,246	5,680	17,815	17,565	13,850	-22%

EXPENDITURE ANALYSIS

The decrease in Services within the Police and Fire Commission expenditures is due to the reduction in consultant services as the Police Department will not be conducting new applicant or promotional testing this coming year. Other has increased to cover the cost of new Police and Fire Commission Manuals.



ROCK ISLAND
ILLINOIS

FIRE DEPARTMENT

Over 98% of the Fire Department's budget for CY 2017 is budgeted in the General Fund. Just 0.46% is in the Foreign Fire Tax Fund and 1.11% is in the Gaming Fund. General Fund expenditures include all expenditures required for the day to day operations of the department with the highest area of expenditures having to do with personnel costs.

FIRE ADMINISTRATION EXPENDITURES

General Funds Expenditure / Fire - Administration							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	1,030,695	831,611	1,222,556	1,237,820	1,220,854	1,296,988	5%
Supplies	13,547	7,351	14,233	11,394	8,177	12,310	8%
Services	245,034	105,977	222,367	167,606	153,960	257,337	54%
Other	319	846	575	1,269	811	75	-94%
Capital	-	-	3,305	-	-	-	---
Total Department	1,289,595	945,785	1,463,036	1,418,089	1,383,802	1,566,710	10%

EXPENDITURE ANALYSIS

The increase in Services reflects the addition of funds in Fleet Amortization for CY 2017, increases in the cost of utilities, and services and contracts needed for building and grounds maintenance for all stations. The decrease in Other reflects cuts made to reference materials and membership dues. There are no Capital expenditures in CY 2017.

FIRE / EMERGENCY SERVICES EXPENDITURES

General Funds Expenditure / Fire - Fire/Emergency Services							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	2,589,338	2,113,378	3,004,433	3,002,096	3,256,638	3,251,677	8%
Supplies	22,079	23,328	26,257	23,704	16,562	36,898	56%
Services	374,001	297,230	445,648	270,262	214,606	275,884	2%
Other	2,865	2,964	2,560	2,865	2,975	2,115	-26%
Capital	-	25,000	-	-	-	-	---
Transfers	-	-	-	65,000	65,000	-	-100%
Total Department	2,988,283	2,461,900	3,478,898	3,363,927	3,555,781	3,566,574	6%

EXPENDITURE ANALYSIS

The Personnel increase of 8% relates to increases in scheduled overtime and rising pension costs. The decrease in Supplies reflects a lower amount of equipment needed in CY 2017 for fire suppression activities. The decrease in Other reflects cuts made to reference materials and professional journals. Transfers will not be needed in CY 2017 as this was a onetime transfer of unused gaming funds to fund 223 in CY 2016.

FIRE PREVENTION EXPENDITURES

General Funds Expenditure / Fire - Fire Prevention							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	783,984	633,185	933,973	943,636	944,032	992,867	5%
Services	4,136	3,036	4,420	1,758	1,088	5,339	204%
Other	2,817	2,564	3,717	1,891	1,821	3,240	71%
Total Department	790,937	638,785	942,110	947,285	946,941	1,001,446	6%

EXPENDITURE ANALYSIS

The increase in Services reflects the addition of funds in Fleet Amortization for CY 2017, a mobile hotspot for the Fire Marshal, and promotional publications needed for fire prevention activities. The increase in Other reflects promotional materials needed for public education activities, which were cut in the CY 2016 budget.

AMBULANCE EXPENDITURES

General Funds Expenditure / Fire - Ambulance							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	2,455,812	1,997,090	2,758,197	2,985,378	2,951,240	3,124,121	5%
Supplies	113,014	66,936	78,660	103,374	102,901	96,500	-7%
Services	167,157	157,685	195,709	117,639	115,151	148,905	27%
Other	1,823	2,164	1,441	7,156	6,912	1,850	-74%
Capital	80,115	15,000	-	-	-	-	---
Contingency	1,452,622	1,385,736	1,890,926	1,650,000	2,306,220	1,700,000	3%
Total Department	4,270,543	3,624,611	4,924,933	4,863,547	5,482,424	5,071,376	4%

EXPENDITURE ANALYSIS

The Personnel increase is related to an expected severance payout and rising pension costs. The decrease in Supplies reflects cost savings that were identified by the EMS Coordinator. The increase in Services is from an increase in expected fleet maintenance costs along with the addition of funds for Fleet Amortization. The decrease in Other is due to a budget adjustment that was made in the CY 2016 budget for licenses and certifications. There are no Capital expenditures for CY 2017.

PUBLIC WORKS DEPARTMENT

Public Works Administration provides the general supervision, planning, and management of the Public Works Department. The major responsibilities include street maintenance, solid waste collection, production and distribution of drinking water, collection and treatment of wastewater, stormwater management, municipal engineering, fleet maintenance, electrical maintenance, building maintenance, right-of-way maintenance, flood levee maintenance and the Sunset Marina.

PUBLIC WORKS ADMINISTRATION EXPENDITURES

General Funds Expenditure / Public Works - Administration							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	633,507	522,535	715,380	627,696	624,669	548,959	-13%
Supplies	20,085	15,362	16,078	17,099	15,009	18,530	8%
Services	501,199	405,859	493,765	467,556	447,384	404,529	-13%
Other	1,045	1,239	2,034	1,721	1,672	2,179	27%
Transfers	36,387	27,900	68,411	46,669	46,669	40,000	-14%
Total Department	1,192,223	972,895	1,295,668	1,160,741	1,135,403	1,014,197	-13%

EXPENDITURE ANALYSIS

Personnel costs are down due to the eliminations of two, long vacant positions and a number of other positions that will be open for a portion of CY 2017. Services is down as engineering services costs have been reduced. Other has increased to cover dues and license/certification expenditures. Transfers reflect a reduction in the transfer to the Engineering Division.

BUILDING MAINTENANCE EXPENDITURES

General Funds Expenditure / Public Works - Building Maintenance							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	113,302	109,046	171,236	146,405	144,158	169,175	16%
Supplies	22,688	15,545	24,463	29,557	24,396	38,379	30%
Services	295,755	293,419	285,905	449,789	430,031	555,816	24%
Other	1,785	325	485	1,176	1,176	550	-53%
Transfers	-	-	47,964	16,452	16,452	-	-100%
Total Department	433,530	418,335	530,053	643,379	616,213	763,920	19%

EXPENDITURE ANALYSIS

Supply costs are higher due to the expanded building maintenance projects. Service costs are higher due to increased services contracts for the new Police Station and other maintenance contracts. Other has decreased due to a reduction in license/certification costs for CY 2017. Transfers will not be needed in CY 2017 as this was a onetime transfer of unused gaming funds to fund 223 in CY 2016.

STREET MAINTENANCE AND REPAIR EXPENDITURES

General Funds Expenditure / Public Works - Street Maintenance & Repair							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	450,527	396,976	502,592	522,404	519,843	535,469	3%
Supplies	194,316	249,427	252,688	278,429	274,868	211,000	-24%
Services	1,825,262	1,723,400	2,527,686	2,988,017	2,727,912	1,531,735	-49%
Transfers	-	-	9,370	29,662	29,662	37,200	25%
Total Department	2,470,105	2,369,803	3,292,336	3,818,512	3,552,285	2,315,404	-39%

EXPENDITURE ANALYSIS

The decrease in Supplies reflects a reduction in concrete purchases. Services is down due to a decrease in gaming funded street contracts. Transfers has increased as there is a transfer to the Fleet Services Fund to cover the purchase of a mini excavator in CY 2017.

SNOW AND ICE EXPENDITURES

General Funds Expenditure / Public Works - Snow & Ice Control							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	157,979	28,180	112,365	90,892	85,744	97,631	7%
Supplies	227,003	101,588	283,039	209,395	209,279	178,360	-15%
Services	296,070	197,207	137,863	-	-	-	---
Total Department	681,052	326,975	533,267	300,287	295,023	275,991	-8%

EXPENDITURE ANALYSIS

Supplies are significantly lower due to a 40% reduction in salt prices.

REFUSE COLLECTION EXPENDITURES

General Funds Expenditure / Public Works - Refuse Collection							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	583,290	476,674	642,291	-	-	-	---
Supplies	72,298	76,303	80,528	-	-	-	---
Services	926,392	802,039	1,018,970	-	-	-	---
Contingency	-	-	195,753	-	-	-	---
Total Department	1,581,980	1,355,016	1,937,542	-	-	-	---

EXPENDITURE ANALYSIS

In CY 2015, Refuse Collection was moved to Fund 510 so expenditure activity is no longer reported in the General Fund.

LEVEE/ROW MAINTENANCE EXPENDITURES

General Funds Expenditure / Public Works - Levee/ROW Maintenance							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	324,246	261,653	353,442	330,305	326,799	337,771	2%
Supplies	4,315	957	6,000	13,975	12,353	6,100	-56%
Services	230,493	186,726	228,921	250,828	236,426	213,834	-15%
Transfers	-	-	14,994	2,362	2,362	-	-100%
Total Department	559,054	449,336	603,357	597,470	577,940	557,705	-7%

EXPENDITURE ANALYSIS

Supplies were higher in CY 2016 due to a retaining wall project. The lower Services costs reflect less gaming funding for service contracts. Transfers will not be needed in CY 2017 as this was a onetime transfer of unused gaming funds to fund 223 in CY 2016.

MOTOR VEHICLE PARKING EXPENDITURES

General Funds Expenditure / Public Works - Motor Vehicle Parking System							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	89,621	25,902	4,005	4,134	4,085	4,234	2%
Supplies	2,107	1,627	1,762	-	-	-	---
Services	36,057	25,520	22,370	21,118	12,858	25,103	19%
Other	150	-	150	75	-	75	0%
Total Department	127,935	53,049	28,287	25,327	16,943	29,412	16%

EXPENDITURE ANALYSIS

Parking enforcement and administration moved to the Finance Department in CY 2015, so this cost center now reflects only the maintenance of the parking ramps, parking lots, and on-street parking (snow removal, cleaning, utility fees, insurance, etc.) Services are up slightly due to additional repair and maintenance of the parking ramp.

ELECTRICAL MAINTENANCE EXPENDITURES

General Funds Expenditure / Public Works - Electrical Maintenance							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	57,777	120,449	145,882	140,132	140,111	154,828	10%
Supplies	19,154	20,984	29,860	38,357	36,775	49,300	29%
Services	544,711	265,141	432,627	406,052	404,889	350,893	-14%
Total Department	621,642	406,574	608,369	584,541	581,775	555,021	-5%

EXPENDITURE ANALYSIS

Personnel has increased due to a rise in benefit costs and a general wage increase. Supplies are higher due to the need for increased traffic signal supplies. Services has decreased due to a reduction in electrical service and fleet maintenance costs for CY 2017.

SPECIAL REVENUE FUNDS

Special revenue funds are used to account for the proceeds of specific revenue sources or to finance specified activities as required by law or administrative regulation. These funds are utilized to some extent by all departments within the City.

What follows is a review of each of the following Special Revenue Funds along with the expenditures for each fund as utilized by the respective departmental unit(s):

- TIF #1 Downtown Fund (201)
- TIF #2 South 11th Street Fund (202)
- TIF #3 North 11th Street Fund (203)
- TIF #4 Jumer's Casino Rock Island Fund (204)
- TIF #5 Columbia Park Fund (205)
- TIF #7 The Locks Fund (208)
- TIF #8 Watchtower Fund (209)
- TIF #9 1st Street Fund (213)
- Community/Economic Development Fund (207)
- M L King Center Fund (211)
- MLK Facility Improvement Fund (212)
- Motor Fuel Tax Fund (221)
- Foreign Fire Insurance Fund (222)
- Riverboat Gaming Fund (223)
- State Drug Prevention Fund (224)
- US Dept of Justice Grant Fund (241)
- Community Development Block Grant Fund (242)
- Federal Drug Prevention Fund (243)
- Neighborhood Stabilization ARRA Fund (244)
- Schwiebert Park Boat Dock Fund (245)
- Ridgewood Business Park Fund (246)
- Public Library Fund (251)



ROCK ISLAND
ILLINOIS

TIF #1 DOWNTOWN FUND

The legal description of the Downtown TIF encompasses the general area of the Downtown. This TIF (Tax Increment Financing) utilizes property tax revenue generated by properties within this area to support redevelopment, infrastructure, and other TIF eligible projects within the same area. It is administered by the Community and Economic Development department and includes personnel expenditures for the General Administration department. The Downtown TIF was amended in 2014 to exclude the new TIF area of the Locks project. The Downtown TIF was created in 1985 and is set to expire December 31, 2020.

TIF #1 DOWNTOWN FUND REVENUES

TIF #1 Downtown Fund (201) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Property Taxes	2,117,183	1,979,490	1,916,144	1,932,540	2,024,411	2,046,357	6%
Investments & Loans	1,904	1,952	1,383	-	1,694	-	---
Sale of Fixed Assets	-	-	-	-	25,604	-	---
Other	-	1,350	3,137	-	-	-	---
Total Fund	2,119,087	1,982,792	1,920,664	1,932,540	2,051,709	2,046,357	6%

REVENUE ANALYSIS

A slight increase in property tax revenue generated by this TIF is anticipated for CY 2017.

TIF #1 DOWNTOWN FUND EXPENDITURES

TIF #1 Downtown Fund (201) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	64,261	49,978	50,329	70,251	63,215	80,292	14%
Supplies	433	286	-	400	-	-	-100%
Services	137,306	139,880	164,607	145,510	22,232	148,025	2%
Other	2,336,484	462,926	455,273	894,600	410,493	761,000	-15%
Programs	255,498	174,906	78,424	153,054	95,965	231,000	51%
Capital	27,500	-	-	10,000	-	-	-100%
Transfers	1,252,799	1,135,767	1,143,605	1,148,196	1,121,282	1,145,423	0%
Contingency	74,656	55,000	-	-	-	-	---
Total Department	4,148,937	2,018,743	1,892,238	2,422,011	1,713,187	2,365,740	-2%

EXPENDITURE ANALYSIS

Personnel costs have increased slightly due to re-evaluating the Community Economic Development Department's payroll splits for CY 2017. There are no Supplies or Capital expenditures budgeted for CY 2017. Other is lower as the Riverview Lofts contribution has decreased. Programs has decreased as less funds are budgeted for the façade improvement program. There are no Capital expenditures planned for CY 2017.



ROCK ISLAND
ILLINOIS

TIF #2 SOUTH 11TH STREET FUND

The legal description of the South 11th Street TIF encompasses between 9th and 11th street from 36th to 40th avenue; one-half block west of 11th street from 40th to 44th avenue; and both sides of 11th street from 44th avenue to the Rock River. This TIF (Tax Increment Financing) utilized property tax revenue generated by properties in this area to support redevelopment, infrastructure, and other TIF eligible projects within the same area. It was administered by the Community and Economic Development department. The South 11th Street TIF was closed down early to allow for the new Watchtower TIF to be established. It was created in 1991 and dissolved in 2014. No further expenditure activity will be reflected in this fund.

TIF #2 SOUTH 11TH STREET FUND REVENUES

TIF #2 South 11th Street Fund (202) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Property Taxes	228,318	200,019	-	-	-	-	---
Investments & Loans	395	73	458	-	1,017	690	NEW
Other	1,524	-	-	-	-	-	---
Total Fund	230,237	200,092	458	-	1,017	690	NEW

REVENUE ANALYSIS

While this TIF has ended, it is still anticipated to generate investment interest in CY 2017.

TIF #2 SOUTH 11TH STREET FUND EXPENDITURES

TIF #2 South 11th Street Fund (202) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	19,790	(7)	-	-	-	-	---
Supplies	3	-	-	-	-	-	---
Services	3,057	-	-	-	-	-	---
Other	22,960	-	-	-	-	-	---
Programs	68,457	-	-	-	-	-	---
Transfers	274,986	-	-	-	-	-	---
Contingency	978,909	-	-	-	-	-	---
Total Department	1,368,162	(7)	-	-	-	-	---

EXPENDITURE ANALYSIS

No expenditures have been budgeted for CY 2017 as this TIF has been closed.



ROCK ISLAND
ILLINOIS

TIF #3 NORTH 11TH STREET FUND

The legal description of the North 11th Street TIF encompasses between 8th to 13th streets between 2nd and 8th avenue; 8th to 11 ½ street between 8th and 13th avenue; both sides of 11th street from 13th to 36th avenue and the block between 9th and 11th street from 29 ½ to 31st avenue. This TIF (Tax Increment Financing) utilizes property tax revenue generated by properties within this area to support redevelopment, infrastructure, and other TIF eligible projects within the same area. It is administered by the Community and Economic Development department and includes personnel expenditures for the General Administration department. The North 11th Street TIF was created in 2000 and is set to expire on July 24th, 2023.

TIF #3 NORTH 11TH STREET FUND REVENUES

TIF #3 North 11th Street Fund (203) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Property Taxes	348,194	274,524	279,099	286,518	281,927	326,000	14%
Transfers	-	-	-	-	25,013	-	---
Investments & Loans	639	334	111	-	321	-	---
Sale of Fixed Assets	-	-	-	-	630	-	---
Other	-	-	2,741	-	-	-	---
Total Fund	348,833	274,858	281,951	286,518	307,891	326,000	14%

REVENUE ANALYSIS

Budgeted revenues from property tax in this TIF will increase slightly for CY2017.

TIF #3 NORTH 11TH STREET FUND EXPENDITURES

TIF #3 North 11th Street Fund (203) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	19,593	13,674	21,379	25,159	25,957	22,545	-10%
Supplies	20,229	-	-	-	-	-	---
Services	68,891	19,012	47,889	135,574	100,561	98,500	-27%
Other	70,841	9,058	-	4,500	250	67,000	1389%
Programs	141,410	18,371	94,474	158,153	108,427	90,000	-43%
Capital	-	97,110	-	-	-	-	---
Transfers	190	119,250	306,571	122,075	122,075	123,225	1%
Contingency	42,097	-	-	-	61,830	-	---
Total Department	363,251	276,475	470,313	445,461	419,100	401,270	-10%

EXPENDITURE ANALYSIS

Personnel costs have decreased slightly due to a change in the amount of support provided to the General Administration Department's payroll. Services has decreased as engineering services costs have been lowered. Other has increased significantly as the Friendship Manor RDA is new for CY 2017. Programs is down as less has been budgeted for potential land purchases and the façade improvement program.



ROCK ISLAND
ILLINOIS

TIF #4 JUMER'S CASINO ROCK ISLAND FUND

The legal description of the Jumer's Casino TIF encompasses 177 acres at the southeast intersection of I-280 and IL Route 92. This TIF (Tax Increment Financing) utilizes property tax revenue generated by properties within this area to support redevelopment, infrastructure, and other TIF eligible projects within the same area. It is administered by the Community and Economic Development department and includes personnel expenditures for the General Administration department. The Jumer's Casino Rock Island TIF was created in 2004 and is set to expire on November 22, 2027.

TIF #4 JUMER'S CASINO ROCK ISLAND FUND REVENUES

TIF #4 Jumer's Casino Rock Island Fund (204) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Property Taxes	2,130,857	2,180,231	2,190,084	2,285,895	2,323,508	2,346,743	3%
Investments & Loans	206	563	783	-	4,153	-	---
Total Fund	2,131,063	2,180,794	2,190,867	2,285,895	2,327,661	2,346,743	3%

REVENUE ANALYSIS

The revenue generated from Property Taxes is projected to increase in CY2017.

TIF #4 JUMER'S CASINO ROCK ISLAND FUND EXPENDITURES

TIF #4 Jumer's Casino Rock Island Fund (204) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	8,070	6,200	9,537	13,293	8,489	9,489	-29%
Services	-	-	-	352	352	-	-100%
Other	540,361	553,128	510,116	571,342	571,342	580,000	2%
Programs	1,598,143	1,635,173	1,642,563	1,742,631	1,742,631	1,800,000	3%
Total Department	2,146,574	2,194,501	2,162,216	2,327,618	2,322,814	2,389,489	3%

EXPENDITURE ANALYSIS

Personnel costs have decreased due to a change in the amount of support provided to the General Administration Department's payroll. Services is not budgeted for CY 2017 as the legal services expenditure was a onetime occurrence in CY 2016.



ROCK ISLAND
ILLINOIS

TIF #5 COLUMBIA PARK FUND

The legal description of the Columbia Park TIF encompasses 161 acres bordered by the Sylvan Slough on the North and Moline border on the East; 6th avenue from 38th to 45th street and 5th avenue from 32nd to 38th street on the South and South line of IAIS rail yard on the West. This TIF (Tax Increment Financing) utilizes property tax revenue generated by properties in this area to support redevelopment, infrastructure, and other TIF eligible projects within the same area. It is administered by the Community and Economic Development department. The Columbia Park TIF was created in 2007 and is set to expire on August 14, 2030.

TIF #5 COLUMBIA PARK FUND REVENUES

TIF #5 Columbia Park Fund (205) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Property Taxes	27,072	30,982	25,488	235,000	307,390	307,391	31%
Investments & Loans	296	148	428	359	1,363	-	-100%
Total Fund	27,368	31,130	25,916	235,359	308,753	307,391	31%

REVENUE ANALYSIS

The revenue generated from Property Taxes is projected to increase in CY2017 due to the completion of the Hill & Valley project. No investment interest is anticipated to be generated for next year.

TIF #5 COLUMBIA PARK FUND EXPENDITURES

TIF #5 Columbia Park Fund (205) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	13,920	5,148	2,571	6,337	1,004	6,742	6%
Services	-	-	-	352	352	-	-100%
Other	-	-	-	200,000	200,000	200,000	0%
Programs	-	-	-	-	-	200,000	NEW
Transfers	-	-	-	80,130	80,130	80,130	0%
Total Department	13,920	5,148	2,571	286,819	281,486	486,872	70%

EXPENDITURE ANALYSIS

Services is not budgeted for CY 2017 as the legal services expenditure was a onetime occurrence in CY 2016. Programs is new due to the addition of a tax rebate to Hill & Valley.



ROCK ISLAND
ILLINOIS

TIF #7 THE LOCKS FUND

This fund represents one of the City's newest TIF (Tax Increment Financing) funds; The Locks. This TIF carves out a piece of the Downtown TIF (which required amendment of the Downtown TIF) located between 18th and 20th Street and stretching through 1st and 2nd Avenue. This TIF utilizes property tax revenue generated by properties in this area to support redevelopment, infrastructure, and other TIF eligible projects within the same area. It is administered by the Community and Economic Development department.

TIF #7 THE LOCKS FUND REVENUES

TIF #7 The Locks Fund (208) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Property Taxes	-	-	26,606	40,000	124,020	125,261	213%
Investments & Loans	-	-	56	-	(397)	-	---
Total Fund	-	-	26,662	40,000	123,623	125,261	213%

REVENUE ANALYSIS

Revenue generated by Property Taxes is expected to increase significantly as The Locks project has been completed.

TIF #7 THE LOCKS FUND EXPENDITURES

TIF #7 The Locks Fund (208) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Services	-	-	789	700,395	43,027	6,000	-99%
Other	-	-	-	300,000	127,110	-	-100%
Programs	-	-	-	84,605	84,605	100,000	18%
Total Department	-	-	789	1,085,000	254,742	106,000	-90%

EXPENDITURE ANALYSIS

Both Services and Other have been reduced significantly for CY 2017 with the completion of The Locks projects. The increase in Programs reflects the increase in the rebate to The Locks.



ROCK ISLAND
ILLINOIS

TIF #8 WATCHTOWER FUND

This fund was created to establish the City's TIF (Tax Increment Financing) fund called the Watchtower Redevelopment Project Area. The boundaries for this TIF are approximately 9th to 11th Street and 37th to 49th Avenue. This TIF utilizes property tax revenue generated by properties in this area to support redevelopment, infrastructure and other TIF eligible projects within the same area. This TIF is administered by the Community and Economic Development department. The Watchtower TIF was created in 2014 and is set to expire on March 17, 2037.

TIF #8 WATCHTOWER FUND REVENUES

TIF #8 Watchtower Fund (209) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Property Taxes	175	-	39,762	89,453	103,240	104,275	17%
Transfers	175	-	-	-	-	-	---
Investments & Loans	-	-	(1)	-	376	-	---
Total Fund	350	-	39,761	89,453	103,616	104,275	17%

REVENUE ANALYSIS

The revenue generated from Property Taxes is projected to increase in CY2017 due to the Blackhawk Commons project.

TIF #8 WATCHTOWER FUND EXPENDITURES

TIF #8 Watchtower Fund (209) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Services	-	-	3,079	28,541	28,541	33,000	16%
Other	-	-	1,156	-	-	2,000	NEW
Programs	-	-	27,547	98,912	92,033	100,000	1%
Total Department	-	-	31,782	127,453	120,574	135,000	6%

EXPENDITURE ANALYSIS

Services has increased due to an increase in funding for engineering services. Other is new for CY 2017 to cover taxes/assessments for City owned property in this TIF.



ROCK ISLAND
ILLINOIS

TIF #9 1ST STREET FUND

This fund is the City's newest TIF (Tax Increment Financing) fund called 1st Street. The boundaries for this TIF are approximately 1st to 2nd Street and 6th to 18th Avenue. This TIF utilizes property tax revenue generated by properties in this area to support redevelopment, infrastructure, and other TIF eligible projects within the same area. This TIF is administered by the Community and Economic Development department.

TIF #9 1ST STREET FUND REVENUES

TIF #9 1st Street Fund (213) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Property Taxes	-	-	-	-	1,233	1,250	NEW
Investments & Loans	-	-	(825)	-	(1,176)	-	---
Total Fund	-	-	(825)	-	57	1,250	NEW

REVENUE ANALYSIS

Revenue generated from Property Taxes is new for CY 2017 as this TIF was recently formed.

TIF #9 1ST STREET FUND EXPENDITURES

TIF #9 1st Street Fund (213) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Services	-	-	58,785	125,500	401	875,500	598%
Other	-	-	-	-	-	-	---
Programs	-	-	43,551	100,000	9,311	25,000	-75%
Capital	-	-	14,251	-	-	-	---
Total Department	-	-	116,587	225,500	9,712	900,500	299%

EXPENDITURE ANALYSIS

Services has increased significantly to cover possible demolition and redevelopment of the Norcross site. Programs has decreased due to a reduction in the budget for tax auction property purchases.



ROCK ISLAND
ILLINOIS

COMMUNITY AND ECONOMIC DEVELOPMENT (CED) FUND

The Community and Economic Development (CED) fund encompasses many different activities that take place through the work of the CED department. The majority of the revenue for this fund comes from transfers, primarily from the Gaming fund and General fund. This fund is used to receive and expend these transferred funds for capital projects, grants, rebates and contributions. This fund is also used to help track outside grants and/or special project revenue and expenditures. Lastly, this fund is used to track expenditures related to economic and housing incentives to various individuals and/or entities.

CED FUND REVENUES

Community/Economic Dev Fund (207) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Grants	763,114	32,473	-	261,910	261,910	284,091	8%
Charges for Services	50,000	7,380	-	-	-	-	---
Rents & Royalties	272,210	165,552	34,800	-	-	-	---
Transfers	932,481	866,483	914,567	765,487	765,487	597,495	-22%
Investments & Loans	(4,333)	(660)	(808)	-	(2,041)	-	---
Contributions & Donations	42,500	238,266	5,153	-	-	-	---
Sale of Fixed Assets	(1)	-	10	-	-	-	---
Proceeds LT Liabilities	10,093,064	2,884,398	-	-	-	-	---
Other	16,126	8,948	28,395	-	35,000	-	---
Total Fund	12,165,161	4,202,840	982,117	1,027,397	1,060,356	881,586	-14%

REVENUE ANALYSIS

Transfers is lower due to a reduction in the transfer amount to support the façade improvement program and the elimination of a transfer for the zoning and sign ordinance project.

CED FUND EXPENDITURES

Community/Economic Dev Fund (207) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	22,784	957	-	-	-	-	---
Supplies	2,822	-	4,800	-	-	-	---
Services	934,866	764,930	537,151	579,947	413,120	396,091	-32%
Other	741,130	459,800	335,889	388,328	388,328	392,495	1%
Programs	8,038,727	2,883,254	270,164	152,116	152,116	105,000	-31%
Capital	851,489	124,103	-	-	-	-	---
Debt Service	11,950	-	-	-	-	-	---
Transfers	1,141	-	81,288	59,239	59,239	-	-100%
Contingency	1,042	-	45,507	-	14,292	-	---
Total Department	10,605,951	4,233,044	1,274,799	1,179,630	1,027,095	893,586	-24%

Services is down overall due to a reduction in substandard structure demolition though there has been an increase in Blight Reduction Program expenditures. Additionally, Programs has been reduced in the area of the façade improvement program. The Transfers expenditure in CY 2016 was related to the Blight Reduction Program. This transfer is not needed in CY 2017.

M L KING CENTER FUND

The King Center Fund accounts for costs related to the operations of the Martin Luther King Jr. Community Center. Revenue is derived mainly from transfers from the City's General Fund along with the rental and lease of rooms within the center by organizations and individuals.

M L KING CENTER FUND REVENUES

M L King Center Fund (211) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Charges for Services	113	-	-	-	-	-	---
Rents & Royalties	10,955	9,935	12,765	20,000	20,624	23,400	17%
Transfers	175,287	141,000	186,440	172,310	173,035	206,654	20%
Investments & Loans	326	51	(88)	-	(968)	-	
Contributions & Donations	-	-	-	7,940	-	-	-100%
Total Fund	186,681	150,986	199,117	200,250	192,691	230,054	15%

REVENUE ANALYSIS

The increase in Rents and Royalties is due to new lease agreements with the YMCA and Arrowhead Ranch and a projected increase in rentals of the Ida Robinson Banquet Room. Transfers has increased as there is an additional transfer from the Riverboat Gaming Fund for a security upgrade at the facility. Contributions & Donations is down as the donation in CY 2016 was a one-time occurrence.

M L KING CENTER FUND EXPENDITURES

M L King Center Fund (211) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	163,496	145,985	225,851	186,440	206,010	166,678	-11%
Supplies	8,024	1,649	5,245	10,394	9,652	3,100	-70%
Services	60,907	39,444	60,558	82,512	82,065	66,349	-20%
Other	647	-	-	-	-	-	---
Transfers	11,700	-	-	-	-	-	---
Total Department	244,774	187,078	291,654	279,346	297,727	236,127	-15%

EXPENDITURE ANALYSIS

The decrease in Personnel is due to the elimination of the Office Assistant III position which was replaced by a Bookkeeper position working less hours. Supplies is down as there is a decrease in building materials needed since renovations of the building have been completed in CY 2016. Services has decreased as a result of a reduction in cleaning and maintenance costs for the building.



ROCK ISLAND
ILLINOIS

MLK FACILITY IMPROVEMENT FUND

The MLK Facility Improvement Fund was activated in FY 08-09 to account for revenue and expenditures related to the building expansion of the Martin Luther King Community Center, which took place in 2010. Revenue in this fund came primarily from transfers from other funds, such as the MLK Capital Contributions Fund (907), as well as Federal and State grants. As the expansion project has been completed, no activity is budgeted in this fund for CY 2017.

MLK FACILITY IMPROVEMENT REVENUES

MLK Facility Improvement Fund (212) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Transfers	7,000	407,000	8,669	-	-	-	---
Investments & Loans	(706)	148	(148)	-	(118)	-	---
Total Fund	6,294	407,148	8,521	-	(118)	-	---

REVENUE ANALYSIS

No activity is anticipated in this fund for CY 2017.

MLK Facility Improvement Fund (212) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Supplies	-	-	-	-	-	-	---
Services	-	-	-	-	-	-	---
Capital	-	-	-	-	-	-	---
Total Department	-	-	-	-	-	-	---

EXPENDITURE ANALYSIS

No activity is anticipated in this fund for CY 2017.



ROCK ISLAND
ILLINOIS

MOTOR FUEL TAX FUND

The Illinois Motor Fuel Tax (MFT) Fund is derived from a tax on the privilege of operating motor vehicles upon public highways and of operating recreational watercraft upon the waters of this State, based on the consumption of motor fuel. The Department of Transportation allocates these monies according to the provisions outlined in the MFT fund distribution statute 35 ILCS 505/8 and initiates the process for distribution of motor fuel tax to the counties, townships, and municipalities. The distribution to municipalities is apportioned in proportion to the population. MFT funds are used for a variety of street and right of way maintenance and construction projects. It is administered by the Public Works Department

MOTOR FUEL TAX REVENUES

Motor Fuel Tax Fund (221) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
State & Local Taxes	1,264,855	888,666	1,032,768	975,000	996,359	970,000	-1%
Investments & Loans	3,111	1,883	1,531	849	2,659	970	14%
Total Fund	1,267,966	890,549	1,034,299	975,849	999,018	970,970	0%

REVENUE ANALYSIS

Motor Fuel Tax (MFT) Revenue is expected to remain relatively constant based on estimates from the Illinois Department of Revenue. Investments & Loans has increased slightly based on investment interest projections.

MOTOR FUEL TAX EXPENDITURES

Motor Fuel Tax Fund (221) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Transfers	960,958	985,629	1,214,732	1,184,401	1,222,237	970,000	-18%
Total Department	960,958	985,629	1,214,732	1,184,401	1,222,237	970,000	-18%

EXPENDITURE ANALYSIS

MFT expenditures will be adjusted to match the revenue received from the State of Illinois. Funds will be used on a variety of street maintenance projects including concrete, asphalt, and brick street repair, snow and ice removal, and right-of-way work. Expenditures were higher in CY 2016 due to the use of some carry-over funds.



ROCK ISLAND
ILLINOIS

FOREIGN FIRE INSURANCE FUND

The Illinois Municipal League, on behalf of the State of Illinois, collects insurance taxes from companies outside of the State. Those funds are then distributed to fire departments across the State to provide for the needs of the departments to compensate for what is not provided by the respective municipality. The local Foreign Fire Tax Committee then oversees what should be purchased with this tax revenue for which the Fire Department administers.

FOREIGN FIRE INSURANCE FUND REVENUES

Foreign Fire Tax Fund (222) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
State & Local Taxes	61,896	41,426	53,305	53,084	53,373	52,000	-2%
Investments & Loans	345	191	297	307	469	461	50%
Total Fund	62,241	41,617	53,602	53,391	53,842	52,461	-2%

REVENUE ANALYSIS

The amount of State & Local Taxes revenue proposed for CY 2017 is decreased based on an estimated decrease from funds received in CY 2016 (\$53,373). Revenue from Investments & Loans is increased in anticipation of a higher rate of return on the fund balance.

FOREIGN FIRE INSURANCE FUND EXPENDITURES

Foreign Fire Tax Fund (222) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	3,287	9,858	1,466	22,351	22,299	10,000	-55%
Supplies	20,487	12,656	52,014	18,428	24,511	36,500	98%
Services	6,820	641	3,065	10,806	10,806	3,500	-68%
Other	978	1,264	1,300	2,500	1,464	2,000	-20%
Capital	-	-	52,767	-	-	-	---
Total Department	31,572	24,419	110,612	54,085	59,080	52,000	-4%

EXPENDITURE ANALYSIS

The Foreign Fire Insurance Fund expenditures for CY 2017 are budgeted to equal the projected amount of revenue to be received from the State. With the projected decrease in revenue for CY 2017, expenditures have also been decreased. For CY 2017 these funds are budgeted as follows:
 Personnel - (\$10,000) Safety Apparel, Fire Boots, EMS Jackets, Gloves, & Emergency Lighting
 Supplies - (\$36,500) Hand Tools, Power Tools, Communication Equipment, & Fitness Equipment
 Services - (\$3,500) Fire Station Upgrades, Renovations, & Maintenance
 Other - (\$2,000) Newspaper for all fire stations, Holiday Meals x 3.
 Capital - No Capital expenditures expected at this time for CY 2017.



ROCK ISLAND
ILLINOIS

RIVERBOAT GAMING FUND

The Riverboat Gaming Fund accounts for revenue received by the City from tax revenue generated by the operation of Jumer's Casino of Rock Island and the expenditure of these funds. Allocation of Riverboat Gaming Funds is regulated by the City's Financial Policies with direction that they be used, with City Council approval, for capital improvements, equipment purchases or service contracts in excess of \$10,000, and economic development projects that produce jobs, increase tax revenue and/or enhance the quality of life.

RIVERBOAT GAMING FUND REVENUES

Riverboat Gaming Fund (223) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
State & Local Taxes	5,115,322	3,738,747	4,872,918	4,900,000	4,803,366	3,950,000	-19%
Transfers	-	-	1,929,094	-	1,307,793	-	---
Investments & Loans	16,732	6,460	16,118	14,634	29,893	9,737	-33%
Other	-	-	-	-	9,069	-	---
Total Fund	5,132,054	3,745,207	6,818,130	4,914,634	6,150,121	3,959,737	-19%

REVENUE ANALYSIS

State & Local Taxes is down as revenues are projected to decrease due to the opening of two new casinos in Iowa as well as projections using recent revenue receipts. Investments & Loans has decreased as investment income is anticipated to be lower due to a reduced fund balance.

RIVERBOAT GAMING FUND EXPENDITURES

Riverboat Gaming Fund (223) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Transfers	4,999,848	5,018,053	7,616,797	5,979,879	5,979,879	5,892,525	-1%
Total Department	4,999,848	5,018,053	7,616,797	5,979,879	5,979,879	5,892,525	-1%

EXPENDITURE ANALYSIS

Expenditures in the Riverboat Gaming Fund consist of transfers to other funds to support City Council approved capital improvements, equipment purchases, service contracts, and economic development projects paid for from those funds. The total amount of these transfers is determined by the available fund balance with the projected available funds for CY 2017 being slightly lower than the prior fiscal year.



ROCK ISLAND
ILLINOIS

STATE DRUG PREVENTION FUND

The State Drug Prevention fund is used exclusively by the Police Department. Revenue received in this fund comes primarily from the forfeiture of assets of drug dealers in state law enforcement cases. As revenue received in this fund is restricted to supporting the Police Department's drug enforcement efforts, expenditures are primarily for supplies and services for the Narcotics/Vice unit as well as overtime by the Emergency Response Team when executing drug related search warrants.

STATE DRUG PREVENTION FUND REVENUES

State Drug Prevention Fund (224) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Charges for Services	241,279	29,380	132,964	130,000	44,694	125,000	-4%
Investments & Loans	1,541	562	1,046	113	1,723	437	287%
Other	-	-	900	-	-	-	---
Total Fund	242,820	29,942	134,910	130,113	46,417	125,437	-4%

REVENUE ANALYSIS

The increase in Investments & Loans is due to a projected increase in the fund balance resulting in additional interest earned on investments for CY 2017.

STATE DRUG PREVENTION FUND EXPENDITURES

State Drug Prevention Fund (224) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	108,214	95,305	79,419	183,854	120,063	120,204	-35%
Supplies	51,369	8,927	40,442	57,525	20,492	49,884	-13%
Services	14,537	7,288	11,017	18,707	10,842	23,760	27%
Other	475	380	-	1,200	101	1,200	0%
Capital	-	-	12,868	20,302	20,302	-	-100%
Total Department	174,595	111,900	143,746	281,588	171,800	195,048	-31%

EXPENDITURE ANALYSIS

The decrease in Personnel is due to moving the School Resource Officer salary related expenses back to the General Fund. Supplies has decreased due to purchasing a new K9 during CY 2016, which will not occur in CY 2017. The increase in Services is the result of adding a position with the DEA Task Force. There are no Capital expenditures planned in CY 2017. The third and last Livescan machine was purchased in CY 2016.



ROCK ISLAND
ILLINOIS

US DEPT OF JUSTICE GRANT FUND

The US Department of Justice Grant fund is used exclusively by the Police Department. Revenue received in this fund comes primarily from the U.S. Dept. of Justice Byrne Justice Assistance Grant Program. Expenditures historically have been used to support the employment of two (2) additional patrol officers.

US DEPT OF JUSTICE GRANT FUND REVENUES

US Dept of Justice Grant Fund (241) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Grants	25,908	21,132	1	16,336	16,335	14,679	-10%
Investments & Loans	69	38	54	142	123	132	-7%
Total Fund	25,977	21,170	55	16,478	16,458	14,811	-10%

REVENUE ANALYSIS

The decrease in Grants is due to a reduction in the amount of the US Department of Justice Grant funds received for CY 2017. This grant is based on crime rate statistics and is reduced as the crime rate is reduced.

US DEPT OF JUSTICE GRANT FUND EXPENDITURES

US Dept of Justice Grant Fund (241) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	25,170	738	22,052	16,336	16,284	14,679	-10%
Total Department	25,170	738	22,052	16,336	16,284	14,679	-10%

EXPENDITURE ANALYSIS

The decrease in Personnel expenditures is due to a reduction in the amount of the US Department of Justice Grant funds received for CY 2017. This grant is based on crime rate statistics and is reduced as the crime rate is reduced. This expenditure of grant funds goes toward the cost of the salaries for two officers.



ROCK ISLAND
ILLINOIS

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND

This fund tracks all of the City's Community Development Block Grant (CDBG) Entitlement grant fund activity. This includes the program administration, forgivable rehabilitation loan programs, corresponding staff and support costs, rental inspection program, demolitions and public services activities funded through the grant program. It is administered by the Community and Economic Development department.

CDBG FUND REVENUES

Community Development Block Grant Fund (242) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Grants	760,294	781,436	632,251	1,941,006	659,951	930,856	-52%
Investments & Loans	(73)	(397)	3,207	-	(3,786)	-	---
Contributions & Donations	275	-	-	-	-	-	---
Other	874	-	-	-	-	-	---
Total Fund	761,370	781,039	635,458	1,941,006	656,165	930,856	-52%

REVENUE ANALYSIS

Grants revenue for CY 2017 appears to be down but the CY 2016 budget was increased to include unspent grant funds from prior grant years.

CDBG FUND EXPENDITURES

Community Development Block Grant Fund Expenditure / Comm & Econ Development - Administration							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	36,045	36,924	61,966	49,519	26,397	68,208	38%
Supplies	240	902	355	900	894	-	-100%
Services	14,857	11,017	22,075	32,196	31,592	21,711	-33%
Contingency	-	-	-	958,396	-	-	-100%
Total Department	51,142	48,843	84,396	1,041,011	58,883	89,919	-91%

EXPENDITURE ANALYSIS

Personnel has increased as the Community Economic Development Department has adjusted its payroll allocations. Supplies is down as no supplies are budgeted for in CY 2017, Services has been reduced as general liability insurance and workers compensation costs for this fund have decreased. Contingency in CY 2016 reflects the unspent grant funds from prior grant years.

Community Development Block Grant Fund Expenditure / CED - Economic Development

Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	104,428	84,412	83,455	93,354	55,486	53,808	-42%
Services	4	65	197	74	24	204	176%
Other	-	-	16,089	-	-	-	---
Total Department	104,432	84,477	99,741	93,428	55,510	54,012	-42%

EXPENDITURE ANALYSIS

Personnel is down due to re-calculation and re-allocation of personnel fund allocations. Services has increased due to a rise in telephone services related costs.

Community Development Block Grant Fund Expenditure / CED - Planning/Zoning/Historic Preservation

Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	61,737	23,530	45,687	60,510	37,182	58,356	-4%
Supplies	530	-	-	-	-	-	---
Services	1,849	-	549	1,267	379	407	-68%
Other	249	13	44,773	140,378	36,105	129,960	-7%
Transfers	93,252	65,147	-	-	-	-	---
Total Department	157,617	88,690	91,009	202,155	73,666	188,723	-7%

EXPENDITURE ANALYSIS

Services is down due to a drop in internal copy related costs.

Community Development Block Grant Fund Expenditure / CED - Neighborhood Redevelopment

Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	133,026	109,642	162,446	131,088	166,201	146,474	12%
Supplies	568	447	-	-	-	-	---
Services	9,926	298	3,435	1,931	1,069	4,006	107%
Other	90	155	-	-	-	-	---
Programs	219,637	137,478	113,910	124,693	89,908	138,912	11%
Contingency	199,476	75,809	-	-	-	-	---
Total Department	562,723	323,829	279,791	257,712	257,178	289,392	12%

EXPENDITURE ANALYSIS

Personnel has increased due to re-calculation and re-allocation of personnel fund allocations. Services is up as both telephone services and internal copy charges have increased. Programs has risen as expenditures are anticipated to increase for the Roof Deferred Payment Loan program.

Community Development Block Grant Fund Expenditure / CED - Rental Inspection Services

Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	171,366	124,921	222,874	271,336	177,411	207,800	-23%
Supplies	3,528	1,902	1,851	3,816	1,239	-	-100%
Services	28,339	11,811	81,106	223,470	111,286	99,940	-55%
Other	2,500	449	712	1,094	393	1,070	-2%
Total Department	205,733	139,083	306,543	499,716	290,329	308,810	-38%

EXPENDITURE ANALYSIS

Personnel is down due to reallocation of billable time. Supplies purchases have been eliminated for CY 2017. Services is lower due to a reduction in demolition funding.



ROCK ISLAND
ILLINOIS

FEDERAL DRUG PREVENTION FUND

The Federal Drug Prevention fund is used exclusively by the Police Department. Revenue received in this fund comes primarily from the forfeiture of assets of drug dealers in federal law enforcement cases. As revenue received in this fund is restricted to supporting the Police Department's drug enforcement efforts, primary expenditures are most often associated with the rental of undercover vehicles.

FEDERAL DRUG PREVENTION FUND REVENUES

Federal Drug Prevention Fund (243) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Charges for Services	1,197	481	6,076	7,500	29,561	7,500	0%
Investments & Loans	317	95	189	190	420	165	-13%
Other	-	-	-	-	1,149	-	---
Total Fund	1,514	576	6,265	7,690	31,130	7,665	0%

REVENUE ANALYSIS

Investments & Loans has decreased based on the projected reduction in the fund balance which will result in less interest income.

FEDERAL DRUG PREVENTION FUND EXPENDITURES

Federal Drug Prevention Fund (243) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Services	18,000	13,500	15,000	22,200	22,200	19,200	-14%
Total Department	18,000	13,500	15,000	22,200	22,200	19,200	-14%

EXPENDITURE ANALYSIS

Services consists of the rental of undercover vehicles which will decrease by \$3,000 for CY 2017.



ROCK ISLAND
ILLINOIS

NEIGHBORHOOD STABILIZATION ARRA FUND

This fund was created to track the use of the grant revenue received from the U.S. Department of Housing and Urban Development for the Neighborhood Stabilization Program (NSP). This program was established for the purpose of stabilizing communities that have suffered from foreclosures and abandonment. This was accomplished through the purchase and redevelopment of foreclosed and abandoned homes and residential properties. The City of Rock Island participated in the Neighborhood Stabilization Program 1 and Neighborhood Stabilization Program 2 programs, which were administered by the Community and Economic Development department. Both NSP programs have been completed, and no expenditure activity is anticipated for CY 2014 or thereafter.

NEIGHBORHOOD STABILIZATION ARRA FUND REVENUES

Neighborhood Stabilization ARRA Fund (244) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Investments & Loans	306	-	(13)	-	(16)	-	---
Total Fund	306	-	(13)	-	(16)	-	---

REVENUE ANALYSIS

No analysis required as this fund is no longer in use.

NEIGHBORHOOD STABILIZATION ARRA FUND EXPENDITURES

Neighborhood Stabilization ARRA Fund (244) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	-	-	-	-	-	-	---
Programs	-	-	-	-	-	-	---
Total Department	-	-	-	-	-	-	---

EXPENDITURE ANALYSIS

No analysis required as this fund is no longer in use.



ROCK ISLAND
ILLINOIS

SCHWIEBERT PARK BOAT DOCK FUND

This fund tracked the revenue and expenditures related to the boat dock being constructed at Schwiebert Park in downtown Rock Island. This project was 73% grant funded by the IL Department of Natural Resources through their Boating Infrastructure Grant Program. The project has been completed and no activity is expected during CY 2017 in this fund. The fund balance will be evaluated for transfer during this fiscal year.

SCHWIEBERT PARK BOAT DOCK FUND REVENUES

Schwiebert Park Boat Dock Fund (245) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Grants	1,274,372	157,741	-	-	-	-	---
Transfers	4,750	-	-	-	-	-	---
Investments & Loans	(939)	233	16	138	96	65	-53%
Total Fund	1,278,183	157,974	16	138	96	65	-53%

REVENUE ANALYSIS

Investments & Loans revenue is generated by interest received on the fund balance which is projected to be lower for CY 2017.

SCHWIEBERT PARK BOAT DOCK FUND EXPENDITURES

Schwiebert Park Boat Dock Fund (245) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Other	4,750	-	-	-	-	-	---
Capital	1,524,920	70,781	-	-	-	-	---
Total Department	1,524,920	70,781	-	-	-	-	---

EXPENDITURE ANALYSIS

No analysis required as this fund is no longer in use as this project has been completed.



ROCK ISLAND
ILLINOIS

RIDGEWOOD BUSINESS PARK FUND

This fund tracks the activity associated with the construction of the Ridgewood Sustainable Business Park. This park was to be located in southwest Rock Island and 50% grant funded through the U.S. Department of Commerce, Economic Development Administration. After the project went out for bid, it was determined that the project was no longer feasible and the grant agreement with EDA was terminated on amicable terms. The City was reimbursed for 50% of all costs incurred up to the date of grant termination. Final revenue and expenditures were finished during CY 2015 and no activity is expected afterwards in this fund.

RIDGEWOOD BUSINESS PARK FUND REVENUES

Ridgewood Business Park Fund (246) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Grants	40,000	-	145,441	-	-	-	---
Investments & Loans	4,788	1,701	223	-	-	-	---
Total Fund	44,788	1,701	145,664	-	-	-	---

REVENUE ANALYSIS

No analysis required as this fund is no longer in use.

RIDGEWOOD BUSINESS PARK FUND EXPENDITURES

Ridgewood Business Park Fund (246) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Capital	154,986	11,815	-	-	-	-	---
Transfers	-	-	1,388,039	-	-	-	---
Total Department	154,986	11,815	1,388,039	-	-	-	---

EXPENDITURE ANALYSIS

No analysis required as this fund is no longer in use.



ROCK ISLAND
ILLINOIS

LIBRARY FUND

The bulk of Library funding is from property taxes. The Library also receives state funding in the form of grants, other contributions, and donations throughout the year. The Library Fund supports the operations of the Main Library, 30/31 Branch Library, and Southwest Branch Library. Beginning in July 2017, the Southwest Branch will be funded by the Milan-Blackhawk Area Public Library District service contract.

LIBRARY FUND REVENUES

Public Library Fund (251) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Property Taxes	1,970,227	1,970,678	1,971,394	2,020,577	2,021,186	2,051,099	2%
Grants	60,651	66,956	65,898	80,958	63,870	42,000	-48%
Charges for Services	249,721	233,251	264,378	269,166	249,217	271,106	1%
Concessions	-	2,724	8,694	11,000	4,696	10,500	-5%
Rents & Royalties	21,150	565	390	435	3,475	7,600	1647%
Transfers	45,365	12,700	200,000	50,000	50,000	50,000	0%
Investments & Loans	3,972	1,823	3,791	3,267	6,759	4,415	35%
Contributions & Donations	71,736	85,743	55,435	88,824	72,614	114,000	28%
Other	267	2	113	-	-	-	---
Total Fund	2,423,089	2,374,442	2,570,093	2,524,227	2,471,817	2,550,720	1%

REVENUE ANALYSIS

Property tax dollars are expected to increase in CY 2017, whereas grants are expected to decline due to a lack of state funding and a one-time-only grant received last year from the Reaching Across Illinois Library System. The Midwest Writing Center is now calling Rock Island Public Library their home, which did increase the Rents & Royalties line-item. Donations from the Foundation are expected to increase next calendar year. The bottom line is that revenue may increase 1% over last year.

LIBRARY ADMINISTRATION EXPENDITURES

Public Library Fund Expenditure / Library - Administration							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	172,161	214,523	239,385	251,878	250,401	258,402	3%
Supplies	5,471	5,378	3,367	13,491	13,319	4,650	-66%
Services	37,338	91,582	78,437	125,359	109,889	80,477	-36%
Other	1,567	4,673	3,567	5,723	4,228	5,450	-5%
Transfers	50,036	42,153	53,599	55,475	55,475	60,000	8%
Contingency	-	-	(70)	-	-	-	---
Total Department	266,573	358,309	378,285	451,926	433,312	408,979	-10%

EXPENDITURE ANALYSIS

Administration expenditures are contingent upon service contract pricing and cost-savings by ordering in bulk. This next year, the library expects Supplies and Services contract needs to go down due to the possibility of being open less hours at the branches. Transfers for City Services went up \$4,525, but overall this cost center is down 10%.

MAIN LIBRARY EXPENDITURES

Public Library Fund Expenditure / Library - Main Library							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	1,169,077	806,680	1,145,753	1,154,799	1,105,551	1,183,077	2%
Supplies	57,371	80,259	64,203	114,638	102,214	50,890	-56%
Services	253,451	202,215	425,174	321,855	297,313	337,692	5%
Other	235,744	163,252	218,002	230,624	178,166	159,400	-31%
Transfers	-	-	11,387	21,595	21,595	-	-100%
Contingency	-	-	-	23,478	713	149,000	535%
Total Department	1,715,643	1,252,406	1,864,519	1,866,989	1,705,552	1,880,059	1%

EXPENDITURE ANALYSIS

The chart shows a significant decrease in Supplies, due to the fact that last year the CIP project was recorded in this line-item. Additionally, most supplies are being purchased in "bulk" in the Administration cost center, which has a major impact in the amount of Supplies specified for the Main Library. Contracts reflected in Services continue to rise, and next year is expected to be no different. The Main Library is having serious HVAC issues, which is causing service contracts to increase. Other has been reduced as the budget for library materials has decreased. Transfers will not be needed in CY 2017 as this was a onetime transfer of unused gaming funds to fund 223 in CY 2016. Contingency shows an increase though these funds are normally transferred to other areas over the course of the fiscal year.

30/31 BRANCH LIBRARY EXPENDITURES

Public Library Fund Expenditure / Library - 30/31 Branch Library							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	159,989	121,216	200,296	159,419	141,898	123,257	-23%
Supplies	4,930	6,553	11,399	5,768	3,210	7,675	33%
Services	44,968	20,458	41,907	39,136	23,249	44,781	14%
Other	50,800	37,597	53,937	41,036	35,885	30,000	-27%
Total Department	260,687	185,824	307,539	245,359	204,242	205,713	-16%

EXPENDITURE ANALYSIS

The Library continues to eliminate staff as it reduces hours. There is a need for increased Supplies at this branch library for CY 2017 due to the failing lighting system. Services contracts have also increased. The Other line item is for print materials, which is being decreased 27% at this library to help make up some of the budget deficit.

SOUTHWEST LIBRARY EXPENDITURES

Public Library Fund Expenditure / Library - Southwest Branch Library							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	135,677	101,523	176,609	148,707	148,391	125,332	-16%
Supplies	4,164	9,833	7,533	5,912	3,010	5,860	-1%
Services	33,031	11,954	18,494	41,334	34,385	25,181	-39%
Other	61,344	34,131	60,952	36,225	34,911	30,000	-17%
Capital	-	834	-	-	-	-	---
Total Department	234,216	158,275	263,588	232,178	220,697	186,373	-20%

EXPENDITURE ANALYSIS

Much like the 30/31 Branch, the Southwest Branch will have less staff in CY 2017 thus reducing Personnel expenditures, along with a stagnant materials budget shown in Supplies. The overall Services savings are due to a decrease in hours and services needed and the fact that the Milan-Blackhawk Area Public Library District paid for new air conditioning units last year. Other has been reduced as the budget for library materials has decreased.



ROCK ISLAND
ILLINOIS

CAPITAL PROJECTS FUND

The Capital Projects fund is used to account for the accumulation of resources for, and the payment of, acquisition or construction of major facilities other than those financed by proprietary funds.

CAPITAL IMPROVEMENT FUND

The primary sources of revenue used to support this fund are general obligation bonds, grants, General Fund (101) carryover, and a transfer from the Riverboat Gaming Fund (223). This fund is utilized by all departments within the City that have capital expenditures. The City of Rock Island defines a capital expenditure as an expenditure resulting in the acquisition of or addition to the government's general fixed assets. A capital asset is defined as having an initial, individual cost of more than \$25,000 and an estimated useful life in excess of three years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

CAPITAL IMPROVEMENT REVENUES

Capital Improvements Fund (301) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Grants	114,250	-	-	-	-	-	---
Charges for Services	5,443	14,646	475	-	475	-	---
Transfers	3,750,905	5,471,433	4,977,761	827,654	1,146,923	58,000	-93%
Investments & Loans	19,508	22,475	33,506	17,365	17,437	-	-100%
Proceeds from LT Liab	9,995,408	9,999,683	6,130,227	3,671,333	3,671,333	2,198,692	-40%
Other	770	-	-	-	151,095	-	---
Total Fund	13,886,284	15,508,237	11,141,969	4,516,352	4,987,263	2,256,692	-50%

REVENUE ANALYSIS

Transfers has decreased as the transfer from the Riverboat Gaming Fund (223) to this fund has been lowered based on the Capital Improvement Plan for CY 2017. Investments & Loans has been eliminated as no investment interest is anticipated based on the projected fund balance. Proceeds from Long Term Liabilities is down as the amount of bond revenue will not be as great as in CY 2016.

CAPITAL IMPROVEMENT EXPENDITURES

Capital Improvements Fund (301) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Supplies	-	-	324,900	36,000	9,808	-	-100%
Services	2,101,838	1,586,127	3,575,878	3,767,787	1,940,598	3,641,692	-3%
Other	819,669	28,698	1,230	-	-	-	---
Programs	250,000	-	-	-	-	-	---
Capital	2,653,194	4,718,349	14,964,378	4,925,913	4,039,946	535,000	-89%

Capital Improvements Fund (301) Expenditure

Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Debt Service	110,652	73,488	55,986	61,333	61,333	-	-100%
Transfers	1,225,727	933,768	2,859,500	2,556,511	2,556,511	319,269	-88%
Total Department	7,161,080	7,340,430	21,781,872	11,347,544	8,608,196	4,495,961	-60%

EXPENDITURE ANALYSIS

No Supplies are planned to be purchased in CY 2017. Capital has been reduced significantly now that the construction on the new Police Department building has been completed. Transfers is also down as the amount of the transfer to the General Fund to support the budget deficit is less for the coming year.



ROCK ISLAND
ILLINOIS

City of Rock Island Capital Improvement Plan 5 Year Financial Summary

Project	Dept	Category	Funding
Marketing Program	Admin	Miscellaneous	Gaming
Development Association of Rock Island (DARI)	CED	Contribution	Gaming
Social Service Agencies (Gaming Grant)	CED	Contribution	Gaming
Quad Cities First	CED	Contribution	Gaming
GROWTH Contribution	CED	Contribution	Gaming
The District Events	CED	Contribution	Gaming
Bi-State Regional Commission	CED	Contribution	Gaming
Chamber of Commerce Dues	CED	Contribution	Gaming
Rock Island Arsenal Lobbying	CED	Contribution	Gaming
Keep Rock Island Beautiful	CED	Contribution	Gaming
Labor Day Parade	CED	Contribution	Gaming
GROWTH EAP Live/Work Contribution	CED	Contribution	Gaming
Metro Arts Summer program	CED	Contribution	Gaming
Red, White, and Boom	CED	Contribution	Gaming
Quad City Arts Sculpture program	CED	Contribution	Gaming
River Action	CED	Contribution	Gaming
Community Caring Conference	CED	Contribution	Gaming
Hispanic Chamber of Commerce	CED	Contribution	Gaming
FAÇADE Improvement - Fund 207	CED	Miscellaneous	Gaming
Railroad Lease	CED	Miscellaneous	Gaming
Substandard Structure Demolition - Fund 207	CED	Miscellaneous	Gaming
Zoning & Sign ordinance	CED	Miscellaneous	Gaming
Rebates - Fund 207	CED	Miscellaneous	Gaming
Illinois 92 re-route (4th & 5th Ave)	CED	Miscellaneous	Gaming
3rd Avenue Pedestrian Tunnel	CED	Miscellaneous	Grant
Jumer's Casino and Rock Island County RDA - Jumer's TIF	CED	Miscellaneous	TIF
Riverview Lofts RDA - Downtown TIF	CED	Miscellaneous	TIF
Hill & Valley - LRC RDA - Columbia Park TIF	CED	Miscellaneous	TIF
The Locks RDA - The Locks TIF	CED	Miscellaneous	TIF
11th St Redevelopment Partners RDA - Watchtower TIF	CED	Miscellaneous	TIF
Various Rebates and RDA - Jackson Square, Renaissance Gold, TIF	CED	Miscellaneous	TIF
Substandard Structure Demolition - N 11th Street TIF	CED	Miscellaneous	TIF
Façade Improvement Plan - North 11th Street TIF	CED	Miscellaneous	TIF
Friendship Manor RDA - North 11th Street TIF	CED	Miscellaneous	TIF
Circa 21 RDA - Downtown TIF	CED	Miscellaneous	TIF
DeSoto Building - Downtown TIF	CED	Miscellaneous	TIF
Substandard Structure Demolition - Downtown TIF	CED	Miscellaneous	TIF
Façade Improvement Plan - Downtown TIF	CED	Miscellaneous	TIF
Tax Auction Property Purchases - Downtown TIF	CED	Miscellaneous	TIF
Substandard Structure Demolition - 1st Street TIF	CED	Miscellaneous	TIF
Tax Auction Property Purchases - 1st Street TIF	CED	Miscellaneous	TIF
Tax Auction Property Purchases - North 11th Street TIF	CED	Miscellaneous	TIF
Comprehensive User Fee and Rate Study	Finance	Miscellaneous	Gaming
General Fund Support using CY 2015 General Fund Carryover	Finance	Miscellaneous	GF Carryover
Watchtower Plaza Site - 2014B GO Bonds (Sales Tax Portion)(est)	Finance	Debt Service	Gaming
Watchtower Plaza Site - 2014B GO Bonds (TIF Portion)(est)	Finance	Debt Service	Gaming
Watchtower Plaza Site (3 year principal) - 2016 GO Bonds (est)	Finance	Debt Service	Gaming
Street Reconstruction 2016 - 2016 GO Bonds (estimated)	Finance	Debt Service	Gaming
Police Station - 2013A GO Bonds	Finance	Debt Service	Gaming
Police Station - 2014A GO Bonds	Finance	Debt Service	Gaming
Police Station - 2015 GO Bonds	Finance	Debt Service	Gaming
Special Assessment Program Debt Service	Finance	Debt Service	Gaming
800mhz Radio/Fiber/Wireless Networking- 2015 GO Bonds	Finance	Debt Service	Gaming
Jumers Crossing Debt - 2013 B GO Bonds	Finance	Debt Service	Gaming
Ridgewood Business Park/11th St Intersection-2012 GO Bonds	Finance	Debt Service	Gaming

**City of Rock Island Capital Improvement Plan
5 Year Financial Summary**

Recommended CY16	Requested CY17	Recommended CY17	Proposed CY18	Proposed CY19	Proposed CY20	Proposed CY21	5 Year Total
100,000			100,000	100,000	100,000	100,000	\$ 400,000
135,000	135,000	135,000	135,000	135,000	135,000	135,000	\$ 675,000
50,000	50,000	50,000	50,000	50,000	50,000	50,000	\$ 250,000
48,000	48,000	48,000	48,000	48,000	48,000	48,000	\$ 240,000
40,000	40,000	40,000	40,000	40,000	40,000	40,000	\$ 200,000
28,500	28,500	28,500	28,500	28,500	28,500	28,500	\$ 142,500
22,000	22,000	22,000	22,000	22,000	22,000	22,000	\$ 110,000
20,000	20,000	20,000	20,000	20,000	20,000	20,000	\$ 100,000
20,000	20,000	18,000	20,000	20,000	20,000	20,000	\$ 98,000
18,500	18,500	18,500	18,500	18,500	18,500	18,500	\$ 92,500
15,000	15,000	15,000	15,000	15,000	15,000	15,000	\$ 75,000
10,000	10,000	10,000	10,000	10,000	10,000	10,000	\$ 50,000
10,000	10,000	10,000	10,000	10,000	10,000	10,000	\$ 50,000
10,000	10,000	10,000	10,000	10,000	10,000	10,000	\$ 50,000
7,000	8,000	8,000	8,000	8,000	8,000	8,000	\$ 40,000
7,745	7,745	7,745	7,745	7,745	7,745	7,745	\$ 38,725
	4,000	4,000	4,000	4,000	4,000	4,000	\$ 20,000
750	750	750	750	750	750	750	\$ 3,750
100,000	250,000	75,000	250,000	250,000	250,000	250,000	\$ 1,075,000
	12,000	12,000	12,000	12,000	13,000	13,000	\$ 62,000
100,000	200,000	100,000	100,000	100,000	100,000	100,000	\$ 500,000
60,000							\$ -
30,000		30,000	30,000	30,000	30,000	30,000	\$ 150,000
			100,000				\$ 100,000
					480,000		\$ 480,000
	2,380,000	2,380,000	2,380,000	2,380,000	2,380,000	2,380,000	\$ 11,900,000
	355,000	355,000					\$ 355,000
	200,000	200,000	200,000	200,000	200,000	200,000	\$ 1,000,000
	100,000	100,000	100,000	100,000	100,000	100,000	\$ 500,000
	100,000	100,000	100,000	100,000	100,000	100,000	\$ 500,000
	76,000	76,000	100,000	100,000	100,000	100,000	\$ 476,000
	75,000	75,000	75,000	75,000	75,000	75,000	\$ 375,000
	75,000	75,000	75,000	75,000	75,000	75,000	\$ 375,000
	62,500	62,500					\$ 62,500
	50,000	50,000					\$ 50,000
	50,000	50,000					\$ 50,000
	50,000	50,000	50,000	50,000			\$ 150,000
	50,000	50,000	50,000	50,000			\$ 150,000
	50,000	50,000	50,000	50,000			\$ 150,000
	600,000	50,000					\$ 50,000
	100,000	25,000	100,000	100,000	100,000	100,000	\$ 425,000
	10,000	10,000	10,000	10,000	10,000	10,000	\$ 50,000
	100,000						\$ -
1,124,824	319,269	319,269					\$ 319,269
	364,063	363,921	364,063	863,921	867,971	865,920	\$ 3,325,796
	137,401	137,543	137,401	327,543	328,382	328,819	\$ 1,259,688
	77,026	82,928	76,600	76,600	76,600	76,600	\$ 389,328
	244,058	258,287	245,900	248,300	245,600	247,900	\$ 1,245,987
669,769	674,569	674,569	673,919	672,969	671,719	670,169	\$ 3,363,345
669,713	668,763	668,763	667,513	670,963	668,963	666,663	\$ 3,342,865
232,700	232,963	232,963	235,263	232,463	234,663	236,763	\$ 1,172,115
550,000	550,000	550,000	550,000	550,000	550,000	550,000	\$ 2,750,000
167,975	163,400	163,400	165,700	167,900	165,000	167,100	\$ 829,100
118,770	117,583	117,583	115,920	118,735	120,935	117,654	\$ 590,827
98,182	96,881	96,882	95,582	99,282	97,882	96,482	\$ 486,110

City of Rock Island Capital Improvement Plan 5 Year Financial Summary

Project	Dept	Category	Funding
Sunset Marina - 2012A GO Bonds	Finance	Debt Service	Gaming
Whitewater Junction (principal)	Finance	Debt Service	Gaming
HVAC System for Central Fire Station	Fire	Miscellaneous	Gaming
Alerting System Replacement (req by RACOM / P25 by 12/2018)	Fire	Miscellaneous	Gaming
Alerting System Replacement Paging System	Fire	Miscellaneous	Gaming
Security Upgrades - Entryway Doors and Cardreaders	Fire	Miscellaneous	Gaming
Window Replacement for Central Fire Station	Fire	Miscellaneous	Gaming
Roof and Access Door Replacement Fire Station #4	Fire	Miscellaneous	Gaming
Ambulance Cot Retention Systems	Fire	Miscellaneous	Gaming
Scott Air Packs (SCBA)	Fire	Miscellaneous	Gaming
Service Contracts	IT	Miscellaneous	Gaming
Annual Computer Equipment Replacement	IT	Miscellaneous	Gaming
ERP Software Replacement - GEMS and Govern	IT	Miscellaneous	Gaming
Microsoft Office 2016	IT	Miscellaneous	Gaming
Content Management Software	IT	Miscellaneous	Gaming
ERP Software Replacement - Software Selection (Engineering)	IT	Miscellaneous	Gaming
Website	IT	Miscellaneous	Gaming
Library - Building Infrastructure Needs	Library	Miscellaneous	Gaming
Main Library New HVAC	Library	Miscellaneous	Gaming
Main Library New Windows	Library	Miscellaneous	Gaming
Main Library Rewiring	Library	Miscellaneous	Gaming
Main Library Security Cameras	Library	Miscellaneous	Gaming
MLK Security Updates	MLK	Miscellaneous	Gaming
Demolition of 728 7th Avenue	MLK	Miscellaneous	Gaming
RIFAC Energy Audit Upgrades	Parks	Miscellaneous	Gaming
Hodge Park ADA Walks, Shelter Move & Playground Update	Parks	Miscellaneous	Gaming
Douglas Park Playground & Park Signage	Parks	Miscellaneous	Gaming
Longview Park Road	Parks	Miscellaneous	Gaming
RIFAC Check Valve Pit Pump Storm Water	Parks	Miscellaneous	Gaming
Lincoln Park Band Shell Handicap Parking & Seating	Parks	Miscellaneous	Gaming
Douglas Pard Concession Stand	Parks	Miscellaneous	Gaming
Ben Williamson Road Paving (BW Gamblers pay for mowing)	Parks	Miscellaneous	Gaming
Wallace Dog Park Upgrade	Parks	Miscellaneous	Gaming
Mobile Concession Truck (more revenue)	Parks	Miscellaneous	Gaming
Highland Springs Shelter Move	Parks	Miscellaneous	Gaming
Saukie Golf Course Modular Clubhouse	Parks	Miscellaneous	Gaming
RIFAC parking lot resurfacing	Parks	Miscellaneous	Gaming
SRP Playground Resurfacing & Fountain Work	Parks	Miscellaneous	Gaming
Hauberg Roof Replacement	Parks	Miscellaneous	Gaming
Mel McKay Pickleball Fence Replacement	Parks	Miscellaneous	Gaming
Highland Springs Clubhouse Remodel	Parks	Miscellaneous	Gaming
WWJ hot water heater,pool tank resurface, roof, funbrellas	Parks	Miscellaneous	Gaming
Warming Hut Concession Stand	Parks	Miscellaneous	Gaming
Complex Soccer Irrigation	Parks	Miscellaneous	Gaming
Lincoln Convert Old Restroom into a Shelter for Rent	Parks	Miscellaneous	Gaming
Weber Park Old Restroom into a Shelter for Rent	Parks	Miscellaneous	Gaming
WWJ Feature Addition	Parks	Miscellaneous	Gaming
Hauberg Gardens Restoration	Parks	Miscellaneous	Gaming
All Sport Court Resurfacing	Parks	Miscellaneous	Gaming
Body Worn Cameras and Related Equipment/Service	Police	Miscellaneous	Gaming
WTP Filter Building Replacement	Public Works	Water	Loans
RI Arsentail Utilities Privatization RFP	Public Works	Water	User Fees
RI Arsentail Utilities Privatization RFP	Public Works	Wastewater	User Fees
Lincoln Court between 17th and 20th St: Water Main Replacement	Public Works	Water	User Fees
3rd Ave: Under the Viaduct Water Main Replacement	Public Works	Water	User Fees

**City of Rock Island Capital Improvement Plan
5 Year Financial Summary**

Recommended CY16	Requested CY17	Recommended CY17	Proposed CY18	Proposed CY19	Proposed CY20	Proposed CY21	5 Year Total
53,400	52,600	52,600	51,800	51,000	50,200	54,400	\$ 260,000
110,000							\$ -
	600,000						\$ -
	175,500			175,500			\$ 175,500
	5,000	5,000					\$ 5,000
	72,000				72,000		\$ 72,000
	70,000		70,000				\$ 70,000
	45,000	45,000					\$ 45,000
	27,300		27,300				\$ 27,300
65,000							\$ -
	302,000	302,000	302,000	302,000	302,000	302,000	\$ 1,510,000
150,000	130,000	130,000	130,000	130,000	130,000	130,000	\$ 650,000
	1,200,000		400,000	400,000	400,000		\$ 1,200,000
	100,000		100,000				\$ 100,000
	100,000			100,000			\$ 100,000
	50,000		50,000				\$ 50,000
30,000							\$ -
	50,000	50,000					\$ 50,000
	2,500,000						\$ -
	260,000						\$ -
	110,000						\$ -
50,000							\$ -
	20,000	20,000					\$ 20,000
	25,000						\$ -
	150,000	75,000	75,000				\$ 150,000
	80,000	60,000					\$ 60,000
	65,000	50,000					\$ 50,000
	200,000		200,000				\$ 200,000
	50,000		50,000				\$ 50,000
			150,000				\$ 150,000
			80,000				\$ 80,000
			80,000				\$ 80,000
			60,000				\$ 60,000
			60,000				\$ 60,000
			25,000				\$ 25,000
				300,000			\$ 300,000
				200,000			\$ 200,000
				150,000			\$ 150,000
				75,000			\$ 75,000
				30,000			\$ 30,000
					350,000		\$ 350,000
					110,000		\$ 110,000
					80,000		\$ 80,000
					30,000		\$ 30,000
					30,000		\$ 30,000
					30,000		\$ 30,000
						500,000	\$ 500,000
						200,000	\$ 200,000
						80,000	\$ 80,000
	165,543	165,543	107,820	107,820	107,820	107,820	\$ 596,823
11,281,737	12,500,000	12,500,000	11,500,000	3,900,000			\$ 27,900,000
	175,000	175,000					\$ 175,000
	175,000	175,000					\$ 175,000
	150,000	150,000					\$ 150,000
	255,000		255,000				\$ 255,000

City of Rock Island Capital Improvement Plan 5 Year Financial Summary

Project	Dept	Category	Funding
22nd St & 35th Ave: Water Main Replacement	Public Works	Water	User Fees
20th Street between 7th and 18th Ave: Water Main Replacement	Public Works	Water	User Fees
Ridgewood Road Water Tower Rehabilitation	Public Works	Water	User Fees
45th St between 23rd and 24th Ave: Water Main Replacement	Public Works	Water	User Fees
27th Ave West of 30th St to Dead End: Water Main Repl	Public Works	Water	User Fees
E of 12th between 31st/32nd Ave (rear yards) Water Main Reloc	Public Works	Water	User Fees
14th St & 46th Ave (Blackhawk Rd) Water Main Replacement	Public Works	Water	User Fees
11th Street between 25th and 42nd Ave: Water Main Replacement	Public Works	Water	User Fees
30th St from 5th to 7th Ave: Water Main Replacement	Public Works	Water	User Fees
28th Ave West of 30th St to the Dead End: Water Main Repl	Public Works	Water	User Fees
41st St from 8th Ave South to Lincoln Park: Water Main Repl	Public Works	Water	User Fees
39th Ave from 28th to 29th St: Water Main Replacement	Public Works	Water	User Fees
35th Ave from 24th to 30th St: Water Main Replacement	Public Works	Water	User Fees
LTCP - Blackhawk Lift Station & CSO 007 Relocation	Public Works	Wastewater	Loans
LTCP - Combined Sewer Separation (26th-30th St; 5th-9th Ave)	Public Works	Wastewater	Loans
3rd Ave Sanitary Sewer Replacement, between 20th & 23rd Street	Public Works	Wastewater	User Fees
Sanitary Remote Site System Control Improvements	Public Works	Wastewater	User Fees
3705 37th Ave Sanitary Sewer Replacement	Public Works	Wastewater	User Fees
20th St from 7th to 18th Ave: Sanitary Sewer Replacement	Public Works	Wastewater	User Fees
9th Ave from 12th St East of 15th St: Sanitary Sewer Replacement	Public Works	Wastewater	User Fees
17th to 19th St from 10th to 13th Ave (Alley): Sanitary Sewer Repl	Public Works	Wastewater	User Fees
27th St from 18th to 21st Ave: Sanitary Sewer Replacement	Public Works	Wastewater	User Fees
36th St from 12th to 14th Ave: Sanitary Sewer Replacement	Public Works	Wastewater	User Fees
13th Ave from 32nd to 34th St: Sanitary Sewer Replacement	Public Works	Wastewater	User Fees
19th Street Alley Sanitary Sewer Replacement	Public Works	Wastewater	User Fees
22nd St S of 18th Ave then E to 1850 23rd St: Sanitary Sewer Repl	Public Works	Wastewater	User Fees
12th Ave from 35th to 36th St: Sanitary Sewer Replacement	Public Works	Wastewater	User Fees
9th Street Resurfacing	Public Works	Streets	Bonds 2016
18th Ave Resurf; 17th Street to 45th Street - Moline	Public Works	Streets	Bonds 2016
20th St Court, 38th St, 25th Ave, 12th St, 13th St, 45th St, 18th Ave	Public Works	Streets	Bonds 2016
41st Ave & 45 St Ct; 44th Street to Cul-de-sac	Public Works	Streets	Bonds 2017
Lincoln Court Reconstruction from 17th to 20th St including alleys	Public Works	Streets	Bonds 2017
38th St Resurfacing (Phase I) 7th Ave to Blackhawk	Public Works	Streets	Bonds 2017
38th St Resurfacing (Phase I) 7th Ave to Blackhawk-State's Portion	Public Works	Streets	Contribution
20th Street Resurfacing; 7th - 18th avenue	Public Works	Streets	Bonds 2018
22nd Street & 35th Avenue Reconstruction	Public Works	Streets	Bonds 2018
37th Ave & 46th St Reconstruction	Public Works	Streets	Bonds 2018
Shadybrook Phase 3	Public Works	Streets	Bonds 2018
Valley Drive Reconstruction, West of 30th Street	Public Works	Streets	Bonds 2019
28th Street Court & 32nd Avenue Court Reconstruction	Public Works	Streets	Bonds 2019
Blackhawk Hills Dr & River Heights Rd Reconstruction West of 30th St	Public Works	Streets	Bonds 2019
Street Maintenance	Public Works	Streets	Gaming
Street Maintenance	Public Works	Streets	Bonds 2015
IL 92 Relocation - East Phase (Includes 7th Ave)	Public Works	Streets	Gaming
IL 92 Relocation - East Phase Engineering	Public Works	Streets	Gaming
Traffic Signal Installation at Hy-Vee and 18th Avenue	Public Works	Streets	Gaming
Old Mill Street South of 13th Ave Reconstruction	Public Works	Streets	Gaming
IL 92 Relocation - Center Phase	Public Works	Streets	Gaming
35th Avenue from 30th to 38th St Reconstruction	Public Works	Streets	Gaming
Street Maintenance	Public Works	Streets	GF Carryover
CY2017-2021 Local Streets Resurfacing Program	Public Works	Streets	User Fees
Outfall Valve Repair Program	Public Works	Storm Water	User Fees
Storm Water Outfall Prgoram	Public Works	Storm Water	User Fees
3117 31st Ave (N-S pipe under 31st Ave)	Public Works	Storm Water	User Fees
Catch Basin Rebuild Program	Public Works	Storm Water	User Fees

**City of Rock Island Capital Improvement Plan
5 Year Financial Summary**

Recommended CY16	Requested CY17	Recommended CY17	Proposed CY18	Proposed CY19	Proposed CY20	Proposed CY21	5 Year Total
	130,000		130,000				\$ 130,000
			640,500				\$ 640,500
			325,000				\$ 325,000
			15,000	170,000			\$ 185,000
			15,000	170,000			\$ 185,000
			10,000	130,000			\$ 140,000
			7,000	130,000			\$ 137,000
				80,000	1,500,000		\$ 1,580,000
				60,000	675,000		\$ 735,000
				30,000	375,000		\$ 405,000
				30,000	300,000		\$ 330,000
				20,000	200,000		\$ 220,000
						175,000	\$ 175,000
	7,000,000	7,000,000					\$ 7,000,000
	1,800,000	1,800,000					\$ 1,800,000
32,500							\$ -
120,000	80,000	80,000					\$ 80,000
	10,000	10,000	250,000				\$ 260,000
			140,000				\$ 140,000
			45,000	575,000			\$ 620,000
			30,000	330,000			\$ 360,000
			27,500	360,000			\$ 387,500
				20,000	215,000		\$ 235,000
				20,000	180,000		\$ 200,000
					370,000		\$ 370,000
					22,000	265,000	\$ 287,000
					12,000	150,000	\$ 162,000
	1,100,000	1,100,000					\$ 1,100,000
	600,000	600,000	250,000				\$ 850,000
1,910,000							\$ -
20,000	480,000	480,000					\$ 480,000
	440,000	440,000					\$ 440,000
	1,278,692	1,278,692	239,850				\$ 1,518,542
	4,793,458	4,793,458					\$ 4,793,458
	100,000	100,000	1,510,000				\$ 1,610,000
	45,000	45,000	575,000				\$ 620,000
	30,000	30,000	440,000				\$ 470,000
15,000	15,000	15,000	240,000				\$ 255,000
			20,000	330,000			\$ 350,000
				20,000	380,000		\$ 400,000
			20,000	330,000			\$ 350,000
1,046,138	2,000,000	580,048	2,000,000	2,000,000	2,000,000	2,000,000	\$ 8,580,048
		500,000					\$ 500,000
			4,750,000				\$ 4,750,000
			750,000				\$ 750,000
			175,000				\$ 175,000
			37,500	487,500			\$ 525,000
					300,000		\$ 300,000
					80,000	1,000,000	\$ 1,080,000
653,862							\$ -
	1,700,000		1,785,000	1,874,250	1,967,963	2,066,361	\$ 7,693,574
	150,000	150,000	150,000	150,000	150,000	150,000	\$ 750,000
	150,000	150,000	150,000	150,000	150,000	150,000	\$ 750,000
	150,000	150,000					\$ 150,000
	130,000	130,000	69,500	69,500	69,500	69,500	\$ 408,000

City of Rock Island Capital Improvement Plan 5 Year Financial Summary

Project	Dept	Category	Funding
Stadium Drive Storm Water Improvements	Public Works	Storm Water	User Fees
95th Avenue West Storm Water Outlet	Public Works	Storm Water	User Fees
3726 44th St Outfall Improvements	Public Works	Storm Water	User Fees
2350 29th St CMP Replacement	Public Works	Storm Water	User Fees
22nd Street & 35th Avenue Storm Sewer Reconstruction	Public Works	Storm Water	User Fees
28th St Storm Sewer Upgrade between 20th and 21st Ave	Public Works	Storm Water	User Fees
IL 92 Culvert and Outfall Replacement	Public Works	Storm Water	User Fees
34th St Storm Sewer Upgrade	Public Works	Storm Water	User Fees
Service Contracts	Public Works	Miscellaneous	Gaming
Sidewalk Maintenance Programs	Public Works	Miscellaneous	Gaming
Vehicle Replacement	Public Works	Equip Mtc	Gaming
Service Van with Racks	Public Works	Equip Mtc	Equip Mtc
Mini Excavator	Public Works	Equip Mtc	Equip Mtc
Fire Pumper Truck	Public Works	Equip Mtc	Equip Mtc
Sewer Jetting Truck	Public Works	Equip Mtc	Equip Mtc
De-Icing System	Public Works	Equip Mtc	Equip Mtc
Total			

Funding:

Gaming
 GF Carryover
 Bonds 2015
 Bonds 2016
 Bonds 2017
 Bonds 2018
 Contribution
 Loans
 Equip Mtc
 TIF
 User Fees

Total:

Department:

CED
 Finance
 Fire
 IT
 Library
 MLK
 Parks
 Police
 Public Works

Total:

Category:

Contribution
 Miscellaneous
 Water
 Wastewater
 Storm Water
 Streets
 Debt Service
 Equip Mtc

Total:

**City of Rock Island Capital Improvement Plan
5 Year Financial Summary**

Recommended CY16	Requested CY17	Recommended CY17	Proposed CY18	Proposed CY19	Proposed CY20	Proposed CY21	5 Year Total
	26,000	26,000					\$ 26,000
	10,000	10,000	135,000				\$ 145,000
	10,000	10,000	100,000				\$ 110,000
	10,000	10,000	100,000				\$ 110,000
			100,000				\$ 100,000
			20,000	305,000			\$ 325,000
			10,000	130,000			\$ 140,000
					15,000	175,000	\$ 190,000
	98,000	98,000	98,000	98,000	98,000	98,000	\$ 490,000
	50,000	50,000	50,000	50,000	50,000	50,000	\$ 250,000
	974,000	200,000					\$ 200,000
	33,600	33,600					\$ 33,600
	85,000	85,000					\$ 85,000
603,750							\$ -
215,250							\$ -
36,750							\$ -
	\$ 52,377,664	\$ 41,997,044	\$ 36,841,126	\$ 22,298,741	\$ 19,389,693	\$ 15,827,646	\$136,354,250

\$ 5,892,525	14%
\$ 319,269	1%
\$ 500,000	1%
\$ 1,700,000	4%
\$ 2,198,692	5%
\$ 190,000	0%
\$ 4,793,458	11%
\$ 21,300,000	51%
\$ 118,600	0%
\$ 3,758,500	9%
\$ 1,226,000	3%
\$ 41,997,044	100%

\$ 5,292,995	\$ 4,420,995	11%
\$ 3,798,576	\$ 3,718,708	9%
\$ 994,800	\$ 50,000	0%
\$ 1,882,000	\$ 432,000	1%
\$ 2,920,000	\$ 50,000	0%
\$ 45,000	\$ 20,000	0%
\$ 545,000	\$ 185,000	0%
\$ 165,543	\$ 165,543	0%
\$ 36,733,750	\$ 32,954,798	78%
\$ 52,377,664	\$ 41,997,044	100%

\$ 445,495	1%
\$ 5,345,312	13%
\$ 12,825,000	31%
\$ 9,065,000	22%
\$ 636,000	2%
\$ 9,962,198	24%
\$ 3,399,439	8%
\$ 318,600	1%
\$ 41,997,044	100%



ROCK ISLAND
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CAPITAL IMPROVEMENT IMPACT

A direct relationship exists between the City of Rock Island's operating budget and the adopted Capital Improvement Plan. As a result, operating cost estimates should reflect the anticipated annual costs to operate facilities and improvements upon completion or acquisition. The following is a review of those CY 2017 significant (>\$50,000) and nonrecurring projects identified in the preceding Capital Improvement Plan that meet the definition of a capital expenditure along with an explanation of their potential impact on the operating budget. Those expenditures in the Capital Improvement Plan that are maintenance related, which includes most street, water, wastewater, and sewer replacement or repair projects, are not included in this review due to their recurring nature.

CIP PROJECT LOCATIONS

1 Lincoln Court
Street Construction

2 Lincoln Court
Water Main
Replacement

3 Wastewater
Treatment Plant
Filter Building

4 Sewer Outfall
#7 Relocation

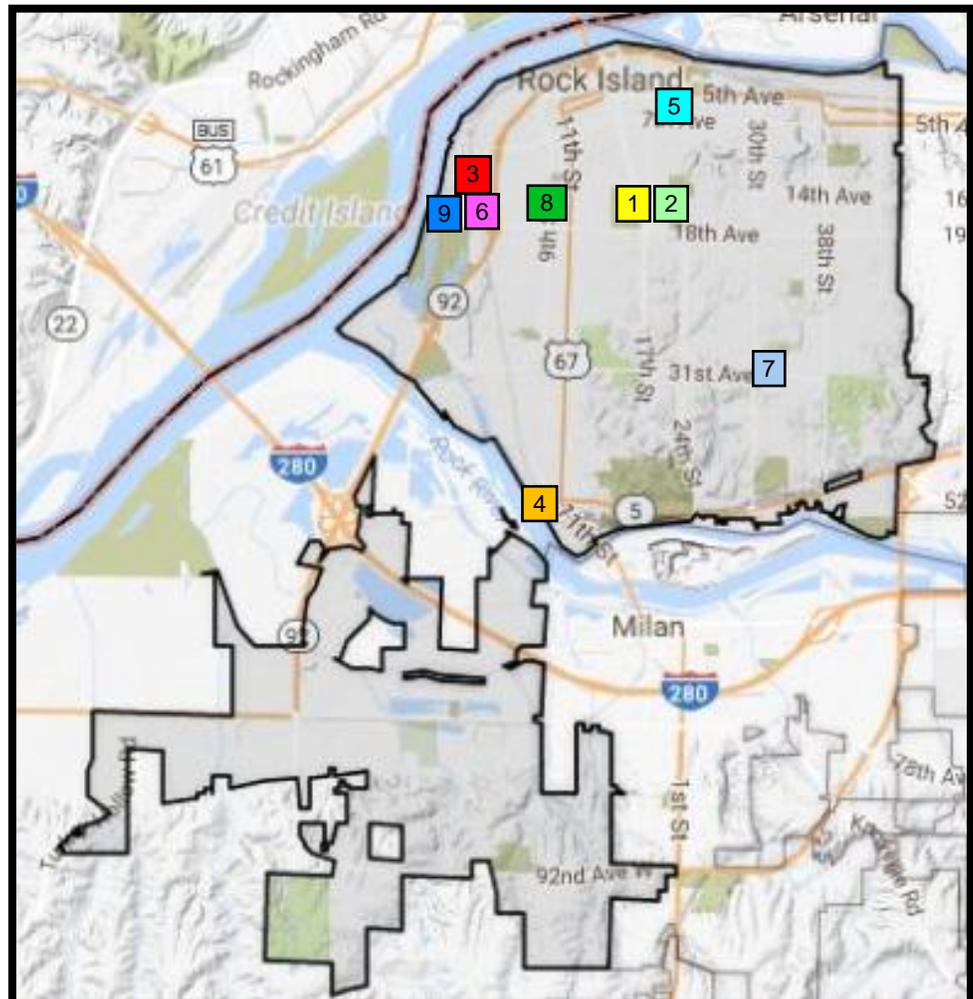
5 Combined Sewer
Separation

6 Sanitary Remote
Site System Control

7 North-South Pipe
under 31st Avenue

8 Douglas Park
Playground &
Signage

9 Mini Excavator



MISCELLANEOUS CAPITAL PROJECTS

Project Name: Lincoln Court, 17 th – 20 th St., Street Reconstruction (\$440,000)	Project #: 2782
Project Description: This project involves reconstructing the existing Lincoln Court roadway from 17 th to 20 th Streets, including the alleys, with new PCC pavement. It should be noted that this project is being done in conjunction with the water main replacement project under this same section of roadway.	
Funding Source: The costs will be paid for by the issuance of general obligation bonds with the bonds being retired with gaming tax revenue.	
Project Impact: <ul style="list-style-type: none"> - This roadway has reached the point in its service life where this type of maintenance is warranted. - Upon completion of this project, citizens will experience a smoother, safer driving surface. - There is a minor immediate benefit (<\$2,500 per year) because less maintenance will be needed on the new driving surface. 	

WATER UTILITY CAPITAL PROJECTS

Project Name: Lincoln Court Water Main Replacement (\$150,000)	Project #: 2782
Project Description: This project involves the replacement of the undersized water mains under Lincoln Court from 17 th to 20 th Streets. It should be noted that this project is being done in conjunction with the Lincoln Court street reconstruction project listed under Miscellaneous Capital Projects.	
Funding Source: The funding needed for this project will come from user fee revenue generated by the Water Operation and Maintenance Fund.	
Project Impact: <ul style="list-style-type: none"> - The water mains in this area are severely undersized and no longer meet the City's minimum size standard. - Additionally, the water mains in this area have surpassed their useful service life. - Affected property owners will benefit from a larger flow volume and reduced sedimentation as a result of replacing the old under sized mains. - The larger diameter water mains will provide increased flow rates for fire protection purposes. - Installation of the new water main will significantly reduce the likelihood of a water main break in this area. Repair of a water main break on average costs the City \$5,000 to repair. 	

Project Name: Wastewater Treatment Plant Filter Building (\$12,500,000)	Project #: 2760
Project Description: This project involves the construction stage for the new Wastewater Treatment Plant Filter Building, which will replace the current 100+ year old filter building.	
Funding Source: The funding needed for this project will be secured through long term loans from the State of Illinois revolving loan program and general obligation bonds with the bonds being retired using revenue generated by the Water Operation and Maintenance Fund.	

Project Impact:

- The current building has reached the end of its service life and does not meet current water treatment standards.
- Once the construction of the Wastewater Treatment Plant Filter Building is completed it will provide drinking water for the City of Rock Island for the next 100 years.
- Water filtration will meet the current water treatment standards and the plant will have the ability to add additional treatment options in the future if needed.
- Operational costs should be similar to the existing facility although some savings (<\$10,000 per year) will be recognized because less maintenance will be required of the new equipment.

WASTEWATER UTILITY CAPITAL PROJECTS

Project Name: Sewer Outfall #7 Relocation (\$7,000,000)	Project #: 2741
Project Description: This project consists of relocating outfall 007 from the southern end of 24th Street to the western end of 49th Avenue.	
Funding Source: The funding needed for this project will be secured through long term loans from the State of Illinois revolving loan program.	
Project Impact: <ul style="list-style-type: none">- The project is part of the Long Term Control Plan and is required by the City of Rock Island's consent decree with the Environmental Protection Agency. By meeting the terms of this consent decree, the City will avoid the EPA's threatened fine of \$27,500 per day for non-compliance by completing implementation of this plan.- Combined sewer overflows (CSOs – direct discharge of sewage into the river when the system is overloads due to rain water) will be less frequent and will receive some disinfectant treatment when they do occur.- Upon completion of this project costs will be slightly higher (<\$5,000 per year) since this system will result in some chemical usage and more maintenance.	

Project Name: Combined Sewer Separation, 26 th – 30 th St. & 5 th – 9 th Ave. (\$1,800,000)	Project #: 2742
Project Description: This project consists of separation of the combined sewer system from 26th – 30 th St. & 5 th – 9 th Ave. into separate storm and sanitary systems.	
Funding Source: The funding needed for this project will be secured through long term loans from the State of Illinois revolving loan program.	
Project Impact: <ul style="list-style-type: none">- The project is part of the Long Term Control Plan and is required by the City of Rock Island's consent decree with the Environmental Protection Agency. By meeting the terms of this consent decree, the City will avoid the EPA's threatened fine of \$27,500 per day for non-compliance by completing implementation of this plan.- Combined sewer overflows (CSOs – direct discharge of sewage into the river when the system is overloads due to rain water) will be less frequent.- There will be no cost impact.	

Project Name: Sanitary System Remote Site Controls (\$80,000)	Project #: 2747
Project Description: This project involves installation of miscellaneous system controls to manage all aspects of the Long Term Control Plan.	
Funding Source: The funding needed for this project will come from user fee revenue generated by the Wastewater Operation and Maintenance Fund.	
Project Impact: <ul style="list-style-type: none"> - The project is part of the Long Term Control Plan and is required by the City of Rock Island's consent decree with the Environmental Protection Agency. By meeting the terms of this consent decree, the City will avoid the EPA's threatened fine of \$27,500 per day for non-compliance by completing implementation of this plan. - Combined sewer overflows (CSOs – direct discharge of sewage into the river when the system is overloads due to rain water) will be less frequent and will receive some disinfectant treatment when they do occur. - There will be no cost impact. 	

STORMWATER UTILITY CAPITAL PROJECTS

Project Name: North-South Pipe Under 31st Avenue (\$150,000)	Project #: 2787
Project Description: This project involves the replacement of a failed 48" storm water line running north-south under 31 st Avenue.	
Funding Source: The funding needed for this project will come from user fee revenue generated by the Stormwater Utility Fund.	
Project Impact: <ul style="list-style-type: none"> - The new storm water line will improve storm water collection and transmittance away from the heavy traffic roadway. - Safety will be improved as the result of the eliminating the occurrence of sinkholes due to the currently compromised storm water piping. - Local homeowners will experience improved site conditions on their properties. 	

PARK & RECREATION CAPITAL PROJECTS

Project Name: Douglas Park Playground & Signage (\$50,000)	Project #: 6281
Project Description: To compliment the work being done by Friends of Douglas Park (FODP), the Park & Recreation Department is installing a community playground at Douglas Park. The playground will have two multiple age playground structures, a stone walk path separating the two units, an asphalt path leading to the area, various landscaping features, lights and benches. This project will take approximately 30 days to complete depending on the weather.	
Funding Source: The cost of this project will be paid for by gaming tax revenue through a transfer from the Riverboat Gaming Fund to the Park & Recreation Fund.	

Project Impact:

- Douglas Park currently consists of several softball and baseball fields. This project will enhance the features available for community use and draw more citizens to the park.
- The addition of this playground and related landscaping to Douglas Park will add approximately \$900 per year in staff and materials. Each year the Park & Recreation Department will freshen up the mulch and water plants being added to the park.

EQUIPMENT MAINTENANCE CAPITAL PROJECTS

Project Name: Mini Excavator (\$83,000)	Project #: none
Project Description: This project involves the purchase of a new mini-excavator.	
Funding Source: The cost for this equipment will be borne by the Fleet Services Fund (601), which receives its revenue from multiple other funds through amortization payments.	
Project Impact: <ul style="list-style-type: none">- Currently the Municipal Services Division and Utilities Maintenance Division are routinely renting a mini-excavator for use in construction projects that require use of equipment in spaces smaller than what the current equipment can safely fit.- With having this piece of equipment available in-house, crews would have immediate use of the mini-excavator 24 hours a day thus reducing the delay resulting from the local rental office not being open.- Smaller projects will be able to be completed in a more timely fashion and with less impact on the surrounding area, which would occur with a larger excavator.- Rental costs for this type of equipment would be eliminated by owning a mini-excavator in-house. Costs in CY 2016 exceeded \$43,000 for the rental of this type of equipment.	



ROCK ISLAND
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DEBT SERVICE FUND

The Debt Service fund is used to account for the accumulation of resources for, and the payment of, general and special assessment long-term debt principal, interest, and related costs.

DEBT SERVICE FUND

The primary source of debt incurred by the City is general obligation bonds. Departments that currently have expenditures related to debt service are the Community and Economic Development Department, Information Technology Department, Police Department, Public Works Department, and Parks and Recreation Department.

DEBT SERVICE REVENUES

Debt Service Fund (405) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Property Taxes	229,315	303,666	303,257	229,611	230,054	234,987	2%
State & Local Taxes	52,612	-	-	-	-	-	---
Transfers	2,009,305	2,800,377	4,012,229	3,802,776	3,775,863	4,589,725	21%
Investments & Loans	126,094	40,939	131,762	105,122	76,874	7,404	-93%
Proceeds from LT Liab	-	15,865,000	1,400,104	867,821	1,904,538	-	-100%
Total Fund	2,417,326	19,009,982	5,847,352	5,005,330	5,987,329	4,832,116	-3%

REVENUE ANALYSIS

Transfers has increased as the amount of support from the Riverboat Gaming Fund has risen to cover various bond payments. Investments & Loans is showing a decrease due to a lower anticipated fund balance generating less investment revenue. Proceeds from Long-Term Liabilities reflects the elimination of the line of credit loan budgeted in CY 2016 to cover the Walmart related bond debt.

DEBT SERVICE EXPENDITURES

Debt Service Fund (405) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Services	30,512	19,959	22,149	100,527	21,125	65,728	-35%
Debt Service	2,464,213	18,252,200	5,219,800	5,051,878	6,415,484	4,603,132	-9%
Transfers	-	-	760,470	128,153	128,153	-	-100%
Total Department	2,494,725	18,272,159	6,002,419	5,280,558	6,564,762	4,668,860	-12%

EXPENDITURE ANALYSIS

Services has decreased due to the lowering of the budget for services related to the issuance of new bonds. Transfers is down as the transfer to the Wastewater Fund in CY 2016 was a onetime occurrence.



ROCK ISLAND
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ENTERPRISE FUNDS

Enterprise Funds are proprietary funds that account for operations that are financed and operated in a manner similar to private business enterprise, and where the City has decided that the periodic determination of revenue earned, expenses incurred, and net income is necessary for capital maintenance, public policy, management control and accountability. The four (4) fund areas within the Enterprise Funds are water works funds, wastewater treatment funds, parks and recreation fund, and other enterprise (non-major) funds.

What follows is a review of each of the following Enterprise Funds along with the expenditures for each fund as utilized by the respective departmental unit(s):

- Water Works Funds consisting of the Water Operation Fund (501) and the Maintenance and Water Capital Fund (502)
- Wastewater Treatment Funds consisting of the Wastewater Operation Fund (506) and the Maintenance and Wastewater Capital Fund (508)
- Stormwater Fund (507)
- Solid Waste Fund (510)
- Sunset Marina Fund (541)
- Parks and Recreation Fund (555)
- Housing and Community Development Loan Funds consisting of the CDBG Loan Programs Fund (581), State Affordable Housing Fund (582), Community/Economic Development Loans Fund (583), CIRLF Loan Fund (584), MPF Endowment Loans Fund (585), and Brownfield Revolving Loan Fund (586).



ROCK ISLAND
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WATER WORKS FUNDS

Revenue for the water fund is primarily collected from residential or commercial water service charges. The water fund provides cost effective, timely preventative maintenance and prompt emergency repairs to the water distribution system so that customers have an adequate fire protection system (fire hydrants), accurate consumption records (water meters) and a reliable source of drinking water. Funding from the water fund also provides an adequate supply of high quality drinking water by purifying the Mississippi River water. Chemical and biological testing is conducted to insure compliance with all Illinois Environmental Protection Agency regulations. Preventative maintenance and repairs of plant equipment are funded. These funds are utilized by the Public Works Department.

WATER OPERATION AND MAINTENANCE FUND REVENUES

Water Operation & Maintenance Fund (501) & Water Capital 2010A BAB'S Fund (502) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Charges for Services	5,752,723	4,027,857	5,702,993	6,381,575	5,891,566	6,699,700	5%
Rents & Royalties	365,303	237,031	367,578	455,839	423,874	429,957	-6%
Transfers	282,693	112,013	163,000	168,705	168,705	165,000	-2%
Investments & Loans	3,254	914	1,778	13,113	(850)	17,903	37%
Proceeds from LT Liab	26,656	26,442	25,987	13,077,285	12,715	14,427,972	10%
Other	8,341	79,287	8,623	97,800	95,392	101,752	4%
Total Fund	6,438,970	4,483,544	6,269,959	20,194,317	6,591,402	21,842,284	8%

REVENUE ANALYSIS

Charges for Services are higher due to a 5% increase to the water service fee to fund the construction of the new water filter building. Rents and Royalties are slightly lower and represent the wireless antennae rentals on the water towers. Investments & Loans are up due to increased available cash earning higher rates. The \$14,427,972 in loan proceeds shown in Proceed from Long Term Liabilities will fund the new water treatment facility. Construction is expected to start in early CY 2017.

WATER OPERATION AND MAINTENANCE FUND EXPENDITURES

Water Operation & Maintenance Fund (501) & Water Capital 2010A BAB'S Fund (502) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	2,162,389	1,562,792	2,125,594	2,115,870	2,118,536	1,854,269	-12%
Supplies	763,310	655,149	959,847	897,294	845,125	985,955	10%
Services	1,251,173	926,388	1,533,610	1,480,437	1,496,377	1,368,529	-8%
Other	48,201	37,930	33,843	56,592	37,457	52,248	-8%
Capital	461,750	744,971	448,042	13,090,763	1,730,282	13,380,000	2%
Debt Service	793,219	633,880	686,234	684,497	634,011	661,488	-3%
Transfers	732,501	565,648	784,765	967,026	967,026	881,872	-9%
Contingency	658,112	509,756	796,662	679,572	635,317	757,494	11%
Total Department	6,870,655	5,636,514	7,368,597	19,972,051	8,464,131	19,941,855	0%

EXPENDITURE ANALYSIS

Personnel costs are lower due to changes in payroll distribution between the water and sewer funds. The decrease in personnel costs reflect a reallocation of salaries to the proper fund/cost center. Supplies have increased slightly due to expected price increases. Expenditures for the new water treatment plant are shown under Capital. That project is scheduled to start in the spring of 2017. Transfers are down reflecting a change to the transfer to the General Fund. Contingency shows an increase though these funds are normally transferred to other areas over the course of the fiscal year.

WASTEWATER TREATMENT FUNDS

Revenue for the wastewater fund is primarily collected from residential or commercial wastewater service charges. The wastewater fund provides cost effective preventative maintenance programs and prompt emergency services to maximize the operational efficiency and reliability of the wastewater collection system (sanitary sewers, combined sewers, sewer manholes, sewer cleanouts and sewer pumping stations). Funding from the wastewater fund also provides cost effective and environmentally sound wastewater treatment at the Mill Street Wastewater Treatment Plant and the Southwest Wastewater Treatment Plant. Chemical and biological testing is conducted to insure compliance with Illinois Environmental Protection Agency regulations. Preventative and emergency maintenance of plant equipment is also funded. These funds are utilized by the Public Works Department.

WASTEWATER OPERATION AND MAINTENANCE FUND REVENUES

Wastewater Operation & Maintenance Fund (506) & Wastewater Capital 2010A BAB'S Fund (508) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Non-Business Lic/Permits	340	340	170	170	340	-	-100%
Grants	206,679	192,571	271,470	-	79,281	-	---
Charges for Services	7,700,569	5,747,081	7,945,465	7,952,000	7,869,469	8,196,200	3%
Rents & Royalties	19,587	14,400	19,200	19,200	19,200	19,200	0%
Transfers	104,498	104,082	105,553	182,884	182,883	105,892	-42%
Investments & Loans	16,303	4,147	12,317	-	14,039	-	---
Sale of Fixed Assets	2,248	40	595	-	1,497	2,000	NEW
Proceeds from LT Liab	62,198	61,699	60,636	7,408,323	304,668	8,861,737	20%
Other	110,785	87,135	115,394	105,000	112,195	120,500	15%
Total Fund	8,223,207	6,211,495	8,530,800	15,667,577	8,583,572	17,305,529	10%

REVENUE ANALYSIS

Charges for Services are higher due to a 3% rate increase and increased participation in the Sewer Lateral Repair Program. Transfers were higher in CY 2016 and back to the normal range in CY 2017. Sale of Fixed Assets is new and reflects the sale of sewer scrap. Proceeds from Long Term Liabilities is up in CY2017 as the Long Term Control Plan nears completion and the last few projects are completed. Other revenue consists of late charges on sewer utility billing which are projected to be slightly higher based on the rate increase and historical averages.

WASTEWATER OPERATION AND MAINTENANCE FUND EXPENDITURES

Wastewater Operation & Maintenance Fund (506) & Wastewater Capital 2010A BAB'S Fund (508) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	1,315,385	959,269	1,238,847	1,235,577	1,391,221	1,607,859	30%
Supplies	136,624	160,430	173,741	362,781	320,855	283,900	-22%
Services	1,694,618	1,174,314	1,926,690	1,796,944	1,782,196	1,841,216	2%
Other	72,423	74,304	72,932	75,059	75,059	75,291	0%

**Wastewater Operation & Maintenance Fund (506) & Wastewater Capital 2010A BAB'S Fund (508)
Expenditure**

Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Programs	100	200	-	500	-	300	-40%
Capital	20,070,976	3,427,994	11,394,073	13,875,605	6,666,392	9,067,500	-35%
Debt Service	1,736,614	1,607,753	1,948,035	4,030,411	2,030,659	4,417,159	10%
Transfers	615,445	452,100	634,987	656,755	656,755	687,719	5%
Contingency	576,211	444,010	609,376	585,893	1,055,274	618,607	6%
Total Department	26,218,396	8,300,374	17,998,681	22,619,525	13,978,411	18,599,551	-18%

EXPENDITURE ANALYSIS

Personnel costs are higher due to a reallocation of payroll charges to the proper fund/cost center in the water and sewer funds. Supplies has decreased due to a reduction in auto/equipment supplies needed for the year. Programs is down as the budget for backflow rebates has been reduced. Capital charges are down and Debt Service is up as we reach the end of the long term control plan. All remaining projects are expected to begin work in CY 2017 and be completed in either late 2017 or early 2018.

STORMWATER FUND

Revenue for the Stormwater fund is primarily collected from residential or commercial stormwater utility charges. The Stormwater fund provides cost effective preventative maintenance programs and prompt emergency services to maximize the operational efficiency and reliability of the stormwater collection system. This fund is administered by the Public Works Department.

STORMWATER UTILITY FUND REVENUES

Stormwater Utility Fund (507) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Non-Business License/Permits	500	230	250	400	150	425	6%
Grants	34,880	-	-	-	-	-	---
Charges for Services	1,603,257	1,198,364	1,670,812	1,574,000	1,662,613	1,600,000	2%
Investments & Loans	2,058	1,388	4,593	4,410	12,711	3,629	-18%
Sale of Fixed Assets	368	-	11	-	28	-	---
Other	15,186	13,644	17,404	16,800	15,572	17,000	1%
Total Fund	1,656,249	1,213,626	1,693,070	1,595,610	1,691,074	1,621,054	2%

REVENUE ANALYSIS

The majority of stormwater revenue comes from the stormwater utility fee (Charges for Services) and is expected to remain constant. No increase to stormwater utility fees is recommended for CY 2017. Investments & Loans is down due to a projected decrease in interest earned on the fund balance.

STORMWATER UTILITY FUND EXPENDITURES

Stormwater Utility Fund (507) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	427,394	290,303	402,832	449,869	464,730	562,090	25%
Supplies	63,252	57,675	31,998	123,765	98,668	60,650	-51%
Services	586,204	319,179	347,569	677,785	577,284	624,576	-8%
Other	2,000	2,061	2,484	2,163	2,163	2,166	0%
Programs	14,208	30,935	11,931	32,001	31,657	40,000	25%
Capital	-	8,214	2,000	31,810	-	356,000	1019%
Debt Service	84,958	64,835	89,888	84,250	87,367	84,400	0%
Transfers	299,063	230,817	320,466	331,226	331,226	331,226	0%
Contingency	166,213	102,504	259,753	156,491	153,135	312,905	100%
Total Department	1,643,292	1,106,523	1,468,921	1,889,360	1,746,230	2,374,013	26%

EXPENDITURE ANALYSIS

Expenditures are higher than revenues as excess funds above the 90 day reserve are used to fund additional projects. Personnel costs are higher due to the reallocation of personnel into the proper fund/cost center. Supplies are down due to a reduction in in-house projects. Programs are higher due to an increase in the rain garden and drainage assistance program. Work will continue on levee valves and is reflected in the Capital expenditure. In the Contingency category \$50,000 is for contingency and is higher this year due to an increase in projected bad debt.

SOLID WASTE FUND

Activities in the Solid Waste fund provide the day-to-day municipal services having to do with refuse collection and disposal, yard waste, and recycling. The primary goal of the refuse staff remains high quality service at rates more favorable to citizens than private refuse collection services in the area. This enterprise fund was established in January 2016. Revenues and expenditures were previously included in the General Fund. It is administered by the Public Works Department.

SOLID WASTE FUND REVENUES

Solid Waste Fund (510) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Grants	-	-	-	29,264	29,264	29,264	0%
Charges for Services	-	-	-	1,646,798	1,697,287	1,993,090	21%
Investments & Loans	-	-	-	-	(1,844)	-	---
Total Fund	-	-	-	1,676,062	1,724,707	2,022,354	21%

REVENUE ANALYSIS

This is the second year for the Solid Waste Fund. The monthly rate was increased to \$10.00 per month in November of 2016, which is reflected in the Charges for Services increase for CY 2017. No additional rate increases are scheduled for CY 2017.

SOLID WASTE FUND EXPENDITURES

Solid Waste Fund (510) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	-	-	-	647,052	696,520	701,434	8%
Supplies	-	-	-	75,582	75,408	71,460	-5%
Services	-	-	-	1,208,728	1,242,565	1,180,181	-2%
Transfers	-	-	-	100,648	100,648	114,664	14%
Contingency	-	-	-	-	(90,181)	-	---
Total Department	-	-	-	2,032,010	2,024,960	2,067,739	2%

EXPENDITURE ANALYSIS

This is the second year of the Solid Waste Fund and expenditures are consistent with year one. Transfers is up slightly as the transfer to the General Fund has increased in response to the findings of the cost allocation study.



ROCK ISLAND
ILLINOIS

SUNSET MARINA FUND

Activities in the Sunset Marina fund provide the day-to-day maintenance of the marina facilities and customer services such as slip rental and a fueling dock. The primary goal of the marina staff remains high quality service at rates competitive with the private marinas in the area. This fund is administered by the Public Works Department.

SUNSET MARINA FUND REVENUES

Sunset Marina Fund (541) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Grants	2,237	-	-	-	-	-	---
Charges for Services	642,823	617,893	628,195	626,850	627,075	567,769	-9%
Concessions	1,948	2,340	2,986	2,079	4,554	2,003	-4%
Rents & Royalties	9,589	873	-	9,600	5,776	9,901	3%
Transfers	-	-	-	53,400	53,400	52,600	-1%
Investments & Loans	929	12	(15)	111	543	429	286%
Other	15,357	15,648	31,082	12,586	29,049	4,435	-65%
Total Fund	672,883	636,766	662,248	704,626	720,397	637,137	-10%

REVENUE ANALYSIS

There is no rate increase for CY 2017. Charges for Services are expected to be slightly lower due to reduced fuel charges and reduced slip rentals although the number of leased slips appears to have stabilized. Transfers consists of a transfer from the Riverboat Gaming fund to cover the debt service paid by this fund. Investments & Loans are up due to increased available cash earning higher rates. Other is late payment revenue and merchandise sales which are projected to be lower.

SUNSET MARINA FUND EXPENDITURES

Sunset Marina Fund (541) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	186,939	177,701	170,909	168,042	183,402	143,958	-14%
Supplies	181,582	141,664	108,875	135,147	95,742	107,012	-21%
Services	173,994	150,898	157,552	185,387	170,060	188,367	2%
Other	1,105	411	887	1,013	913	916	-10%
Programs	1,278	674	463	1,000	851	1,000	0%
Capital	-	12,880	-	-	-	-	---
Debt Service	50,195	46,289	54,166	53,400	53,366	52,600	-1%
Transfers	90,781	70,128	97,244	100,648	100,648	87,904	-13%
Contingency	58,698	47,641	88,940	47,790	68,275	53,629	12%
Total Department	744,572	648,286	679,036	692,427	673,257	635,386	-8%

EXPENDITURE ANALYSIS

Personnel costs and Supplies are reduced due to the closing of the Marina Office two days a week in response to the leaseholder survey results. No major maintenance projects are planned and fuel costs are projected lower resulting in a reduction in Supplies. The transfer to the General Fund was reduced based on the results from the cost allocation study. Other consists of miscellaneous expenditures that vary year to year. Contingency remains the same but looks higher because some contingency funds were transferred in CY 2016.

PARKS & RECREATION FUND

The Parks & Recreation Fund (555) is utilized by the following areas with the Parks and Recreation Department: Administration, Recreation, Whitewater Junction, Schwiebert Riverfront Park, Parks, Highland Springs Maintenance, Highland Springs Clubhouse, Golf Pro Shop, Saukie Maintenance, Saukie Clubhouse, RIFAC (Rock Island Fitness & Activity Center) and various donation accounts.

Parks & Recreation revenue is generated through admission fees, concession sales, facility rentals, property taxes, program registrations, membership pass sales and donations.

Expenditures in Parks & Recreation are primarily used for the following: full-time salaries, part-time salaries, seasonal salaries, insurance, park maintenance services, utilities, fleet maintenance, supplies, chemicals, depreciation, and equipment.

TOTAL PARKS & RECREATION REVENUES

Total Park & Recreation Fund (555) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Property Taxes	1,753,400	8,767	1,753,644	1,797,395	1,797,522	1,824,126	1%
Grants	411,991	24,400	4,075	3,075	3,075	150,000	4778%
Charges for Services	1,964,360	1,608,305	1,933,524	2,081,173	1,942,122	2,037,250	-2%
Program Fees	391,423	301,472	373,716	456,060	387,917	417,180	-9%
Concessions	395,507	376,606	401,751	443,378	385,557	420,880	-5%
Rents & Royalties	452,093	438,804	452,264	480,506	407,499	494,850	3%
Transfers	239,043	275,259	548,291	351,634	329,171	317,962	-10%
Investments & Loans	1,872	1,716	2,847	1,599	4,676	2,241	40%
Contributions & Donations	33,173	37,138	48,860	64,542	33,215	7,000	-89%
Reimbursements	-	184	-	-	-	-	---
Other	46,611	40,476	32,350	51,564	34,659	11,550	-78%
Total Fund	5,689,473	3,113,127	5,551,322	5,730,926	5,325,413	5,683,039	-1%

TOTAL PARKS & RECREATION EXPENDITURES

Total Department Expenditures by Object / Park & Recreation							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	3,030,725	2,449,414	2,959,999	3,057,570	2,852,023	2,650,368	-13%
Supplies	821,412	733,072	743,645	930,096	812,469	844,347	-9%
Services	1,279,292	1,155,551	1,444,518	1,495,815	1,267,602	1,527,041	2%
Other	27,704	29,241	35,263	37,196	28,975	19,799	-47%
Capital	706,975	154,571	30,475	127,159	120,856	240,000	89%
Debt Service	334,187	318,030	337,627	340,100	339,399	226,400	-33%
Transfers	147,470	73,099	152,904	148,912	148,475	166,000	11%
Contingency	491,517	376,729	509,349	529,043	506,590	463,344	-12%
Total Department	6,839,282	5,289,707	6,213,780	6,665,891	6,076,389	6,137,299	-8%

PARKS & RECREATION REVENUES FOR ADMINISTRATION

Park & Recreation (555) Revenue / Administration							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Investments & Loans	1,872	1,716	2,847	1,599	4,676	2,241	40%
Contributions & Donations	400	-	-	4,346	4,274	-	-100%
Reimbursements	-	184	-	-	-	-	---
Other	-	-	-	75	-	-	-100%
Total Fund	2,272	1,900	2,847	6,020	8,950	2,241	-63%

REVENUE ANALYSIS

Investments & Loans has increased due to a higher projected return on investments. Contributions & Donations is not budgeted for CY 2017 as receipt of this revenue is not guaranteed. Other includes unexpected revenues listed as miscellaneous non-operating revenue which are normally not received.

PARKS & RECREATION EXPENDITURES FOR ADMINISTRATION

Park & Recreation Fund Expenditure / Park & Recreation – Administration							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	382,265	248,591	271,099	331,827	440,484	257,791	-22%
Supplies	2,115	213	1,710	2,553	2,202	2,540	-1%
Services	99,397	64,889	80,307	100,767	98,418	99,063	-2%
Other	3,775	2,610	4,431	8,274	8,572	3,202	-61%
Transfers	94,627	73,099	101,364	104,912	104,912	166,000	58%
Contingency	182,581	153,948	213,288	229,312	210,528	211,957	-8%
Total Department	764,760	543,350	672,199	777,645	865,116	740,553	-5%

EXPENDITURE ANALYSIS

Personnel expenses have decreased due to a reorganization of the Department. This was accomplished by conducting a review of all fulltime, part time and seasonal positions. Efficiencies were achieved by reviewing open positions, consolidating / restructuring responsibilities and staff development. No Parks & Recreation staff members were laid off to achieve these savings. Other is down as funding for representation has been eliminated. Transfers is up due to the increase in the transfer to the General Fund as recommended in the cost allocation study.

PARKS & RECREATION REVENUES FOR PARKS MAINTENANCE

Park & Recreation (555) Revenue / Parks Maintenance							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Property Taxes	869,508	4,348	869,818	891,519	891,582	1,006,257	13%
Grants	386,762	-	-	-	-	-	---
Rents & Royalties	19,614	20,473	22,103	21,720	25,222	22,700	5%

Park & Recreation (555) Revenue / Parks Maintenance

Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Transfers	46,845	104,115	342,730	143,112	132,553	177,912	24%
Contributions & Donations	7,619	7,697	7,080	6,200	3,939	1,000	-84%
Other	183	378	244	-	1,100	300	NEW
Total Fund	1,330,531	137,011	1,241,975	1,062,551	1,054,396	1,208,169	14%

REVENUE ANALYSIS

There is a reallocation of property tax dollars for Parks & Recreation for the CY 2017 budget. Parks Maintenance will receive a larger amount to fund the start of a preventative maintenance plan. This is not a tax increase across the Department, the funds are from Recreation. Transfer has increased as the transfer from the Gaming Fund has increased to cover CIP projects. Another change for this budget is that Contributions & Donations will not be forecasted but recognized as they are received. Other is new and represents revenue from the sale of scrap.

PARKS & RECREATION EXPENDITURES FOR PARKS MAINTENANCE

Park & Recreation Fund Expenditure / Park & Recreation - Parks Maintenance

Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	630,637	516,511	812,123	813,255	686,890	698,646	-14%
Supplies	113,686	92,058	106,206	158,563	134,231	106,905	-33%
Services	218,422	209,426	386,541	301,890	254,630	316,156	5%
Other	765	944	450	1,000	580	475	-53%
Capital	592,149	52,200	-	94,359	92,127	90,000	-5%
Transfers	22,343	-	35,540	44,000	43,563	-	-100%
Contingency	12,732	8,301	11,068	11,068	11,068	7,662	-31%
Total Department	1,590,734	879,440	1,351,928	1,424,135	1,223,089	1,219,844	-14%

EXPENDITURE ANALYSIS

Parks Maintenance fulltime expenses are reduced due to the elimination of the Parks Superintendent position. Development of Park Maintenance staff has taken place in the three main areas: Park Maintenance, Horticulture and Sport Turf Maintenance positions now report directly to the Parks & Recreation Director. There is also a slight reduction in seasonal expenses as a result of contracting mowing/trimming services at some parks. Supplies is down as chemical and maintenance supplies have been reduced. Other has decreased due to a lowering of license/certification costs. Transfers is not budgeted as the expenditure in CY 2016 was a onetime transfer to Fleet Services to cover the purchase of a vehicle. No Contingency funds have been budgeted for CY 2017.

PARKS & RECREATION REVENUES FOR RECREATION PROGRAMS

Park & Recreation (555) Revenue / Recreation Programs

Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Property Taxes	883,892	4,419	883,826	905,876	905,940	665,649	-27%
Grants	24,600	24,400	-	-	-	-	---

Park & Recreation (555) Revenue / Recreation Programs

Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Charges for Services	2,717	3,510	4,773	3,100	2,329	3,500	13%
Program Fees	177,291	133,961	141,113	183,560	145,942	164,730	-10%
Concessions	67,974	75,677	61,753	86,900	50,393	72,900	-16%
Rents & Royalties	30,671	26,145	26,230	34,100	15,443	28,200	-17%
Transfers	20,000	19,459	16,000	16,000	16,000	-	-100%
Contributions & Donations	10,626	13,077	18,091	39,125	11,969	-	-100%
Other	1,618	594	1,742	1,324	3,781	1,500	13%
Total Fund	1,219,389	301,242	1,153,528	1,269,985	1,151,797	936,479	-26%

REVENUE ANALYSIS

Projected revenues are reduced in Recreation for CY 2017 due to the redistribution of property tax dollars and more history based budgeting. The increase in Charges for Services is based on higher projected advertising revenue. Program Fees are down slightly as projected revenue from special interest programming has been lowered. Concessions is down based on past revenue received at the Campbell Sports Complex. Revenues for Rents and Royalties are down due to no longer renting out the Carriage House. A business review of programming, revenue facilities and special events is currently underway. The review will identify opportunity for additional revenue generation and expense reduction. There is no budget for Transfers as no Gaming funds are to be received in CY 2017. Another change is that Contributions & Donations will be recognized as they are received.

PARKS & RECREATION EXPENDITURES RECREATION PROGRAMS

Park & Recreation Fund Expenditure / Park & Recreation - Recreation Programs

Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	472,065	388,320	380,997	381,159	338,564	429,700	13%
Supplies	72,004	71,323	85,624	92,381	72,029	98,255	6%
Services	173,227	186,076	179,117	209,072	169,369	161,145	-23%
Other	8,800	7,517	6,525	8,934	5,575	8,057	-10%
Capital	28,446	28,033	-	26,735	26,400	-	-100%
Transfers	17,900	-	16,000	-	-	-	---
Total Department	772,442	681,269	668,263	718,281	611,937	697,157	-3%

EXPENDITURE ANALYSIS

Cost allocation of personnel was moved around as a result of the reorganization resulting in the increase in Personnel. This better represents where time and money are being spent. Also, professional development has been added to the CY 2017 Recreation budget. While this is a relatively small amount, it is critical. Strong emphasis will be placed on partnerships and sponsorships. Services has been reduced reference consultant and entertainment services. The decrease in Other is due to the elimination of representation funding. There are no Capital expenditures planned for CY 2017.

PARKS & RECREATION REVENUES FOR WHITEWATER JUNCTION AQUATIC CENTER

Park & Recreation (555) Revenue / Whitewater Junction Aquatic Center							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Charges for Services	243,777	228,717	232,905	244,900	250,951	246,700	1%
Program Fees	734	1,240	897	1,000	1,254	950	-5%
Concessions	68,332	62,486	81,526	78,078	81,789	78,300	0%
Rents & Royalties	5,938	8,280	7,615	9,000	10,553	9,000	0%
Transfers	100,000	105,000	105,000	110,000	110,000	-	-100%
Total Fund	418,781	405,723	427,943	442,978	454,547	334,950	-24%

REVENUE ANALYSIS

Whitewater Junction bonds have been fulfilled in CY 2016 thus there is no transfer from the Gaming Fund in CY 2017 to cover the principal. It should be noted that Whitewater Junction is very weather dependent. Staff is sent home when the weather/attendance is poor, though other operating expenses remain. A review of concession operations will identify opportunities for revenue enhancement.

PARKS & RECREATION EXPENDITURES WHITEWATER JUNCTION AQUATIC CENTER

Park & Recreation Fund Expenditure / Park & Recreation - Whitewater Junction Aquatic Center							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	160,238	161,252	150,146	181,255	180,428	159,448	-12%
Supplies	75,219	64,398	70,933	83,808	83,275	73,050	-13%
Services	74,134	65,224	68,432	94,327	81,113	72,601	-23%
Other	545	340	245	70	70	70	0%
Debt Service	109,883	111,220	111,196	113,300	113,034	-	-100%
Transfers	12,600	-	-	-	-	-	---
Contingency	128,443	96,332	128,443	128,443	128,443	128,443	0%
Total Department	561,062	498,766	529,395	601,203	586,363	433,612	-28%

EXPENDITURE ANALYSIS

Generally, expenditures were overstated in the CY 2016 budget and have been reduced to reflect prior history. Whitewater Junction is very rare in that there are very few outdoor community water parks that offset their operating expense. Supplies is down due to a lowering of the budget for concession food & supplies. The boiler, which had to be custom made and installed, was replaced in CY 2016 so Services for next year show a significant decrease. Debt Service has been eliminated for CY 2017 as the general obligation bond was paid off.

PARKS & RECREATION REVENUES FOR HIGHLAND SPRINGS GOLF COURSE

Park & Recreation (555) Revenue / Highland Springs Golf Course Dept							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Grants	-	-	-	-	-	150,000	NEW
Charges for Services	474,267	438,644	460,361	533,000	449,612	491,450	-8%
Program Fees	(120)	8,821	6,541	8,000	6,468	10,000	25%
Concessions	139,307	132,218	147,849	155,000	147,819	152,000	-2%
Rents & Royalties	204,170	201,891	218,224	206,000	219,104	233,400	13%
Contributions & Donations	600	300	-	1,000	-	-	-100%
Other	19,312	18,572	16,267	21,000	18,348	50	-100%
Total Fund	837,536	800,446	849,242	924,000	841,351	1,036,900	12%

REVENUE ANALYSIS

The \$150,000 budgeted for Grants is the anticipated grant to be received from First Tee, which is new for CY 2017. Revenue for Program Fees is projected to increase from various special interest programs and an increase in programming due to the partnership with the First Tee. Rents & Royalties is up due to a projected increase in golf cart rentals. Other is down as trail fees previously recorded here are now reflected within Charges for Services starting in CY 2017. Another change for this budget is that Contributions & Donations will not be budgeted but recognized as funds are received.

PARKS & RECREATION EXPENDITURES FOR HIGHLAND SPRINGS GOLF COURSE

Park & Recreation Fund Expenditure / Park & Recreation - Highland Springs Golf Course							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	499,584	435,765	498,652	515,066	452,542	412,238	-20%
Supplies	262,242	242,695	235,585	278,719	250,312	265,253	-5%
Services	150,991	161,749	144,405	160,622	125,911	163,357	2%
Other	2,710	1,712	3,930	3,598	2,961	2,870	-20%
Capital	54,175	63,667	-	-	-	150,000	NEW
Contingency	10,306	5,102	6,053	6,772	6,053	3,242	-52%
Total Department	980,008	910,690	888,625	964,777	837,779	996,960	3%

EXPENDITURE ANALYSIS

The reorganization of the Department has significantly decreased the Personnel costs for Highland and Saukie. The Superintendent of Golf Maintenance position, which had oversight of maintenance at both golf courses, was eliminated. The Assistant Superintendent of each golf course has been promoted to oversee maintenance operations at his/her respective course. A concerted effort has also been made to be the more effective in purchasing chemicals by testing the soil to know what to care for rather than a general treatment. This will be more cost effective in the long run and keep the greens in exceptional condition. The change in Other reflects the decrease in dues and professional journal budgeted expenditures. The \$150,000 for Capital represents the First Tee grant expenditure for golf course improvements. The Contingency line is for depreciation which has decreased.

PARKS & RECREATION REVENUES FOR SAUKIE GOLF COURSE

Park & Recreation (555) Revenue / Saukie Golf Course							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Charges for Services	283,748	256,414	304,519	322,400	296,880	311,600	-3%
Program Fees	1,781	6,070	6,371	5,500	6,759	7,000	27%
Concessions	66,375	66,866	62,477	73,000	63,275	69,500	-5%
Rents & Royalties	144,808	147,334	139,060	161,200	110,203	159,700	-1%
Other	15,357	15,093	4,405	15,000	3,407	200	-99%
Total Fund	512,069	491,777	516,832	577,100	480,524	548,000	-5%

REVENUE ANALYSIS

Marketing and promotions for Saukie Golf course will remain a priority in CY 2017 resulting in an increase in Program Fees revenue from special interest programs. Other has decreased as trail fees are now reflected in the Charges for Services category.

PARKS & RECREATION EXPENDITURES FOR SAUKIE GOLF COURSE

Park & Recreation Fund Expenditure / Park & Recreation - Saukie Golf Course							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	302,830	278,430	325,279	313,671	271,161	212,887	-32%
Supplies	148,354	128,981	131,878	154,166	126,503	153,374	-1%
Services	118,629	125,997	110,153	135,375	94,789	131,877	-3%
Other	2,029	1,323	2,262	2,216	1,116	3,375	52%
Capital	32,205	10,671	30,475	6,065	2,329	-	-100%
Contingency	10,651	4,281	4,797	5,708	4,797	3,315	-42%
Total Department	614,698	549,683	604,844	617,201	500,695	504,828	-18%

EXPENDITURE ANALYSIS

The reorganization of the Department has resulted in lower Personnel expenditures for CY 2017. The golf superintendent is looking at completing a soil analysis that will have some upfront cost but will allow for more targeted and cost effective treatments of the course. The increase in Other is to cover USGA and CDGA dues and rating services. No Capital expenditures are planned at this time for Saukie. The Contingency line is for depreciation which has decreased.

PARKS & RECREATION REVENUES FOR GOLF PRO SHOP

Park & Recreation (555) Revenue /Golf Pro Shop							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Concessions	44,115	35,730	39,319	45,000	36,126	42,000	-7%
Other	573	284	410	300	-	300	0%
Total Fund	44,688	36,014	39,729	45,300	36,126	42,300	-7%

REVENUE ANALYSIS

The sales from the pro shop are for convenience items including tees, balls, hats, and limited clothing. No significant change in revenue from its operation is projected.

PARKS & RECREATION EXPENDITURES FOR GOLF PRO SHOP

Park & Recreation Fund Expenditure / Park & Recreation - Golf Pro Shop							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	684	-	-	537	-	540	1%
Supplies	39,016	27,484	30,395	25,000	25,493	30,000	20%
Services	964	300	568	650	589	250	-62%
Other	436	44	389	200	-	300	50%
Total Department	41,100	27,828	31,352	26,387	26,082	31,090	18%

EXPENDITURE ANALYSIS

Supplies has increased to cover the cost of purchasing golf merchandise for resale. The reduction in Services is from eliminating consultant services needed in CY 2016 for taking inventory and a reduction of marketing for the Christmas Sale. Other has increased to cover VGM Club and other dues.

PARKS & RECREATION REVENUES FOR RI FITNESS & ACTIVITY CENTER

Park & Recreation (555) Revenue / RI Fitness & Activity Center							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Property Taxes	-	-	-	-	-	152,220	NEW
Grants	629	-	-	-	-	-	---
Charges for Services	954,981	675,280	924,466	975,650	940,227	984,000	1%
Program Fees	211,746	151,380	218,014	257,100	226,533	233,300	-9%
Concessions	2,031	1,308	2,104	1,850	2,493	2,400	30%
Rents & Royalties	32,177	17,919	23,471	31,200	14,709	24,500	-21%
Transfers	-	-	-	-	-	75,000	NEW
Contributions & Donations	-	-	-	300	-	-	-100%
Other	9,568	5,555	9,282	9,865	8,023	9,200	-7%
Total Fund	1,211,132	851,442	1,177,337	1,275,965	1,191,985	1,480,620	16%

REVENUE ANALYSIS

Property Taxes will be budgeted for the community side of RIFAC for the first time in CY 2017. These funds will come from the Recreation tax dollars and will help offset expenses associated with recreation programming, community events, pre-school and other activities that take place outside of the membership area. Concessions is up due to projected increases in food concessions and merchandise sales. The decrease in Rents & Royalties is from a lowering of revenue from concessions contracts and facility rentals. Transfers is new for CY 2017 and represents the transfer of Gaming Funds to be used to

make energy audit upgrades to the facility. The improvements will pay for themselves within five to seven years.

PARKS & RECREATION EXPENDITURES FOR RI FITNESS & ACTIVITY CENTER

Park & Recreation Fund Expenditure / Park & Recreation - RI Fitness & Activity Center							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	507,415	363,296	432,324	429,393	408,824	393,237	-8%
Supplies	97,692	97,420	75,304	123,337	109,943	105,730	-14%
Services	420,290	319,697	431,102	460,895	416,303	555,189	20%
Other	1,497	1,976	1,139	2,950	381	1,450	-51%
Debt Service	224,304	206,810	226,431	226,800	226,365	226,400	0%
Contingency	146,804	108,765	145,700	147,740	145,701	108,725	-26%
Total Department	1,398,002	1,097,964	1,312,000	1,391,115	1,307,517	1,390,731	0%

EXPENDITURE ANALYSIS

Supplies is down primarily due to a reduction in purchases of fitness equipment with some fitness equipment being leased in CY 2017. Energy upgrades, reflected in the increase in Services, will be made at RIFAC that will reduce monthly utility charges. This expense will pay for itself over time. Upgrades to the free weight area will take place in CY 2017. The decrease in Other is from the elimination of license/certification expense. There has been a reduction in depreciation charges for RIFAC as shown in the Contingency category. This is a result of changing the depreciation schedule for the building which reduced annual charges.

PARKS & RECREATION REVENUES FOR SCHWIEBERT RIVERFRONT PARK

Park & Recreation (555) Revenue / Schwiebert Riverfront Park							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Grants	-	-	4,075	3,075	3,075	-	-100%
Charges for Services	4,870	5,740	6,500	2,123	2,123	-	-100%
Program Fees	(9)	-	780	900	961	1,200	33%
Concessions	7,373	2,321	6,723	3,550	3,662	3,780	6%
Rents & Royalties	14,715	16,762	15,561	17,286	12,265	17,350	0%
Transfers	72,198	46,685	84,561	82,522	70,618	65,050	-21%
Contributions & Donations	13,928	16,064	23,689	13,571	13,033	6,000	-56%
Other	-	-	-	4,000	-	-	-100%
Total Fund	113,075	87,572	141,889	127,027	105,737	93,380	-26%

REVENUE ANALYSIS

The last two years the department has received the QC Arts grant. It is not expected to be funded for CY 2017. Charges for Services is not budgeted at this time as it reflects the admission fees for the ALS Benefit and revenue will be recorded as it is received. The increase in Program Fees is from additional revenue being projected from the Amazing Race registrations. The Amazing Race continues to be a great success and the Department looks forward to its continued growth. Transfers has decreased as the

transfer from the General Fund to support Schwiebert Park maintenance is down due to the fact that maintenance costs are projected to decrease. As in other areas, Contributions & Donations from events such as Lissie will not be recorded until the revenue and expenditures occur. Therefore, the Lissie concert will not be recorded until it takes place. Contributions by Happy Joe's and Gas & Electric Credit Union though have been secured.

PARKS & RECREATION EXPENDITURES FOR SCHWIEBERT RIVERFRONT PARK

Park & Recreation Fund Expenditure / Park & Recreation - Schwiebert Riverfront Park							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	75,007	57,249	89,379	91,407	73,130	85,881	-6%
Supplies	11,084	8,500	6,010	11,569	8,481	9,240	-20%
Services	23,238	22,193	43,893	32,217	26,480	27,403	-15%
Other	7,147	12,775	15,892	9,954	9,720	-	-100%
Total Department	116,476	100,717	155,174	145,147	117,811	122,524	-16%

EXPENDITURE ANALYSIS

Employment and seasonal costs have been reduced to better reflect the true amount of time spent maintaining the park. Supplies has been reduced as a plan is in place to also reduce chemicals and mulch while still preserving the integrity of the park. Services is down as the cost for striping of the parking lot was included in CY 2016. Other is not budgeted as this is the ALS contribution that will be determined after the benefit event takes place.

HOUSING & COMMUNITY DEVELOPMENT LOAN FUNDS

The funds included in this section involve various loan/grant programs offered by the City of Rock Island. These funds are managed by the Community and Economic Development Department. The revenue is typically generated from loan principal and interest payments received from loan recipients. The expenses are made up of loan administration costs as well as payout of new loans available for each program. The Brownfield Revolving Loan Fund receives grant revenue which is then used on eligible project costs in accordance with EPA standards.

The Housing & community Development Loan Funds consist of the following:

- CDBG Loan Programs Fund (581)
- State Affordable Housing Fund (582)
- CED Loans Fund (583)
- CIRLF Loan fund (584)
- MPF Endowment Loans Fund (585)
- Brownfield Revolving Loan Fund (586)



ROCK ISLAND
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CDBG LOAN PROGRAMS FUND

The CDBG Loan programs fund is established to represent the activity of the CDBG homeowner rehabilitation programs offered by the City of Rock Island. This fund records the repayable rehabilitation loans offered to Rock Island citizens. The revenue reflects payments received from previous loan recipients. The expenditures represent the payments made to finance new rehabilitation projects for low-to moderate-income citizens in accordance with HUD regulations.

CDBG LOAN FUND REVENUES

CDBG Loan Programs Fund (581) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Charges for Services	8,398	(262)	12,100	-	1,996	6,000	NEW
Investments & Loans	15,758	7,783	7,362	10,218	8,288	20,577	101%
Total Fund	24,156	7,521	19,462	10,218	10,284	26,577	160%

REVENUE ANALYSIS

Charges for Services is new as this is for revenue generated from housing program participation. An increase in Investments & Loans is projected due to a higher fund balance and collection efforts.

CDBG LOAN FUND EXPENDITURES

CDBG Loan Programs Fund Expenditure / Comm & Econ Development - Neighborhood Redevelopment							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Services	5,295	4,241	5,400	19,064	5,679	5,700	-70%
Programs	60,685	62,393	44,316	81,036	40,535	55,400	-32%
Transfers	3,739	2,888	4,005	4,145	4,145	4,290	3%
Contingency	15,257	13,912	15,521	-	15,286	16,000	NEW
Total Department	84,976	83,434	69,242	104,245	65,645	81,390	-22%

EXPENDITURE ANALYSIS

Services has been reduced based on prior history for banking service expenditures. Programs has also been reduced based on prior actual expenditures for the various neighborhood housing programs. The budget for Contingency is for bad debt.



ROCK ISLAND
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CED LOANS FUND

This loan fund was established to provide loans to businesses that do not qualify for CIRLF. This loan fund also provides "green" loans which are designed to encourage economical and energy efficient practices when constructing or updating a commercial facility.

CED LOAN FUND REVENUES

Community/Economic Development Loans Fund (583) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Investments & Loans	689	1,030	5,224	793	1,335	3,494	341%
Total Fund	689	1,030	5,224	793	1,335	3,494	341%

REVENUE ANALYSIS

The increase in Investments & Loans reflects an increase in collection efforts by staff.

CED LOAN FUND EXPENDITURES

Com/Econ Development Loans Fund Expenditure / Comm & Econ Development - Economic Development							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Programs	6,334	24,823	-	-	-	-	---
Transfers	-	-	-	-	-	-	---
Contingency	1,384	3,042	3,241	-	1,609	-	---
Total Department	7,718	27,865	3,241	-	1,609	-	---

EXPENDITURE ANALYSIS

No expenditures are anticipated from this fund in CY 2017.



ROCK ISLAND
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CIRLF LOAN FUND

The Commercial Industrial Revolving Loan Fund (CIRLF) Loan fund is part of the City's CDBG program. This fund records the repayable CIRLF loans offered to citizens doing business in the City of Rock Island. The revenue reflects payments received from previous loan recipients. The expenditures represent the payments made to finance new CIRLF projects with the goal of creating jobs that are available to low- and moderate-income citizen's working within the City of Rock Island.

CIRLF LOAN FUND REVENUES

CIRLF Loan Fund (584) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Investments & Loans	78,864	27,751	48,176	50,000	45,659	50,657	1%
Total Fund	78,864	27,751	48,176	50,000	45,659	50,657	1%

REVENUE ANALYSIS

No significant change in revenue is anticipated for CY 2017.

CIRLF LOAN FUND EXPENDITURES

CIRLF Loan Fund Expenditure / Comm & Econ Development - Economic Development							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Supplies	43	28	30	75	-	50	-33%
Services	5,624	4,297	6,019	20,425	5,908	5,850	-71%
Other	174	21	-	200	-	50	-75%
Programs	338,768	36,586	260,000	440,200	440,046	300,000	-32%
Contingency	(21,773)	144,812	(45,168)	-	61,936	-	---
Total Department	322,836	185,744	220,881	460,900	507,890	305,950	-34%

EXPENDITURE ANALYSIS

Overall, reductions in this fund are based on the expected volume and are reflective of economic conditions. Supplies has been decreased to bring the budget in line with prior history. The reduction in Services is due to a decrease in banking services expenditures. Other is for any needed filing/recording fees. Programs is lower as fewer business loans are anticipated for CY 2017.



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MPF ENDOWMENT LOANS FUND

This fund accounts for loans made through a grant from the Federal Reserve Bank of Chicago. This grant has been fully expended for several years now and no additional activity is anticipated for CY 2017.

MPF ENDOWMENT LOAN FUND REVENUES

MPF Endowment Loans Fund (585) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Investments & Loans	62	-	-	-	-	-	---
Total Fund	62	-	-	-	-	-	---

REVENUE ANALYSIS

No interest on investments is projected for CY 2017.

MPF ENDOWMENT LOAN FUND EXPENDITURES

MPF Endowment Loans Fund Expenditure / Comm & Econ Development - Economic Development							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Programs	4,752	-	-	-	-	-	---
Contingency	3,868	-	-	-	-	-	---
Total Department	8,620	-	-	-	-	-	---

EXPENDITURE ANALYSIS

This fund is no longer being utilized by the City.



ROCK ISLAND
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BROWNFIELD REVOLVING LOAN FUND

This fund accounts for revenue and expenditures related to a loan established with a grant from the US Environmental Protection Agency. This grant helps the City fund crucial environmental studies and cleanups of contaminated land in order to prepare the land for re-development and/or new construction.

BROWNFIELD REVOLVING LOAN FUND REVENUES

Brownfield Revolving Loan Fund (586) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Grants	-	-	-	114,976	100,000	-	-100%
Investments & Loans	(9)	-	-	-	47	-	---
Total Fund	(9)	-	-	114,976	100,047	-	-100%

REVENUE ANALYSIS

No Grants revenue from the USEPA is budgeted for CY 2017 at this time.

BROWNFIELD REVOLVING LOAN FUND EXPENDITURES

Brownfield Revolving Loan Fund Expenditure / Comm & Econ Development - Economic Development							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Programs	-	-	-	114,976	100,000	-	-100%
Total Department	-	-	-	114,976	100,000	-	-100%

EXPENDITURE ANALYSIS

If further funding is received from the USEPA, it will be budgeted at that time and spent on Star Block phase II.



ROCK ISLAND
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INTERNAL FUNDS

Internal Service Funds account for the financing of goods or services provided by one department to other departments of the City on a cost reimbursement basis. In all these funds, revenue is generated by charging the costs of services provided to the user departments.

What follows is a review of each of the following Internal Funds along with the expenditures for each fund as utilized by the respective departmental unit(s):

- Equipment Maintenance funds consisting of the Fleet Services Fund (601) and the Fleet Amortization Fund (602)
- Engineering Fund (606)
- Hydroelectric Plant Fund (609)
- Self-Insurance Fund (621)
- Employee Health Benefit Fund (626)



ROCK ISLAND
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EQUIPMENT MAINTENANCE FUNDS

This fund provides services in the areas of parts inventory, preventative maintenance, scheduled and unscheduled repairs, and body shop services for the City's fleet and other governmental agencies that contract with the City for these services. The primary goal is high quality services at rates below the private sector. Revenue is mainly from maintenance and amortization of the City's fleet. These funds are administered by the Public Works Department.

FLEET SERVICES FUND REVENUES

Fleet Services Fund (601) & Fleet Amortization Fund (602) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Charges for Services	74,541	25,867	78,990	82,600	27,367	81,645	-1%
Rents & Royalties	-	400	-	-	-	-	---
Equipment Maintenance	3,338,927	2,661,802	3,835,276	4,097,042	2,700,103	4,208,147	3%
Transfers	2,584,729	3,500	-	24,000	23,563	37,200	55%
Investments & Loans	(901)	1,856	5,816	9,082	5,752	17,941	98%
Sale of Fixed Assets	46,140	-	-	85,352	4,350	5,500	-94%
Other	5,490	3,687	5,361	3,200	4,491	3,200	0%
Total Fund	6,048,926	2,697,112	3,925,443	4,301,276	2,765,626	4,353,633	1%

REVENUE ANALYSIS

Equipment Maintenance revenue is projected to remain relatively stable. Transfers is higher due to a transfer from the General Fund to cover the cost of a mini excavator. Investments & Loans has increased as interest is up due to increased available cash earning higher rates. The Sale of Fixed Assets was higher in CY 2016 due to the sale of the Police Fleet.

FLEET SERVICES FUND EXPENDITURES

Fleet Services Fund (601) & fleet Amortization (602) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	878,503	743,706	1,043,475	1,046,139	1,127,169	1,122,366	7%
Supplies	1,286,624	936,736	1,074,684	1,298,157	1,005,343	1,247,190	-4%
Services	221,694	167,060	179,484	185,773	172,948	203,347	9%
Other	7,808	9,554	11,335	22,100	14,564	21,305	-4%
Capital	890,446	138,476	1,202,273	1,068,661	1,044,230	123,600	-88%
Transfers	2,885,265	208,033	288,472	298,569	298,569	302,733	1%
Contingency	920,129	401,864	546,653	539,024	687,976	571,653	6%
Total Department	7,090,469	2,605,429	4,346,376	4,458,423	4,350,799	3,592,194	-19%

EXPENDITURE ANALYSIS

Personnel costs are higher due to an increase in projected overtime and severance pay for a retiring employee. Supplies is lower due to lower fuel costs. Services is up but this area typically fluctuates from year to year. Capital expenditures are lower as no major fleet purchases are expected in CY 2017.

ENGINEERING FUND

The engineering fund provides accurate cost estimates and preliminary layouts for projects being considered for inclusion in the Five-Year Capital Improvement Plan (CIP). It also provides accurate, professional plans, specifications, and inspections on construction projects and major contract maintenance programs. Revenue comes primarily from engineering services provided for the City's capital improvement projects and contract maintenance programs. Services are provided to other Public Works divisions and to other City departments under the administration of the Public Works Department.

ENGINEERING FUND REVENUES

Engineering Fund (606) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Business License & Permits	2,375	2,425	3,200	3,700	4,275	4,010	8%
Charges for Services	39,943	41,781	43,813	40,925	30,340	41,075	0%
Engineering	739,545	577,998	921,746	1,207,038	1,050,134	1,660,000	38%
Transfers	145,548	215,302	188,563	174,509	174,509	160,000	-8%
Investments & Loans	(2,305)	(1,176)	(3,426)	-	(9,339)	-	---
Contributions & Donations	-	-	-	-	200	-	---
Total Fund	925,106	836,330	1,153,896	1,426,172	1,250,119	1,865,085	31%

REVENUE ANALYSIS

More permit revenue and an increase in Engineering Services are expected due to a projected increase in projects; specifically the 18th Avenue and 38th Street resurfacings. Transfers from other funds are down slightly based on projected need.

ENGINEERING FUND EXPENDITURES

Engineering Fund (606) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	1,001,850	806,547	967,777	1,103,591	1,140,071	1,133,713	3%
Supplies	9,564	35,295	8,488	7,490	4,905	6,490	-13%
Services	41,855	32,981	48,918	54,890	40,766	42,845	-22%
Other	3,289	1,700	3,216	3,433	2,326	2,401	-30%
Capital	16,076	6,623	103,869	-	-	-	---
Transfers	182,418	140,918	209,915	216,754	216,754	205,773	-5%
Contingency	-	-	-	14,068	-	20,000	42%
Total Department	1,255,052	1,024,064	1,342,183	1,400,226	1,404,822	1,411,222	1%

EXPENDITURE ANALYSIS

Most Engineering expenditures are stable. Supplies is slightly lower because of a reduction in miscellaneous supplies. Services is slightly lower due to a reduction in anticipated equipment repairs. Other has been reduced reference filing/recording fees for special assessments. There are no Capital expenditures in CY 2017. Contingency is set annually at \$20,000 with these funds being transferred to different line items during the year as needed.

HYDROELECTRIC PLANT FUND

The Hydroelectric Plant generates electricity on the Rock River near 11th Street. It provides low cost renewable energy for the City's facilities. This fund is administered by the Public Works Department.

HYDROELECTRIC PLANT FUND REVENUES

Hydroelectric Plant Fund (609) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Charges for Services	2,327	509	1,108	-	508	-	---
Hydroplant	394,530	124,094	338,060	165,000	266,291	200,000	21%
Investments & Loans	(3,261)	(14)	(615)	-	(790)	-	---
Total Fund	393,596	124,589	338,553	165,000	266,009	200,000	21%

REVENUE ANALYSIS

Revenue projection has been increased based on the average production over the last five years.

HYDROELECTRIC PLANT FUND EXPENDITURES

Hydroelectric Plant Fund (609) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	12,134	11,624	29,441	32,638	29,776	26,917	-18%
Supplies	5,918	2,902	2,358	30,882	1,787	7,250	-77%
Services	22,122	24,730	54,091	65,622	60,754	77,369	18%
Debt Service	168,856	157,850	168,850	171,141	170,908	168,037	-2%
Contingency	58,866	44,150	58,866	62,541	58,866	68,866	10%
Total Department	267,896	241,256	313,606	362,824	322,091	348,439	-4%

EXPENDITURE ANALYSIS

Personnel costs are lower due to a projected retirement. Fewer repair parts are expected in CY 2017 resulting in a reduction in Supplies. Services is higher due to an increase in insurance premiums. Debt and Contingency remain relatively constant. It should be noted that \$10,000 of the Contingency expense is actual contingency funds while the rest is budgeted for depreciation costs.



ROCK ISLAND
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SELF-INSURANCE FUND

The Human Resources Department administers the City's self-insurance program. Included are programs for workers' compensation, unemployment, general liability/property insurance, claims and lawsuits/settlements. Staff is responsible for monitoring each program of the self-insurance division to assure the fund's fiscal integrity is maintained. Staff works closely with each department to reduce liability by identifying trends and developing programs that may impact the City's workers' compensation and general liability costs. Staff also works with the City Attorney, insurance broker and third party administrator to effectively deliver coverage in the most efficient manner. Revenues are derived from other City departments and are based on actual claims experience and insurance premiums related to different department operations. Expenditures are used to primarily cover the workers' compensation program which includes medical, settlement and total temporary disability payments to injured workers, unemployment and general liability insurance for claims.

SELF-INSURANCE FUND REVENUES

Self-Insurance Fund (621) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Charges for Services	67,745	59,020	45,994	60,224	70,169	55,550	-8%
Employer Contribution	1,199,083	961,130	1,446,555	1,554,301	1,554,301	1,613,000	4%
Investments & Loans	1,677	506	1,847	3,488	4,168	4,220	21%
Other	302	11,001	-	-	7,674	-	---
Total Fund	1,268,807	1,031,657	1,494,396	1,618,013	1,636,312	1,672,770	3%

REVENUE ANALYSIS

Self-insurance overall revenues will increase 3% in CY 2017. Charges-for-Service are the result of collecting damage to City property from negligent third parties. Employer contributions are from other City departments based upon their actual claims experience and insurance premiums pertaining to their operation. The self-insurance fund is currently in a deficit position (\$125,707). By policy, the fund should have one year of operating expenses in reserve. As a result, revenues were increased to renew the fund and help get it into financial compliance over the next five years. Investment & Loans will increase 21% due to higher projected investment returns assisted by the improved fund balance.

SELF-INSURANCE FUND EXPENDITURES

Self-Insurance Fund (621) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	99,625	77,828	99,061	107,936	101,671	104,506	-3%
Supplies	160	92	121	100	65	-	-100%
Services	1,634,450	854,840	1,519,030	1,559,601	1,765,335	1,252,275	-20%
Other	-	1,032	-	-	-	-	---
Transfers	23,050	-	-	-	-	-	---
Total Department	1,757,285	933,792	1,618,212	1,667,637	1,867,071	1,356,781	-19%

EXPENDITURE ANALYSIS

The Self-Insurance overall expenditure budget will decrease 19% in CY 2017. Personnel will decrease 3% due to a portion of the Risk Manager's time being shifted to health administration. Supplies will decrease as no supply purchases are being budgeted. Services is down as efforts are being made to reduce insurance claims.

EMPLOYEE HEALTH BENEFIT FUND

The Human Resources Department administers the City's health insurance program. The following providers handle select aspects of the health plan and ancillary programs: Blue Cross Blue Shield (medical providers, third party administration, COBRA administration); CVS (pharmacy); Delta Dental (dental); Aevisis (vision); Towers-Watson (Medicare Exchange); SA Benefit Service (reinsurance). Staff also works with a facilitator, actuary and the Heartland Healthcare Coalition to effectively find and deliver services in the most efficient means.

Revenues for this fund come from three primary sources. The employer pays 77% of the health insurance premium for active employees. Employees pay 23% of the health insurance premiums and 100% of voluntary program cost (dental and vision) through payroll deduction. Retirees (< 65) pay 100% of medical premiums for health insurance. Other miscellaneous revenue sources come from drug rebates through CVS, Wellness Center payments from Augustana College and South RI Township for medical services and interest income. Expenditures are related to all program costs, premiums and professional services pertaining to the health fund.

HEALTH BENEFIT FUND REVENUES

Employee Health Plan Fund (626) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Grants	63,348	73,478	83,144	-	-	-	---
Charges for Services	65,097	61,500	104,437	82,018	28,618	43,000	-48%
Employer Contribution	3,383,970	2,544,052	3,391,703	3,280,627	3,299,700	3,694,030	13%
Employee Contribution	1,195,202	921,672	1,243,767	1,198,432	1,090,942	1,321,916	10%
Retiree Contribution	914,900	410,151	441,902	433,854	399,816	351,799	-19%
Investments & Loans	12,229	6,047	13,983	14,698	30,576	18,997	29%
Other	162,907	55,180	124,225	74,900	158,103	79,394	6%
Total Fund	5,797,653	4,072,080	5,403,161	5,084,529	5,007,755	5,509,136	8%

REVENUE ANALYSIS

Health insurance revenues will increase 8% in CY 2017. Charges for Services pertain to revenues received from Augustana College and South Rock Island Township. Rock Island County paid 40% of the Wellness Center costs but stopped participating effective March 31, 2016. Augustana College was added as a new Wellness Center customer effective September 1, 2016. Augustana College pays the City a fee of \$50 per employee visit. South Rock Island Township pays 1.50% of the charges pertaining to operating the Wellness Center. Augustana College and South Rock Island Township have "evergreen" agreements meaning they will continue to participate in the Wellness Center unless the College or Township notifies the City and cancels their agreement 90 days in advance. The City expects additional revenue from Augustana College as the program matures. Employer and employee contributions will increase 13% and 10%, respectively. This is due to higher insurance premiums (which will increase 5.8% in CY2017) and an increase in the number of employees participating in the health care plan. Retiree contributions will be lower due to a reduced number of retirees (under age 65) on the health plan. The health insurance plan has a fund balance of \$3.805 million (CY ending 12/31/15). Investment & Loans will increase 29% due to higher projected investment returns.

HEALTH BENEFIT FUND EXPENDITURES

Employee Health Plan Fund (626) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	30,992	24,438	52,497	40,004	29,867	66,022	65%
Supplies	630	497	663	500	408	500	0%
Services	5,560,303	3,584,578	5,154,419	5,418,172	5,482,423	5,644,590	4%
Other	1,135	2,064	61,563	1,536	1,536	30,091	1859%
Transfers	4,263	3,293	4,566	4,726	4,726	5,908	25%
Total Department	5,597,323	3,614,870	5,273,708	5,464,938	5,518,960	5,747,111	5%

EXPENDITURE ANALYSIS

Health insurance expenditures will increase 5% overall in CY 2017. According to the City's actuary, medical and prescription drug trend was predicted at 6 percent and 12 percent, respectively. However, 2017 premiums will increase 5.8%. Due to usage of fund balance, the health plan has a planned deficit of (\$238,000) for CY 2017. In January 2017, there is a planned "premium holiday" meaning the employer and employees will not make their premium contributions for the month. Personnel costs will be increased due to applying a portion of time spent by the Human Resources Director and Risk Manager in health fund administration. Other is being increased significantly as under the Transitional Reinsurance Program, self-insured plans such as the City's plan must make payment to the Health and Human Services to help stabilize premiums for coverage in the individual market under the Affordable Care Act. The fee is based on the number of individuals on the health plan. Transfers are increasing 25%. This is related to the cost allocation study for services provided by other departments such as Finance, Human Resources and Information Technology.

FIDUCIARY FUNDS

Fiduciary funds are used to account for assets held by the City as a trustee or agent for individuals, private organizations and other governmental units. The fund types included in this category are Trust and Agency funds.

What follows is a review of each of the following Fiduciary Funds along with the expenditures for each fund as utilized by the respective departmental unit(s):

- Fire Pension Fund (701)
- Police Pension Fund (706)
- Cafeteria Plan Fund (711)



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PENSION TRUST FUNDS

The Pension Trust funds consist of the Police and Fire Pension funds which provide retirement benefits for sworn police personnel, firefighters, and their beneficiaries. They are funded by employee and employer contributions. The tax levy for the employer's share is determined annually by an actuarial computation. Retirement benefits are paid monthly from these funds through the City's payroll system. Each fund is managed by a pension board made up of retirees and City personnel.

FIRE PENSION FUND

FIRE PENSION REVENUES

Fire Pension Fund (701) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Employer Contribution	2,030,816	2,186,165	2,676,324	2,803,150	2,803,551	3,059,212	9%
Employee Contribution	362,361	288,706	416,580	407,605	429,505	402,702	-1%
Investments & Loans	2,007,389	802,357	430,613	-	1,624,337	-	---
Total Fund	4,400,566	3,277,228	3,523,517	3,210,755	4,857,393	3,461,914	8%

REVENUE ANALYSIS

The Employer Contribution amount is determined by an actuarial service and the revenue comes from the property tax levy. Investments & Loans consists of interest received on investments, which are handled by a private investment firm so no projection is available at this time.

FIRE PENSION EXPENDITURES

Fire Pension Fund (701) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	3,651,721	3,190,857	3,869,325	3,964,263	3,926,829	4,047,406	2%
Services	43,054	33,666	61,362	59,410	68,422	62,960	6%
Other	5,606	5,714	5,862	6,200	4,718	6,200	0%
Contingency	128,107	11,679	537,928	-	47,857	-	---
Total Department	3,828,488	3,241,916	4,474,477	4,029,873	4,047,826	4,116,566	2%

EXPENDITURE ANALYSIS

Services is up to cover expenditures for legal services provided to the Fire Pension Board, which have experienced an increase in CY 2016.



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POLICE PENSION FUND

POLICE PENSION REVENUES

Police Pension Fund (706) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Employer Contribution	2,301,409	2,421,323	2,687,850	2,687,850	2,893,929	3,210,078	19%
Employee Contribution	551,866	419,739	590,127	593,461	580,374	610,032	3%
Investments & Loans	3,333,049	1,358,626	(21,826)	-	3,942,292	-	---
Other	-	-	-	-	50	-	---
Total Fund	6,186,324	4,199,688	3,256,151	3,281,311	7,416,645	3,820,110	16%

REVENUE ANALYSIS

The Employer Contribution amount is determined by an actuarial service and the revenue comes from the property tax levy. Investments & Loans consists of interest received on investments which are handled by a private investment firm so no projection is available at this time.

POLICE PENSION EXPENDITURES

Police Pension Fund (706) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	3,706,585	3,239,492	3,971,835	4,040,971	4,102,121	4,202,813	4%
Services	46,874	29,094	56,082	47,210	59,528	60,810	29%
Other	6,920	7,298	7,778	8,000	6,763	8,000	0%
Contingency	184,607	35,521	246,219	-	965,343	-	---
Total Department	3,944,986	3,311,405	4,281,914	4,096,181	5,133,755	4,271,623	4%

EXPENDITURE ANALYSIS

Other shows an increase due the anticipated increase in the Illinois Police Pension Compliance Fee, which is paid annually to the State of Illinois.



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AGENCY FUND

The sole Agency Fund is the Cafeteria Plan fund (711) which accounts for revenue and expenditures related to the maintenance of the Section 125 Cafeteria Plan available for use by the employees of the City. This fund is administered by the Human Resources Department.

CAFETERIA PLAN FUND

CAFETERIA PLAN REVENUES

Cafeteria Plan Fund (711) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Employee Contribution	67,157	58,009	67,354	72,033	80,864	75,000	4%
Investments & Loans	34	27	33	808	85	977	21%
Total Fund	67,191	58,036	67,387	72,841	80,949	75,977	4%

REVENUE ANALYSIS

Investments & Loans is projected to see a slight increase based on an increase in the fund balance from which investment interest is received as well as an anticipated increase in the interest rate received on all City investments.

CAFETERIA PLAN EXPENDITURES

Cafeteria Plan Fund (711) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	69,977	52,891	64,992	72,033	83,127	75,000	4%
Total Department	69,977	52,891	64,992	72,033	83,127	75,000	4%

EXPENDITURE ANALYSIS

Personnel expenditures are projected to increase slightly in CY 2017 as more employees are projected to choose to participate in the Cafeteria Plan.



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COMPONENT UNITS

Component Units are legally separate organizations for which the elected officials of the primary government are financially accountable. In addition, component units can be other organizations for which the nature and significance of their relationship with a primary government are such that exclusion would cause the reporting entity's financial statements to be misleading due to close relations and financial integration with the primary government.

What follows is a review of each of the following Component Units along with the expenditures for each fund as utilized by the respective departmental unit(s):

- MLK Activity Fund (901)
- IL DCFS (905)
- Dept of Human Services Fund (906)
- MLK Capital Contributions Fund (907)

Note: Included in the City of Rock Island's Consolidated Annual Financial Report (CAFR) is the Library Foundation component unit. This unit however is not budgeted for by the City and therefore is not included in this section.



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MARTIN LUTHER KING JR FUNDS

The Martin Luther King Jr Funds are comprised of the Activity Fund (901) and Department of Human Services Fund (906), IL DCFS Fund (905), and MLK Capital Contributions Fund (907). Revenues are derived from various funding sources and donations. Expenditures are used to support various programs.

MLK ACTIVITY FUND & DEPT. OF HUMAN SERVICES FUND

The Activity Fund is comprised mainly of grant supported programs such as after school activities, youth development, annual community events and social and volunteer activities for seniors. Revenues are derived from various funding sources. The Department of Human Services Fund is supported by the following grants from the State of Illinois: Teen Reach (Currently is not a part of the State of Illinois Budget. However, great effort is being made by a network to have the grant reinstated with the state during this current budget impasse), Substance Abuse Prevention Program and Teen Pregnancy Prevention Programming.

MLK ACTIVITY FUND & DEPT. OF HUMAN SERVICES FUND REVENUES

MLK Activity Fund (901) & Dept of Human Services Fund (906) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Grants	397,589	369,570	471,446	538,814	493,980	492,741	-9%
Charges for Services	-	-	3,800	5,000	-	-	-100%
Program Fees	4,721	2,104	10,293	7,150	5,292	1,650	-77%
Concessions	-	-	96	100	340	500	400%
Transfers	107,182	65,147	-	-	-	-	---
Investments & Loans	140	146	450	933	148	857	-8%
Contributions & Donations	56,523	34,606	54,691	33,006	27,923	17,400	-47%
Other	-	500	-	-	-	-	---
Total Fund	566,155	472,073	540,776	585,003	527,683	513,148	-12%

REVENUE ANALYSIS

Charges for Services is down due to the elimination of the budgeted revenue generated by admission fees for the Empowering Awareness program. Program Fees has been reduced in the area of membership fees for the Metro Drill Team. The Concessions increase is due to a projected increase in revenue from the sale of summer camp T-shirts. Contributions & Donations is down primarily due to the elimination of donations associated with the IL Rage Basketball program.

KING CENTER ADMINISTRATION EXPENDITURES

MLK Activity Fund & Dept of Human Services Fund Expenditure / MLK Center - Administration							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	95,322	36,206	64,091	91,955	110,331	41,777	-55%

MLK Activity Fund & Dept of Human Services Fund Expenditure / MLK Center - Administration

Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Supplies	76	-	6	1,000	-	-	-100%
Services	225	7,710	10,117	9,449	7,186	4,000	-58%
Other	642	768	1,093	1,241	887	1,470	18%
Transfers	-	-	-	4,870	4,870	5,500	13%
Total Department	96,265	44,684	75,307	108,515	123,274	52,747	-51%

EXPENDITURE ANALYSIS

The 55% decrease in Personnel is the result of the elimination of Office Assistant III position, which was replaced by the Bookkeeper position working fewer hours. Supplies have been eliminated from the budget in CY 2017. The reduction in Services is from reducing employment service costs and eliminating building improvement expenditures that were needed in CY 2016. Other has increased due to memberships to various service clubs now being paid for from this cost center. Transfers are up slightly as transfers of various grant revenue to support the M L King Center Fund (211) are being increased.

SPONSORED PROGRAMS EXPENDITURES

MLK Activity Fund & Dept of Human Services Fund Expenditure / MLK Center - Sponsored Programs

Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	341,902	267,952	381,885	371,519	376,163	393,023	6%
Supplies	30,626	42,520	35,937	40,886	21,165	23,150	-43%
Services	46,116	43,463	42,948	71,340	56,365	29,028	-59%
Other	20,089	19,975	29,462	40,608	21,862	5,300	-87%
Total Department	438,733	373,910	490,232	524,353	475,555	450,501	-14%

EXPENDITURE ANALYSIS

Supplies is expected to decrease by 43% due to reductions across the board in community events and youth programs. Services has decreased as the result of community event related expenditures being reduced. Other has also decreased due to reduction primarily in representation costs associated with youth programs. It should be noted that all of these areas may be increased during the budget year as new grant funding is received.

MLK IL DCFS FUND

The ML King Center in CY 2016 entered into a contract with the Illinois Department of Children and Family Services to deliver family advocacy services. This contract will result in the hiring of two new employees to fill the positions of Family Advocate and Family Advocate Manager. This contract may be renewed on an annual basis.

MLK IL DCFS FUND REVENUES

MLK IL DCFS Fund (905) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Grants	-	-	-	-	-	200,000	NEW
Investments & Loans	-	-	-	-	-	-	---
Contributions & Donations	-	-	-	-	-	-	---
Total Fund	-	-	-	-	-	200,000	NEW

REVENUE ANALYSIS

Grants has increased to reflect revenue from the new contract with the Illinois Department of Children and Family Services.

MLK IL DCFS FUND EXPENDITURES

MLK IL DCFS Fund (905) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Personnel	-	-	-	-	-	161,074	NEW
Supplies	-	-	-	-	-	3,000	NEW
Services	-	-	-	-	-	4,384	NEW
Other	-	-	-	-	-	2,200	NEW
Transfers	-	-	-	-	-	13,714	NEW
Contingency	-	-	-	-	-	-	---
Total Department	-	-	-	-	-	184,372	NEW

EXPENDITURE ANALYSIS

All expenditures in this fund are new for CY 2017 as the ML King Center begins to fulfill its new contract with the Illinois Department of Children and Family Services to provide family advocacy services.



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MLK CAPITAL CONTRIBUTIONS FUND

The Capital Contributions Fund represents donations to fund the expansion and renovation project (see Facility Improvements Fund), which began in 2010. This fund is currently inactive as the expansion and renovation project has been completed.

MLK CAPITAL CONTRIBUTIONS FUND REVENUES

MLK Capital Contributions Fund (907) Revenue							
Revenue by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Grants	400,000	-	-	-	-	-	---
Contributions & Donations	7,000	7,000	8,669	-	-	-	---
Total Fund	407,000	7,000	8,669	-	-	-	---

REVENUE ANALYSIS

No revenue activity is anticipated in this fund for CY 2017.

MLK CAPITAL CONTRIBUTIONS FUND EXPENDITURES

MLK Capital Contributions Fund (907) Expenditure							
Expense by Object:	Actual FY 13-14	Actual CY 2014	Actual CY 2015	Budget CY 2016	Estimated CY 2016	Proposed CY 2017	% Var
Transfers	7,000	407,000	8,669	-	-	-	---
Total Department	7,000	407,000	8,669	-	-	-	---

EXPENDITURE ANALYSIS

No expenditure activity is anticipated in this fund for CY 2017.



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Capital

Table 1

Account Number			Amount
301-616311-56301-2782000	Streets/Alleys	Lincoln Court	330,000.00
301-616311-56501-2769000	Engineering Services	11 St Intersection Improvements	20,000.00
301-616311-56501-2782000	Engineering Services	Lincoln Court	110,000.00
301-616316-56501-2672000	Engineering Services	13 St Reconstruction, 5 - 7 Av	30,000.00
301-616316-56501-2720000	Engineering Services	35 Av Reconstruction, 22 - 24 St	<u>45,000.00</u>
			535,000.00
501-618352-56201-2760000	Buildings-New Construction	WTF Filter Building Replacement	11,500,000.00
501-618352-56501-2760000	Engineering Services	WTF Filter Building Replacement	1,000,000.00
501-619356-56310-2732000	Water System Improvements	Ridgewood Road Water Tower Rehabilitation	275,000.00
501-619356-56310-2743000	Water System Improvements	Sanitary Sewer Replacement: 3 Av, 20 - 23 St	225,000.00
501-619356-56310-2782000	Water System Improvements	Lincoln Court	140,000.00
501-619356-56501-2732000	Engineering Services	Ridgewood Road Water Tower Rehabilitation	25,000.00
501-619356-56501-2743000	Engineering Services	Sanitary Sewer Replacement: 3 Av, 20 - 23 St	30,000.00
501-619356-56501-2779000	Engineering Services	Rock Island Arsenal Study	175,000.00
501-619356-56501-2782000	Engineering Services	Lincoln Court	<u>10,000.00</u>
			13,380,000.00
506-618341-56311-2747000	Wastewater System Improvements	System Control Improvements - LTCP	70,000.00
506-618341-56501-2741000	Engineering Services	Relocation of Combined Sewer Outfall #7	500,000.00
506-618341-56501-2747000	Engineering Services	System Control Improvements - LTCP	10,000.00
506-619346-56311-2741000	Wastewater System Improvements	Relocation of Combined Sewer Outfall #7	6,500,000.00
506-619346-56311-2742000	Wastewater System Improvements	Combined Sewer Separation: 26-30 St & 5-9 Ave	1,650,000.00
506-619346-56311-2780000	Wastewater System Improvements	3705 - 37th Ave Storm Sewer Repair	10,000.00
506-619346-56501-2688000	Engineering Services	6th Avenue Relief Sewer	2,500.00
506-619346-56501-2742000	Engineering Services	Combined Sewer Separation: 26-30 St & 5-9 Ave	150,000.00
506-619346-56501-2779000	Engineering Services	Rock Island Arsenal Study	<u>175,000.00</u>
			9,067,500.00
507-619348-56310-2774000	Water System Improvements	Outfall Valve Repair Program	135,000.00
507-619348-56311-2256000	Wastewater System Improvements	Stadium Drive Storm Water Improvements	26,000.00
507-619348-56311-2787000	Wastewater System Improvements	N-S Pipe Under 31st Ave	140,000.00
507-619348-56501-2628000	Engineering Services	2350 29th St CMP Replacement	10,000.00
507-619348-56501-2774000	Engineering Services	Outfall Valve Repair Program	15,000.00
507-619348-56501-2785000	Engineering Services	95 Ave W Storm Water Outlet	10,000.00
507-619348-56501-2786000	Engineering Services	3726 44 St Outfall Improvements	10,000.00
507-619348-56501-2787000	Engineering Services	N-S Pipe Under 31st Ave	<u>10,000.00</u>
			356,000.00
555-822601-56302-6280223	Driveway/Sidewalk/Road - Gaming	Hodge Park Sidewalks & Shelter	40,000.00
555-822601-56412-6281223	Recreational Equipment - Gaming	Douglas Park Playground & Signage	50,000.00
555-894701-56315-6285776	Golf Course Improvements - First Tee	First Tee Project	<u>150,000.00</u>
			240,000.00
601-617362-56407-0000000	Maintenance Equipment	Rotary Two Post 10 Ton Truck Lift	10,500.00
601-617365-56406-0000000	Motor Vehicles	Service Van With Racks	30,100.00
		Mini Excavator	<u>83,000.00</u>
			123,600.00
			<u>23,702,100</u>

Note: Only those items having a value of \$25,000 or more are capitalized.



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Infrastructure Maintenance Projects

Table 2

Account Number			Amount	
101-451295-53806-0000223	Infrastructure Maintenance - Gam	Roof & Access Door Replacement	45,000	
101-616301-53805-2140000	Street/Lot S/C	Street Repair Program	210,000	
101-616301-53805-2155223	Street/Lot S/C - Gaming	Mudjacking	20,000	
101-616301-53805-2376223	Street/Lot S/C - Gaming	Joint Sealing	65,000	
101-616301-53805-2377223	Street/Lot S/C - Gaming	Concrete Patching	250,000	
101-616304-53805-2111223	Street/Lot S/C - Gaming	Sealcoat	35,000	
101-616306-53805-0000223	Street/Lot S/C - Gaming	Long Line Painting	35,000	
101-616322-53805-2460223	Street/Lot S/C - Gaming	Ditch Cleaning	<u>10,000</u>	670,000
201-312801-53806-0000000	Infrastructure Maintenance	Infrasctructure Maintenance	<u>50,000</u>	50,000
251-711401-53805-0000000	Street/Lot S/C	Street/Lot S/C	8,000	
251-711401-53806-0000223	Infrastructure Maintenance - Gam	New Library Windows	50,000	
251-714402-53805-0000000	Street/Lot S/C	Street/Lot S/C	8,000	
251-714403-53805-0000000	Street/Lot S/C	Street/Lot S/C	<u>7,000</u>	73,000
301-616311-53806-2690000	Infrastructure Maintenance	9 St Resurfacing, 31 - 46 Av	1,000,000	
301-616311-53806-2705000	Infrastructure Maintenance	18 Av Resurfacing, 17 - 46 St	450,000	
301-616311-53806-2706000	Infrastructure Maintenance	38 St Resufacing, 7 - 18 Av	958,692	
301-616315-53808-2142223	>\$10M Street/Alley Mtc - Gaming	Sidewalk Maintenance Program	45,000	
301-616316-53806-2745000	Infrastructure Maintenance	41 Av Reconstruction, E of 44 St	<u>460,000</u>	2,913,692
501-619356-53806-0000000	Infrastructure Maintenance	Emergency Water Main Repairs	230,000	
501-619359-53806-2526000	Infrastructure Maintenance	Water Service Repairs	<u>24,000</u>	254,000
506-619346-53806-1866000	Infrastructure Maintenance	CB & MH Rebuild Program	65,000	
506-619346-53806-2158000	Infrastructure Maintenance	Emergency Repairs	195,000	
506-619346-53806-2571000	Infrastructure Maintenance	Pipe Lining Maintenance	250,000	
506-619346-53806-2579000	Infrastructure Maintenance	Sewer Cleaning/TV	50,000	
506-619359-53806-2564000	Infrastructure Maintenance	SLRP Contractor Fees	<u>80,000</u>	640,000
507-619348-53806-0000000	Infrastructure Maintenance	Emergency Repairs	35,000	
507-619348-53806-2412000	Infrastructure Maintenance	Catch Basin Repair Program	124,000	
507-619348-53806-2650000	Infrastructure Maintenance	Outfall Repair Program	<u>135,000</u>	294,000
510-616331-53805-0000000	Street/Lot S/C	Refuse Collection	<u>2,100</u>	2,100
555-822601-53806-6280223	Infrastructure Maintenance - Gam	Hodge Park Shelter Relocation	20,000	
555-834751-53806-0000000	Infrastructure Maintenance	Pesticide Building Roof Replacement	6,500	
555-854701-53806-0000000	Infrastructure Maintenance	chemical Building Roof Replacement	6,500	
555-867561-53806-6282223	Infrastructure Maintenance - Gam	RIFAC Energy Audit Upgrades	<u>75,000</u>	108,000
				<u>5,004,792</u>



ROCK ISLAND
ILLINOIS

Programs

Table 3

<u>Account</u>	<u>Account Description</u>		<u>Budget Amount</u>	
101-313851-55110-0000223	Contracted Services - Gaming	Social Service Organizations	50,000	50,000
201-312801-55105-0000000	Facade Improvement	downtown façade & grounds work	50,000	
201-312801-55109-0000000	Rebates	property tax rebates	57,500	
201-312801-55109-6093000	Rebates - Jackson Square	rebates- Jackson Square	13,500	
201-312801-55301-0000000	CED Land Purchase	tax auction property purchases	50,000	
201-312801-55305-0000000	CED Building Improv	Centennial Bridge building upkeep	50,000	
201-312801-55305-6030000	CED Building Improvement	building improvement	10,000	231,000
203-312801-55105-0000000	Facade Improvement	façade improvement program	75,000	
203-312801-55109-0000000	Rebates	residential property tax rebates	5,000	
203-312801-55301-0000000	CED Land Purchase	land purchases	10,000	90,000
204-312801-55109-0000000	Rebates	Jumer's rebate	1,800,000	1,800,000
205-312801-55109-0000000	Rebates	Hill & Valley - LRC RDA - Columbia Park	200,000	200,000
207-312801-55105-0000223	Facade Improvement - Gaming	Facade Improvement Program	75,000	
207-312801-55109-0000223	Rebates - Gaming	Cotton Mill rebate	30,000	105,000
208-312801-55109-0000000	Rebates	rebate - The Locks	100,000	100,000
209-312801-55109-0000000	Rebates	11th Street agreement	100,000	100,000
213-312801-55301-0000000	CED Land Purchase	land purchase	25,000	25,000
242-313851-55204-6214610	EDPL Payout	EDPL Payout	10,000	
242-313851-55204-6214710	EDPL Payout	EDPL Payout	30,000	
242-313851-55210-6216610	RDPL Payout	RDPL Payout	14,182	
242-313851-55210-6216710	RDPL Payout	RDPL Payout	56,730	
242-313851-55220-6215610	TRL Payout	TRL Payout	7,000	
242-313851-55220-6215710	TRL Payout	TRL Payout	21,000	138,912
506-619041-55109-0000000	Rebates	backflow prevention rebates	300	300
507-619892-55601-0000000	Rain Garden Program	rain garden program	20,000	
507-619892-55602-0000000	Drainage Assistance Program	drainage assistance program	18,000	
507-619892-55603-0000000	Sump Pump Program	sump pump program	2,000	40,000
541-617041-55109-0000000	Rebates	referral fees	1,000	1,000
581-313851-55205-6218000	ESPL 3% Underwriting	ESPL Underwriting	200	
581-313851-55206-6218000	ESPL 3% Payout	ESPL Program	20,000	
581-313851-55211-6220000	RSPL 3% Underwriting	RSPL Underwriting	200	
581-313851-55212-6220000	RSPL 3% Payout	RSPL Program	35,000	55,400
584-312801-55224-6221000	Business Loan	CIRLF Loans	300,000	300,000
				<u>3,236,612</u>



ROCK ISLAND
ILLINOIS

Allocation of Gaming and General Fund Carryover Funds

Table 4

		Total Requests	Gaming Funds	General Fund Carryover	Total
Substandard Structure Demolition	Transfer - Substandard Structure Demo	100,000.00	100,000.00		100,000.00
Iowa Interstate Railroad Lease	Transfer - IA Instate RR Lease	12,000.00	12,000.00		12,000.00
Quad City Arts Sculpture program	Transfer - QC Arts Sculpture	8,000.00	8,000.00		8,000.00
RI Economic GROWTH contribution	Transfer - RI Econ GROWTH	40,000.00	40,000.00		40,000.00
Growth EAP Live/Work contribution	Transfer - Growth EAP Live/Work	10,000.00	10,000.00		10,000.00
Development Association of Rock Island (DARI)	Transfer - DARI	135,000.00	135,000.00		135,000.00
Rock Island Arsenal Lobbying	Transfer - RI Arsenal Lobbying	18,000.00	18,000.00		18,000.00
Metro Arts Summer program	Transfer - Metro Arts	10,000.00	10,000.00		10,000.00
River Action	Transfer - River Action	7,745.00	7,745.00		7,745.00
Bi-State Regional Commission	Transfer - Bi-State	22,000.00	22,000.00		22,000.00
Keep Rock Island Beautiful	Transfer - Keep RI Beautiful	18,500.00	18,500.00		18,500.00
Community Caring Conference contribution	Transfer - CCC	4,000	4,000		4,000
District Events Management	Transfer - District Event Management	28,500.00	28,500.00		28,500.00
Red, White, & Boom	Transfer - Red White Boom	10,000.00	10,000.00		10,000.00
QC First	Transfer - QC First	48,000.00	48,000.00		48,000.00
Chamber of Commerce dues	Transfer - Chamber of Commerce	20,000.00	20,000.00		20,000.00
Hispanic Chamber of Commerce	Transfer - Hispanic Chamber	750.00	750.00		750.00
Façade Improvement Program	Transfer - Façade Improvement Program	75,000.00	75,000.00		75,000.00
Residential Property Tax rebates	Transfer - Residential Rebates	30,000.00	30,000.00		30,000.00
Labor Day Parade	Transfer - Labor Day Parade	15,000.00			0.00
Catering Services - Gaming	parade luncheon/reception		800.00		800.00
Entertainment Services - Gaming	various bands, etc		4,400.00		4,400.00
Promotional Publication - Gaming	promotional publication		600.00		600.00
Internal copy/printing - Gaming	internal copy/printing		250.00		250.00
Operating S/C - Gaming	operating s/c		700.00		700.00
Equipment Rental - Gaming	port-a-potties		800.00		800.00
	golf carts		1,200.00		1,200.00
	electronic equipment		500.00		500.00
Automotive Rental - Gaming	automotive rental		4,250.00		4,250.00
Promotions - Gaming	promotions		1,500.00		1,500.00
Social Service Organization (CAC - 50,000)	Transfer - Social Service Organization	50,000.00			
Spring Forward Learning Center			5,000.00		5,000.00
Bethany for Children & Families			4,000.00		4,000.00
River Bend Foodbank			5,000.00		5,000.00
Christian Care			2,000.00		2,000.00
Church of Peace			500.00		500.00
River Music Experience			2,000.00		2,000.00
Norma Leah Ovarian Cancer Foundation			1,000.00		1,000.00
Child Abuse Council			4,000.00		4,000.00
ARC of the Quad Cities			4,000.00		4,000.00
Girls Scouts of E. IA & W. IL			5,000.00		5,000.00
QC Community Broadcasting Group Inc			2,000.00		2,000.00
Family Resources			3,000.00		3,000.00
Youth Services Bureau			5,000.00		5,000.00
Rebuilding Together Quad Cities			7,500.00		7,500.00
11th Street Intersection Improvement debt service	Transfer - 11 St Intersect Debt Service Prin	96,882.00	65,000.00		65,000.00
	Transfer - 11 St Intersect Debt Service Int		31,882.00		31,882.00
Jumer Crossing Development debt services	Transfer - Jumer Cross Debt Service Prin	117,583.00	95,000.00		95,000.00
	Transfer - Jumer Cross Debt Service Int		22,583.00		22,583.00
Watchtower Plaza Site debt service	Transfer - Watchtower Debt Service Int	137,543.00	137,543.00		137,543.00
Watchtower Plaza Site debt service	Transfer - Watchtower Debt Service Int	363,921.00	363,921.00		363,921.00
Watchtower Plaza Site debt service	Transfer - Watchtower Debt Service Prin	17,158.00	17,158.00		17,158.00
Watchtower Plaza Site debt service	Transfer - Watchtower Debt Service Prin	65,770.00	65,770.00		65,770.00
Community & Economic Development		1,461,352.00	1,461,352.00	0.00	1,461,352.00

Allocation of Gaming and General Fund Carryover Funds

Table 4

		Total Requests	Gaming Funds	General Fund Carryover	Total
General Fund Deficit	Transfer - General Fund Deficit	319,269.00	0.00	319,269.00	319,269.00
Finance		319,269.00	0.00	319,269.00	319,269.00
Alerting System Replacement Paging System	Transfer - Fire Alerting System	5,000.00	5,000.00	0.00	5,000.00
Roof & Access Door Replacement Station #4	Transfer - Fire Roof & Door Replace	45,000.00	45,000.00	0.00	45,000.00
Fire		50,000.00	50,000.00	0.00	50,000.00
Computer Network Equipment Replacement	Transfer - Computer Network Equip Replace	130,000.00	130,000.00	0.00	130,000.00
IT Service Contracts	Transfer - IT Service Contracts	302,000.00			
GEMS			53,000.00		53,000.00
CAFR Maint			2,300.00		2,300.00
Attendance Enterprise			5,500.00		5,500.00
T & M Incidents Financial software			5,000.00		5,000.00
Northstar			44,000.00		44,000.00
iNovah			19,000.00		19,000.00
iNovah Interfaces to Duncan, Dockmaster			3,000.00		3,000.00
MDT Maintenance			11,700.00		11,700.00
FleetFocus Annual Maint			11,500.00		11,500.00
Marina Sftw Annual Maint			11,500.00		11,500.00
Govern Maint - Annual			26,000.00		26,000.00
Autocad - Annual			16,000.00		16,000.00
ArcGIS - Annual			19,000.00		19,000.00
Cityworks - Annual			51,000.00		51,000.00
Bently Storm Water			3,500.00		3,500.00
Compasscom			6,000.00		6,000.00
Amazon Web Services - GIS/Cityworks			14,000.00		14,000.00
Info Technology		432,000.00	432,000.00	0.00	432,000.00
Main Library New Windows	Transfer - Library Windows	50,000.00	50,000.00	0.00	50,000.00
Library		50,000.00	50,000.00	0.00	50,000.00
MLK Security Updates	Transfer - MLK Security	20,000.00	20,000.00	0.00	20,000.00
Martin Luther King Jr Center		20,000.00	20,000.00	0.00	20,000.00
Douglas Park Playground & Park Signage	Transfer - Douglas Park Play & Sign	50,000.00	50,000.00	0.00	50,000.00
Hodge Park Sidewalks & Shelter	Transfer - Hodge Park Walks & Shelter	60,000.00	40,000.00	0.00	40,000.00
			20,000.00	0.00	20,000.00
RIFAC Energy Audit Upgrades	Transfer - Energy Audit Upgrades	75,000.00	75,000.00	0.00	75,000.00
Park		185,000.00	185,000.00	0.00	185,000.00
Police Facility Construction debt services 2013	Transfer - PD Facility Debt Service Prin	674,569.00	355,000.00	0.00	355,000.00
	Transfer - PD Facility Debt Service Int		319,569.00	0.00	319,569.00
Police Facility Construction debt services 2014	Transfer - PD Facility Debt Service Prin	668,763.00	375,000.00	0.00	375,000.00
	Transfer - PD Facility Debt Service Int		293,763.00	0.00	293,763.00
Police Facility Construction debt services 2015	Transfer - PD Facility Debt Service Prin	232,963.00	135,000.00	0.00	135,000.00
	Transfer - PD Facility Debt Service Int		97,963.00	0.00	97,963.00
800mhz radio system debt service	Transfer - 800mhz radio debt service Prin	163,400.00	135,000.00	0.00	135,000.00
(includes police radio/networking/fiber)	Transfer - 800mhz radio debt service Int		28,400.00	0.00	28,400.00
Police Body Cameras & Related Equipment	Transfer - Body Cameras	165,543.00	165,543.00	0.00	165,543.00
Police		1,905,238.00	1,905,238.00	0.00	1,905,238.00
Contract Street Maintenance		580,048.00			
asphalt patching	Transfer - asphalt patching		4,500.00		4,500.00
brick streets	Transfer - brick streets		4,000.00		4,000.00
concrete patching	Transfer - concrete patching		8,048.00		8,048.00
concrete patching	Transfer - concrete patching		250,000.00		250,000.00

Allocation of Gaming and General Fund Carryover Funds

Table 4

		Total Requests	Gaming Funds	General Fund Carryover	Total
contract employees - streets	Transfer - contract employees streets		45,000.00		45,000.00
contract maintenance (ROW)	Transfer - contract maintenance ROW		29,000.00		29,000.00
ditch cleaning	Transfer - ditch cleaning		2,000.00		2,000.00
ditch cleaning	Transfer - ditch cleaning		10,000.00		10,000.00
In-Place ACC Recycling	Transfer - In-Place ACC Recycling		12,500.00		12,500.00
joint sealing	Transfer - joint sealing		3,500.00		3,500.00
joint sealing	Transfer - joint sealing		65,000.00		65,000.00
long line painting	Transfer - long line painting		35,000.00		35,000.00
mudjacking	Transfer - mudjacking		3,000.00		3,000.00
mudjacking	Transfer - mudjacking		20,000.00		20,000.00
sealcoat	Transfer - sealcoat		2,000.00		2,000.00
sealcoat	Transfer - sealcoat		35,000.00		35,000.00
Sidewalk	Transfer - Sidewalk		8,000.00		8,000.00
tree removal / levee	Transfer - tree removal / levee		3,500.00		3,500.00
tree removal / trimming	Transfer - tree removal / trimming		40,000.00		40,000.00
Additional PW service contracts	Transfer - PW service contracts	98,000.00			
Fall Tree Contract, Emergency Tree Remov			30,000.00		30,000.00
2017 Mowing Contract			68,000.00		68,000.00
Vehicle Replacement	Transfer - Vehicle Replacement	200,000.00	200,000.00		200,000.00
Sidewalk Maintenance Program	Transfer - Sidewalk Maintenance	50,000.00			0.00
Sidewalk Maintenance Program			5,000.00		5,000.00
Sidewalk Maintenance Program			45,000.00		45,000.00
Special Assessment Program debt service	Transfer - Special Assess Debt Service	550,000.00	139,968.00		139,968.00
			410,032.00		410,032.00
Sunset Marina debt services	Transfer - Marina Debt Service Prin	52,600.00	40,000.00		40,000.00
aka 2012A	Transfer - Marina Debt Service Int		12,600.00		12,600.00
Street Construction 2016 debt service	Transfer - Street Debt Service Prin	258,287.00	125,000.00		125,000.00
aka 2016A	Transfer - Street Debt Service Int		133,287.00		133,287.00
Public Works		1,788,935.00	1,788,935.00	0.00	1,788,935.00
Total Allocated		6,211,794.00	5,892,525.00	319,269.00	6,211,794.00



ROCK ISLAND
ILLINOIS

General Fund Five Year Projection

Table 5

Account Title	CY 2016 Budget Revised	CY 2017 Budget Proposed	CY2018 Budget Projected	CY2019 Budget Projected	CY2020 Budget Projected	CY2021 Budget Projected
Assumptions						
Property Taxes			103.00%	103.00%	103.00%	103.00%
Local Taxes			102.00%	102.00%	102.00%	102.00%
State Taxes			102.00%	102.00%	102.00%	102.00%
Penalties/Collection Fee			102.00%	102.00%	102.00%	102.00%
Business Licenses & Permits			102.00%	102.00%	102.00%	102.00%
Non-Business Licenses & Permits			102.00%	102.00%	102.00%	102.00%
Federal Grants			101.00%	101.00%	101.00%	101.00%
State Grants			101.00%	101.00%	101.00%	101.00%
Local Grants			101.00%	101.00%	101.00%	101.00%
Charges for Services			102.00%	102.00%	102.00%	102.00%
Rents & Royalties			102.00%	102.00%	102.00%	102.00%
Transfers for Charges			102.00%	102.00%	102.00%	102.00%
Investments & Loans			102.00%	102.00%	102.00%	102.00%
Contributions & Donations			102.00%	102.00%	102.00%	102.00%
Reimbursements			102.00%	102.00%	102.00%	102.00%
Proceeds of Fixed Asset			102.00%	102.00%	102.00%	102.00%
Bond Proceeds & Rebates			103.00%	103.00%	103.00%	103.00%
Operating Transfers			103.00%	103.00%	103.00%	103.00%
Other			102.00%	102.00%	102.00%	102.00%
Personnel			105.00%	105.00%	105.00%	105.00%
Supplies			103.00%	103.00%	103.00%	103.00%
Services			103.00%	103.00%	103.00%	103.00%
Other			103.00%	103.00%	103.00%	103.00%
Programs			101.00%	101.00%	101.00%	101.00%
Capital			101.00%	101.00%	101.00%	101.00%
Transfers			105.00%	105.00%	105.00%	105.00%
Contingency/Bad Debt			101.00%	101.00%	101.00%	101.00%
Revenue						
Property taxes	6,905,780	7,169,931	7,385,029	7,606,580	7,834,777	8,069,821
Local Taxes	7,445,000	7,102,225	7,244,270	7,389,155	7,536,938	7,687,677
State Taxes	10,600,056	10,662,350	10,875,597	11,093,109	11,314,971	11,541,271
Penalties/Collection Fee	14,550	18,000	18,360	18,727	19,102	19,484
Business license & permits	407,700	396,450	404,379	412,467	420,716	429,130
Non-business license & permits	501,100	472,300	481,746	491,381	501,209	511,233
Federal Grants	89,804	3,591	3,627	3,663	3,700	3,737
State Grants	14,396	2,788	2,816	2,844	2,872	2,901
Local Grants	0	0	0	0	0	0
Charges for services	4,489,468	4,556,224	4,647,348	4,740,295	4,835,101	4,931,803
Rents & Royalties	48,876	62,525	63,776	65,051	66,352	67,679
Transfers for Charges	2,537,670	2,563,089	2,614,351	2,666,638	2,719,971	2,774,370
Investments & Loans	34,504	34,682	35,376	36,083	36,805	37,541
Contributions & Donations	7,731	7,900	8,058	8,219	8,384	8,551
Reimbursements	150	150	153	156	159	162
Proceeds of Fixed Asset	6,000	6,000	6,120	6,242	6,367	6,495
Bond Proceeds & Rebates	7,750	6,800	7,004	7,144	7,287	7,433
Operating Transfers	4,434,496	2,871,860	2,958,016	3,046,756	3,138,159	3,232,304
Other	95,368	39,650	40,443	41,252	42,077	42,918
	<u>37,640,399</u>	<u>35,976,515</u>	<u>36,796,467</u>	<u>37,635,763</u>	<u>38,494,946</u>	<u>39,374,509</u>
Expenditure						
Personnel	25,301,837	26,507,476	27,832,850	29,224,492	30,685,717	32,220,003
Supplies	1,037,037	1,065,299	1,097,258	1,130,176	1,164,081	1,199,003
Services	7,936,797	6,268,106	6,456,149	6,649,834	6,849,329	7,054,809
Other	444,132	350,333	360,843	371,668	382,818	394,303
Programs	70,342	50,000	50,500	51,005	51,515	52,030
Capital	69,061	0	0	0	0	0
Transfers	714,462	377,602	396,482	416,306	437,122	458,978
Contingency/Bad Debt	1,711,340	1,952,090	1,971,611	1,991,327	2,011,240	2,031,353
	<u>37,285,008</u>	<u>36,570,906</u>	<u>38,165,693</u>	<u>39,834,808</u>	<u>41,581,822</u>	<u>43,410,478</u>
Net change in fund balances	<u>355,391</u>	<u>(594,391)</u>	<u>(1,369,226)</u>	<u>(2,199,045)</u>	<u>(3,086,875)</u>	<u>(4,035,969)</u>

Note: The following funds make up the General Fund: 101, 225, 226, 227, 271, 272, 273, 274, 275, 276, 277, 278, & 279

Revenue Comparisons

Account Title	FY 13-14 Actual	CY 2014 Actual	CY 2015 Actual
Property Taxes	15,990,613	13,797,833	15,282,522
Local Taxes	7,568,303	5,486,992	7,027,149
State Taxes	16,532,135	12,148,809	16,632,023
Penalties/Collection Fees	232,443	182,647	265,372
Business License & Permits	446,866	237,919	408,145
Non-Business License & Permits	728,578	585,194	514,099
Federal Grants	3,398,102	1,487,096	1,380,462
State Grants	1,000,883	65,823	61,904
Local Grants	254,005	228,443	280,965
Charges for Services	23,422,073	17,757,726	24,311,590
Program Fees	397,792	304,401	384,754
Concessions	397,455	381,670	413,527
Rents & Royalties	1,220,683	915,172	937,999
Employer Contributions	8,915,278	8,112,670	10,202,432
Employee Contributions	2,176,586	1,688,126	2,317,828
Retiree Contributions	914,900	410,151	441,902
Engineering Services	739,545	577,998	921,746
Equipment Maintenance	3,331,607	2,661,802	3,835,276
Central Stores	7,320	0	0
Electricity	394,530	124,094	338,060
Transfers for Charges	2,335,681	1,813,477	2,534,874
Investments and Loans	5,672,371	2,306,535	735,320
Contributions & Donations	276,624	500,241	183,870
Sale of Fixed Assets	54,701	1,528	9,174
Bond Proceeds	20,178,033	28,844,989	7,623,754
Operating Transfers	14,010,462	13,553,848	17,801,705
Other	277,065	156,109	234,036
Total before eliminations	130,874,634	114,331,293	115,080,488
Employer Contributions	8,915,278	8,112,670	10,202,432
Transfers	14,010,462	13,553,848	17,801,705
Equipment Maintenance	3,206,760	2,566,108	2,566,108
Hydroelectric	394,530	124,094	338,060
Engineering	739,545	577,998	921,746
Total after eliminations	103,608,059	89,396,575	83,250,437

Table 6

CY 2016 Proposed Budget	CY 2016 Revised Budget	CY 2017 Proposed Budget	Difference CY 2016 Budget vs CY 2017 Budget	Percent Change
15,712,652	15,822,769	16,537,420	824,768	5%
7,445,000	7,445,000	7,102,225	(342,775)	-5%
16,526,056	16,528,140	15,634,350	(891,706)	-5%
226,250	226,250	249,852	23,602	10%
411,400	411,400	400,460	(10,940)	-3%
501,670	501,670	472,725	(28,945)	-6%
1,294,973	2,758,739	1,580,958	285,985	22%
57,308	92,354	241,788	184,480	322%
168,670	239,446	327,264	158,594	94%
25,409,040	25,429,297	26,281,109	872,069	3%
444,925	463,865	419,480	(25,445)	-6%
451,779	456,557	433,883	(17,896)	-4%
1,033,945	1,034,456	1,047,433	13,488	1%
10,325,928	10,325,928	11,576,320	1,250,392	12%
2,271,531	2,271,531	2,409,650	138,119	6%
433,854	433,854	351,799	(82,055)	-19%
1,207,038	1,207,038	1,660,000	452,962	38%
4,097,042	4,097,042	4,208,147	111,105	3%
0	0	0	0	-----
165,000	165,000	200,000	35,000	21%
2,866,375	2,866,375	2,888,089	21,714	1%
286,243	286,243	201,080	(85,163)	-30%
157,748	202,043	146,300	(11,448)	-7%
91,352	91,352	13,500	(77,852)	-85%
24,971,179	25,032,512	25,495,201	524,022	2%
9,245,304	10,679,150	8,887,388	(357,916)	-4%
235,411	245,013	145,129	(90,282)	-38%
126,037,673	129,313,024	128,911,550	2,873,877	2%
10,325,928	10,325,928	11,576,320	1,250,392	12%
9,245,304	10,679,150	8,887,388	(357,916)	-4%
3,972,242	3,972,242	4,100,355	128,113	3%
165,000	165,000	200,000	35,000	21%
1,207,038	1,207,038	1,660,000	452,962	38%
101,122,161	102,963,666	102,487,487	1,365,326	1%

Expenditure Comparison by Object

Account Title	FY 13-14 Actual	CY 2014 Actual	CY 2015 Actual
Personnel	42,706,154	34,306,059	45,478,037
Supplies	4,464,066	3,688,297	4,885,665
Services	24,131,411	17,854,556	26,838,541
Other	5,252,162	2,078,611	2,222,213
Programs	11,046,857	5,028,665	2,647,730
Capital	27,706,807	9,822,529	28,303,733
Debt Service	5,754,844	21,154,325	8,560,586
Transfers	16,346,145	13,117,857	20,336,580
Contingency	5,990,306	3,652,157	5,762,479
Total before eliminations	143,398,752	110,703,056	145,035,564
Employer Contributions	8,915,278	8,112,670	10,202,432
Transfers	14,010,462	13,553,848	17,801,705
Equipment Maintenance	3,206,760	2,566,108	2,566,108
Hydroelectric	394,530	124,094	338,060
Engineering	739,545	577,998	921,746
Total after eliminations	116,132,177	85,768,338	113,205,513

Table 7

CY 2016 Proposed Budget	CY 2016 Revised Budget	CY 2017 Proposed Budget	Difference CY 2016 Budget vs CY 2017 Budget	Percent Change
47,267,697	46,691,497	48,057,414	789,717	2%
5,101,551	5,208,064	4,864,812	(236,739)	-5%
26,091,259	28,798,181	26,382,918	291,659	1%
2,836,236	3,517,023	2,939,345	103,109	4%
2,875,500	3,354,219	3,236,612	361,112	13%
20,318,416	33,219,274	23,702,100	3,383,684	17%
10,144,514	10,477,010	10,213,216	68,702	1%
12,111,679	14,884,395	11,775,477	(336,202)	-3%
4,969,279	5,307,636	4,983,588	14,309	0%
131,716,131	151,457,299	136,155,482	4,439,351	3%
10,325,928	10,325,928	11,576,320	1,250,392	12%
9,245,304	10,679,150	8,887,388	(357,916)	-4%
3,972,242	3,972,242	4,100,355	128,113	3%
165,000	165,000	200,000	35,000	21%
1,207,038	1,207,038	1,660,000	452,962	38%
106,800,619	125,107,941	109,731,419	2,930,800	3%

Expenditures by Department

Department	FY 13-14 Actual	CY 2014 Actual	CY 2015 Actual
Mayor & Council	136,052	109,470	133,071
General Administration	540,702	505,563	1,032,076
Human Resources	7,993,439	4,964,048	7,602,416
Finance	4,241,752	4,198,537	5,266,615
Information Technology	2,009,048	1,414,391	1,668,142
Community Development	25,589,747	27,772,764	14,520,748
M L King Community Center	1,032,412	1,132,132	986,822
Police	13,923,499	15,428,791	31,184,724
Fire	9,415,602	7,791,372	10,984,754
Public Works	60,227,686	32,317,198	50,824,243
Library	2,522,484	2,013,322	3,448,100
Park	7,992,855	6,502,147	8,627,462
Fire pension	3,828,488	3,241,916	4,474,265
Police pension	3,944,986	3,311,405	4,282,126
Total before eliminations	<u>143,398,752</u>	<u>110,703,056</u>	<u>145,035,564</u>
Employer Contributions	8,915,278	8,112,670	10,202,432
Transfers	14,010,462	13,553,848	17,801,705
Equipment Maintenance	3,206,760	2,566,108	2,566,108
Hydroelectric	394,530	124,094	338,060
Engineering	739,545	577,998	921,746
	<u>116,132,177</u>	<u>85,768,338</u>	<u>113,205,513</u>

Table 8

CY 2016 Proposed Budget	CY 2016 Revised Budget	CY 2017 Proposed Budget	Difference CY 2016 Budget vs CY 2017 Budget	Percent Change
143,988	173,658	170,533	26,545	18%
897,220	936,927	482,303	(414,917)	-46%
7,397,538	8,010,544	7,837,678	440,140	6%
3,278,024	2,876,483	2,186,847	(1,091,177)	-33%
1,578,607	1,728,037	1,732,548	153,941	10%
12,535,438	16,091,869	12,783,256	247,818	2%
956,441	1,034,504	1,067,187	110,746	12%
16,961,016	20,325,429	17,930,881	969,865	6%
10,708,259	10,715,608	11,384,022	675,763	6%
58,636,936	70,694,693	62,097,646	3,460,710	6%
2,787,768	2,846,452	2,731,124	(56,644)	-2%
7,708,842	7,897,041	7,363,268	(345,574)	-4%
4,029,873	4,029,873	4,116,566	86,693	2%
4,096,181	4,096,181	4,271,623	175,442	4%
131,716,131	151,457,299	136,155,482	4,439,351	3%
10,325,928	10,325,928	11,576,320	1,250,392	12%
9,245,304	10,679,150	8,887,388	(357,916)	-4%
3,972,242	3,972,242	4,100,355	128,113	3%
165,000	165,000	200,000	35,000	21%
1,207,038	1,207,038	1,660,000	452,962	38%
106,800,619	125,107,941	109,731,419	2,930,800	3%

Cash Flow Projection

	Cash Balance At 12/31/15	CY 2016 Revised Revenue	CY 2016 Revised Expense
101: GENERAL FUND	7,036,121	37,321,579	37,253,995
201: TIF #1 DOWNTOWN	(387,649)	2,051,709	1,713,187
202: TIF #2 SOUTH 11TH STREET	138,034	1,017	-
203: TIF #3 NORTH 11TH STREET	26,540	307,891	419,100
204: TIF #4 JUMER'S CASINO R I	2,156	2,327,661	2,322,814
205: TIF #5 COLUMBIA PARK	140,534	308,753	281,486
207: COMMUNITY/ECONOMIC DEVELOPMENT	(250,370)	1,060,356	1,027,095
208: TIF #7 THE LOCKS	25,826	123,623	254,742
209: TIF #8 WATCHTOWER	1,240	103,616	120,574
211: M L KING CENTER	(45,588)	192,691	297,727
212: MLK FACILITY IMPROVEMENT	(90,922)	(118)	-
213: TIF #9 1ST STREET	(116,650)	57	9,712
221: MOTOR FUEL TAX	402,515	999,018	1,222,237
222: FOREIGN FIRE INSURANCE	92,930	53,842	59,080
223: RIVERBOAT GAMING	5,375,624	6,150,121	5,979,879
224: STATE DRUG PREVENTION	308,857	42,168	171,800
225: DUI FINE LAW	116,615	36,069	1,117
226: COURT SUPERVISION	1,541	10,493	-
227: CRIME LABORATORY	2,230	2,886	-
241: US DEPT OF JUSTICE GRANT	26,164	16,458	16,284
242: COMM DEV BLOCK GRANT	(607,618)	656,165	735,566
243: FEDERAL DRUG PREVENTION	54,934	31,130	22,200
244: NEIGHBORHOOD STABILIZATION	(12,460)	(16)	-
245: SCHWIEBERT PARK BOAT DOCK	12,767	96	-
246: RIDGEWOOD ROAD BUSINESS PARK	-	-	-
251: PUBLIC LIBRARY	1,280,879	2,471,817	2,563,803
272: DARE	19,181	79	9,831
273: POLICE CONTRIBUTIONS	30,350	9,207	15,834
274: ELDERLY SERVICE CONTRIBUTIONS	-	-	-
276: RI LABOR DAY PARADE	72	21,803	20,846
278: ADOPT - A - SCHOOL	887	1	-
279: FIRE DONATIONS	2,100	15	-
TOTAL SPECIAL REVENUE FUNDS	6,550,719	16,978,608	17,264,914
301: CAPITAL IMPROVEMENTS	6,274,768	4,987,263	8,608,196
405: DEBT SERVICE	1,600,157	5,987,329	6,564,762
501: WATER OPERATIONS/MAINTENANCE	175,940	6,591,402	8,464,131
502: WATER CAPITAL 2010A BAB'S	-	-	-
506: WASTEWATER OPER & MAINTENANCE	900,784	8,583,572	13,978,411
507: STORMWATER UTILITY	1,533,244	1,691,074	1,746,230
510: SOLID WASTE	-	1,724,707	2,024,960

Table 9

Add Back Depreciation	Estimated Cash Balance At 12/31/16	CY 2017 Proposed Revenue	CY 2017 Proposed Expense	Add Back Depreciation	Projected Cash Balance At 12/31/17
	7,103,705	35,889,981	36,521,845		6,471,841
	(49,127)	2,046,357	2,365,740		(368,510)
	139,051	690	-		139,741
	(84,669)	326,000	401,270		(159,939)
	7,003	2,346,743	2,389,489		(35,743)
	167,801	307,391	486,872		(11,680)
	(217,109)	881,586	893,586		(229,109)
	(105,293)	125,261	106,000		(86,032)
	(15,718)	104,275	135,000		(46,443)
	(150,624)	230,054	236,127		(156,697)
	(91,040)	-	-		(91,040)
	(126,305)	1,250	900,500		(1,025,555)
	179,296	970,970	970,000		180,266
	87,692	52,461	52,000		88,153
	5,545,866	3,959,737	5,892,525		3,613,078
	179,225	125,437	195,048		109,614
	151,567	49,001	2,510		198,058
	12,034	13,138	-		25,172
	5,116	819	-		5,935
	26,338	14,811	14,679		26,470
	(687,019)	930,856	930,856		(687,019)
	63,864	7,665	19,200		52,329
	(12,476)	-	-		(12,476)
	12,863	65	-		12,928
	-	-	-		-
	1,188,893	2,550,720	2,681,124		1,058,489
	9,429	-	9,430		(1)
	23,723	5,012	18,283		10,452
	-	-	-		-
	1,029	17,950	17,950		1,029
	888	-	888		0
	2,115	614	-		2,729
-	6,264,413	15,068,863	18,719,077	-	2,614,199
	2,653,835	2,256,692	4,495,961		414,566
	1,022,724	4,832,116	4,668,860		1,185,980
629,068	(1,067,721)	21,842,284	19,941,855	644,494	1,477,202
	-	-	-		-
959,651	(3,534,404)	17,305,529	18,599,551	531,107	(4,297,319)
110,685	1,588,773	1,621,054	2,374,013	117,905	953,719
	(300,253)	2,022,354	2,067,739		(345,638)

Cash Flow Projection

	Cash Balance At 12/31/15	CY 2016 Revised Revenue	CY 2016 Revised Expense
541: SUNSET MARINA	(19,199)	720,397	673,257
555: PARK & RECREATION	871,422	5,325,413	6,076,389
581: CDBG LOAN PROGRAMS	264,808	10,284	65,645
583: COMM/ECON DEV LOANS	94,923	1,335	1,609
584: CIRLF LOAN FUND	708,298	45,659	507,890
585: MPF ENDOWMENT LOANS	-	-	-
586: USEPA BROWNFIELDS LOANS	(0)	100,047	100,000
TOTAL ENTERPRISE FUNDS	4,530,220	24,793,890	33,638,522
601: FLEET SERVICES	1,919,345	2,765,626	4,350,799
606: ENGINEERING	(1,024,424)	1,250,119	1,404,822
609: HYDROELECTRIC PLANT	-	266,009	322,091
621: SELF-INSURANCE	581,804	1,636,312	1,867,071
626: EMPLOYEE HEALTH PLAN	4,436,857	5,007,755	5,518,960
TOTAL INTERNAL SERVICE FUNDS	5,913,581	10,925,821	13,463,743
701: FIRE PENSION	(1,313,463)	4,857,393	4,047,826
706: POLICE PENSION	(1,333,808)	7,416,645	5,133,755
711: CAFETERIA PLAN	12,222	80,949	83,127
TOTAL TRUST FUNDS	(2,635,049)	12,354,987	9,264,708
901: MLK ACTIVITY	194,402	337,609	371,384
905: IL DCFS	-	-	-
906: DEPT OF HUMAN SERVICES	(47,989)	190,074	227,445
907: MLK CAPTIAL CONTRIBUTIONS	-	-	-
TOTAL COMPONENT UNIT FUNDS	146,413	527,683	598,829
TOTAL ALL FUNDS	29,416,929	113,877,160	126,657,669

Table 9

Add Back Depreciation	Estimated Cash Balance At 12/31/16	CY 2017 Proposed Revenue	CY 2017 Proposed Expense	Add Back Depreciation	Projected Cash Balance At 12/31/17
42,099	70,040	637,137	635,386	43,629	115,420
510,261	630,707	5,683,039	6,137,299	463,344	639,791
	209,447	26,577	81,390		154,634
	94,649	3,494	-		98,143
	246,067	50,657	305,950		(9,226)
	-	-	-		-
	47	-	-		47
2,251,764	(2,062,648)	49,192,125	50,143,183	1,800,479	(1,213,227)
647,916	982,088	4,353,633	3,592,194	546,653	2,290,180
	(1,179,127)	1,865,085	1,411,222		(725,264)
58,866	2,784	200,000	348,439	58,866	(86,789)
	351,045	1,672,770	1,356,781		667,034
	3,925,652	5,509,136	5,747,111		3,687,677
706,782	4,082,441	13,600,624	12,455,747	605,519	5,832,837
	(503,896)	3,461,914	4,116,566		(1,158,548)
	949,082	3,820,110	4,271,623		497,569
	10,044	75,977	75,000		11,021
-	455,230	7,358,001	8,463,189	-	(649,958)
	160,627	295,367	284,322		171,672
	-	200,000	184,372		15,628
	(85,360)	217,781	218,926		(86,505)
	-	-	-		-
-	75,267	713,148	687,620	-	100,795
2,958,546	19,594,966	128,911,550	136,155,482	2,405,998	14,757,032

Net Income Projection

	Total Fund Balance or Net Assets At 01/23/15	Revised Revenue CY 2016	Revised Expense CY 2016	Revised Bond Proceeds CY 2016	Revised Loan Repayments CY 2016	Revised Loan Payments CY 2016	Revised Capital Improvements CY 2016	Revised Debt Principal CY 2016
101: GENERAL FUND	9,926,916	37,321,579	37,253,995					
201: TIF #1 DOWNTOWN	(365,371)	2,051,709	1,713,187					
202: TIF #2 SOUTH 11TH STREET	138,287	1,017	-					
203: TIF #3 NORTH 11TH STREET	57,597	307,891	419,100					
204: TIF #4 JUMER'S CASINO R I	1,863	2,327,661	2,322,814					
205: TIF #5 COLUMBIA PARK	141,963	308,753	281,486					
207: COMMUNITY/ECONOMIC DEVELOPMENT	(268,012)	1,060,356	1,027,095					
208: TIF #7 20TH S/1ST AVE	-	123,623	254,742					
209: TIF #8 WATCHTOWER	7,978	103,616	120,574					
211: M L KING CENTER	(68,074)	192,691	297,727					
212: MLK FACILITY IMPROVEMENT	(91,089)	(118)	-					
213: TIF #9 1ST STREET	(73,861)	57	9,712					
221: MOTOR FUEL TAX	402,936	999,018	1,222,237					
222: FOREIGN FIRE INSURANCE	119,126	53,842	59,080					
223: RIVERBOAT GAMING	5,943,842	6,150,121	5,979,879					
224: STATE DRUG PREVENTION	300,922	42,168	171,800					
225: DUI FINE LAW	116,828	36,069	1,117					
226: COURT SUPERVISION	1,544	10,493	-					
227: CRIME LABORATORY	2,234	2,886	-					
241: US DEPT OF JUSTICE GRANT	9,877	16,458	16,284					
242: COMM DEV BLOCK GRANT	(132,431)	656,165	735,566					
243: FEDERAL DRUG PREVENTION	55,034	31,130	22,200					
244: NEIGHBORHOOD STABILIZATION	(12,483)	(16)	-					
245: SCHWIEBERT PARK BOAT DOCK	12,791	96	-					
246: RIDGEWOOD ROAD BUSINESS PARK	-	-	-					
251: PUBLIC LIBRARY	1,271,014	2,471,817	2,563,803					
272: DARE	19,217	79	9,831					
273: POLICE CONTRIBUTIONS	7,279	9,207	15,834					
274: ELDERLY SERVICE CONTRIBUTIONS	-	-	-					
276: RI LABOR DAY PARADE	(202)	21,803	20,846					
278: ADOPT - A - SCHOOL	889	1	-					
279: FIRE DONATIONS	2,104	15	-					
TOTAL SPECIAL REVENUE FUNDS	7,601,801	16,978,608	17,264,914	-	-	-	-	-
301: CAPITAL IMPROVEMENTS	4,682,393	4,455,019	12,798,913					
405: DEBT SERVICE	1,622,999	5,005,330	5,280,556					
501: WATER OPERATIONS/MAINTENANCE	9,408,863	20,194,317	19,972,050				1,730,282	564,028
502: WATER CAPITAL 2010A BAB'S	-	-	-					
506: WASTEWATER OPER & MAINTENANCE	26,398,705	15,667,577	22,619,525				6,666,392	792,022
507: STORMWATER UTILITY	3,277,736	1,595,610	1,889,360					
510: SOLID WASTE	-	1,676,062	2,032,010					
541: SUNSET MARINA	102,915	704,626	692,427					40,000
555: PARK & RECREATION	10,632,183	5,714,321	6,649,284				120,856	270,000
581: CDBG LOAN PROGRAMS	1,009,496	10,284	65,645		335			
583: COMM/ECON DEV LOANS	193,813	1,335	1,609					
584: CIRLF LOAN FUND	1,400,602	45,659	507,890			440,000		
585: MPF ENDOWMENT LOANS	-	-	-					
586: USEPA BROWNFIELDS LOANS	(0)	100,047	100,000			100,000		
TOTAL ENTERPRISE FUNDS	52,424,312	45,709,838	54,529,800	-	335	540,000	8,517,530	1,666,050
601: FLEET SERVICES	6,496,448	2,765,626	4,350,799				1,044,230	
606: ENGINEERING	(801,962)	1,250,119	1,404,822					
609: HYDROELECTRIC PLANT	-	266,009	322,091					121,667
621: SELF-INSURANCE	(125,707)	1,636,312	1,867,071					
626: EMPLOYEE HEALTH PLAN	3,805,002	5,007,755	5,518,960					
TOTAL INTERNAL SERVICE FUNDS	9,373,781	10,925,821	13,463,743	-	-	-	1,044,230	121,667
701: FIRE PENSION	(2,236,193)	4,857,393	4,047,826					
706: POLICE PENSION	1,542,840	7,416,645	5,133,755					
711: CAFETERIA PLAN	10,436	80,949	83,127					
TOTAL TRUST FUNDS	(682,917)	12,354,987	9,264,708	-	-	-	-	-
901: MLK ACTIVITY	214,424	337,609	371,384					
905: IL DCFS	-	-	-					
906: DEPT OF HUMAN SERVICES	(32,195)	190,074	227,445					
907: MLK CAPTIAL CONTRIBUTIONS	-	-	-					
TOTAL COMPONENT UNIT FUNDS	182,229	527,683	598,829	-	-	-	-	-
TOTAL ALL FUNDS	85,131,515	133,278,865	150,455,458	-	335	540,000	9,561,760	1,787,717

Table 10

Unrestricted Fund Balance or Net Assets At 12/31/16	Proposed Revenue CY 2017	Proposed Expense CY 2017	Proposed Bond Proceeds CY 2017	Proposed Loan Repayments CY 2017	Proposed Loan Payments CY 2017	Proposed Capital Improvements CY 2017	Proposed Debt Principal CY 2017	Unrestricted Fund Balance or Net Assets At 12/31/17	Net Income (Loss)	Percentage Change CY 2016 vs CY2017
9,994,500	35,889,981	36,521,845						9,362,636	(631,864)	-6%
(26,849)	2,046,357	2,365,740						(346,232)	(319,383)	1190%
139,304	690	-						139,994	690	0%
(53,612)	326,000	401,270						(128,882)	(75,270)	140%
6,710	2,346,743	2,389,489						(36,036)	(42,746)	-637%
169,230	307,391	486,872						(10,251)	(179,481)	-106%
(234,751)	881,586	893,586						(246,751)	(12,000)	5%
(131,119)	125,261	106,000						(111,858)	19,261	-15%
(8,980)	104,275	135,000						(39,705)	(30,725)	342%
(173,110)	230,054	236,127						(179,183)	(6,073)	4%
(91,207)	-	-						(91,207)	-	0%
(83,516)	1,250	900,500						(982,766)	(899,250)	1077%
179,717	970,970	970,000						180,687	970	1%
113,888	52,461	52,000						114,349	461	0%
6,114,084	3,959,737	5,892,525						4,181,296	(1,932,788)	-32%
171,290	125,437	195,048						101,679	(69,611)	-41%
151,780	49,001	2,510						198,271	46,491	31%
12,037	13,138	-						25,175	13,138	109%
5,120	819	-						5,939	819	16%
10,051	14,811	14,679						10,183	132	1%
(211,832)	930,856	930,856						(211,832)	-	0%
63,964	7,665	19,200						52,429	(11,535)	-18%
(12,499)	-	-						(12,499)	-	0%
12,887	65	-						12,952	65	1%
-	-	-						-	-	#DIV/0!
1,179,028	2,550,720	2,681,124						1,048,624	(130,404)	-11%
9,465	-	9,430						35	(9,430)	-100%
652	5,012	18,283						(12,619)	(13,271)	-2036%
-	-	-						-	-	#DIV/0!
755	17,950	17,950						755	-	0%
890	-	888						2	(888)	-100%
2,119	614	-						2,733	614	29%
7,315,495	15,068,863	18,719,077	-	-	-	-	-	3,665,281	(3,650,214)	-50%
(3,661,501)	2,256,692	4,495,961						(5,900,770)	(2,239,269)	61%
1,347,773	4,832,116	4,668,860						1,511,029	163,256	12%
11,925,440	21,842,284	19,941,855				13,380,000	555,520	27,761,389	15,835,949	133%
-	-	-						-	-	#DIV/0!
26,905,171	17,305,529	18,599,551				9,067,500	3,215,909	37,894,558	10,989,387	41%
2,983,986	1,621,054	2,374,013				356,000		2,587,027	(396,959)	-13%
(355,948)	2,022,354	2,067,739						(401,333)	(45,385)	13%
155,114	637,137	635,386					40,000	196,865	41,751	27%
10,088,076	5,683,039	6,137,299				240,000	165,000	10,038,816	(49,260)	0%
953,800	26,577	81,390		12,000				886,987	(66,813)	-7%
193,539	3,494	-		2,500				194,533	994	1%
1,378,371	50,657	305,950		38,000	300,000			1,385,078	6,707	0%
-	-	-						-	-	#DIV/0!
100,047	-	-						100,047	-	0%
54,327,595	49,192,125	50,143,183	-	52,500	300,000	23,043,500	3,976,429	80,643,966	26,316,371	48%
5,955,505	4,353,633	3,592,194				123,600		6,840,544	885,039	15%
(956,665)	1,865,085	1,411,222						(502,802)	453,863	-47%
65,585	200,000	348,439					121,667	38,813	(26,772)	-41%
(356,466)	1,672,770	1,356,781						(40,477)	315,989	-89%
3,293,797	5,509,136	5,747,111						3,055,822	(237,975)	-7%
8,001,756	13,600,624	12,455,747	-	-	-	123,600	121,667	9,391,900	1,390,144	17%
(1,426,626)	3,461,914	4,116,566						(2,081,278)	(654,652)	46%
3,825,730	3,820,110	4,271,623						3,374,217	(451,513)	-12%
8,258	75,977	75,000						9,235	977	12%
2,407,362	7,358,001	8,463,189	-	-	-	-	-	1,302,174	(1,105,188)	-46%
180,649	295,367	284,322						191,694	11,045	6%
-	200,000	184,372						15,628	15,628	#DIV/0!
(69,566)	217,781	218,926						(70,711)	(1,145)	2%
-	-	-						-	-	#DIV/0!
111,083	713,148	687,620	-	-	-	-	-	136,611	25,528	23%
79,844,064	128,911,550	136,155,482	-	52,500	300,000	23,167,100	4,098,096	100,112,828	20,268,764	25%



ROCK ISLAND
ILLINOIS

Percentage Change of Fund Balances

Table 10 (Addendum)

	Unrestricted Fund Balance or Net Assets At 12/31/16	Unrestricted Fund Balance or Net Assets At 12/31/17	Net Income (Loss)	Percentage Change CY 2016 vs CY 2017	Explanation for those Funds with +/- 10% Change
MAJOR FUNDS					
101: GENERAL FUND	9,994,500	9,362,636	(631,864)	-6%	The percentage change in this fund is less than 10%.
201: TIF #1 DOWNTOWN	(26,849)	(346,232)	(319,383)	-1190%	CY 2017 budgeted revenues are projected to decrease less than 1% from CY 2016 actuals but budgeted expenditures are projected to exceed revenues for CY 2017 by 319,383. The two largest expenditures in this fund are for the contributions to Riverview Lofts and Bridges Catering. While budgeted expenditures are down 2%, this fund will continue to be a focus for expenditure reductions in the future to address the negative fund balance.
202: TIF #2 SOUTH 11TH STREET	139,304	139,994	690	0%	The percentage change in this fund is less than 10%.
203: TIF #3 NORTH 11TH STREET	(53,612)	(128,882)	(75,270)	-140%	CY 2017 budgeted revenues are projected to increase by 6% from CY 2016 actuals but budgeted expenditures are projected to exceed revenues for CY 2017 by 75,270. New for CY 2017 is the contribution expenditure to Friendship Manor for 62,500. While budgeted expenditures are down 10%, this fund will continue to be a focus for expenditure reductions in the future to address the negative fund balance.
204: TIF #4 JUMER'S CASINO R I	6,710	(36,036)	(42,746)	-637%	CY 2017 budgeted revenues are projected to increase 1% from CY 2016 actuals but budgeted expenditures are projected to exceed revenues for CY 2017 by 42,746. The primary expenditures in this fund consist of the rebates to Jumer's Casino and Rock Island County. These rebate amounts fluctuate from year to year based on the amount of property tax revenue received.
205: TIF #5 COLUMBIA PARK	169,230	(10,251)	(179,481)	-106%	CY 2017 budgeted revenues are projected to decrease less than 1% from CY 2016 actuals but budgeted expenditures are projected to exceed revenues for CY 2017 by 179,481. Expenditures increased significantly in CY 2016 due to \$200,000 being budgeted as part of the development agreement with Hill & Valley as well as the TIF assuming responsibility for covering the annual principal and interest payments related to the 2009C GO Bond. Additionally, a \$200,000 rebate has been added to the CY 2017 budget for LRC Developers, Inc.
207: COMMUNITY/ECONOMIC DEVELOPMENT	(234,751)	(246,751)	(12,000)	5%	The percentage change in this fund is less than 10%.
208: TIF #7 THE LOCKS	(131,119)	(111,858)	19,261	15%	CY 2017 budgeted revenues are projected to increase 1% from CY 2016 actuals while budgeted revenues are projected to exceed expenditures for CY 2017 by 19,261. CY 2016 was the first year for significant property tax revenue to be received by this TIF fund due to the completion of The Locks project. The only major expenditure planned for CY 2017 in this fund is the rebate for The Locks.
209: TIF #8 WATCHTOWER	(8,980)	(39,705)	(30,725)	-342%	CY 2017 budgeted revenues are projected to increase 1% from CY 2016 actuals while budgeted expenditures are projected to exceed revenues for CY 2017 by 30,725. In CY 2016 budgeted revenues increased significantly due to new property tax revenue coming from the Missman Stanley project. The largest expenditure for CY 2017 is the rebate to 11th St. Redevelopment Partners though engineering services is expected to increase as further development work is done on the Watchtower property.
213: TIF #9 1ST STREET	(83,516)	(982,766)	(899,250)	-1077%	CY 2017 budgeted revenues will remain basically unchanged from CY 2016 while budgeted expenditures are projected to exceed revenues by 899,250 for CY 2017. This TIF was new in CY 2015, and no significant property tax revenue is currently being received. Expenditures in CY 2017 have been designated for 1st Street reconstruction consisting of building demolition, engineering and consultant services, and potential land purchase with the intent of growing the tax base in this area.
223: RIVERBOAT GAMING	6,114,084	4,181,296	(1,932,788)	-32%	CY 2017 budgeted revenues are projected to decrease 36% from CY 2016 actuals while budgeted expenditures are projected to exceed revenues for CY 2017 by 1,932,788. It should be noted that actual revenues for CY 2016 were increased by 1,307,793 in leftover gaming funds being returned to the fund at the end of the fiscal year. Revenues for CY 2017 are anticipated to decrease due to the opening of two new gaming facilities in Iowa. Expenditures for CY 2017 are projected to decrease 1% from the amount budgeted for CY 2016. This fund is closely monitored each year so that expenditures budgeted for the upcoming fiscal year are based on actual revenues received during the previous year.
251: PUBLIC LIBRARY	1,179,028	1,048,624	(130,404)	-11%	For CY 2017 budgeted revenues are projected to increase 3% from CY 2016 actuals while budgeted expenditures are projected to exceed revenues for CY 2017 by 130,404. Through a concerted effort on the part of this department, budgeted expenditures for CY 2017 are projected to decrease 4% when compared to the CY 2016 budgeted amount. Department staff, along with the Library Board, routinely monitor the fund balance so that fund balance at the end of each fiscal year is at a level equal to an amount representing 90 days of budgeted expenditures for the following fiscal year.
301: CAPITAL IMPROVEMENTS	(3,661,501)	(5,900,770)	(2,239,269)	-61%	This fund, which receives most if its revenue for major projects from the Gaming Fund, bonds, and loans will see a significant decrease in revenue for CY 2017. Bond revenue will decrease 40% due to the completion of the new police facility project and transfers will decrease 93% as more gaming support is directed to projects in the General Fund. At the same time, budgeted expenditures will decrease 60% from what was budgeted in CY 2017.

Percentage Change of Fund Balances

Table 10 (Addendum)

	Unrestricted Fund Balance or Net Assets At 12/31/16	Unrestricted Fund Balance or Net Assets At 12/31/17	Net Income (Loss)	Percentage Change CY 2016 vs CY 2017	Explanation for those Funds with +/- 10% Change
405: DEBT SERVICE	1,347,773	1,511,029	163,256	12%	For CY 2017 budgeted revenues are projected to decrease 19% from CY 2016 actuals while budgeted revenues are projected to exceed expenditures for CY 2017 by 163,256. The decrease in revenue is primarily due to eliminating the line of credit loan revenue which was received in CY 2016 to cover the principle and interest payments ref. the 2014B GO Bond for the Walmart project. Budgeted expenditures for CY 2017 are down as total debt service payments from this fund are projected to decrease for the first time in three years.
501: WATER OPERATIONS/MAINTENANCE	11,925,440	27,761,389	15,835,949	133%	For CY 2017 budgeted revenues are projected to increase 231% from CY 2016 actuals while budgeted revenues are projected to exceed expenditures for CY 2017 by 1,900,429. The significant increase in revenue for CY 2017 is the result of over \$14 million in State of Illinois loan proceeds reference the WTF Filter Building Replacement project. This loan exceeds the planned expenditures for CY 2017 as it is also covers expenditures for this project that occurred in CY 2016.
506: WASTEWATER OPER & MAINTENANCE	26,905,171	37,894,558	10,989,387	41%	For CY 2017 budgeted revenues are projected to increase 102% from CY 2016 actuals while budgeted expenditures are projected to exceed expenditures for CY 2017 by 1,294,022. The significant increase in revenue for CY 2017 is the result of over \$8 million in State of Illinois loan proceeds reference the Long Term Control Plan. These loan proceeds are intended to cover the cost of the two major projects in this fund for CY 2017 which are the relocation of the sewer outfall and combined sewer separation project.
555: PARK & RECREATION	10,088,076	10,038,816	(49,260)	0%	The percentage change in this fund is less than 10%.

Transfers by Fund

Table 11

101	General Fund			
221	Motor Fuel Tax	970,000		
223	Riverboat Gaming	1,567,591		
251	Public Library	60,000		
301	Capital Improvements	319,269		
501	Water Operation & Maintenance	841,872		
506	Wastewater Operation & Maintenance	482,719		
507	Stormwater Utility	291,226		
510	Solid Waste	114,664		
541	Sunset Marina	87,904		
555	Park & Recreation	166,000		
581	CDBG Loan Programs	4,290		
601	Fleet Services	302,733		
606	Engineering	205,773		
626	Employee Health Plan	5,908	5,419,949	
211	M L King Center	(167,440)		
555	Park & Recreation	(132,962)		
601	Fleet Services	(37,200)		
606	Engineering	(40,000)	(377,602)	5,042,347
201	TIF #1 Downtown			
405	Debt Service		(1,039,531)	
506	Wastewater Operation & Maintenance		(105,892)	(1,145,423)
203	TIF #3 North 11th Street			
405	Debt Service			(123,225)
205	TIF #3 Columbia Park			
405	Debt Service			(80,130)
207	Community/Economic Development			
223	Riverboat Gaming			597,495
211	M L King Center			
101	General Fund		167,440	
223	Riverboat Gaming		20,000	
901	MLK Activity		5,500	
905	IL DCFS		13,714	206,654
221	Motor Fuel Tax			
101	General Fund			(970,000)
223	Riverboat Gaming			
101	General Fund		(305)	
101	General Fund		(318)	
101	General Fund		(429)	
101	General Fund		(429)	

Transfers by Fund

Table 11

101	General Fund	(429)	
101	General Fund	(439)	
101	General Fund	(439)	
101	General Fund	(477)	
101	General Fund	(519)	
101	General Fund	(663)	
101	General Fund	(789)	
101	General Fund	(874)	
101	General Fund	(987)	
101	General Fund	(1,715)	
101	General Fund	(3,787)	
101	General Fund	(14,017)	
101	General Fund	(15,500)	
101	General Fund	(35,000)	
101	General Fund	(37,000)	
101	General Fund	(45,000)	
101	General Fund	(50,429)	
101	General Fund	(65,951)	
101	General Fund	(68,000)	
101	General Fund	(70,000)	
101	General Fund	(135,500)	
101	General Fund	(239,095)	
101	General Fund	(296,939)	
101	General Fund	(482,561)	
207	Community/Economic Development	(597,495)	
211	M L King Center	(20,000)	
251	Public Library	(50,000)	
276	R I Labor Day Parade	(15,000)	
301	Capital Improvements	(58,000)	
405	Debt Service	(163,400)	
405	Debt Service	(398,255)	
405	Debt Service	(410,032)	
405	Debt Service	(798,857)	
405	Debt Service	(1,576,295)	
541	Sunset Marina	(52,600)	
555	Park & Recreation	(75,000)	
555	Park & Recreation	<u>(110,000)</u>	(5,892,525)
251	Public Library		
223	Riverboat Gaming	50,000	
101	General Fund	<u>(60,000)</u>	(10,000)
276	R I Labor Day Parade		
223	Riverboat Gaming		15,000

Transfers by Fund

Table 11

301	Capital Improvements			
223	Riverboat Gaming		58,000	
101	General Fund		(319,269)	(261,269)
405	Debt Service			
201	TIF #1 Downtown		1,039,531	
203	TIF #3 North 11th Street		123,225	
205	TIF #3 Columbia Park		80,130	
223	Riverboat Gaming		3,346,839	4,589,725
501	Water Operation & Maintenance			
506	Wastewater Operation & Maintenance		165,000	
101	General Fund	(841,872)		
606	Engineering	(40,000)	(881,872)	(716,872)
506	Wastewater Operation & Maintenance			
201	TIF #1 Downtown		105,892	
101	General Fund	(482,719)		
501	Water Operation & Maintenance	(165,000)		
606	Engineering	(40,000)	(687,719)	(581,827)
507	Stormwater Utility			
101	General Fund		(291,226)	
606	Engineering		(40,000)	(331,226)
510	Solid Waste			
101	General Fund			(114,664)
541	Sunset Marina			
223	Riverboat Gaming		52,600	
101	General Fund		(87,904)	(35,304)
555	Park & Recreation			
101	General Fund	65,050		
101	General Fund	67,912		
223	Riverboat Gaming	110,000		
223	Riverboat Gaming	75,000	317,962	
101	General Fund		(166,000)	151,962
581	CDBG Loan Programs			
101	General Fund			(4,290)
601	Fleet Services			
101	General Fund		37,200	
101	General Fund		(302,733)	(265,533)

Transfers by Fund

Table 11

606	Engineering			
	101	General Fund	40,000	
	501	Water Operation & Maintenance	40,000	
	506	Wastewater Operation & Maintenance	40,000	
	507	Stormwater Utility	40,000	160,000
	101	General Fund	<u> </u>	<u>(205,773)</u> (45,773)
626	Employee Health Plan			
	101	General Fund		(5,908)
901	MLK Activity			
	211	M L King Center	(1,500)	
	211	M L King Center	(2,000)	
	211	M L King Center	<u>(2,000)</u>	<u>(5,500)</u>
905	IL DCFS			
	211	M L King Center	(6,857)	
	211	M L King Center	<u>(6,857)</u>	<u>(13,714)</u>
				<u><u>0</u></u>



ROCK ISLAND
ILLINOIS

Debt Service Schedule
At 12/31/2016

Table 12

Issue Description	Funding Source	Principal Interest	Payment Date	CYE-->	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
MLK Center 2008 G. O. Wells Fargo 405-356041	TIF	Interest	June 1		4,113	2,100	0	0	0	0	0	0	0	0
		Interest	Dec 1		4,113	2,100	0	0	0	0	0	0	0	0
		Principal	Dec 1		115,000	120,000	0	0	0	0	0	0	0	0
					123,225	124,200	0	0	0	0	0	0	0	0
Special Assessments 2008 G. O. Wells Fargo 405-616316	Debt Service	Interest	June 1		1,400	700	0	0	0	0	0	0	0	0
		Interest	Dec 1		1,400	700	0	0	0	0	0	0	0	0
		Principal	Dec 1		40,000	40,000	0	0	0	0	0	0	0	0
					42,800	41,400	0	0	0	0	0	0	0	0
Hydroelectric Plant 2008 G. O. Wells Fargo 609-618369	Electric Charges	Interest	June 1		21,750	20,438	19,125	17,250	15,375	13,500	11,625	9,750	7,875	6,000
		Interest	Dec 1		21,750	20,438	19,125	17,250	15,375	13,500	11,625	9,750	7,875	6,000
		Principal	Dec 1		75,000	75,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
					118,500	115,875	138,250	134,500	130,750	127,000	123,250	119,500	115,750	112,000
Total 2008A GO		Interest	June 1		27,263	23,238	19,125	17,250	15,375	13,500	11,625	9,750	7,875	6,000
		Interest	Dec 1		27,263	23,238	19,125	17,250	15,375	13,500	11,625	9,750	7,875	6,000
		Principal	Dec 1		230,000	235,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
					284,525	281,475	138,250	134,500	130,750	127,000	123,250	119,500	115,750	112,000
Armory Park 2008 G. O. Wells Fargo 405-822601-*****-0526000	TIF	Interest	June 1		12,765	10,482	8,059	5,494	2,766	0	0	0	0	0
		Interest	Dec 1		12,765	10,482	8,059	5,494	2,766	0	0	0	0	0
		Principal	Dec 1		126,850	132,750	138,650	147,500	147,500	0	0	0	0	0
					152,381	153,714	154,769	158,489	153,031	0	0	0	0	0
Wastewater 2008 G. O. Wells Fargo 506-618041	Sewer Charges (changed to TIF per above comment)	Interest	June 1		8,871	7,284	5,601	3,818	1,922	0	0	0	0	0
		Interest	Dec 1		8,871	7,284	5,601	3,818	1,922	0	0	0	0	0
		Principal	Dec 1		88,150	92,250	96,350	102,500	102,500	0	0	0	0	0
					105,892	106,818	107,551	110,136	106,344	0	0	0	0	0
Total 2008B GO		Interest	June 1		21,636	17,766	13,660	9,313	4,688	0	0	0	0	0
		Interest	Dec 1		21,636	17,766	13,660	9,313	4,688	0	0	0	0	0
		Principal	Dec 1		215,000	225,000	235,000	250,000	250,000	0	0	0	0	0
					258,273	260,533	262,320	268,625	259,375	0	0	0	0	
Armory Park 2008 G. O. Wells Fargo 405-822601-*****-0523000	TIF	Interest	June 1		5,100	0	0	0	0	0	0	0	0	0
		Interest	Dec 1		5,100	0	0	0	0	0	0	0	0	0
		Principal	Dec 1		255,000	0	0	0	0	0	0	0	0	0
					265,200	0	0	0	0	0	0	0	0	0
Total 2008D GO		Interest	June 1		5,100	0	0	0	0	0	0	0	0	0
		Interest	Dec 1		5,100	0	0	0	0	0	0	0	0	0
		Principal	Dec 1		255,000	0	0	0	0	0	0	0	0	0
					265,200	0	0	0	0	0	0	0	0	
Hydroelectric Plant 2008 G. O. CREB Bank of America 609-618369	Electric Charges	Interest	June 15		1,435	1,196	957	718	478	239	0	0	0	0
		Interest	Dec 15		1,435	1,196	957	718	478	239	0	0	0	0
		Principal	Dec 15		46,667	46,667	46,667	46,667	46,667	46,667	0	0	0	0
					49,537	49,058	48,580	48,102	47,623	47,145	0	0	0	0
Total 2008C GO CREB		Interest	June 15		1,435	1,196	957	718	478	239	0	0	0	0
		Interest	Dec 15		1,435	1,196	957	718	478	239	0	0	0	0
		Principal	Dec 15		46,667	46,667	46,667	46,667	46,667	46,667	0	0	0	0
					49,537	49,058	48,580	48,102	47,623	47,145	0	0	0	
Armory Park 2009A G. O. Wells Fargo 405-822601-*****-0524000	TIF	Interest	June 1		48,975	40,575	31,513	21,763	11,300	0	0	0	0	0
		Interest	Dec 1		48,975	40,575	31,513	21,763	11,300	0	0	0	0	0
		Principal	Dec 1		480,000	500,000	520,000	540,000	565,000	0	0	0	0	0
					577,950	581,150	583,025	583,525	587,600	0	0	0	0	0
Total 2009A GO		Interest	June 1		48,975	40,575	31,513	21,763	11,300	0	0	0	0	0
		Interest	Dec 1		48,975	40,575	31,513	21,763	11,300	0	0	0	0	0
		Principal	Dec 1		480,000	500,000	520,000	540,000	565,000	0	0	0	0	0
					577,950	581,150	583,025	583,525	587,600	0	0	0	0	
RIFAC 2009B G.O. Wells Fargo 555-867561	Member Fees	Interest	June 1		30,700	27,916	24,853	21,141	17,325	13,303	9,075	4,641	0	0
		Interest	Dec 1		30,700	27,916	24,853	21,141	17,325	13,303	9,075	4,641	0	0
		Principal	Dec 1		165,000	175,000	180,000	185,000	195,000	205,000	215,000	225,000	0	0
					226,400	230,831	229,706	227,281	229,650	231,606	233,150	234,281	0	0
Special Assessments 2009B G.O. Wells Fargo 405-616316	Debt Service	Interest	June 1		3,025	2,097	1,134	0	0	0	0	0	0	0
		Interest	Dec 1		3,025	2,097	1,134	0	0	0	0	0	0	0
		Principal	Dec 1		55,000	55,000	55,000	0	0	0	0	0	0	0
					61,050	59,194	57,269	0	0	0	0	0	0	0
Total 2009B GO		Interest	June 1		33,725	30,013	25,988	21,141	17,325	13,303	9,075	4,641	0	0
		Interest	Dec 1		33,725	30,013	25,988	21,141	17,325	13,303	9,075	4,641	0	0
		Principal	Dec 1		220,000	230,000	235,000	185,000	195,000	205,000	215,000	225,000	0	0
					287,450	290,025	286,975	227,281	229,650	231,606	233,150	234,281	0	
Columbia Park 2009CG. O. Wells Fargo 405-312801	TIF (SSA#3)	Interest	June 1		40,065	40,065	40,065	37,260	34,200	30,755	27,310	23,460	19,335	15,060
		Interest	Dec 1		40,065	40,065	40,065	37,260	34,200	30,755	27,310	23,460	19,335	15,060
		Principal	Dec 1		0	0	110,000	120,000	130,000	130,000	140,000	150,000	150,000	160,000
					80,130	80,130	190,130	194,520	198,400	191,510	194,620	196,920	188,670	190,120
Total 2009C GO		Interest	June 1		40,065	40,065	40,065	37,260	34,200	30,755	27,310	23,460	19,335	15,060
		Interest	Dec 1		40,065	40,065	40,065	37,260	34,200	30,755	27,310	23,460	19,335	15,060
		Principal	Dec 1		0	0	110,000	120,000	130,000	130,000	140,000	150,000	150,000	160,000
					80,130	80,130	190,130	194,520	198,400	191,510	194,620	196,920	188,670	190,120

Debt Service Schedule
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Table 12

Issue Description	Funding Source	Principal Interest	Payment Date	CYE-->	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
MLK Center 2008 G. O. Wells Fargo 405-356041	TIF	Interest	June 1		0	0	0	0	0	0	0	0	0	6,213
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	6,213
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	235,000
					0	0	0	0	0	0	0	0	0	0
Special Assessments 2008 G. O. Wells Fargo 405-616316	Debt Service	Interest	June 1		0	0	0	0	0	0	0	0	0	2,100
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	2,100
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	80,000
					0	0	0	0	0	0	0	0	0	0
Hydroelectric Plant 2008 G. O. Wells Fargo 609-618369	Electric Charges	Interest	June 1		4,000	2,000	0	0	0	0	0	0	0	148,688
		Interest	Dec 1		4,000	2,000	0	0	0	0	0	0	0	148,688
		Principal	Dec 1		100,000	100,000	0	0	0	0	0	0	0	1,150,000
					108,000	104,000	0	0	0	0	0	0	0	0
Total 2008A GO		Interest	June 1		4,000	2,000	0	0	0	0	0	0	0	157,000
		Interest	Dec 1		4,000	2,000	0	0	0	0	0	0	0	157,000
		Principal	Dec 1		100,000	100,000	0	0	0	0	0	0	0	1,465,000
					108,000	104,000	0	0	0	0	0	0	0	1,779,000
Armory Park 2008 G. O. Wells Fargo 405-822601-*****-0526000	TIF	Interest	June 1		0	0	0	0	0	0	0	0	0	39,567
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	39,567
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	693,250
					0	0	0	0	0	0	0	0	0	0
Wastewater 2008 G. O. Wells Fargo 506-618041	Sewer Charges (changed to TIF per above comment)	Interest	June 1		0	0	0	0	0	0	0	0	0	27,496
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	27,496
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	481,750
					0	0	0	0	0	0	0	0	0	0
Total 2008B GO		Interest	June 1		0	0	0	0	0	0	0	0	0	67,063
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	67,063
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	1,175,000
					0	0	0	0	0	0	0	0	0	1,309,125
Armory Park 2008 G. O. Wells Fargo 405-822601-*****-0523000	TIF	Interest	June 1		0	0	0	0	0	0	0	0	0	5,100
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	5,100
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	255,000
					0	0	0	0	0	0	0	0	0	0
Total 2008D GO		Interest	June 1		0	0	0	0	0	0	0	0	0	5,100
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	5,100
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	255,000
					0	0	0	0	0	0	0	0	0	265,200
Hydroelectric Plant 2008 G. O. CREB Bank of America 609-618369	Electric Charges	Interest	June 15		0	0	0	0	0	0	0	0	0	5,023
		Interest	Dec 15		0	0	0	0	0	0	0	0	0	5,023
		Principal	Dec 15		0	0	0	0	0	0	0	0	0	280,000
					0	0	0	0	0	0	0	0	0	0
Total 2008C GO CREB		Interest	June 15		0	0	0	0	0	0	0	0	0	5,023
		Interest	Dec 15		0	0	0	0	0	0	0	0	0	5,023
		Principal	Dec 15		0	0	0	0	0	0	0	0	0	280,000
					0	0	0	0	0	0	0	0	0	290,045
Armory Park 2009A G. O. Wells Fargo 405-822601-*****-0524000	TIF	Interest	June 1		0	0	0	0	0	0	0	0	0	154,125
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	154,125
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	2,605,000
					0	0	0	0	0	0	0	0	0	0
Total 2009A GO		Interest	June 1		0	0	0	0	0	0	0	0	0	154,125
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	154,125
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	2,605,000
					0	0	0	0	0	0	0	0	0	2,913,250
RIFAC 2009B G. O. Wells Fargo 555-867561	Member Fees	Interest	June 1		0	0	0	0	0	0	0	0	0	148,953
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	148,953
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	1,545,000
					0	0	0	0	0	0	0	0	0	0
Special Assessments 2009B G. O. Wells Fargo 405-616316	Debt Service	Interest	June 1		0	0	0	0	0	0	0	0	0	6,256
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	6,256
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	165,000
					0	0	0	0	0	0	0	0	0	0
Total 2009B GO		Interest	June 1		0	0	0	0	0	0	0	0	0	155,209
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	155,209
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	1,710,000
					0	0	0	0	0	0	0	0	0	2,020,419
Columbia Park 2009CG. O. Wells Fargo 405-312801	TIF (SSA#3)	Interest	June 1		10,500	5,400	0	0	0	0	0	0	0	323,475
		Interest	Dec 1		10,500	5,400	0	0	0	0	0	0	0	323,475
		Principal	Dec 1		170,000	180,000	0	0	0	0	0	0	0	1,440,000
					191,000	190,800	0	0	0	0	0	0	0	0
Total 2009C GO		Interest	June 1		10,500	5,400	0	0	0	0	0	0	0	323,475
		Interest	Dec 1		10,500	5,400	0	0	0	0	0	0	0	323,475
		Principal	Dec 1		170,000	180,000	0	0	0	0	0	0	0	1,440,000
					191,000	190,800	0	0	0	0	0	0	0	2,086,950

Debt Service Schedule
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Table 12

Issue Description	Funding Source	Principal Interest	Payment Date	CYE-->	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
					80,130	80,130	190,130	194,520	198,400	191,510	194,620	196,920	188,670	190,120
Street Garage 2010A BAB Wells Fargo 506-618041	Sewer	Interest	June 1		88,384	85,129	81,367	77,011	72,285	67,108	61,592	55,661	49,300	42,285
		Interest	Dec 1		88,384	85,129	81,367	77,011	72,285	67,108	61,592	55,661	49,300	42,285
		Principal	Dec 1		224,480	231,495	242,018	245,525	252,540	259,555	266,570	273,585	280,600	291,123
					401,248	401,753	404,752	399,547	397,110	393,770	389,754	384,907	379,200	375,693
Water 2010A BAB Wells Fargo 501-618041	Water	Interest	June 1		37,609	36,224	34,623	32,770	30,758	28,555	26,208	23,685	20,978	17,993
		Interest	Dec 1		37,609	36,224	34,623	32,770	30,758	28,555	26,208	23,685	20,978	17,993
		Principal	Dec 1		95,520	98,505	102,983	104,475	107,460	110,445	113,430	116,415	119,400	123,878
					170,738	170,953	172,229	170,014	168,977	167,556	165,847	163,784	161,356	159,864
Total 2010A BAB		Interest	June 1		125,993	121,353	115,991	109,781	103,043	95,663	87,801	79,346	70,278	60,278
		Interest	Dec 1		125,993	121,353	115,991	109,781	103,043	95,663	87,801	79,346	70,278	60,278
		Principal	Dec 1		320,000	330,000	345,000	350,000	360,000	370,000	380,000	390,000	400,000	415,000
					571,986	572,706	576,981	569,561	566,086	561,326	555,601	548,691	540,556	535,556
Aquatic Center 2010 G. O. Refunding Wells Fargo 555-818551	Gaming	Interest	June 1		0	0	0	0	0	0	0	0	0	0
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	0
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	0
					0	0	0	0	0	0	0	0	0	0
Water 2010 G. O. Refunding Wells Fargo 501-618041	Water	Interest	June 1		5,475	0	0	0	0	0	0	0	0	0
		Interest	Dec 1		5,475	0	0	0	0	0	0	0	0	0
		Principal	Dec 1		365,000	0	0	0	0	0	0	0	0	0
		Total			375,950	0	0	0	0	0	0	0	0	0
Total 2010B G.O. Refunding		Interest	June 1		5,475	0	0	0	0	0	0	0	0	0
		Interest	Dec 1		5,475	0	0	0	0	0	0	0	0	0
		Principal	Dec 1		365,000	0	0	0	0	0	0	0	0	0
		Total			375,950	0	0	0	0	0	0	0	0	0
Special Assessments 2010 G. O. Wells Fargo 405-616316	Debt Service	Interest	June 1		6,225	4,725	3,225	1,650	0	0	0	0	0	0
		Interest	Dec 1		6,225	4,725	3,225	1,650	0	0	0	0	0	0
		Principal	Dec 1		100,000	100,000	105,000	110,000	0	0	0	0	0	0
					112,450	109,450	111,450	113,300	0	0	0	0	0	0
Total 2010B G.O.		Interest	June 1		6,225	4,725	3,225	1,650	0	0	0	0	0	0
		Interest	Dec 1		6,225	4,725	3,225	1,650	0	0	0	0	0	0
		Principal	Dec 1		100,000	100,000	105,000	110,000	0	0	0	0	0	0
		Total			112,450	109,450	111,450	113,300	0	0	0	0	0	0
Wastewater 2003 G. O. Bank of New York 506-618041	Sewer Charges	Interest	June 15		5,425	2,713	0	0	0	0	0	0	0	0
		Interest	Dec 15		5,425	2,713	0	0	0	0	0	0	0	0
		Principal	Dec 15		155,000	155,000	0	0	0	0	0	0	0	0
					165,850	160,425	0	0	0	0	0	0	0	0
Total 2011A Refunding		Interest	June 15		5,425	2,713	0	0	0	0	0	0	0	0
		Interest	Dec 15		5,425	2,713	0	0	0	0	0	0	0	0
		Principal	Dec 15		155,000	155,000	0	0	0	0	0	0	0	0
					165,850	160,425	0	0	0	0	0	0	0	0
Special Assessments 2011 G. O. Bank of New York 405-616316	Debt Service	Interest	June 15		5,600	4,550	3,500	2,363	1,225	0	0	0	0	0
		Interest	Dec 15		5,600	4,550	3,500	2,363	1,225	0	0	0	0	0
		Principal	Dec 15		60,000	60,000	65,000	65,000	70,000	0	0	0	0	0
					71,200	69,100	72,000	69,725	72,450	0	0	0	0	0
Total 2011 Special Assessments		Interest	June 15		5,600	4,550	3,500	2,363	1,225	0	0	0	0	0
		Interest	Dec 15		5,600	4,550	3,500	2,363	1,225	0	0	0	0	0
		Principal	Dec 15		60,000	60,000	65,000	65,000	70,000	0	0	0	0	0
					71,200	69,100	72,000	69,725	72,450	0	0	0	0	0
Sunset Marina 2010 & 2011 refunding GO Bonds 2012 541-617041	Marina	Interest	June 15		6,300	5,900	5,500	5,100	4,700	4,166	3,631	3,097	2,563	2,000
		Interest	Dec 15		6,300	5,900	5,500	5,100	4,700	4,166	3,631	3,097	2,563	2,000
		Principal	Dec 15		40,000	40,000	40,000	40,000	45,000	45,000	45,000	45,000	45,000	50,000
		Total			52,600	51,800	51,000	50,200	54,400	53,331	52,263	51,194	50,125	54,000
Special Assessments GO Bonds 2012 405-616316	Debt Service	Interest	June 15		4,153	3,553	2,903	2,253	1,603	831	0	0	0	0
		Interest	Dec 15		4,153	3,553	2,903	2,253	1,603	831	0	0	0	0
		Principal	Dec 15		60,000	65,000	65,000	65,000	65,000	70,000	0	0	0	0
					68,306	72,106	70,806	69,506	68,206	71,663	0	0	0	0
11th Street Intersection Improv (formerly Ridgewood Road Park) GO Bonds 2012 405-312801	Gaming	Interest	June 15		15,941	15,291	14,641	13,941	13,241	12,409	11,519	10,628	9,738	8,738
		Interest	Dec 15		15,941	15,291	14,641	13,941	13,241	12,409	11,519	10,628	9,738	8,738
		Principal	Dec 15		65,000	65,000	70,000	70,000	70,000	75,000	75,000	75,000	80,000	80,000
					96,881	95,581	99,281	97,881	96,481	99,819	98,038	96,256	99,475	97,475
2004 Refunding GO Bonds 2012 501-618041	Water	Interest	June 15		1,900	950	0	0	0	0	0	0	0	0
		Interest	Dec 15		1,900	950	0	0	0	0	0	0	0	0
		Principal	Dec 15		95,000	95,000	0	0	0	0	0	0	0	0
					98,800	96,900	0	0	0	0	0	0	0	0
Total 2012A		Interest	June 15		28,294	25,694	23,044	21,294	19,544	17,406	15,150	13,725	12,300	10,738
		Interest	Dec 15		28,294	25,694	23,044	21,294	19,544	17,406	15,150	13,725	12,300	10,738
		Principal	Dec 15		260,000	265,000	175,000	175,000	180,000	190,000	120,000	120,000	125,000	130,000
					316,588	316,388	221,088	217,588	219,088	224,813	150,300	147,450	149,600	151,475

Debt Service Schedule
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Table 12

Issue Description	Funding Source	Principal Interest	Payment Date	CYE-->	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
					191,000	190,800	0	0	0	0	0	0	0	0
Street Garage	Sewer	Interest	June 1		34,825	26,815	18,134	9,163	0	0	0	0	0	769,060
2010A BAB		Interest	Dec 1		34,825	26,815	18,134	9,163	0	0	0	0	0	769,060
Wells Fargo 506-618041		Principal	Dec 1		305,153	315,675	326,198	333,308	0	0	0	0	0	0
					374,803	369,305	362,465	351,634	0	0	0	0	0	5,385,942
Water	Water	Interest	June 1		14,819	11,410	7,716	3,899	0	0	0	0	0	327,248
2010A BAB		Interest	Dec 1		14,819	11,410	7,716	3,899	0	0	0	0	0	327,248
Wells Fargo 501-618041		Principal	Dec 1		129,848	134,325	138,803	141,693	0	0	0	0	0	1,637,178
					159,485	157,145	154,235	149,491	0	0	0	0	0	2,291,673
Total 2010A BAB		Interest	June 1		49,644	38,225	25,850	13,063	0	0	0	0	0	1,096,308
		Interest	Dec 1		49,644	38,225	25,850	13,063	0	0	0	0	0	1,096,308
		Principal	Dec 1		435,000	450,000	465,000	475,000	0	0	0	0	0	5,485,000
					534,288	526,450	516,700	501,125	0	0	0	0	0	7,677,615
Aquatic Center	Gaming	Interest	June 1		0	0	0	0	0	0	0	0	0	0
2010 G. O. Refunding		Interest	Dec 1		0	0	0	0	0	0	0	0	0	0
Wells Fargo 555-818551		Principal	Dec 1		0	0	0	0	0	0	0	0	0	0
					0	0	0	0	0	0	0	0	0	0
Water	Water	Interest	June 1		0	0	0	0	0	0	0	0	0	5,475
2010 G. O. Refunding		Interest	Dec 1		0	0	0	0	0	0	0	0	0	5,475
Wells Fargo 501-618041		Principal	Dec 1		0	0	0	0	0	0	0	0	0	365,000
		Total			0	0	0	0	0	0	0	0	0	375,950
Total 2010B G.O. Refunding		Interest	June 1		0	0	0	0	0	0	0	0	0	5,475
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	5,475
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	365,000
		Total			0	0	0	0	0	0	0	0	0	375,950
Special Assessments	Debt Service	Interest	June 1		0	0	0	0	0	0	0	0	0	15,825
2010 G. O.		Interest	Dec 1		0	0	0	0	0	0	0	0	0	15,825
Wells Fargo 405-616316		Principal	Dec 1		0	0	0	0	0	0	0	0	0	415,000
					0	0	0	0	0	0	0	0	0	446,650
Total 2010B G.O.		Interest	June 1		0	0	0	0	0	0	0	0	0	15,825
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	15,825
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	415,000
		Total			0	0	0	0	0	0	0	0	0	446,650
Wastewater	Sewer Charges	Interest	June 15		0	0	0	0	0	0	0	0	0	8,138
2003 G. O.		Interest	Dec 15		0	0	0	0	0	0	0	0	0	8,138
Bank of New York 506-618041		Principal	Dec 15		0	0	0	0	0	0	0	0	0	310,000
					0	0	0	0	0	0	0	0	0	326,275
Total 2011A Refunding		Interest	June 15		0	0	0	0	0	0	0	0	0	8,138
		Interest	Dec 15		0	0	0	0	0	0	0	0	0	8,138
		Principal	Dec 15		0	0	0	0	0	0	0	0	0	310,000
					0	0	0	0	0	0	0	0	0	326,275
Special Assessments	Debt Service	Interest	June 15		0	0	0	0	0	0	0	0	0	17,238
2011 G. O.		Interest	Dec 15		0	0	0	0	0	0	0	0	0	17,238
Bank of New York 405-616316		Principal	Dec 15		0	0	0	0	0	0	0	0	0	320,000
					0	0	0	0	0	0	0	0	0	354,475
Total 2011 Special Assessments		Interest	June 15		0	0	0	0	0	0	0	0	0	17,238
		Interest	Dec 15		0	0	0	0	0	0	0	0	0	17,238
		Principal	Dec 15		0	0	0	0	0	0	0	0	0	320,000
					0	0	0	0	0	0	0	0	0	354,475
Sunset Marina	Marina	Interest	June 15		1,375	688	0	0	0	0	0	0	0	45,019
2010 & 2011 refunding		Interest	Dec 15		1,375	688	0	0	0	0	0	0	0	45,019
GO Bonds 2012 541-617041		Principal	Dec 15		50,000	50,000	0	0	0	0	0	0	0	535,000
		Total			52,750	51,375	0	0	0	0	0	0	0	625,038
Special Assessments	Debt Service	Interest	June 15		0	0	0	0	0	0	0	0	0	15,297
GO Bonds 2012 405-616316		Interest	Dec 15		0	0	0	0	0	0	0	0	0	15,297
		Principal	Dec 15		0	0	0	0	0	0	0	0	0	390,000
					0	0	0	0	0	0	0	0	0	420,594
11th Street Intersection Improv (formerly Ridgewood Road Park)	Gaming	Interest	June 15		7,738	6,569	5,400	4,125	2,775	1,425	0	0	0	154,116
GO Bonds 2012 405-312801		Interest	Dec 15		7,738	6,569	5,400	4,125	2,775	1,425	0	0	0	154,116
		Principal	Dec 15		85,000	85,000	85,000	90,000	90,000	95,000	0	0	0	1,255,000
					100,475	98,138	95,800	98,250	95,550	97,850	0	0	0	1,563,231
2004 Refunding	Water	Interest	June 15		0	0	0	0	0	0	0	0	0	2,850
GO Bonds 2012 501-618041		Interest	Dec 15		0	0	0	0	0	0	0	0	0	2,850
		Principal	Dec 15		0	0	0	0	0	0	0	0	0	190,000
					0	0	0	0	0	0	0	0	0	195,700
Total 2012A		Interest	June 15		9,113	7,256	5,400	4,125	2,775	1,425	0	0	0	217,281
		Interest	Dec 15		9,113	7,256	5,400	4,125	2,775	1,425	0	0	0	217,281
		Principal	Dec 15		135,000	135,000	85,000	90,000	90,000	95,000	0	0	0	2,370,000
					153,225	149,513	95,800	98,250	95,550	97,850	0	0	0	2,804,563

Debt Service Schedule
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Table 12

Issue Description	Funding Source	Principal Interest	Payment Date	CYE-->	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Police Facility Construction GO Bonds 2013A 405-411041	Gaming	Interest	June 1		159,784	154,459	148,984	143,359	137,584	131,659	123,459	114,959	106,159	96,959
		Interest	Dec 1		159,784	154,459	148,984	143,359	137,584	131,659	123,459	114,959	106,159	96,959
		Principal	Dec 1		355,000	365,000	375,000	385,000	395,000	410,000	425,000	440,000	460,000	480,000
					674,569	673,919	672,969	671,719	670,169	673,319	671,919	669,919	672,319	673,919
23rd Ave Reconstruction GO Bonds 2013A 405-616311	Debt Service	Interest	June 1		6,775	5,950	5,125	4,300	3,400	2,500	1,300	0	0	0
		Interest	Dec 1		6,775	5,950	5,125	4,300	3,400	2,500	1,300	0	0	0
		Principal	Dec 1		55,000	55,000	55,000	60,000	60,000	60,000	65,000	0	0	0
					68,550	66,900	65,250	68,600	66,800	65,000	67,600	0	0	0
Riverstone Property Purchase Taxable GO Bonds 2013B 405-312801	Gaming	Interest	June 1		11,291	10,460	9,368	7,968	6,327	4,489	2,372	0	0	0
		Interest	Dec 1		11,291	10,460	9,368	7,968	6,327	4,489	2,372	0	0	0
		Principal	Dec 1		95,000	95,000	100,000	105,000	105,000	110,000	115,000	0	0	0
					117,583	115,920	118,735	120,935	117,654	119,799	119,744	0	0	0
Total 2013 GO Bonds		Interest	June 1		177,851	170,869	163,477	155,627	147,311	138,649	127,131	114,959	106,159	96,959
		Interest	Dec 1		177,851	170,869	163,477	155,627	147,311	138,649	127,131	114,959	106,159	96,959
		Principal	Dec 1		505,000	515,000	530,000	550,000	560,000	580,000	605,000	460,000	460,000	480,000
					860,701	856,739	856,954	861,254	854,623	857,298	859,263	669,919	672,319	673,919
Police Station - 20 Years GO Bonds 2014A 405-411041	Gaming	Interest	June 1		146,881	141,256	135,481	129,481	123,331	117,031	110,506	103,756	96,856	89,731
		Interest	Dec 1		146,881	141,256	135,481	129,481	123,331	117,031	110,506	103,756	96,856	89,731
		Principal	Dec 1		375,000	385,000	400,000	410,000	420,000	435,000	450,000	460,000	475,000	490,000
					668,763	667,513	670,963	668,963	666,663	669,063	671,013	667,513	668,713	669,463
Walmart Project 2014B Taxable GO Bonds 2014B 405-XXXXXX	TIF	Interest	June 1		72,472	70,622	68,772	66,691	64,410	61,710	58,788	55,701	52,369	48,656
		Interest	Dec 1		72,472	70,622	68,772	66,691	64,410	61,710	58,788	55,701	52,369	48,656
		Principal	Dec 1		185,000	185,000	190,000	195,000	200,000	205,000	210,000	215,000	225,000	230,000
					329,943	326,243	327,543	328,382	328,819	328,419	327,577	326,403	329,738	327,313
Walmart Project 2014B Taxable GO Bonds 2013B 405-XXXXXX	Sales Tax	Interest	June 1		191,660	186,860	181,960	176,485	170,460	163,372	155,677	147,519	138,684	128,949
		Interest	Dec 1		191,660	186,860	181,960	176,485	170,460	163,372	155,677	147,519	138,684	128,949
		Principal	Dec 1		480,000	490,000	500,000	515,000	525,000	540,000	555,000	570,000	590,000	610,000
					863,321	863,721	863,921	867,971	865,920	866,745	866,355	865,038	867,368	867,898
Total 2014 Debt Service		Interest	June 1		411,013	398,738	386,213	372,658	358,201	342,113	324,972	306,976	287,909	267,336
		Interest	Dec 1		411,013	398,738	386,213	372,658	358,201	342,113	324,972	306,976	287,909	267,336
		Principal	Dec 1		1,040,000	1,060,000	1,090,000	1,120,000	1,145,000	1,180,000	1,215,000	1,245,000	1,290,000	1,330,000
					1,862,026	1,857,476	1,862,426	1,865,315	1,861,401	1,864,226	1,864,944	1,858,953	1,865,818	1,864,673
Police Station (TE) 405-411041	Gaming	Interest	June 1		48,981	47,631	46,231	44,831	43,381	41,881	40,381	38,831	36,894	34,894
		Interest	Dec 1		48,981	47,631	46,231	44,831	43,381	41,881	40,381	38,831	36,894	34,894
		Principal	Dec 1		135,000	140,000	140,000	145,000	150,000	150,000	155,000	155,000	160,000	165,000
					232,963	235,263	232,463	234,663	236,763	233,763	235,763	232,663	233,788	234,788
Street Project 11 St Intersections 405-616311	Debt Service	Interest	June 1		7,413	6,713	5,963	5,213	4,463	3,663	2,863	2,063	1,063	0
		Interest	Dec 1		7,413	6,713	5,963	5,213	4,463	3,663	2,863	2,063	1,063	0
		Principal	Dec 1		70,000	75,000	75,000	75,000	80,000	80,000	80,000	80,000	85,000	0
					84,825	88,425	86,925	85,425	88,925	87,325	85,725	84,125	87,125	0
Special Assessments projects 2360 & 2661 405-616316	Debt Service	Interest	June 1		4,613	4,163	3,713	3,263	2,813	2,313	1,813	1,313	688	0
		Interest	Dec 1		4,613	4,163	3,713	3,263	2,813	2,313	1,813	1,313	688	0
		Principal	Dec 1		45,000	45,000	45,000	45,000	50,000	50,000	50,000	50,000	55,000	0
					54,225	53,325	52,425	51,525	55,625	54,625	53,625	52,625	56,375	0
Police Radio/Networking/Fiber 405-414226	Gaming	Interest	June 1		14,200	12,850	11,450	10,000	8,550	7,050	5,550	4,000	2,000	0
		Interest	Dec 1		14,200	12,850	11,450	10,000	8,550	7,050	5,550	4,000	2,000	0
		Principal	Dec 1		135,000	140,000	145,000	145,000	150,000	150,000	155,000	160,000	160,000	0
					163,400	165,700	167,900	165,000	167,100	164,100	166,100	168,000	164,000	0
Total 2015A Debt Service		Interest	June 1		75,206	71,356	67,356	63,306	59,206	54,906	50,606	46,206	40,644	34,894
		Interest	Dec 1		75,206	71,356	67,356	63,306	59,206	54,906	50,606	46,206	40,644	34,894
		Principal	Dec 1		385,000	400,000	405,000	410,000	430,000	430,000	440,000	445,000	460,000	165,000
					535,413	542,713	539,713	536,613	548,413	539,813	541,213	537,413	541,288	234,788
Wastewater 2005 Refunding 506-618041		Interest	June 1		10,850	8,800	4,600	0	0	0	0	0	0	0
		Interest	Dec 1		10,850	8,800	4,600	0	0	0	0	0	0	0
		Principal	Dec 1		205,000	210,000	230,000	0	0	0	0	0	0	0
					226,700	227,600	239,200	0	0	0	0	0	0	0
Wastewater 2007 Refunding 506-618041		Interest	June 1		36,850	35,300	30,900	27,900	24,600	21,400	17,400	13,300	9,000	4,600
		Interest	Dec 1		36,850	35,300	30,900	27,900	24,600	21,400	17,400	13,300	9,000	4,600
		Principal	Dec 1		155,000	220,000	150,000	165,000	160,000	200,000	205,000	215,000	220,000	230,000
					228,700	290,600	211,800	220,800	209,200	242,800	239,800	241,600	238,000	239,200
Special Assessments 2007 Refunding 405-616316		Interest	June 1		0	0	0	0	0	0	0	0	0	0
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	0
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	0
					0	0	0	0	0	0	0	0	0	0
Armory Park 2008D Refunding 405-822601-*****-0523000		Interest	June 1		22,000	22,000	18,200	12,500	6,500	0	0	0	0	0
		Interest	Dec 1		22,000	22,000	18,200	12,500	6,500	0	0	0	0	0
		Principal	Dec 1		0	190,000	285,000	300,000	325,000	0	0	0	0	0
					44,000	234,000	321,400	325,000	338,000	0	0	0	0	0
Total 2015B Debt Service		Interest	June 1		69,700	66,100	53,700	40,400	31,100	21,400	17,400	13,300	9,000	4,600
		Interest	Dec 1		69,700	66,100	53,700	40,400	31,100	21,400	17,400	13,300	9,000	4,600
		Principal	Dec 1		360,000	620,000	665,000	465,000	485,000	200,000	205,000	215,000	220,000	230,000
					499,400	752,200	772,400	545,800	547,200	242,800	239,800	241,600	238,000	239,200

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Table 12

Issue Description	Funding Source	Principal Interest	Payment Date	CYE-->	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
Police Facility Construction GO Bonds 2013A 405-411041	Gaming	Interest	June 1		87,359	77,359	66,309	54,834	42,584	29,422	15,200	0	0	1,690,438
		Interest	Dec 1		87,359	77,359	66,309	54,834	42,584	29,422	15,200	0	0	1,690,438
		Principal	Dec 1		500,000	520,000	540,000	560,000	585,000	615,000	640,000	0	0	8,050,000
					674,719	674,719	672,619	669,669	670,169	673,844	670,400	0	0	11,430,875
23rd Ave Reconstruction GO Bonds 2013A 405-616311	Debt Service	Interest	June 1		0	0	0	0	0	0	0	0	0	29,350
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	29,350
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	410,000
					0	0	0	0	0	0	0	0	0	468,700
Riverstone Property Purchase Taxable GO Bonds 2013B 405-312801	Gaming	Interest	June 1		0	0	0	0	0	0	0	0	0	52,274
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	52,274
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	725,000
					0	0	0	0	0	0	0	0	0	829,549
Total 2013 GO Bonds		Interest	June 1		87,359	77,359	66,309	54,834	42,584	29,422	15,200	0	0	1,772,062
		Interest	Dec 1		87,359	77,359	66,309	54,834	42,584	29,422	15,200	0	0	1,772,062
		Principal	Dec 1		500,000	520,000	540,000	560,000	585,000	615,000	640,000	0	0	9,185,000
					674,719	674,719	672,619	669,669	670,169	673,844	670,400	0	0	12,729,124
Police Station - 20 Years GO Bonds 2014A 405-411041	Gaming	Interest	June 1		82,381	74,806	67,006	58,313	48,600	37,200	25,300	12,900	0	1,600,819
		Interest	Dec 1		82,381	74,806	67,006	58,313	48,600	37,200	25,300	12,900	0	1,600,819
		Principal	Dec 1		505,000	520,000	535,000	555,000	570,000	595,000	620,000	645,000	0	8,845,000
					669,763	669,613	669,013	671,625	667,200	669,400	670,600	670,800	0	12,046,638
Walmart Project 2014B Taxable GO Bonds 2014B 405-XXXXXX	TIF	Interest	June 1		44,631	40,191	35,475	30,375	25,075	19,231	13,069	6,694	0	834,930
		Interest	Dec 1		44,631	40,191	35,475	30,375	25,075	19,231	13,069	6,694	0	834,930
		Principal	Dec 1		240,000	245,000	255,000	265,000	275,000	290,000	300,000	315,000	0	4,225,000
					329,263	325,383	325,950	325,750	325,150	328,463	326,138	328,388	0	5,894,861
Walmart Project 2014B Taxable GO Bonds 2013B 405-XXXXXX	Sales Tax	Interest	June 1		118,274	106,619	94,106	80,506	66,406	50,788	34,531	17,638	0	2,210,494
		Interest	Dec 1		118,274	106,619	94,106	80,506	66,406	50,788	34,531	17,638	0	2,210,494
		Principal	Dec 1		630,000	650,000	680,000	705,000	735,000	765,000	795,000	830,000	0	11,165,000
					866,548	863,238	868,213	866,013	867,813	866,575	864,063	865,275	0	15,585,988
Total 2014 Debt Service		Interest	June 1		245,286	221,616	196,588	169,194	140,081	107,219	72,900	37,231	0	4,646,243
		Interest	Dec 1		245,286	221,616	196,588	169,194	140,081	107,219	72,900	37,231	0	4,646,243
		Principal	Dec 1		1,375,000	1,415,000	1,470,000	1,525,000	1,580,000	1,650,000	1,715,000	1,790,000	0	24,235,000
					1,865,573	1,858,233	1,863,175	1,863,388	1,860,163	1,864,438	1,860,800	1,864,463	0	33,527,486
Police Station (TE) 405-411041	Gaming	Interest	June 1		32,213	29,450	26,388	23,238	19,913	16,500	13,000	8,800	4,500	597,938
		Interest	Dec 1		32,213	29,450	26,388	23,238	19,913	16,500	13,000	8,800	4,500	597,938
		Principal	Dec 1		170,000	175,000	180,000	190,000	195,000	200,000	210,000	215,000	225,000	3,255,000
					234,425	233,900	232,775	236,475	234,825	233,000	236,000	232,600	234,000	4,450,875
Street Project 11 St Intersections 405-616311	Debt Service	Interest	June 1		0	0	0	0	0	0	0	0	0	39,413
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	39,413
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	700,000
					0	0	0	0	0	0	0	0	0	778,825
Special Assessments projects 2360 & 2661 405-616316	Debt Service	Interest	June 1		0	0	0	0	0	0	0	0	0	24,688
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	24,688
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	435,000
					0	0	0	0	0	0	0	0	0	484,375
Police Radio/Networking/Fiber 405-414226	Gaming	Interest	June 1		0	0	0	0	0	0	0	0	0	75,650
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	75,650
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	1,340,000
					0	0	0	0	0	0	0	0	0	1,491,300
Total 2015A Debt Service		Interest	June 1		32,213	29,450	26,388	23,238	19,913	16,500	13,000	8,800	4,500	737,688
		Interest	Dec 1		32,213	29,450	26,388	23,238	19,913	16,500	13,000	8,800	4,500	737,688
		Principal	Dec 1		170,000	175,000	180,000	190,000	195,000	200,000	210,000	215,000	225,000	5,730,000
					234,425	233,900	232,775	236,475	234,825	233,000	236,000	232,600	234,000	7,205,375
Wastewater 2005 Refunding 506-618041		Interest	June 1		0	0	0	0	0	0	0	0	0	24,250
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	24,250
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	645,000
					0	0	0	0	0	0	0	0	0	693,500
Wastewater 2007 Refunding 506-618041		Interest	June 1		0	0	0	0	0	0	0	0	0	221,250
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	221,250
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	1,920,000
					0	0	0	0	0	0	0	0	0	2,362,500
Special Assessments 2007 Refunding 405-616316		Interest	June 1		0	0	0	0	0	0	0	0	0	0
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	0
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	0
					0	0	0	0	0	0	0	0	0	0
Armory Park 2008D Refunding 405-822601-*****-0523000		Interest	June 1		0	0	0	0	0	0	0	0	0	81,200
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	81,200
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	1,100,000
					0	0	0	0	0	0	0	0	0	1,262,400
Total 2015B Debt Service		Interest	June 1		0	0	0	0	0	0	0	0	0	326,700
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	326,700
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	3,665,000
					0	0	0	0	0	0	0	0	0	4,318,400

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Table 12

Issue Description	Funding Source	Principal Interest	Payment Date	CYE-->	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Total GO Debt Service		Interest			1,088,981	1,018,950	947,812	874,521	802,996	727,935	671,070	612,363	553,500	495,865
		Interest			1,088,981	1,018,950	947,812	874,521	802,996	727,935	671,070	612,363	553,500	495,865
		Principal			4,996,667	4,741,667	4,626,667	4,486,667	4,516,667	3,431,667	3,420,000	3,330,000	3,205,000	3,010,000
					<u>7,174,628</u>	<u>6,779,567</u>	<u>6,522,291</u>	<u>6,235,708</u>	<u>6,122,658</u>	<u>4,887,536</u>	<u>4,762,140</u>	<u>4,554,726</u>	<u>4,312,000</u>	<u>4,001,730</u>
Governmental		Interest			721,757	684,030	645,952	603,082	557,640	508,648	476,775	443,154	409,666	374,331
		Interest			721,757	684,030	645,952	603,082	557,640	508,648	476,775	443,154	409,666	374,331
		Principal			2,616,850	2,622,750	2,783,650	2,882,500	2,982,500	2,000,000	2,070,000	2,010,000	2,075,000	1,985,000
					<u>4,060,364</u>	<u>3,990,810</u>	<u>4,075,554</u>	<u>4,088,664</u>	<u>4,097,780</u>	<u>3,017,296</u>	<u>3,023,550</u>	<u>2,896,308</u>	<u>2,894,331</u>	<u>2,733,661</u>
Business Type		Interest			367,224	334,920	301,860	271,439	245,356	219,287	194,295	169,209	143,834	121,534
		Interest			367,224	334,920	301,860	271,439	245,356	219,287	194,295	169,209	143,834	121,534
		Principal			2,379,817	2,118,917	1,843,017	1,604,167	1,534,167	1,431,667	1,350,000	1,320,000	1,130,000	1,025,000
					<u>3,114,264</u>	<u>2,788,757</u>	<u>2,446,737</u>	<u>2,147,044</u>	<u>2,024,879</u>	<u>1,870,240</u>	<u>1,738,590</u>	<u>1,658,419</u>	<u>1,417,669</u>	<u>1,268,069</u>
Special Assessments		Interest			39,203	32,450	25,563	19,041	13,503	9,306	5,975	3,375	1,750	0
		Interest			39,203	32,450	25,563	19,041	13,503	9,306	5,975	3,375	1,750	0
		Principal			485,000	495,000	465,000	420,000	325,000	260,000	195,000	130,000	140,000	0
					<u>563,406</u>	<u>559,900</u>	<u>516,125</u>	<u>458,081</u>	<u>352,006</u>	<u>278,613</u>	<u>206,950</u>	<u>136,750</u>	<u>143,500</u>	<u>0</u>

Debt Service Schedule
At 12/31/2016

Table 12

Issue Description	Funding Source	Principal Interest	Payment Date	CYE-->	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
Total GO Debt Service		Interest			438,114	381,307	320,534	264,453	205,353	154,566	101,100	46,031	4,500	9,709,951
		Interest			438,114	381,307	320,534	264,453	205,353	154,566	101,100	46,031	4,500	9,709,951
		Principal			2,885,000	2,975,000	2,740,000	2,840,000	2,450,000	2,560,000	2,565,000	2,005,000	225,000	61,010,000
					<u>3,761,229</u>	<u>3,737,614</u>	<u>3,381,069</u>	<u>3,368,906</u>	<u>2,860,706</u>	<u>2,869,131</u>	<u>2,767,200</u>	<u>2,097,063</u>	<u>234,000</u>	<u>80,429,902</u>
Governmental		Interest			338,464	300,203	259,209	221,016	180,278	135,334	88,031	39,338	4,500	6,991,407
		Interest			338,464	300,203	259,209	221,016	180,278	135,334	88,031	39,338	4,500	6,991,407
		Principal			2,060,000	2,130,000	2,020,000	2,100,000	2,175,000	2,270,000	2,265,000	1,690,000	225,000	40,963,250
					<u>2,736,929</u>	<u>2,730,406</u>	<u>2,538,419</u>	<u>2,542,031</u>	<u>2,535,556</u>	<u>2,540,669</u>	<u>2,441,063</u>	<u>1,768,675</u>	<u>234,000</u>	<u>54,946,065</u>
Business Type		Interest			99,650	81,104	61,325	43,438	25,075	19,231	13,069	6,694	0	2,718,544
		Interest			99,650	81,104	61,325	43,438	25,075	19,231	13,069	6,694	0	2,718,544
		Principal			825,000	845,000	720,000	740,000	275,000	290,000	300,000	315,000	0	20,046,750
					<u>1,024,300</u>	<u>1,007,208</u>	<u>842,650</u>	<u>826,875</u>	<u>325,150</u>	<u>328,463</u>	<u>326,138</u>	<u>328,388</u>	<u>0</u>	<u>25,483,837</u>
Special Assessments		Interest			0	0	0	0	0	0	0	0	0	150,166
		Interest			0	0	0	0	0	0	0	0	0	150,166
		Principal			0	0	0	0	0	0	0	0	0	2,915,000
					<u>0</u>	<u>0</u>	<u>3,215,331</u>							

Revenue and Expense by Fund Type

	General Fund	Special Revenue	Capital Projects	Debt Service	Enterprise	Internal Service	Trust and Agency	Component Unit
Revenue:								
Property taxes	7,169,931	7,308,376	-	234,987	1,824,126	-	-	-
State and local taxes	17,764,575	4,972,000	-	-	-	-	-	-
Business license & permits	396,450	-	-	-	-	4,010	-	-
Non-business license & permits	472,300	-	-	-	425	-	-	-
Government grants	6,379	1,271,626	-	-	179,264	-	-	692,741
Charges for services	4,556,224	403,606	-	-	21,100,009	221,270	-	-
Program fees	650	-	-	-	417,180	-	-	1,650
Concessions	-	10,500	-	-	422,883	-	-	500
Rents and royalties	62,525	31,000	-	-	953,908	-	-	-
Employer contribution	-	-	-	-	-	5,307,030	6,269,290	-
Employee contribution	-	-	-	-	-	1,321,916	1,087,734	-
Retiree contribution	-	-	-	-	-	351,799	-	-
Engineering	-	-	-	-	-	1,660,000	-	-
Equipment maintenance	-	-	-	-	-	4,208,147	-	-
Hydroplant	-	-	-	-	-	200,000	-	-
Transfers	5,434,949	854,149	58,000	4,589,725	641,454	197,200	-	-
Investments and loans	34,682	17,072	-	7,404	98,930	41,158	977	857
Contributions and donations	7,900	114,000	-	-	7,000	-	-	17,400
Reimbursements	150	-	-	-	-	-	-	-
Sale of fixed assets	6,000	-	-	-	2,000	5,500	-	-
Proceeds from LT liabilities	6,800	-	2,198,692	-	23,289,709	-	-	-
Other	57,000	-	-	-	255,237	82,594	-	-
Revenue CY 2017	35,976,515	14,982,329	2,256,692	4,832,116	49,192,125	13,600,624	7,358,001	713,148
Revenue CY 2016	37,147,618	15,115,930	3,627,365	5,005,330	45,442,176	12,580,481	6,564,907	553,866
Revenue CY 2015	38,162,338	19,890,207	8,876,286	4,317,921	33,726,031	12,778,078	6,376,361	638,438
Revenue CY 2014	29,548,167	22,024,901	12,299,156	18,129,392	38,670,015	9,524,795	6,169,405	467,983
Revenue FY 13-14	36,438,308	25,259,141	4,389,250	17,571,153	48,352,925	12,817,141	6,156,078	601,307
Revenue FY 12-13	35,195,579	23,492,770	4,760,240	2,045,208	43,245,906	13,405,882	8,833,162	402,352
Revenue FY 11-12	34,451,823	21,281,474	5,414,240	2,045,558	40,045,618	13,046,898	8,454,436	502,378
Revenue FY 10-11	33,226,293	22,439,047	5,991,275	2,041,030	29,529,511	10,789,292	6,171,589	997,806
Revenue FY 09-10	31,707,406	19,377,754	8,116,559	1,378,303	24,218,633	11,070,640	5,868,578	468,741
Revenue FY 08-09	30,560,181	16,457,278	13,172,567	883,541	22,499,942	12,013,955	7,246,801	535,830
Percent change from CY 2016	-3.2%	-0.9%	-37.8%	-3.5%	8.3%	8.1%	12.1%	28.8%
Expense:								
Personnel	26,507,476	2,655,343	-	-	7,519,978	2,453,524	8,325,219	595,874
Supplies	1,065,299	158,559	-	-	2,353,374	1,261,430	-	26,150
Services	6,268,106	2,284,324	3,641,692	65,728	6,741,460	7,220,426	123,770	37,412
Other	350,333	2,361,575	-	-	150,470	53,797	14,200	8,970
Programs	50,000	2,789,912	-	-	396,700	-	-	-
Capital	-	-	535,000	-	23,043,500	123,600	-	-
Debt	-	-	-	4,603,132	5,442,047	168,037	-	-
Transfers	377,602	8,271,303	319,269	-	2,273,675	514,414	-	19,214
Depreciation/Contingency/Other	1,952,090	149,000	-	-	2,221,979	660,519	-	-
Expense CY2017	36,570,906	18,670,016	4,495,961	4,668,860	50,143,183	12,455,747	8,463,189	687,620
Expense CY2016	37,121,014	17,604,765	5,392,236	5,280,556	44,699,470	12,860,327	8,198,087	559,676
Expense CY2015	38,348,548	22,678,601	12,392,466	4,147,525	31,578,149	13,326,588	8,135,431	613,884
Expense CY2014	29,548,167	25,077,748	15,391,156	18,157,813	37,667,787	10,390,774	5,687,797	467,170
Expense FY 13-14	36,438,308	29,576,358	9,001,963	17,767,578	50,430,155	12,157,876	7,311,954	601,307
Expense FY 12-13	35,195,579	25,102,145	6,148,271	2,248,705	44,091,886	13,609,542	7,139,276	446,094
Expense FY 11-12	34,422,750	23,388,842	7,039,044	2,335,533	41,945,591	13,165,277	6,549,445	487,439
Expense FY 10-11	33,167,503	28,305,915	12,567,302	2,153,154	33,065,111	11,694,725	6,299,218	606,942
Expense FY 09-10	31,707,406	19,206,622	9,335,143	1,325,424	27,767,495	10,038,806	6,917,089	431,208
Expense FY 08-09	30,560,181	19,812,680	4,525,208	848,771	24,726,540	12,032,771	5,100,300	438,698
Percent change from CY 2016	-1.5%	6.1%	-16.6%	-11.6%	12.2%	-3.1%	3.2%	22.9%
Cash flow CY 2017:								
Revenue less expense	(594,391)	(3,687,687)	(2,239,269)	163,256	(951,058)	1,144,877	(1,105,188)	25,528
Add back depreciation	-	-	-	-	1,849,081	605,519	-	-
Budgeted cash flow	(594,391)	(3,687,687)	(2,239,269)	163,256	898,023	1,750,396	(1,105,188)	25,528
Income (loss) CY 2017:								
Revenue less expense	(594,391)	(3,687,687)	(2,239,269)	163,256	(951,058)	1,144,877	(1,105,188)	25,528
Loan repayments received	-	-	-	-	52,500	-	-	-
Loans issued	-	-	-	-	300,000	-	-	-
Capital outlay	-	-	-	-	23,157,500	123,600	-	-
Debt principal	-	-	-	-	3,976,429	121,667	-	-
Budgeted income (loss)	(594,391)	(3,687,687)	(2,239,269)	163,256	26,430,371	1,390,144	(1,105,188)	25,528

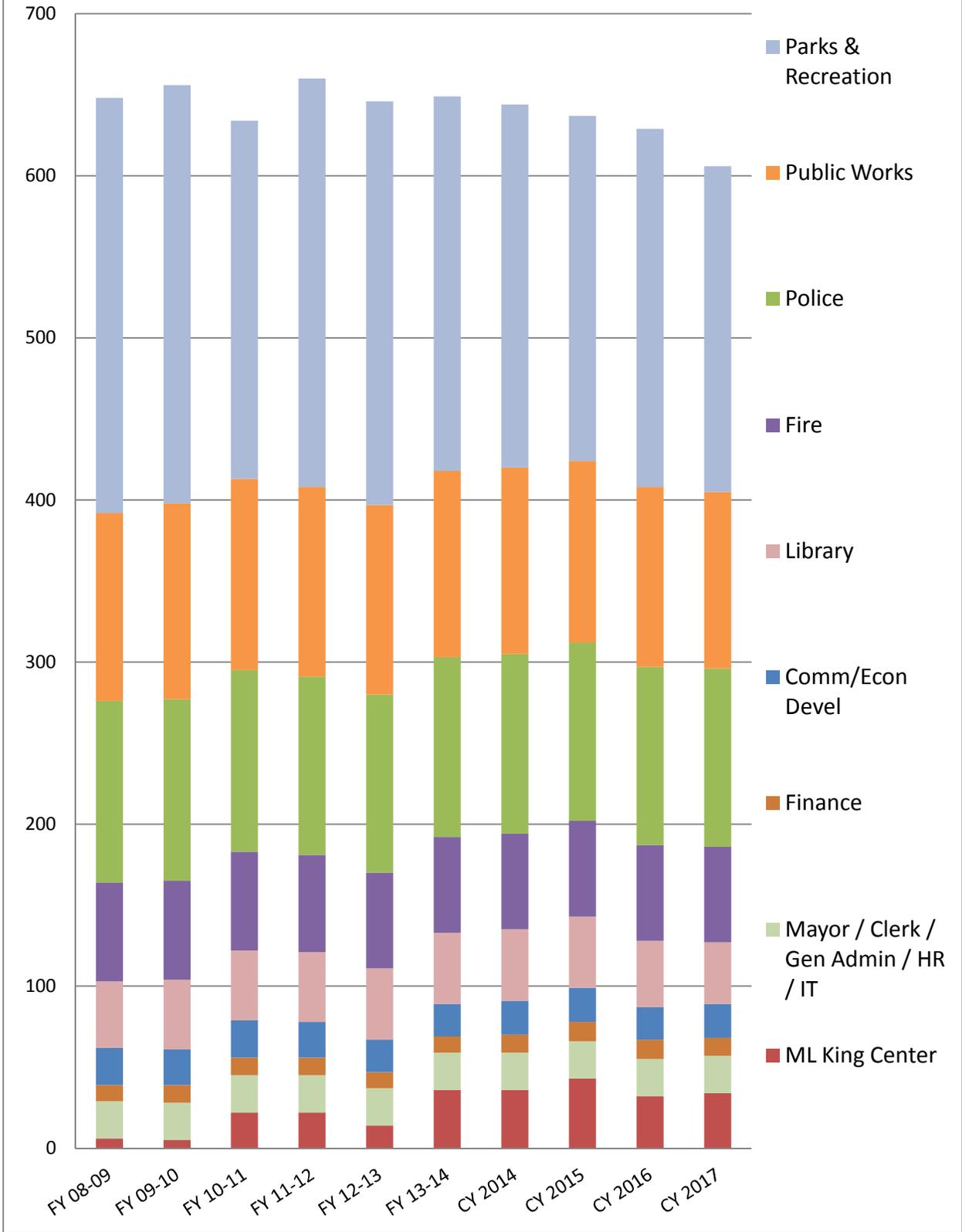
Table 13

Budget CY 2017	Budget CY 2016	Budget CY 2015	Budget CY 2014	Budget FY 13-14	Budget FY 12-13	Budget FY 11-12	Budget FY 10-11	Budget FY 09-10
16,537,420	15,712,652	15,232,249	15,807,718	16,161,297	16,822,534	16,561,977	16,107,780	13,806,920
22,736,575	23,971,056	23,858,829	18,094,552	23,704,415	23,375,870	22,800,330	21,623,336	22,742,599
400,460	411,400	409,725	292,924	431,550	423,530	372,810	358,210	356,335
472,725	501,670	657,325	485,775	671,500	557,150	471,650	470,950	494,545
2,150,010	1,520,951	1,702,055	6,012,487	6,210,350	7,964,301	8,117,128	9,464,921	4,405,504
26,281,109	25,409,040	25,316,649	18,794,378	24,946,766	24,487,174	23,686,743	22,558,069	21,071,639
419,480	444,925	404,315	306,259	389,525	393,642	445,135	392,740	375,435
433,883	451,779	473,577	463,525	506,799	461,952	471,990	447,034	443,668
1,047,433	1,033,945	924,739	868,209	943,161	825,830	801,120	811,677	796,330
11,576,320	10,325,928	10,186,274	8,006,474	9,271,359	8,822,831	8,619,738	7,959,115	7,262,809
2,409,650	2,271,531	2,224,568	1,532,925	2,207,444	2,170,095	2,105,136	1,992,374	1,888,100
351,799	433,854	431,035	311,946	755,463	966,563	813,674	736,482	740,298
1,660,000	1,207,038	1,352,000	1,100,000	1,293,270	1,339,470	1,286,001	1,107,938	1,186,588
4,208,147	4,097,042	4,081,434	3,053,797	3,854,398	3,690,404	3,678,449	3,389,565	3,563,880
200,000	165,000	208,000	167,320	240,798	233,501	228,766	277,239	257,445
11,775,477	12,111,679	13,907,928	16,679,703	17,087,259	13,228,869	13,270,338	11,172,716	8,507,072
201,080	286,243	183,831	1,392,732	1,373,615	4,425,516	4,017,423	2,242,698	3,315,816
146,300	157,748	143,021	172,369	450,200	223,618	1,078,665	1,942,100	1,369,268
150	150	160	100	150	74	65	84	100
13,500	91,352	4,587,928	4,504,030	4,504,030	3,000	8,550	-	2,450
25,495,201	24,971,179	17,954,793	38,479,331	36,411,525	20,715,524	16,252,027	7,972,000	9,440,000
394,831	461,511	525,225	307,260	170,429	249,651	154,710	158,815	179,813
128,911,550	126,037,673	124,765,660	136,833,814	151,585,303	131,381,099	125,242,425	111,185,843	102,206,614
126,037,673								
124,765,660								
136,833,814								
151,585,303								
131,381,099								
125,242,425								
111,185,843								
102,206,614								
103,370,095								
2.3%								
Budget CY 2017	Budget CY 2016	Budget CY 2015	Budget CY 2014	Budget FY 13-14	Budget FY 12-13	Budget FY 11-12	Budget FY 10-11	Budget FY 09-10
48,057,414	47,267,697	46,822,427	34,884,592	44,010,476	42,441,078	41,274,294	40,525,904	40,083,343
4,864,812	5,101,551	5,129,924	4,339,834	5,328,417	5,167,418	4,956,980	4,603,121	5,165,061
26,382,918	26,091,259	27,148,868	21,303,159	25,389,504	24,737,369	24,303,266	25,304,306	19,686,795
2,939,345	2,836,236	2,545,577	3,015,237	4,860,189	1,900,875	1,852,023	1,970,382	1,866,327
3,236,612	2,875,500	2,945,500	3,214,909	4,915,225	4,794,055	5,973,828	6,931,012	4,770,073
23,702,100	20,318,416	13,994,736	31,520,646	33,522,650	31,330,819	27,933,390	27,694,315	19,000,289
10,213,216	10,144,514	9,202,071	22,594,531	22,467,201	5,330,338	5,108,701	4,960,033	3,395,562
11,775,477	12,111,679	13,907,928	16,679,703	17,087,259	13,228,869	13,115,882	11,172,716	8,507,072
4,983,588	4,969,279	9,524,161	4,835,801	5,704,578	5,050,677	4,815,557	4,698,081	4,254,671
136,155,482	131,716,131	131,221,192	142,388,412	163,285,499	133,981,498	129,333,921	127,859,870	106,729,193
131,716,131								
131,221,192								
142,388,412								
163,285,499								
133,981,498								
129,333,921								
127,859,870								
106,729,193								
98,045,149								
3.4%								
(7,243,932)								
2,454,600								
(4,789,332)								
(7,243,932)								
52,500								
300,000								
23,281,100								
4,098,096								
20,382,764								



ROCK ISLAND
ILLINOIS

EMPLOYEES BY DEPARTMENT



Employees by Department
(includes full time, part time, & seasonal employees)

Table 14

	Budget FY 11-12	Budget FY 12-13	Budget FY 13-14	Budget CY 2014	Budget CY 2015	Budget CY 2016	Budget CY 2017	Var
Mayor & Council	8	8	8	8	8	8	8	0
City Clerk	2	1	1	1	1	1	1	0
General Administration	2	3	3	3	3	3	3	0
Administrative Services	11	11	0	0	0	0	0	0
Personnel	4	4	0	0	0	0	0	0
Information Technology	7	7	0	0	0	0	0	0
Human Resources	0	0	4	4	4	4	4	0
Finance	11	10	10	11	12	12	11	-1
Administration	2	1	1	1	1	1	1	0
Customer Service	4	4	4	5	6	6	5	-1
Accounting	5	5	5	5	5	5	5	0
Information Technology	0	0	7	7	7	7	7	0
Community/Economic Development	22	20	20	21	21	20	21	1
Administration	1	1	1	2	2	2	2	0
Economic Dev	2	1	2	1	1	1	2	1
Planning/Redev	9	8	7	8	8	7	7	0
Inspection	10	10	10	10	10	10	10	0
ML King Center	22	14	36	36	43	32	34	2
Full Time	5	5	7	7	7	7	8	1
Part Time	17	9	29	29	36	25	26	1
Police	110	110	111	111	110	110	110	0
Administration	4	4	4	4	4	4	4	0
Operations	56	56	57	59	58	51	51	0
Investigations	24	24	24	22	22	29	29	0
Staff Support	26	26	26	26	26	26	26	0
Fire	60	59	59	59	59	59	59	0
Administration	3	3	3	3	3	3	3	0
Emergency/Disaster	14	14	15	15	14	15	16	1
Fire Prevention	1	1	1	1	1	1	1	0
Ambulance	42	41	40	40	41	40	39	-1
Public Works	117	117	115	115	112	111	109	-2
Administration	12	13	11	11	10	9	9	0
Motor Vehicle Parking	2	2	2	2	0	0	0	0
Water Meter Services	4	4	4	4	4	4	4	0

Employees by Department
(includes full time, part time, & seasonal employees)

Table 14

	Budget FY 11-12	Budget FY 12-13	Budget FY 13-14	Budget CY 2014	Budget CY 2015	Budget CY 2016	Budget CY 2017	Var
Engineering	19	20	20	20	18	18	15	-3
Municipal Services	27	27	27	27	32	32	32	0
Fleet Services	17	17	16	16	13	13	13	0
Utilities Services	21	21	22	22	22	22	23	1
Utilities Maintenance	15	13	13	13	13	13	13	0
Parks & Recreation	252	249	231	224	213	221	201	-20
Full Time	25	27	27	27	26	26	23	-3
Part Time	59	53	53	55	52	53	48	-5
Seasonal	168	169	151	142	135	142	130	-12
City Total	617	602	605	600	593	588	568	-20
Library	43	44	44	44	44	41	38	-3
Grand Total	660	646	649	644	637	629	606	-23

Full Time Equivalent by Cost Center

Table 15

	Budget FY 11-12	Budget FY 12-13	Budget FY 13-14	Budget CY 2014	Budget CY 2015	Budget CY 2016	Budget CY 2017	Variance
Mayor and Council	8.00	8.00	8.00	8.00	8.00	8.00	8.00	-
City Clerk	1.45	1.00	1.00	1.00	1.00	1.00	1.00	-
General Administration	2.00	3.00	3.00	3.00	3.00	3.00	2.50	(0.50)
Administrative Services								
Administration	3.10	3.40	-	-	-	-	-	-
Personnel Services	0.70	0.40	-	-	-	-	-	-
Insurance	1.60	1.60	-	-	-	-	-	-
IT Services	5.35	5.35	-	-	-	-	-	-
GIS	0.25	0.25	-	-	-	-	-	-
	11.00	11.00	-	-	-	-	-	-
Human Resources								
Administration	-	-	2.20	2.20	2.20	2.20	2.00	(0.20)
HR Services	-	-	0.40	0.40	0.40	0.40	0.35	(0.05)
Insurance	-	-	1.40	1.40	1.40	1.40	1.65	0.25
	-	-	4.00	4.00	4.00	4.00	4.00	-
Finance								
Administration	1.25	1.00	1.00	1.00	1.00	1.00	1.00	-
Customer Service	4.00	4.00	4.00	4.31	5.23	5.23	5.00	(0.23)
Accounting	5.00	5.00	5.00	5.00	5.00	5.00	5.00	-
	10.25	10.00	10.00	10.31	11.23	11.23	11.00	(0.23)
Information Technology								
Administration	-	-	2.00	2.00	2.00	2.00	1.85	(0.15)
Services	-	-	4.80	4.50	4.50	4.50	4.20	(0.30)
GIS	-	-	0.20	0.50	0.50	0.50	0.45	(0.05)
	-	-	7.00	7.00	7.00	7.00	6.50	(0.50)
Community/Economic Development								
Administration	0.50	0.50	0.75	0.86	0.94	0.95	0.82	(0.14)
Economic Development	2.70	1.88	2.50	3.23	3.06	3.05	3.38	0.33
Planning/Zoning/Historic Preservati	6.62	5.72	4.85	3.77	3.89	3.74	2.99	(0.75)
Neighborhood Redevelopment	1.90	1.90	1.90	2.25	2.26	2.26	3.01	0.75
Inspection	4.85	4.95	4.92	6.07	6.12	5.94	6.00	0.06
Rental Inspection	5.15	5.05	5.08	4.05	4.03	4.06	4.00	(0.06)
	21.72	20.00	20.00	20.23	20.29	20.00	20.19	0.19
Martin Luther King Jr. Center								
Administration	2.00	2.20	3.75	3.05	3.00	3.00	2.87	(0.14)
Sponsored Programs	9.58	7.56	10.27	11.62	12.04	9.34	11.98	2.64
	11.58	9.76	14.02	14.67	15.04	12.34	14.85	2.51
Police								
Administration	4.00	4.00	4.00	4.00	4.00	4.00	4.00	-
Patrol	56.00	56.00	57.00	58.35	58.30	51.30	51.45	0.15
Major Crime	10.10	10.20	10.20	9.90	9.90	10.20	10.20	-
Narcotics/Vice	7.30	7.30	7.30	5.30	5.30	12.15	12.15	-
Juvenile	6.60	6.50	6.50	6.50	6.50	6.35	6.35	-
Resource Services	2.53	2.53	2.53	2.53	2.53	2.53	2.50	(0.03)
Community Services	2.45	2.45	2.45	2.45	2.45	2.45	2.41	(0.04)
Communications	13.16	13.16	13.16	13.16	13.16	13.16	13.14	(0.02)
Technical Services	2.38	2.38	2.38	2.38	2.38	2.38	2.34	(0.04)
Records	5.48	5.48	5.48	5.48	5.48	5.48	5.46	(0.02)
	110.00	110.00	111.00	110.05	110.00	110.00	110.00	-

Full Time Equivalent by Cost Center

Table 15

	Budget FY 11-12	Budget FY 12-13	Budget FY 13-14	Budget CY 2014	Budget CY 2015	Budget CY 2016	Budget CY 2017	Variance
Fire								
Administration	8.98	8.94	8.94	8.94	8.94	8.94	8.94	-
Emergency/Disaster Services	20.65	20.52	20.52	20.52	20.52	20.52	20.52	-
Fire Prevention	6.98	6.94	6.94	6.94	6.94	6.94	6.94	-
Ambulance	22.74	22.60	22.60	22.60	22.60	22.60	22.60	-
	<u>59.35</u>	<u>59.00</u>	<u>59.00</u>	<u>59.00</u>	<u>59.00</u>	<u>59.00</u>	<u>59.00</u>	<u>-</u>
Public Works								
Administration	21.11	20.46	20.50	19.74	18.84	18.84	17.23	(1.61)
Street Maintenance & Repair	7.69	8.32	8.32	8.88	7.54	8.67	7.67	(1.00)
Snow & Ice Control	0.64	0.64	0.64	0.34	0.66	0.65	0.59	(0.06)
Refuse Collection	8.02	8.02	8.02	8.09	7.80	7.90	7.95	0.05
Levee/ROW Maintenance	5.92	5.92	5.92	6.66	5.72	5.83	5.19	(0.64)
Water Distribution	13.68	13.75	13.75	12.78	13.75	12.35	8.45	(3.90)
Wastewater Collection	3.67	3.02	2.97	2.85	2.97	2.97	6.45	3.48
Motor Vehicle Parking	1.38	1.88	1.88	1.88	0.18	0.05	0.05	-
Water Treatment	10.68	10.63	10.28	10.27	10.25	10.25	10.38	0.13
Wastewater Treatment	9.68	9.68	9.68	9.52	9.50	9.50	10.35	0.85
Fleet Services	9.15	9.15	9.15	10.00	10.00	10.00	10.00	-
Electrical Maintenance	2.55	3.00	2.00	2.00	1.80	1.80	1.80	-
Engineering Services	10.28	10.62	10.28	9.91	10.61	10.61	10.16	(0.45)
Building Maintenance	2.00	1.70	1.70	1.28	2.45	2.20	2.20	-
Sunset Marina	1.24	1.24	1.24	1.84	1.40	0.95	0.95	-
Hydroelectric Plant	0.15	-	-	0.05	0.25	0.25	0.25	-
Stormwater	5.95	5.75	5.95	5.06	5.03	4.93	4.83	(0.11)
	<u>113.79</u>	<u>113.78</u>	<u>112.28</u>	<u>111.15</u>	<u>108.75</u>	<u>107.75</u>	<u>104.49</u>	<u>(3.26)</u>
Parks & Recreation								
Administration	2.20	2.45	2.45	2.50	2.50	2.50	2.50	-
Park Maintenance	16.08	14.77	14.73	16.64	15.28	15.28	12.08	(3.19)
Recreation Programs	14.02	12.17	9.59	11.27	8.71	9.25	9.24	(0.01)
Highland Springs Golf	13.98	14.12	14.10	16.90	13.38	13.38	13.07	(0.31)
Saukie Golf	9.64	8.73	8.74	10.87	8.76	8.76	7.76	(1.00)
Golf Pro Shop	0.14	0.14	0.14	0.19	0.03	0.03	0.03	-
Whitewater Junction	7.09	7.09	7.06	9.37	7.21	7.75	7.21	(0.54)
RI Fitness Center	15.66	14.92	16.28	18.10	13.47	13.93	14.63	0.70
Riverfront Park	2.17	2.27	2.31	2.38	2.40	2.40	1.77	(0.62)
	<u>80.98</u>	<u>76.66</u>	<u>75.40</u>	<u>88.22</u>	<u>71.74</u>	<u>73.27</u>	<u>68.30</u>	<u>(4.97)</u>
Library								
Administration	1.91	2.00	2.00	4.00	3.00	3.00	3.00	-
Main Library	21.28	21.98	21.80	20.17	20.15	19.76	18.40	(1.37)
30/31 Library	3.82	4.00	4.00	4.00	4.77	3.81	2.85	(0.96)
Southwest Library	3.10	3.25	3.25	3.25	3.73	3.23	2.76	(0.47)
	<u>30.11</u>	<u>31.23</u>	<u>31.05</u>	<u>31.42</u>	<u>31.65</u>	<u>29.80</u>	<u>27.00</u>	<u>(2.80)</u>
Total	<u>460.23</u>	<u>453.43</u>	<u>455.75</u>	<u>468.05</u>	<u>450.70</u>	<u>446.40</u>	<u>436.84</u>	<u>(9.56)</u>



ROCK ISLAND
ILLINOIS

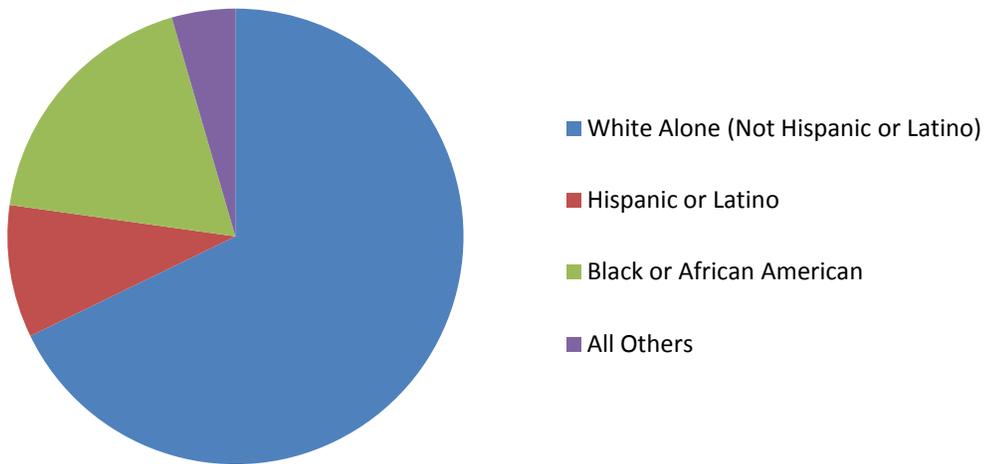
General Community Information

Table 16

Area and Population:

Total Area in Square Miles	17.872
Total Population	39,018
Persons Under 18 Years	22.4%
Persons 18 to 64 Years	62.1%
Persons 65 Years and Over	15.5%
Female Persons	52.0%
Male Persons	48.0%

Race and Hispanic Origin:



White Alone (Not Hispanic or Latino)	67.8%
Hispanic or Latino	9.4%
Black or African American	18.3%
All Others	4.5%

Housing and Families:

Housing Units	17,422
Owner-Occupied Housing Unit Rate	65.5%
Median Value of Owner-Occupied Housing Units	\$97,400
Number of Households	15,451
Persons per Household	2.34
Median Household Income	\$23,012

Education and Income:

High School Graduate or Higher	86.9%
Bachelor's Degree or Higher	22.3%

General Community Information

Table 16

Weather:

Average Summer Temperature	73.20 F
Average Annual Rainfall	36.4123 inches
Average Winter Temperature	24.80 F
Average Annual Snowfall	30.3897 inches
Number of Sunny Days	198
Number of Days with Measurable Precipitation	69

Municipal Services:

Type of Local Government	Council / Mayor / City Manager
Municipal Zoning	Yes
Comprehensive City Plan	Yes - revised 1986
County Zoning	Yes
Subdivision Ordinance w/ Design Standards	Yes
Home Rule	Yes
Public Library in City	Yes
Enhanced 911 system	Yes
Rescue Squad	Yes
Fire Insurance Class:	
In City	4
Outside City	9
Fire Department Personnel	58 (sworn)
Police Department Personnel	83 (sworn)

Commercial Services:

General Waste Disposal	Yes
Special Waste Disposal	Yes
Radio Stations	21
Television Channels	5
Cable	Yes
Newspapers:	
Daily	2
Weekly	2
Machine Shops	3
Tool & Die	2
Banks	10
Bank Assets	\$370,209,130,000

General Community Information

Table 16

Additional Economic Amenities:

Competitive Communities Initiative	No
Foreign Trade Zone	Yes
Enterprise Zone	Yes
Tax Increment Financing District	Yes

Transportation - Motor Carrier:

Highways Serving Community:	
Federal	1
State	3
Interstates Serving Community	I-280
Motor Freight Terminals	15
Local Carriers	3
Interstate Carriers	43
Intrastate Carriers	27
Package Delivery Service	Yes
Commercial Bus Service	Yes

Transportation - Air:

Nearest Commercial Airport	Quad City International Airport
Commercial Airlines	4
Flights Per Day	25
Nearest Public Airport	Quad City International Airport
Type of Surface	Concrete
Longest Runway	10,000 Ft
Runway Lighted	Yes
Fuel Available	Yes
Charter Service Available	Yes
Private Storage Available	Yes
Private Maintenance Available	Yes

Transportation - Water:

City Adjoins Navigable Waterway	Yes
Name of Waterway(s)	Mississippi & Rock River
Public Barge	Yes
Private Barge	Yes
Channel Depth	12 Feet
Length of Season	10 Months
Public Dock	Yes

General Community Information

Table 16

Transportation - Railroad:

Railroad:

Burlington Northern-Santa Fe	Daily Switching
Iowa Interstate	Daily Switching
Piggyback Service	Yes
Container Service	Yes

Utilities - Water:

Water Supplier	City of Rock Island
Water Source	Mississippi River
Storage Capacity	10,850,000 Gallons/Day
Treatment Capacity	12,000,000 Gallons/Day
Average Daily Demand	5,861,000 Gallons/Day
Peak Daily Demand	8,000,000 Gallons/Day
Excess Capacity	4,000,000 Gallons/Day

Utilities - Waste Water Treatment:

Type of Sewage Treatment Plant	Tertiary
Treatment Capacity	17,500,000 Gallons/Day
Present Load	16,220,000 Gallons/Day
Excess Capacity	1,280,000 Gallons/Day

Utilities - Natural Gas / Electricity / Telecommunications:

Gas Supplier	Mid-American Energy Co.
Electric Supplier	Mid-American Energy Co.
Local Telephone Supplier(s)	SBC, McLeod
Digital Switching	Yes
Fiber Optics	Yes
Long Distance Carrier(s)	AT&T

Health Facilities in Community:

Number of Hospitals	1
Number of Beds	338
Clinic	Yes
Doctors	47
Dentists	13
Emergency Medical Treatment Local	Yes

General Community Information

Table 16

Education Facilities in Community:

Elementary Schools	9
Elementary Enrollment	3,551
Junior High Schools	2
Junior High Enrollment	950
High Schools	2
High School Enrollment	1,674
Trade & Technical	0
Community College	0
Four Year College	1
Four Year College Enrollment	2,532
University	0
Latest ACT Composite Score	17.8

Community Facilities Available Within 10 Miles:

Civic Centers / Arena	1
Motels/Hotels	47
Number of Hotel/Motel Rooms	5,090
Restaurants	492
Public Golf Courses	1,500
Capacity of Largest Banquet Room	26
Public Tennis Courts	37
Public Access to Lake/River	Yes
Protestant Churches	122
Catholic Churches	15
Jewish Synagogues	1
Country Clubs	7
Health Clubs	48
Public Swimming Pools	10

Major Employers in Community:

Employer	Employees	Percent of Total
Rock Island Arsenal	6,301	36.66%
Trinity Regional Health System	1,848	10.75%
Rock Island School District	684	3.98%
Jumer's Casino	559	3.25%
Augustana College	550	3.20%
Thoms-Proestler Company	530	3.08%
Modern Woodmen of Rock Island	526	3.06%

General Community Information

Table 16

Employer (continued)	Employees	Percent of Total
City of Rock Island	451	2.62%
Rock Island County Government	434	2.53%
Honeywell Safety Products	400	2.33%
	12,283	71.47%

Total City Employment 17,187

Principal Property Taxpayers

Taxpayer (12/31/15)	Assessed Valuation	Percent of City
DNC Gaming & Entertainment	22,484,283	4.93%
Modern Woodmen of America	7,781,019	1.70%
Piret USA	6,045,635	1.32%
Friendship Manor Properties LLC	5,340,413	1.17%
PFG Thoms-Proester Co.	4,743,056	1.04%
MidAmerican Energy Co.	2,804,949	0.61%
LRC HV LLC	2,612,845	0.57%
Deere & Co. / Tax Dept.	2,389,509	0.52%
First Equity Management	2,333,100	0.51%
MidAmerican Energy Co.	2,144,871	0.47%
Total	\$58,679,680	12.86%

Notes:

1. Valuation as of January 1, 2015, for taxes collected in 2016.
2. Total City assessed valuation equals \$456,455,696

GENERAL INFORMATION ABOUT THE CITY OF ROCK ISLAND

The City of Rock Island is located in northwestern Illinois, situated between the Mississippi and Rock Rivers approximately 175 miles west of Chicago and 175 miles east of Des Moines. Along with the communities of Moline and East Moline, Illinois, and Davenport and Bettendorf, Iowa, the City of Rock Island is part of the Davenport - Rock Island - Moline Metropolitan Statistical Area (MSA) commonly referred to as the Quad Cities. Rock Island is also the county seat of Rock Island County.

Demographics

The City of Rock Island saw its population peak in 1960 with 51,863 residents. In 2010, Rock Island's population was 39,018 in a region of 379,690. Over the past decades the City and the Quad Cities area in general has seen its population decline, particularly during the period between 1980 and 2000. Rock Island was not insulated from this trend and ultimately lost 17 percent of its population during that period. Similar population losses occurred in Milan and, less dramatically, Moline and Davenport. Despite this trend, the 2010 Census demonstrates that the tides may be turning for the Quad Cities with population stabilizing in the region; the population of the MSA increased by 5.7 percent between 2000 and 2010.

	1980	1990	2000	2010	% Change 1980-2010	% Change 2000-2010
City of Rock Island	47,036	40,552	39,684	39,018	-17.0%	-1.7%
City of Moline	45,709	43,202	43,768	43,483	-4.9%	-0.7%
City of East Moline	20,907	20,147	20,333	21,302	1.9%	4.8%
Village of Milan	6,264	5,831	5,348	5,099	-18.6%	-4.7%
City of Bettendorf	27,381	28,132	31,275	33,217	21.3%	6.2%
City of Davenport	103,264	95,333	98,359	99,685	-3.5%	1.3%
Rock Island County, IL	165,968	148,723	149,374	147,546	-11.1%	-1.2%
Scott County, IA	160,022	150,979	158,668	165,224	3.3%	4.1%
MSA*	383,740	350,862	359,062	379,690	-1.1%	5.7%

Source: U.S. Census Bureau.

*Davenport-Moline-Rock Island Metropolitan Statistical Area (MSA)

History of the Area

Before the arrival of European settlers to what is now the City of Rock Island, the land was inhabited by Native Americans, including Sauk and Meskwaki (or sometimes labeled Fox) tribes. European settlers began to arrive in the early 1800s. The original city plat was filed on July 10, 1835 with 600 inhabitants. The new 62 acre city originally was named Stephenson—but was renamed Rock Island in 1841. Rock Island benefitted from its location at the center of 1,200 miles of navigable waterways. The City later prospered following the introduction of the railroad and the first railroad bridge to traverse the Mississippi in 1856. This integral rail crossing resulted in the industrialization of Rock Island. Lumber, pottery, and railroad supplies were the predominant industries in addition to a strong agricultural economy.

Rock Island Arsenal

The Rock Island Arsenal is the largest employer in Rock Island and the Quad Cities as a whole. Located on a 946 acre island in the Mississippi River, the Arsenal Industrial Complex occupies approximately 867 acres. The balance of the island contains the Veterans Administration with a U.S. National Cemetery, a Confederate Cemetery, and the headquarters of the Rock Island District Corps of Engineers. Arsenal Island draws both workers and tourists locally and from around the world.

The Arsenal is the largest government-owned weapons manufacturing arsenal in the United States. The Arsenal provides manufacturing, logistics, and base support services for the Armed Forces. The Arsenal

also partners with non-military entities to advance manufacturing technologies in the private sector. Tenant organizations located on the Arsenal employ approximately 6,600 employees. Some of the major tenant organizations are the headquarters of the U.S. Army Sustainment Command and U.S. Army Joint Munitions Command, the U.S. Army TACOM Life Cycle Management Command-Rock Island, the U.S. Army Civilian Human Resource Agency-North Central Region, and U.S. Army Armament Research Development and Engineering Center.

ECONOMIC, HOUSING, AND COMMUNITY GROWTH

In 2016 the Rock Island City Council has identified community and economic development as a top priority and has supported a number of initiatives directed at creating and retaining jobs in the community, expanding the City's tax base, and promoting Rock Island as a place to work, live, and play.

Economic Activity Downtown

The downtown area, known regionally as "The District", is a destination for some 100,000 people who attend numerous major events and weekly music presentations throughout the year. The success of The District in attracting visitors and new residents to the downtown has fostered the establishment of over 30 restaurants, bars, art galleries, and entertainment outlets generating significant private investment. Retail art establishments such as the Art Place, The ARTery, and the Quad City Arts offer unique venues for experiencing and purchasing art. Dphilms, a commercial video production business, maintains state of the art video production facilities. Services for District patrons and residents have expanded as well with the opening of nationally known eating establishments like Subway and Bennigan's complementing more unique local restaurants El Patron, Soi 2, Gunchies, Quad City Pancake House, Huckleberry's, Blue Cat Brew Pub and Moe's Burgers.

Aside from arts and entertainment, downtown Rock Island continues to benefit from the home office operations of four major insurance companies: Modern Woodman of America, Royal Neighbors of America, Illinois Casualty, and the Cleveland Agency. Several new businesses have also opened in the downtown in last year including: Bridges Catering, Taste Buds, J Wild Marketing, Avenue Studio and 2nd Avenue Grocery, to name a few.

In addition to private investment in The District and downtown, the City of Rock Island has contributed to projects designed to improve the quality of life for residents and downtown employees through its façade improvement program and economic development incentives. The Holiday Inn, Circa '21 Dinner Playhouse, Huckleberry's, Orr's Mortuary, Project Now and Bridges Catering are examples of downtown businesses that have benefitted from public investment in 2016.

Housing Activity Downtown

Creating new housing opportunities in the downtown has been a major focus of investment in recent years. Rock Island Economic Growth Corporation (GROWTH) has been instrumental in redeveloping structures for downtown housing which has expanded the resident population. These efforts are advancing the goal of creating a downtown mixed-use neighborhood with office, retail, and recreational amenities integrated with quality public transportation. While GROWTH has led the way, several private developers have followed suit to convert the upper floors of commercial buildings into living space. Downtown housing successes include:

- Renaissance, Goldman, and Bowlby Lofts, renovated in 2001, were the first loft developments in the downtown with 54 mixed-income apartments and first floor commercial space.
- Clipper Condos, completed in 2004, with 9 condominium units and first floor commercial represents the first new owner-occupied construction in the downtown in over 50 years.
- Sala Apartments was completed in 2005 with 33 affordable rental units. This development received the Richard Driehaus Foundation award for Outstanding Rehabilitation; the Sala building is listed on the National Register of Historic Places.
- Voss Brothers Lofts was completed in 2006; a former a vacant warehouse transformed into 35 rental apartments.

- DuMarche' Market on Third, completed in 2009, offers 6 live-work artist studios and retail shops.
- McKesson building was renovated in 2009 as a mixed-use, sustainable development. McKesson was the first building in the Illinois Quad Cities to have a 10,000 square foot environmentally friendly "green" roof.
- Jackson Square, the former Illinois Oil Co. building, was redeveloped in 2011. The project features 30 rental units with nine different floor plans of one, two, and three bedroom units.
- Goldman Family Block redevelopment project was completed in 2013. This was the final piece of a \$12 million public/private investment for 1700 block on 2nd Avenue.
- The Locks is a 36-unit mixed-income apartment building that is also transit-oriented development to support downtown's need for market driven, live-work housing. This project supports the Federal Transit Administration's Livable Communities Initiative, an effort that strengthens the link between transit and communities. The project was completed in January 2015.
- The old historic Star Block building underwent rehabilitation that was completed in 2016 to create 8 live-work units and approximately 1,200 square feet of commercial space. The units feature one and two bedrooms ranging from 564 to 1000 square feet.

In addition, the following project was initiated in 2015:

- Plans were developed to renovate and redevelop the historic VanDerGinst (Best) office building into the Riverview Lofts. The project has stalled but another developer is interested in continuing the project which will create more living units and a small boutique hotel located in the heart of the downtown.

Building on the momentum of these successful projects, the City anticipates an increase in private investment and a continuation of the downtown renaissance.

Economic and Housing Activity in Greater Rock Island

The City of Rock Island continues to make progress with new developments within the city limits. In 2015, FedEx completed its 189,000 square foot distribution facility in the City's southwest industrial area. Several other companies in the southwest industrial area have added jobs and one is adding a physical expansion. Hill and Valley, employing 150 people, relocated from the Watchtower Plaza to the Columbia Park area. Production at their new 90,000 sq. ft facility began and they are already planning an expansion. Hawk Technology, a fast growing technology & robotic company, completed an 18,000 sq. ft. expansion which allows them to continue to grow. The trend of industrial growth by all reports will continue for the next few years as they economy grows.

The City's business incentive programs continue to play an important role in supporting new and existing businesses in Rock Island. Over the past fiscal year, the Commercial/Industrial Revolving Loan Fund program (CIRLF) approved eight loans totaling \$440,000. These program dollars are partnered with private funds. Approved loans supported the redevelopment of Silver Paws, Pizano Electrical, Bridges Catering, Igor's Restaurant and others. In addition to the CIRLF program, the City's Micro CIRLF program also supports new business creation or business expansion in the City.

The City also helps to further economic and housing activity through it's Facade Improvement Program. The program provides a financial incentive to commercial property owners or tenants who are planning to renovate the exterior of a property. The program is designed as a rebate program with funds disbursed after all of the authorized work has been completed. The maximum rebate is \$15,000.

The City's state certified Enterprise Zone program was available through mid-2016 to issue certificates for building materials sales tax exemptions. The City's Enterprise Zone has expired and a new regional Zone is being created with neighboring communities.

From a growth standpoint, the City continues to move steadily forward, avoiding the major development peaks and valleys experienced in other areas of the country. Modest, steady and sustainable growth has allowed the City to maintain high service levels at very reasonable costs.

Planning Activity

The City's planning department continues to work on long-range plan and policy documents that aide in community and economic development.

In May 2015, the City adopted a Downtown Revitalization Plan that established a new vision for the downtown providing a set of policies and recommendations to achieve that vision. Among them were five key redevelopment projects, including:

- Removal of the Great River Plaza and construction of a "woonerf" (living street) along 2nd Avenue between 17th and 19th Streets to improve traffic circulation and create a more welcoming and accessible environment for all users;
- Increase the friendliness and efficiency of parking in downtown Rock Island;
- Install streetscape improvements, including benches, sidewalks, pedestrian-scaled lighting, banners, and bike racks to communicate a message of investment in the downtown;
- Reconfigure 1st Avenue (IL/92) to reduce lane width, add parking, improve safety, and better connect the downtown to Schwiebert Park; and
- Add more residents and rooftops in the downtown by providing development incentives where necessary and appropriate.

The City of Rock Island adopted a Heritage Resources Plan to formulate strategies to enhance the City's current historic preservation program in September 2016. This project was funded by a \$21,000 grant awarded by the Illinois Historic Preservation Agency. The plan builds on the City's desire to balance preservation of the City's urban form and character while advancing economic development to sustain a higher quality of life for all stakeholders and citizens.

The City also recently initiated a project to carry out a comprehensive review, analysis, and rewrite of the City's zoning and land development regulations. This project will also fulfill the following objectives:

- Create modern and legally-defensible development regulations that ensure a desirable and sustainable development pattern to achieve the community vision outlined in the Comprehensive Plan.
- Codify regulations that ensure predictable, high-quality development that is sensitive to the context, form, and character of surrounding development.
- Recognize that some existing development may not align with the desired community character and that the desired character may be achieved through strategic revisions to the City's development regulations.
- Integrate process improvements necessary to ensure an efficient and predictable development review process.
- Create an ordinance that is logically organized, well cross-referenced, and easily understandable through the use of common, consistent language and the inclusion of graphics, charts, and tables that illustrate the regulations.
- Update the zoning map to implement the adopted Comprehensive Plan and new ordinance.

MUNICIPAL SERVICES

City Management

The City of Rock Island is organized under the Council-Manager form of government, with legislative authority vested in a City Council made up of a Mayor and seven members. Council members are elected from wards with staggered four-year terms. The City became a home rule unit with the adoption of the 1970 Illinois Constitution. As such, the City has no tax rate or debt limits, nor is it required to conduct a referendum to authorize the issuance of debt or to increase property taxes.

The City has unified its administrative functions through the appointment of a City Manager (the position was created by action of the City Council on July 1, 1952), who is responsible for the day-to-day operations of the City and its full-time employees.

City Hall is home to City Council Chambers, the Office of the Mayor, Office of City Manager, Finance Department, Administrative Services Department, Human Resources, Code Enforcement, Building Inspection, and Community and Economic Development Department.

Public Safety

The Police Department has 83 sworn police officers and 27 civilian personnel, and will began occupying the new state-of-the-art police facility located at 1212 5th Avenue in December of 2015. The department is divided into three divisions: Field Operations, Criminal Investigations, and Technical Services. The department updated the radio communications system to 800 MHz, which allows for the interoperability between Rock Island and other area departments/municipalities. Completion of the project coincided with the introduction of the new squad car fleet, to include new squad video cameras and new mobile data terminals.

The Fire Department currently has four fire stations housing the department's 59 full-time personnel, 55 paramedics, 3 emergency technicians and 1 civilian. The department also operates two advanced life support ambulances staffed by two paramedics/firefighters, along with a paramedic first response consisting of a light Rescue Squad and (3) Paramedic Pumpers. The department is divided into four areas of responsibilities that include the daily administration of the department, fire/emergency response services, EMS Operations, and fire prevention.

The City negotiates with the following bargaining units: Fraternal Order of Police (FOP), Police Command, International Association of Firefighters (IAFF), United Auto Workers (UAW), and American Federation of State, Municipal Employees (AFSME). The City considers its employee relations to be good.

Public Works

The Public Works Department is responsible for the operation, maintenance, and construction of the public infrastructure of the City and the provision of basic municipal services such as refuse and yard waste collection and snow removal. The Public Works Administration building houses Public Works Administration, Engineering, and Fleet. The Utilities Maintenance Building houses the City's streets and utilities maintenance workers. The Municipal Services Building (Streets Garage) houses the City's storage garage, Streets Division, and Levee workers. This building, constructed in 2011, was built to LEED certification standards, including geothermal heating and cooling, native landscaping, and a rain garden.

The City's source of water is the Mississippi River. The municipal water system consists of over 220 miles of water mains, 10.9 million gallon of storage, and a 12 million gallon per day (MGD) water plant, with average production of 5.4 MGD and peak production of 9.1 MGD.

Sewage collection and treatment are also City responsibilities. Rock Island maintains 250 miles of wastewater collection mains, 7,000 storm inlets and sewer manholes, four waste water pumping stations, and two wastewater treatment plants. The southwest plant processes at an average of .3 MGD with a peak of 1.2 MDG and a total capability of 1.5 MGD. The main plant processes an average of 8.4 MDG with a peak of 16 MGD and a capacity of 106 MGD during wet weather events. The wet weather expansion was completed in the summer of 2014.

Public Library

The Rock Island Library is the oldest public library in Illinois, serving citizens with a collection of community centers, outreach efforts, and online opportunities that provide resources to enhance personal achievement and stimulate the imagination. Physical library locations include a Main Library in the downtown area and two neighborhood branch libraries serving the east and southwest residents. The library also has an online presence for all at www.rockislandlibrary.org. The library collection includes print

and electronic materials featuring downloadable e-books and magazines, and streaming music and movies. The library's tagline, "Begin Here," encourages everyone to achieve their educational goals and entertainment needs by using its wide array of services and resources.

The library is governed by a nine member Board of Trustees, appointed by the Mayor and approved by City Council. The Illinois "Local Library Law" found in the state statutes determines Board authority, which is considered semi-autonomous, due to municipal library budget laws. All other library activities are independently determined by the Board.

In 2015, the library embarked on a long-range planning process to study the best direction for Rock Island Public Library facilities. The completed plan was presented in 2016 and incorporated the opportunity of purchasing the Tri-city Jewish Center to use as a main Library, while maintaining the southwest branch and converting the downtown location to a branch. This was a departure from previous consideration to consolidate operations at the downtown library's location. Public feedback was sought with the help of a fundraising consultant and the Foundation will begin a campaign in 2017. We look forward to seeing what the future holds for the Rock Island Public Library.

Parks and Recreation

The City provides all park and recreational services (there is no separate municipal corporation providing park district services). The City operates 26 parks on 850 acres, including two 18-hole golf courses. Other major facilities include a marina with 485 slips on the Mississippi River and an aquatic center. A portion of the proceeds of the Series 2001 Bonds (\$1,325,000) together with \$2,900,000 of locally raised funds was used to fund a Family Aquatic Center that replaced a pool built in 1956. The \$4.2 million facility includes a tube flume slide, a body flume slide and two drop slides. The main pool has a zero depth entry with spray toys in the shallow area and four 25-meter lap lanes. The facility is placed in such a way as to take advantage of the hillside for the slides and visibility of the community. Joint reciprocity agreements with the public school system and a parochial high school serve to expand the facilities for the City's recreational programs.

On September 10, 1990 the former Rock Island Family YMCA building with its indoor running track and swimming pool became the Rock Island Park and Recreation department Fitness and Activity Center (RIFAC). Since 1990, the City has twice renovated the facility, which currently consists of an indoor pool, gymnasium, fitness-cardiac room, weight room, three racquetball courts and five classroom areas. The first expansion of RIFAC included expanded locker room space, new cardiac and weight room area, expanded running track and basement storage area. The second expansion added the whirlpool, additional gymnasium, aerobic fitness room, and administrative office space that enabled the Park and Recreation Department to close a separate administrative building, and decrease administrative staff.

On July 3, 2010 the City opened Schwiebert Riverfront Park located on the Mississippi River in the Downtown area. The park has a spray pad fountain, stage, and new in 2014, a day time dock for 21 boats. This enables boaters to use the river to access the downtown restaurants and entertainment venues. The park is host to concerts, weddings, special events and daily visitation by 100's of people each day in the summer months.

The Park and Recreation Department also operates a sports complex that includes four athletic fields and four full size soccer fields that hosts leagues for youth and adults. Other amenities include the Hauberg Center Complex that consists of a Historic Mansion and smaller classroom spaces in the renovated Administrative building. The City's parks are supplemented by 2,292 acres owned by the Rock Island County Forest Preserve District. The district operates five preserves, including the 228-acre Niabi Zoological Preserve.

During CY 2015, the Parks and Recreation Department participated in an operational audit. This audit is in response to declining revenues and increasing expenses which resulted in deficit spending for several years. In 2016, the City took steps to include the recommended practices as approved by Council. Changes made have already made an impact on the financial health of the department.

Martin Luther King, Jr. Community Center

The Martin Luther King, Jr. Community Center (The King Center), located at 630 Martin Luther King Drive, opened in 1975 as a multipurpose center to serve as a catalyst to build the community and a centralized location for various social service programs and organizations. The King Center provides multiple services, including an after school program, a six-week summer day camp, tax return program, facility rental, community and family events, workforce development, computer training, teen pregnancy prevention and substance abuse prevention services. The King Center was renovated and expanded in 2011 to enable provision of additional services: after-school programming, job training/workforce development, mentoring, substance abuse prevention, and special events. The project added 6,800 square feet of which over 5,000 square feet is dedicated to youth development. The expansion provides an additional 6 rooms with the ability to serve a variety of age groups separately but at the same time. Other noted features are a large open space for activities, flexible rooms for a variety of activities, and a recording studio as a creative outlet. The King Center has the capacity to serve over 200 youth per day, a community room with capacity for over 400 people for a variety of uses, a full-service kitchen, and spaces to enhance existing relationships with partner agencies.

Financial Awards and Policies

The City's 1979 Annual Financial Report was awarded the Certificate of Achievement for financial reporting by the Government Finance Officers Association (GFOA) of the United States and Canada. A supplemental Certificate of Achievement was awarded for the City's 1981-1985 and 1987-2015 reports. The significance of the GFOA award is emphasized by their statement: "The Certificate of Achievement is the highest form of recognition in the area of governmental accounting and financial reporting and its attainment represents a significant accomplishment by a governmental unit and its management." The City has received the Award for Distinguished Budget Presentation awarded by GFOA since fiscal year 1987/88. The GFOA notes that "in order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium." Other examples of the City's strong planning and financial management policies include the Comprehensive Plan, the five-year Capital Improvements Program, Statement of Financial Policies, and an Investment Policy.

The City's Statement of Financial Policies was adopted on September 14, 1987 with updates dated December 1989, November 1994 and November 2016 by the City Council. The statement, which was formulated by the City of Rock Island Financial Planning Task force (membership included representatives of the local banks, insurance companies, accounting firms and Augustana college), includes policies on borrowing, General Fund cash and fund balance, revenue sources, accounting and financial reporting, reserves for the General Fund and for equipment replacement, the appropriate uses of debt, various other fund balances, etc. The statement also calls for a five-year projection of General Fund operations to be updated annually.

While it is the policy of the City to establish and maintain sufficient cash in its General Fund so a positive cash balance and fund balance is maintained at the end of each fiscal year, it is the City's goal to maintain a positive unrestricted and non-designated balance at a level equal to an amount representing 90 days of budgeted operating expenditures for the following fiscal year. This financial goal was revised in 2005 from 60 days to 90 days and was phased in over a five year period ending in fiscal year 2009. Any General Fund balance in excess of this requirement is transferred to the Capital Improvements Fund at the completion of the annual audit.

DOCUMENT ORGANIZATION

The budget document is organized by fund structure similar to what one would find in the City's Comprehensive Financial Annual Report (CAFR). This is a change from how the budget has been presented in the past and is designed to help the reader have some comparability between the two documents. In addition, this format is how the City's Management Reports are arranged.

The document is arranged within eight tabs. The information within these tabs is as detailed below.

Contents The table of contents is located within this budget section. The reader is encouraged to refer to this table of contents to easily find specific information they may be looking for.

Financial Summary – This section of the budget document provides good summary information on the City of Rock Island. The Executive Summary and the Budget Digest, both of which are located within this section, are useful tools for developing an overall understanding of the budget and the City's fund structure. Also within this section is a description of the budget process and the Financial Trend Monitoring System (FTMS). The FTMS includes several charts that show economic and financial trends and their effect on the City of Rock Island.

Significant Policies – This section provides various Council established policies. They are Financial policies, Investment Policy, and the City's Purchasing policies.

Department Overview – In the past, this document was arranged by functional area. One benefit of that type of an arrangement is that it gave the reader a better idea of City business by function. This section provides that functionality by explaining departmental business within the City's thirteen departments:

- Mayor and City Council
- City Clerk
- General Administration
- Human Resources Department
- Finance Department
- Information Technology Department
- Community & Economic Development Department
- Martin Luther King Center Department
- Police Department
- Fire Department
- Public Works Department
- Parks & Recreation Department
- Library Department

Within each department, you will see:

- Departmental overview
- Organizational structure
- Staffing changes within this budget
- Program changes within this budget
- Capital Expenditures
- Use of Gaming Funds
- Grants budgeted
- Mission Statement of the Department
- Summary of Accomplishments
- Goals and objectives
- Performance Measures
- Division's overview(s)
- Department staffing
- Total Departmental Expenditures by object and fund

Following this overview section, are sections that address the activity in each fund group (Governmental, Enterprise, Internal, Fiduciary, and Component Funds) comprising the following funds.

Governmental Funds

Along with the General Fund (101) the City reports the following as governmental funds. Each fund is tracked separately within the City's general ledger system for ease in accounting.

101 – General Fund (major)
225 – DUI Fine Law
226 – Court Supervision
227 – Crime Laboratory
271 – Honor Guard Contributions
272 – DARE
273 – Police Contributions
274 – Elderly Service Officer Contributions
276 – Rock Island Labor Day Parade
278 – Adopt a School
279 – Fire Donations

Special Revenue Funds

201 – TIF District #1 (major)
202 – TIF District #2 (major)
203 – TIF District #3 (major)
204 – TIF District #4 (major)
205 – TIF District #5 (major)
206 – TIF District #6 (major)
207 – Community & Economic Development (major)
208 – TIF District #7 (major)
209 – TIF District #8 (major)
211 – Martin Luther King Jr. Community Center
212 – Martin Luther King Jr. Facility Improvement
213 – TIF District #9 (major)
221 – Motor Fuel Tax
222 – Foreign Fire Insurance
223 – Riverboat Gaming (major)
224 – State Drug Prevention
241 – Federal COPS Grant
242 – Community Development Block Grant
243 – Federal Drug Prevention
244 – Neighborhood Stabilization
245 – Schwiebert Park Boat Dock
246 – Ridgewood Business Park
251 – Rock Island Public Library (major)

Capital Improvement Fund

301 – Capital Improvements (major)

Debt Service Fund

405 – Debt Service (major)

Enterprise Funds – The City reports the following as Enterprise Funds.

501 – Water Operation and Maintenance (major)
502 – Water Capital 2010A BAB
506 – Wastewater Operation and Maintenance (major)
507 – Stormwater Operation and Maintenance
508 – Wastewater Capital 2010A BAB
510 – Solid Waste
541 – Sunset Marina
555 – Park and Recreation (major)
581 – Community Development Block Grant Loan Programs
583 – Community and Economic Development Loans
584 – Commercial and Industrial Revolving Loans (CIRLF)
585 – MPF Endowment Loans
586 – Brownfield Revolving Loan Fund

Internal Service Funds - The City reports the following as Internal Service Funds.

- 601 – Fleet Services
- 606 – Engineering
- 609 – Hydroelectric Plant
- 621 – Self-Insurance
- 626 – Employee Health Plan

Fiduciary Funds - The City reports the following as Fiduciary Funds.

- 701 – Fire Pension
- 706 – Police Pension
- 711 – Section 125 Cafeteria Plan

Component Unit Funds – The following funds are reported as Component Units. Also included as a component unit is Fund 950 – Rock Island Public Library Foundation Fund. This fund is not budgeted as part of the City budgets and is not reflected within this document.

- 901 – Martin Luther King Jr. Activity Fund
- 905 – Martin Luther King Jr. DCFS
- 906 – Martin Luther King Jr. Drug Prevention
- 907 – Martin Luther King Jr. Capital Contributions

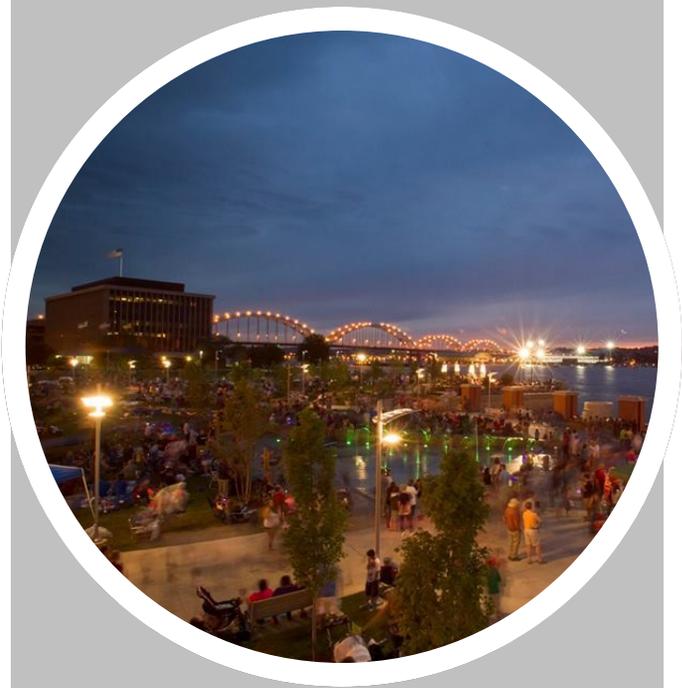
2016 - 17 Goals

City of Rock Island



Vision 2030

Rock Island is a growing city with beautiful riverfronts, a vibrant downtown, and livable neighborhoods. Rock Island respects diversity and history. Our citizens have quality homes and places for enjoyment and fun. Rock Island is a proud community.



Goals 2021

1. Financially Sound City Providing Outstanding Services and Infrastructure
2. Expand Local Economy
3. Revitalization of Strategic Locations
4. Increase Population Through Livable Neighborhoods

Policy Agenda 2016-2017

Top Priority

- Street Infrastructure Plan and Funding Mechanism
- Walmart Development: Final Agreement, Construction
- Outparcel development at Walmart Site: Investment Commitment
- Kmart Site Redevelopment: Direction
- Parks and Recreation: Needs Assessment, Reorganization and Facilities Plan
- Retail Attraction: Contract and Business Commitment

High Priority

- Body Cameras: Policy / Guidelines, Storage, Funding
- Downtown Business Attraction: Strategy, Business Commitment
- 2nd Avenue Project: Grant, Plan Direction, Funding
- Zoning Ordinance Change: Mayor-City Council Responsibility
- Alley "Paving" Program Enhancement: Project Priority, Funding Level
- College District Redevelopment: Plan Update, Property Acquisition, Off-Street Parking, Proposed Project

Management Agenda

Top Priority

- Bad Debt Collection
- City Facilities Security Plan
- Host "Investors Social": Development Opportunities and Available Properties
- 1st Street TIF Project: Litigation
- Police-Community Engagement Program: Implementation

High Priority

- Communications Center / Dispatch
- Zoning and Development Code: Revision
- Historic Development Plan: Completion, Adoption



ROCK ISLAND
ILLINOIS

ACTION AGENDA

2016 – 2017

Mayor and City Council



Rock Island
June 2016



Lyle Sumek Associates, Inc.
9 Flagship Court
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Phone: (386) 246-6250
Fax: (386) 246-6252
E-mail: sumekassoc@gmail.com

City of Rock Island Policy Agenda 2016 – 2017 Targets for Action

TOP PRIORITY

Street Infrastructure Plan and Funding Mechanism
Walmart Development: Final Agreement, Construction
Outparcel Development at Walmart Site: Investment Commitment
"Kmart" Site Redevelopment: Direction
**Parks and Recreation: Needs Assessment, Reorganization and
Facilities Plan**
Retail Attraction: Contract and Business Commitment

HIGH PRIORITY

Body Cameras: Policy/Guidelines, Storage, Funding
Zoning Ordinance Change: Mayor-City Council Responsibility
Downtown Business Attraction: Strategy, Business Commitment
2nd Avenue Project: Grant, Plan Direction, Funding
**Alley "Paving" Program Enhancement:
Project Priority, Funding Level**
**College Hill District Redevelopment: Plan Update, Property
Acquisition, Off-Street Parking, Proposed Project**

MODERATE PRIORITY

Mandatory Curbside Recycling Program: Report, Direction

Library Master Plan: Completion, Direction

City-Schools Relations: Joint Meeting

City Investment Policy: Revision

**City of Rock Island
Management Agenda 2016 – 2017
Targets for Action**

TOP PRIORITY

Revenue Manual/Debt Collection

City Facilities Security Plan

**Host – "Investors Social": Development Opportunities and
Available Properties**

1st Street TIF Project: Litigation

Police – Community Engagement Program: Implementation

HIGH PRIORITY

Communications Center/Dispatch

Zoning and Development Code: Revision

Historic Development Plan: Completion, Adoption

City of Rock Island Management in Progress 2016 – 2017

1. NIMS Compliance
 - A. Training
 - B. General Staff Course
2. Labor Contract: FOP
3. eCare Overhaul
4. Parks Maintenance Software
5. iNova System Overhaul
6. Library Public Computer Connection Replacement
7. RIFAC Energy Audit Reduction
8. King Center Strategic Plan
9. Cost Allocation Study: Evaluation, Implementation
10. Fire Policies and SOG's Revision
11. Wellness Center Partner: Augustana College
12. Public Works AVL
13. Financial Return (Golf, Whitewater Junction, RIFAC) Report
14. Fire Pumper
15. Annual IT Replacement: Funding
16. Voluntary Benefits Plan: RFP 2017 – 2018
17. Occupational Health Clinic within City Hall (Genesis)
18. Website Facelift: Direction, Mobile App
19. Financial Internal Control Deficiencies: Actions
20. Pension Administration Contract
21. CAD in All Fire Vehicles
22. King Center Resource Development Strategy
23. Health Insurance Modifications/Premiums

24. Hazardous Materials Inspection and Permitting Process
25. Banking Services Contract
26. Investment Services Contract
27. Auditing Services Contract
28. SCBA Breathing Apparatus: Replacement (Grant)
29. P25 Compliance Vendor Study (Joint Rock Island County)
20. Radar Unit on Rescue Boat
31. 175th Dodransbicentennial Celebration
32. Buildings/Homes Demolition (15) Funding
33. Fire System: Testing Reports Online Ordinance
34. King Center Lease Space
35. Recreational Programs at King Center: Contract

City of Rock Island Major Projects 2016 – 2017

1. Farmall Storage Tank
2. Annual Water Main Replacement Program
3. Beltway Improvement Project (85th Avenue)
4. Water Filter Building: Design
5. 6th Avenue Sewer Project
6. Annual Residential Neighborhood Concrete Patching Program
7. Blackhawk Lift Station
8. Outfall 007 Relocation
9. 27th Street Sewer Separation Project
10. Long Term Control Plan
11. Water Treatment Plant at 24th Street
12. Signage for Parking Ramp
13. Pickle Ball Development
14. MLK Center Building Improvements: Phase 1 & 2
15. Lincoln Park Cannons: Installation
16. 18th Avenue Resurfacing Project
17. 38th Street Resurfacing Project

**City of Rock Island
Action Outlines 2016 – 2017**

GOAL 1	FINANCIALLY SOUND CITY PROVIDING OUTSTANDING SERVICE AND INFRASTRUCTURE
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<p>ACTION: STREET INFRASTRUCTURE PLAN AND FUNDING MECHANISM</p>	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr><td style="padding: 2px;">PRIORITY</td></tr> <tr><td style="padding: 2px;"><i>Policy – Top</i></td></tr> </table>	PRIORITY	<i>Policy – Top</i>																									
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<p>ACTION: BODY CAMERAS: POLICY/GUIDELINES, STORAGE, FUNDING</p>	<p>PRIORITY</p> <p><i>Policy – High</i></p>														
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<p>ACTION: MANDATORY CURBSIDE RECYCLING PROGRAM: REPORT, DIRECTION</p>	<p>PRIORITY</p> <p><i>Policy – Mod</i></p>														
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2. Operations	6/16														
3. Prepare final report	8/16														
4. Study Session: Program Review	8/16														
5. Council Decision: Direction	9/16														
6. Award contract	10/16														
<p>Responsibility: Public Works</p>															

<p>ACTION: LIBRARY MASTER PLAN: COMPLETION, DIRECTION</p>	<p>PRIORITY</p> <p><i>Policy – Mod</i></p>												
<p><u>Key Issues</u></p>	<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: left;"><u>Activities/Milestones</u></th> <th style="text-align: left;"><u>Time</u></th> </tr> </thead> <tbody> <tr> <td>1. Explore approaches</td> <td>7/16</td> </tr> <tr> <td>2. Define scope</td> <td>7/19</td> </tr> <tr> <td>3. Library Board: Review</td> <td>8/16</td> </tr> <tr> <td>4. Study Session</td> <td>TBD</td> </tr> <tr> <td>5. Fund Raising</td> <td>TBD</td> </tr> </tbody> </table>	<u>Activities/Milestones</u>	<u>Time</u>	1. Explore approaches	7/16	2. Define scope	7/19	3. Library Board: Review	8/16	4. Study Session	TBD	5. Fund Raising	TBD
<u>Activities/Milestones</u>	<u>Time</u>												
1. Explore approaches	7/16												
2. Define scope	7/19												
3. Library Board: Review	8/16												
4. Study Session	TBD												
5. Fund Raising	TBD												
<p>Responsibility: Library</p>													

ACTION: CITY INVESTMENT POLICY: REVISION		PRIORITY
		<i>Policy – Mod</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Review current policy	
	2. Obtain information from GFOA, other city/state statues	11/16
	3. Council Report	2/17
	4. Study Session	2/17
Responsibility: Finance		

ACTION: REVENUE MANUAL/DEBT COLLECTION		PRIORITY
		<i>Mgmt – Top</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Outline City Revenues	9/16
	2. Revenue process	10/16
	3. Identify FY out-standings/accounts receivables	11/16
	4. Develop report tool/draft manual	1/17
	5. Report with entrance collection	2/17
	6. Study Session	2/17
	7. Finalize Revenue Manual	3/17
Responsibility: Finance		

ACTION: CITY FACILITIES SECURITY PLAN		PRIORITY
		<i>Mgmt – Top</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	A. Card System for City Hall	
	1. Develop Card System	9/16
	2. Install Card System	12/16
	B. Cameras: Public Works, Police, King Center	
	C. Security for City facilities	
	1. ID Badges for Mayor and City Council	7/16
	2. Develop Security Plan Proposal for King Center	8/16
	3. Identify funding	9/16
Responsibility: City Manager/Information Technology		

ACTION: COMMUNICATIONS CENTER/DISPATCH		PRIORITY
		<i>Mgmt – High</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Develop short-term plan	10/16
	2. Develop full integration	6/17
Responsibility: Police		

ACTION: FIRE STATIONS: UPGRADE		PRIORITY
<ul style="list-style-type: none"> • FIRE STATION 4 – ROOF • FIRE STATION 2, 3, 4 – SECURITY • FIRE – P25 • CENTRAL FIRE STATION – HVAC 		<i>Mgmt</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Submit CIP	Completed
	2. Council Decision	9/16
	3. Develop RFP	2/17
	4. Finalize and award Bid	4/17
	5. Construction	6/17 – 9/17
Responsibility: Fire		

► Management in Progress 2016		TIME
1. Fire Inspection Image Trend Software		Completed
2. NIMS Compliance		
C. Training		Ongoing
D. General Staff Course		7/16
3. Labor Contract: FOP		7/16
4. eCare Overhaul		7/16
5. Parks Maintenance Software		7/16
6. iNova System Overhaul		8/16
7. Library Public Computer Connection Replacement		8/16
8. RIFAC Energy Audit Reduction		8/16
9. King Center Strategic Plan	Mgmt	9/16
10. Cost Allocation Study: Evaluation, Implementation		9/16
11. Fire Policies and SOG’s Revision		9/16
12. Wellness Center Partner: Augustana College		9/16
13. Public Works AVL		9/16
14. Financial Return (Golf, Whitewater Junction, RIFAC) Report		9/16
15. Fire Pumper		10/16
16. Annual IT Replacement: Funding		10/16
17. Voluntary Benefits Plan: RFP 2017 – 2018		10/16
18. Occupational Health Clinic within City Hall (Genesis)		11/16
19. Website Facelift: Direction, Mobile App		11/16
20. Financial Internal Control Deficiencies: Actions		12/16
21. Pension Administration Contract		12/16
22. CAD in All Fire Vehicles		2017
23. King Center Resource Development Strategy	Mgmt	1/17
24. Health Insurance Modifications/Premiums		1/17
25. Hazardous Materials Inspection and Permitting Process		2/17
26. Banking Services Contract		3/17
27. Investment Services Contract		3/17
28. Auditing Services Contract		7/17
29. SCBA Breathing Apparatus: Replacement (Grant)		TBD
30. P25 Compliance Vendor Study (Joint Rock Island County)		TBD

► Major Projects 2016			TIME
1.	Farmall Storage Tank		8/16
2.	Annual Water Main Replacement Program	MP	11/16
3.	Beltway Improvement Project (85 th Avenue)	Mgmt	11/16
4.	Water Filter Building: Design		11/16
5.	6 th Avenue Sewer Project	MP	12/16
6.	Annual Residential Neighborhood Concrete Patching Program	MP	12/16
7.	Blackhawk Lift Station	MP	2017
8.	Outfall 007 Relocation	MP	2017
9.	27 th Street Sewer Separation Project		2017
10.	Long Term Control Plan	MP	2018
11.	Water Treatment Plant at 24 th Street	2016	2018

GOAL 2	EXPANDING LOCAL ECONOMY
---------------	--------------------------------

ACTION:	WALMART DEVELOPMENT: FINAL AGREEMENT, CONSTRUCTION	PRIORITY
		<i>Policy – Top</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Response from Walmart	8/16
	2. Set Closing Date	8/16
	3. Council Update	8/16
Responsibility: Community Development		

ACTION:	“K-MART” SITE REDEVELOPMENT: DIRECTION	PRIORITY
		<i>Policy – Top</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
S	1. Closing Store	7/16
	2. Negotiate developer potential	10/16
	3. Complete Development Agreement	12/16
	4. Council Decision	12/16
Responsibility: Community Development		

ACTION:	RETAIL ATTRACTION: CONTRACT AND BUSINESS COMMITMENT	PRIORITY
		<i>Policy – Top</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Retail Business Report	4/17
Responsibility: Community Development		

ACTION: 18TH AVENUE CORRIDOR BUSINESS DEVELOPMENT	PRIORITY
	<i>Policy</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>
	<ol style="list-style-type: none"> 1. Compete Hy-Vee Gas Station 2. Develop Secure Retail Business
	<u>Time</u>
	7/17
<div style="border: 1px solid black; padding: 5px; display: inline-block;">Responsibility: Community Development</div>	

ACTION: HOST – "INVESTORS SOCIAL": DEVELOPMENT OPPORTUNITIES AND AVAILABLE PROPERTIES	PRIORITY
	<i>Mgmt – Top</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>
	<ol style="list-style-type: none"> 1. Develop the event 2. Conduct "Social Event"
	<u>Time</u>
	TBD
	TBD
<div style="border: 1px solid black; padding: 5px; display: inline-block;">Responsibility: Community Development</div>	

GOAL 3	REVITALIZATION OF STRATEGIC LOCATIONS
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ACTION:	DOWNTOWN BUSINESS ATTRACTION: STRATEGY, BUSINESS COMMITMENT	PRIORITY	
		<i>Policy – High</i>	
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>	
	1. Meet with Director: Current Activities	7/16	
	2. Identify Key Contact Person	8/16	
	3. Council Report	11/16	
Responsibility: Community Development			

ACTION:	2nd AVENUE PROJECT: GRANT, PLAN DIRECTION, FUNDING	PRIORITY	
		<i>Policy – High</i>	
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>	
	1. Submit Grant – Living Street	6/16	
	2. Grant Notification	2/17	
	3. Council: Plan Direction, Funding	TBD	
Responsibility: Community Development			

ACTION:	COLLEGE HILL DISTRICT REDEVELOPMENT: PLAN UPDATE, PROPERTY ACQUISITION, OFF-STREET PARKING, PROPOSED PROJECT	PRIORITY	
		<i>Policy – High</i>	
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>	
• Off Street Parking	1. Obtain Development Proposal	TBD	
	2. Plan Review	TBD	
	3. Study Session: Plan Update	TBD	
Responsibility: Community Development			

ACTION: RIVERVIEW LOFTS: NEXT STEPS		PRIORITY
		<i>Policy</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Complete Project	7/16
	2. Development Pay Back to City	
Responsibility: Community Development		

ACTION: 1st STREET TIF PROJECT: LITIGATION		PRIORITY
		<i>Mgmt – Top</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Update report	TBD
Responsibility: City Attorney		

ACTION: HISTORIC DEVELOPMENT PLAN: COMPLETION, ADOPTION		PRIORITY
		<i>Mgmt – High</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Finalize Plan	8/16
	2. Council Decision: Adoption	9/16
	3. Study Session	9/16
	4. Council Decision: Adoption	
Responsibility: Community Development		

ACTION: DOWNTOWN BUILDING AND LAND INVENTORY REPORT		PRIORITY
		<i>Mgmt</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Review list of properties	12/16
	2. Council Report	12/16/ Commission
Responsibility: Community Development		

► **Major Projects 2016 – 2017**

1. Downtown Bike Racks: Installation
2. Signage for Parking Ramp

TIME
Completed 10/16

GOAL 4	INCREASE POPULATION THROUGH LIVABLE NEIGHBORHOODS
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ACTION: ZONING ORDINANCE CHANGE: MAYOR-CITY COUNCIL RESPONSIBILITY	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr><td style="padding: 2px;">PRIORITY</td></tr> <tr><td style="padding: 2px;"><i>Policy – High</i></td></tr> </table>	PRIORITY	<i>Policy – High</i>										
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<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>											
	1. Study Session Direction	8/16											
	2. Planning Commission: Review	10/16											
	3. Council Decision	12/16											
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ACTION: ALLEY "PAVING" PROGRAM ENHANCEMENT: PROJECT PRIORITY, FUNDING LEVEL	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr><td style="padding: 2px;">PRIORITY</td></tr> <tr><td style="padding: 2px;"><i>Policy – High</i></td></tr> </table>	PRIORITY	<i>Policy – High</i>										
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<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>											
	1. Review Existing Program	Completed											
	2. Prepare Report with Funding Options	8/16											
	3. Council Presentation: Direction	9/16											
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ACTION: CITY – SCHOOLS RELATIONS: JOINT MEETING	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr><td style="padding: 2px;">PRIORITY</td></tr> <tr><td style="padding: 2px;"><i>Policy – Mod</i></td></tr> </table>	PRIORITY	<i>Policy – Mod</i>				
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<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>					
	1. Joint Meeting: Planning Session	TBD					
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Responsibility: Mayor							

ACTION: URBAN FARMING ORDINANCE		PRIORITY
		<i>Policy</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Study Session Discussion and Direction	8/16
	2. Council Decision	9/16
Responsibility: Assistant to City Manager		

ACTION: INFILL RESIDENTIAL DEVELOPMENT: CITY ACTIONS		PRIORITY
		<i>Policy</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Develop New Programs – HOME	7/16
	2. Report with Policy and Best Practices	7/16
	3. Council Study	7/16
	4. Target: City Employees, Teachers	TBD
Responsibility: Community Development		

ACTION: DOUGLAS PARK: DIRECTION		PRIORITY
		<i>Policy</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Develop 5-year Plan	6/16
	2. Council Report	7/16
	3. CIP	2017 – 2021
	• Projects (Phasing)	
	• Funding	
Responsibility: Parks and Recreation		

ACTION:	POLICE – COMMUNITY ENGAGEMENT PROGRAM: IMPLEMENTATION	PRIORITY
		<i>Mgmt – Top</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Develop Program – Monthly Plan	TBD
Responsibility: Police		

ACTION:	ZONING AND DEVELOPMENT CODE: REVISION	PRIORITY
		<i>Mgmt – High</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Existing condition	Completed
	2. Draft Section	Completed
	3. Complete draft	6/16
Responsibility: Community Development		

ACTION:	POLICE COMPUTER FORENSIC SPECIALIST/PROGRAM: FUNDING	PRIORITY
		<i>Mgmt</i>
<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. Training	12/16
	2. Training Session	Ongoing
Responsibility: Police		

► Management in Progress 2016 – 2017		TIME
1. Radar Unit on Rescue Boat		Completed 9/16
2. 175 th Dodransbicentennial Celebration		
3. Buildings/Homes Demolition (15) Funding		
4. Fire System: Testing Reports Online Ordinance		
5. King Center Lease Space		
6. Recreational Programs at King Center: Contract		

► Major Projects 2016 – 2017		TIME
1. Pickle Ball Development	M/C	Completed
2. Alan A. Campbell Sports Facility: Light Pole Replacement		Completed
3. MLK Center Building Improvements: Phase 1		7/16
Phase 2		12/16
4. Lincoln Park Cannons: Installation		9/16
5. 18 th Avenue Resurfacing Project	M/C	2017
6. 38 th Street Resurfacing Project	M/C	2017 – 2018



ROCK ISLAND
ILLINOIS

Ordinance No. 053-2016

Property Tax Levy

An ordinance providing for the levy, assessment and collection of taxes for the City of Rock Island, Rock Island County, Illinois, for the fiscal year beginning the first day of January, 2016 and ending the thirty-first day of December, 2016. Be it ordained by the City Council of the City of Rock Island, Illinois, as follows:

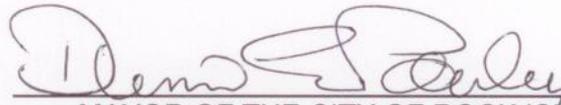
Section 1. That there be levied, assessed and collected upon the real property of the City of Rock Island for the fiscal year beginning the first day of January, 2016 and ending the thirty-first day of December, 2016, the sum of eleven million, two hundred eighty thousand, one hundred forty-three dollars, (\$11,280,143) being the total of the budgeted amounts determined to be necessary to be raised by taxation for the fiscal year of the City of Rock Island. The specific amounts are levied for the purposes listed below, indicated by being placed in a separate column designated "Amount Raised by Taxation", which item appears at the right hand column of this ordinance. The tax so levied is for the fiscal year of the City of Rock Island, and is for the budgeted amounts to be raised by taxation, the total of which has been determined as follows:

	Budget CY 2016	Amount raised by other than taxation	Amount raised by taxation
General Fund:	37,070,234	36,169,593	900,641
Police Pension	4,096,181	886,103	3,210,078
Fire Pension	4,029,873	970,661	3,059,212
Library	2,737,768	686,669	2,051,099
Park	6,514,085	4,689,959	1,824,126
Debt Service	5,280,556	5,045,569	234,987
Total	59,728,697	48,448,554	11,280,143
TIF District #1	1,913,357	1,913,357	0
TIF District #3	366,745	366,745	0
TIF District #4	2,221,954	2,221,954	0
TIF District #5	286,819	286,819	0
Community Development	667,495	667,495	0
TIF District #7	1,085,000	1,085,000	0
TIF District #8	123,000	123,000	0
M.L.K. Center	274,475	274,475	0
TIF District #9	225,500	225,500	0
Motor Fuel Tax	955,000	955,000	0
Foreign Fire Insurance	52,000	52,000	0
Riverboat Gaming	4,934,142	4,934,142	0
State Drug Prevention	281,588	281,588	0
DUI Fine Law	2,510	2,510	0
US Dept of Justice Grant	16,336	16,336	0
Block Grant	1,445,586	1,445,586	0
Federal Drug Prevention	18,000	18,000	0
DARE	9,860	9,860	0
Police Contributions	19,570	19,570	0
Labor Day Parade	17,960	17,960	0
Adopt-A-School	880	880	0

	Budget CY 2016	Amount raised by other than taxation	Amount raised by taxation
Capital Improvements	5,392,236	5,392,236	0
Water	18,121,499	18,121,499	0
Wastewater	15,127,241	15,127,241	0
Stormwater	1,737,064	1,737,064	0
Solid Waste	2,032,009	2,032,009	0
Sunset Marina	692,427	692,427	0
CDBG Loan Programs	104,245	104,245	0
CIRLF Loan Programs	370,900	370,900	0
Fleet Services	4,271,910	4,271,910	0
Engineering	1,385,717	1,385,717	0
Hydropower Plant	345,125	345,125	0
Self-Insurance	1,392,637	1,392,637	0
Health Insurance	5,464,938	5,464,938	0
Cafeteria Plan	72,033	72,033	0
MLK Activity	333,340	333,340	0
Dept of Human Services	226,336	226,336	0
Total all funds	131,716,131	120,435,988	11,280,143
Eliminations	-24,915,512		
Net Total	106,800,619		

Section 2. All ordinances and parts of ordinances in conflict herewith are hereby repealed, insofar as they do so conflict.

Section 3. This ordinance shall be in full force and effect from and after its passage and approval as required by law.



 MAYOR OF THE CITY OF ROCK ISLAND

PASSED: December 12, 2016

AYES: Aldermen Mayberry

APPROVED: December 13, 2016

Foley

Tollenaer

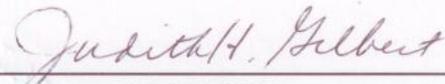
Hotle

Schipp

Austin

Clark

ATTEST:



 Deputy CITY CLERK

NAYS: None

ABSENT: None

CERTIFICATION

I, Judith H. Gilbert, Deputy City Clerk in and for the City of Rock Island, hereby certify the foregoing to be a true and perfect copy of Ordinance No. 054-2016, passed by the Rock Island City Council at their regular meeting of December 12, 2016, which meeting was held by the Rock Island City Council in Council Chambers of Rock Island City Hall.

IN TESTIMONY WHEREOF, I have hereunto set my hand and seal this 13th day of December 2016.

Seal



Judith H. Gilbert, Deputy City Clerk

Ordinance No. 054-2016

An ordinance adopting the budget for all corporate purposes of the City of Rock Island, Illinois, in lieu of the appropriation ordinance, for the fiscal year commencing on the first day of January, 2017 and ending on the thirty-first day of December, 2017.

Whereas, on November 21, 2016 there was submitted to the Mayor and Council of the City of Rock Island, Illinois, a proposed budget for all corporate purposes of the City of Rock Island for the fiscal year commencing on the first day of January, 2017 and ending on the thirty-first day of December, 2017; and

Whereas, the Public Hearing was conducted on December 12, 2016 as required by law; and

Whereas, the City, as a home rule unit has enacted such Ordinance under the provisions of Section 6, Article VII of the Constitution of the State of Illinois;

Now therefore, be it ordained by the Mayor and City Council of the City of Rock Island, Illinois that the budget for all corporate purposes of the City of Rock Island, Illinois for the fiscal year beginning January 1, 2017 and ending on December 31, 2017 is incorporated herein by reference, and is hereby adopted.

Be it further ordained that this Budget Adoption Ordinance is instead of the statutory appropriation ordinance and that the amounts set forth in the budget for various corporate purposes shall constitute the aggregate amount of appropriation for the City of Rock Island, Illinois.

101	GENERAL FUND	36,521,845
201	TIF #1 DOWNTOWN	2,365,740
203	TIF #3 NORTH 11TH STREET	401,270
204	TIF #4 JUMER'S CASINO R I	2,389,489
205	TIF #5 COLUMBIA PARK	486,872
207	COMMUNITY/ECONOMIC DEVELOPMENT	893,586
208	TIF #7 THE LOCKS	106,000
209	TIF #8 WATCHTOWER	135,000
211	M L KING CENTER	236,127
213	TIF #9 1ST STREET	900,500
221	MOTOR FUEL TAX	970,000
222	FOREIGN FIRE INSURANCE	52,000
223	RIVERBOAT GAMING	5,892,525
224	STATE DRUG PREVENTION	195,048
225	DUI FINE LAW	2,510
241	US DEPT OF JUSTICE GRANT	14,679
242	COMM DEV BLOCK GRANT	930,856
243	FEDERAL DRUG PREVENTION	19,200
251	PUBLIC LIBRARY	2,681,124
272	DARE	9,430
273	POLICE CONTRIBUTIONS	18,283
276	RI LABOR DAY PARADE	17,950
278	Adopt - A - School	888
301	CAPITAL IMPROVEMENTS	4,495,961
405	DEBT SERVICE	4,668,860
501	WATER OPERATIONS/MAINTENANCE	19,941,855
506	WASTEWATER OPER & MAINTENANCE	18,599,551
507	STORMWATER UTILITY	2,374,013
510	SOLID WASTE	2,067,739

541	SUNSET MARINA	635,386
555	PARK & RECREATION	6,137,299
581	CDBG LOAN PROGRAMS	81,390
584	CIRLF LOAN FUND	305,950
601	FLEET SERVICES	3,592,194
606	ENGINEERING	1,411,222
609	HYDROELECTRIC PLANT	348,439
621	SELF-INSURANCE	1,356,781
626	EMPLOYEE HEALTH PLAN	5,747,111
701	FIRE PENSION	4,116,566
706	POLICE PENSION	4,271,623
711	CAFETERIA PLAN	75,000
901	MLK ACTIVITY	284,322
905	IL DCFS	184,372
906	DEPT OF HUMAN SERVICES	218,926
Total		136,155,482
Less Eliminations		(26,424,063)
Budget		109,731,419

This ordinance shall be in full force and effect from and after its passage and approval as required by law.



 MAYOR OF THE CITY OF ROCK ISLAND

PASSED: December 12, 2016

AYES: Aldermen Mayberry

APPROVED: December 13, 2016

Foley

Tollenaer

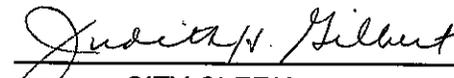
Hotle

Schipp

Austin

Clark

ATTEST:



 DEPUTY CITY CLERK

NAYS: None

ABSENT: None



ROCK ISLAND
ILLINOIS

- (3) Submit a development plan which shall include:
 - a. A description of how the land will be developed.
 - b. A performance schedule to cover both the duration of the option and project development after purchase.
 - c. Proposal for project financing.
- (4) Indicate the purchase price the applicant is willing to pay for the real estate.

(Ord. of 6-1-81, § 1)

Sec. 2-157. Same—Consideration paid.

In the event a determination is made to enter into an option under section 2-156, the option shall contain, among other requirements, the following: The consideration for the option shall not be less than five hundred dollars (\$500.00) with a provision that in the event the option is exercised, the consideration will be applied to the purchase price. (Ord. of 6-1-81, § 1)

Sec. 2-158. Same—Applicability.

Sections 2-156 and 2-157 shall apply only to those options entered into from and after this date [June 1, 1981]. (Ord. of 6-1-81, § 3)

Sec. 2-159. Bids on behalf of city at tax sales, etc.

The finance director and the city attorney are authorized to attend annually any sale of property to enforce the collection of any tax or special assessment and bid for and on behalf of the city all delinquent special assessments offered for sale, on default of other bidders therefor, as provided for in 65 ILCS 5/9-2-98. (Ord. No. 82-32, § 1, 9-27-82)
 Cross reference—Taxation, ch. 15.

Sec. 2-160. Public works contract wages.

(a) To the extent and as required by “An Act regulating wages of laborers, mechanics and other workers employed in any public works by state, county, city or any public body or any political subdivision or by anyone under contract for public works,” approved June 26, 1941, as amended, the

general prevailing rate of wages in this locality for laborers, mechanics and other workers engaged in construction of public works coming under the jurisdiction of the city is hereby ascertained to be the same as the prevailing rate of wages for construction work in Rock Island County area as determined by the Department of Labor of the State of Illinois as of July, 1986, a copy of that determination being attached hereto [but not set out herein at length] and incorporated herein by reference. The definition of any terms appearing in this section which are also used in aforesaid act shall be the same as in that act.

(b) Nothing herein contained shall be construed to apply general prevailing rate of wages as herein ascertained to any work or employment except public works construction of the city to the extent required by the aforesaid act.

(c) The city clerk shall publicly post or keep available for inspection by any interested party in the main office of the city this determination of such prevailing rate of wage.

(d) The city clerk shall mail a copy of this determination to any employer, and to any association of employers and to any person of association of employees who have filed or file their names and addresses, requesting copies of any determination stating the particular rates and particular class of workers whose wages will be affected by such rates.

(e) The city clerk shall promptly file a certified copy of this section with both the secretary of state and the department of labor of the state. (Ord. No. 85-18, §§ 1-4, 6-17-85; Ord. No. 86-40, §§ 1-5, 8-11-86)

Editor’s note—Nonamendatory Ord. No. 85-18, §§ 1-4, adopted June 17, 1985, has been codified as § 2-160 at the editor’s discretion.

Cross reference—Public works, ch. 13.

Secs. 2-161–2-170. Reserved

DIVISION 2. BUDGET POLICIES AND PROCEDURES

Sec. 2-171. Establishment of policy.

There is hereby established a budget policy, which shall be implemented by the city manager in the orderly preparation of an annual budget. (Ord. of 3-15-82, § 1)

Sec. 2-172. Implementation by manager.

The city manager shall:

- (1) Establish and encourage the use of efficient fiscal management procedures in all departments of the city.
 - (2) Prepare and present to the council an annual budget.
 - (3) Obtain detailed information from all city departments for the purpose of compiling the budget. Such information shall be in the form required by the city manager.
- (Ord. of 3-15-82, § II)

Sec. 2-173. Budget—Compilation; contents.

The budget shall contain estimates of revenue available to the city for the fiscal year for which the budget is drafted, together with recommended expenditures for all departments. Revenue and expenditure recommendations shall be presented in a manner which is in conformity with good fiscal management practices. The budget shall contain actual revenues and expenditures for the two (2) budget years immediately preceding the fiscal year for which the budget is prepared. The budget shall show the specific fund from which each anticipated expenditure is to be made.

(Ord. of 3-15-82, § III)

Sec. 2-174. Same—Passage; effect.

Passage of the annual budget by the city council shall be in lieu of the passage of the appropriation ordinance as heretofore required. The budget shall be adopted by ordinance before the beginning of the fiscal year to which it applies. Subsequent to the passage of the budget, an ordinance shall be passed establishing property taxes to be levied for the fiscal year in accordance with applicable law. This ordinance shall establish property taxes as may be required by the approved budget and shall be known and referred to as the tax levy ordinance.

(Ord. of 3-15-82, § IV)

Sec. 2-175. Same—Revision.

During the fiscal year, the city manager may make adjustments with any departmental budget

as becomes necessary, providing that those revisions of not delete or basically change any activity or program approved by the city council in the budget document. Any such adjustments shall not cause total expenditures within the budget to exceed revenues.

(Ord. of 3-15-82, § V)

Sec. 2-176. Contingency funds.

The annual budget may contain funds set aside for contingency purposes not to exceed five (5) percent of the budget.

(Ord. of 3-15-82, § VI)

Sec. 2-177. Public inspection, notice and hearing on budget.

The city manager shall make the proposed annual budget conveniently available for public inspection at least ten (10) days prior to the public hearing on the budget as provided in this division. Notice of the availability for inspection of the proposed budget shall be given at least ten (10) days prior to the time of the hearing.

(Ord. of 3-15-82, § VII)

Sec. 2-178. Holding of hearing; notice published.

At least one (1) public hearing shall be held on the proposed annual budget prior to final approval thereof. Notice shall be given by publication in a newspaper having a general circulation in the city at least ten (10) days prior to the date of the hearing.

(Ord. of 3-15-82, § VIII)

Sec. 2-179. Annual financial report; home rule.

Following the conclusion of each fiscal year the city manager shall prepare and submit to the city council an annual report of the financial condition of the city and a summary of revenues and expenditures for the preceding fiscal year. This report shall be substantially in accordance with the recommendations of the municipal finance officers association for such reports. It shall be the responsibility of the city manager to see that the annual fiscal report is complete and made available for public inspection. The state law requiring

an annual appropriation ordinance and an annual treasurer's report shall not be applicable within the city. This division is adopted pursuant to the Illinois Constitution and the city's power as a home rule unit.

(Ord. of 3-15-82, § IX)

State law reference—Treasurer's reports and accounts, 65 ILCS 5/3-10-5 et seq.

Secs. 2-180–2-200. Reserved.

ARTICLE VI. BOARDS, COMMISSIONS AND COMMITTEES GENERALLY*

DIVISION 1. GENERALLY

Sec. 2-201. Meetings.

All boards and commissions created by the city council shall hold meetings at least four (4) times each year.

(Ord. of 6-28-65, § 1)

Secs. 2-202–2-215. Reserved.

DIVISION 2. APPOINTMENTS; REMOVALS

Sec. 2-216. Compliance.

All appointments to boards and commissions of the city shall be made as provided in this division, except where prohibited by law.

(Ord. of 1-14-74, § 1)

Sec. 2-217. Application forms.

The city clerk shall have available in his office and at the city hall reception desk application forms wherein citizens of the city may apply for consideration to appointment to any board or com-

***Cross references**—Electrical code board of appeals, § 4-24; board of trustees of firemen's pension fund, § 6-48 et seq.; health code board of appeals, § 7-22; planning commission, § 11-1 et seq.; beautification commission, § 11-51 et seq.; preservation commission, § 11-101 et seq.; site plan review committee, § 11-139; board of trustees of police pension fund, § 12-4 et seq.; Rock Island Centennial Bridge Commission, § 13-136 et seq.; park and recreation board, § 14-17 et seq.; arts commission, § 14-51 et seq.; Hauberg Civic Center Committee, § 14-73 et seq.; water pollution control commission, § 16-107; zoning board of appeals, app. A, art. V; cable television committee, app. C, art. I, § 13.

mission in the city. Any application received by the city clerk pursuant to this division shall be submitted by him to the mayor and city council for consideration at the time appointments are considered.

(Ord. of 1-14-74, § 1)

Sec. 2-218. Council notified of vacancy.

Not later than thirty (30) days prior to the expiration of the term of any member of a board or commission of the city, the mayor's office shall notify the members of city council in writing of the forthcoming vacancy. In the event of a resignation, termination for cause or death of any member of any board or commission of the city, the mayor's office shall notify the members of the city council in writing of this information when the mayor's office receives the information.

(Ord. of 1-14-74, § 1)

Sec. 2-219. Consideration of appointments.

During the thirty-day period prior to the expiration of a term of any member of a board or commission of the city, or during the thirty-day period following the resignation, termination for cause or death of any member of any board or commission, the mayor shall consult with the members of the city council regarding possible candidates for the appointment to the vacant position; and all applications from citizens of the city for appointment as set forth in this division shall also be considered.

(Ord. of 1-14-74, § 1)

Sec. 2-220. Decision of mayor and council.

After due consideration of candidates for appointment described in this division, the mayor shall, within the aforementioned thirty-day period, appoint the member or members to the boards or commissions of the city with the consent of the members of the city council.

(Ord. of 1-14-74, § 1)

Sec. 2-221. Failure to appoint.

In the event the mayor fails to make an appointment within the period described in this division, or in the event the mayor makes an appointment within the period which is not confirmed by the



ROCK ISLAND
ILLINOIS

GLOSSARY

The budget contains specialized and technical terminology that is unique to public financing and budgeting. A budget glossary is included to assist you in understanding these terms.

ABATEMENT: a complete or partial cancellation of a levy imposed by a government. Abatements usually apply to tax levies, special assessments and service charges.

ACCOUNTABILITY: the state of being obliged to explain one's actions to justify what one does. Accountability requires governments to answer to the citizenry—to justify the raising of public resources and the purposes for which they are used.

ACCOUNTING SYSTEM: the methods and records established to identify, assemble, analyze classify, record and report a government's transactions and to maintain accountability for the related assets and liabilities.

ACCOUNTS PAYABLE: a short-term liability account reflecting amounts owed to private persons or organizations for goods and services received by a government.

ACCOUNTS RECEIVABLE: an asset account reflecting amounts due from private persons or organizations for goods and services furnished by a government (but not including amounts due from other funds or other governments).

ACCRUAL BASIS: the recording of financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events and circumstances occur, rather than only in the periods in which cash is received or paid by governments.

ACCURED BENEFITS: the amount of a pension plan participant's benefit (whether or not vested) as of a specified date, determined in accordance with the terms of the pension plan and based on compensation (if applicable) and service to that date.

AFSCME: American Federation of State, County and Municipal Employees.

ANNUAL BUDGET: a budget applicable to a single fiscal year.

APPROPRIATION: a legal authorization granted by a legislative body to make expenditures and incur obligations for specific purposes. An appropriation usually is limited in amount and time it may be expended.

ASSESSED VALUATION: a valuation set upon real estate or other property by a government as a basis for levying taxes.

ASSESSMENT: (1) the process of making the official valuation of property for taxation; (2) the valuation placed upon property as a result of this process.

ASSETS: property owned by a government having a monetary value.

BALANCED BUDGET: in some funds, budgeted expenditures may exceed budgeted revenue. This typically occurs when funds are accumulated for capital projects and the projects are carried forward from one fiscal year to another. Therefore, a budget is defined as balanced when cash plus budgeted revenue is equal to or exceeds budgeted expenditures.

BASIS OF ACCOUNTING: a term used to refer to *when* revenues, expenditures, expenses and transfers—and related assets and liabilities—are recognized in the accounts and reported in the financial statements. Specifically, it relates to the *timing* of the measurements made.

BENEFITS: payments to which participants may be entitled under a pension plan, including pension benefits, death benefits and benefits due on termination of employment.

BOND: most often, a written promise to pay a specified sum of money (called the face value or principal amount), at a specified date or dates in the future, (called the maturity date), together with periodic interest at a specific rate. Sometimes, all or a substantial portion of the interest is included in the face value of the security. The difference between a note and a bond is that the latter is issued for a longer period and requires greater legal formality.

BUDGET: a plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term "budget" is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating governing body for adoption, and sometimes the plan finally approved by the body.

BUDGET CALENDAR: the schedule of key dates or milestones which departments follow in the preparation, adoption and administration of the budget.

BUDGET DOCUMENT: the instrument used by the budget-making authority to present a comprehensive financial program to the appropriate governing body. The budget is a policy document, financial plan, operations guide and communications device to inform the public and the governing body of plan to collect and spend the city's resources.

BUDGET REVIEW: a general discussion of the proposed budget as presented in writing by the budget making authority to the legislative body. The budget message should contain an explanation of the principal budget items, an outline of the government's experience during the past budget period, its financial status at the time of the message and recommendations regarding the financial policies for the coming budget period.

BUDGETARY COMPARISONS: statements or schedules presenting comparisons between approved budgetary amounts and actual results of operations on the budgetary basis.

BUDGETARY CONTROL: the control or management of a government or enterprise in accordance with an approved budget to keep expenditures within the limits of available appropriations and available revenues.

CAPITAL BUDGET: a plan of proposed capital outlays and the means of financing them.

CAPITAL EXPENDITURES: expenditures resulting in the acquisition of or addition to the government's general fixed assets.

CAPITAL IMPROVEMENT PLAN: an expenditure plan for capital spending to be incurred each year over a fixed period of several years, setting forth each capital project, identifying the expected

beginning and date of each project, the amount to be spent each year, and the method of financing the project.

CAPITAL IMPROVEMENT SPECIAL ASSESSMENTS: special assessment projects that are capital in nature and enhance the utility, accessibility or aesthetic value of the affected properties. Usually, the projects also provide improvements or additions to a government's general fixed assets or infrastructure. Typical special assessment capital improvements are streets, sidewalks, parking facilities and curbs and gutters. Sometimes the improvements provide capital assets that become an integral part of a government's enterprise activities (e.g., water or sewer main construction).

CAPITAL OUTLAY: expenditures for the acquisition of capital assets such as vehicles, equipment, land, buildings and major improvements or reconstruction.

CASH: cash includes currency on hand and demand deposits with banks or other financial institutions. Cash also includes deposits in other kinds of accounts that have the general characteristics of demand deposit accounts.

CASH MANAGEMENT: the management of cash necessary to pay for products and services while investing temporary cash excesses to earn interest. Cash management refers to activities of forecasting the inflow and outflow of cash, pooling cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds to protect principal and diversify risk while obtaining the highest return possible.

CASH BASIS: a basis of accounting under which transactions are recognized when cash is received or disbursed.

CODING: a system of numbering or otherwise designating accounts, entries, invoices, vouchers, etc., in such a manner that the symbol used quickly reveals information regarding the funding source, responsibility, function and purpose of the revenue or expenditure which it represents.

CONTINGENCY: budgetary reserve set aside for emergencies or unanticipated expenditures not otherwise budgeted.

COPS Grant – Department of Justice local law enforcement block grant.

COST: the amount of money or other consideration exchanged for goods or services.

COST CENTER: the smallest unit of accountability in a cost center budget.

CURRENT: as applied to budgeting and accounting, designates the operations of the present fiscal period as opposed to past or future periods. It usually connotes items likely to be consumed or converted to cash within one year.

DEBT: an obligation resulting from the borrowing of money or from the purchase of goods or services. Debts of governments include bonds, time warrants and notes.

DEBT SERVICE: the city's obligation to pay the principal and interest of all bonds and other debt payment schedule.

DEBT SERVICE FUND: a fund established to account for the accumulation of resources for and the payment of general long term debt principal and interest. Sometimes referred to as a sinking fund.

DEFERRED COMPENSATION PLANS: plans that offer employees the opportunity to defer receipt of a portion of their salary and the related liability for federal income taxes. Several sections of the Internal Revenue Code authorize certain state and local governments to provide deferred compensation plans for their employees.

DEFICIT: (1) the excess of the liabilities of a fund over its assets; (2) the excess of expenditures over revenues during an accounting period or in the case of proprietary funds, the excess of expenses over revenues during an accounting period.

DEPRECIATION: (1) expiration in the service life of fixed assets, other than wasting assets, attributable to wear and tear, deterioration, action of the physical elements, inadequacy and obsolescence; (2) the portion of the cost of a fixed asset, other than a wasting asset, charged as an expense during a particular period. In accounting for depreciation, the cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset, and each period is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

ENCUMBRANCE: commitment related to unperformed (executory) contracts for goods or services. Used in budgeting, encumbrances are

not GAAP expenditures or liabilities, but represent the estimated amount of expenditures ultimately to result if unperformed contracts in process are completed.

ENDOWMENT: funds or property that are donated with either a temporary or permanent restriction as to the use of principal.

ENTERPRISE FUND: (1) a fund established to account for operations financed and operated in a manner similar to private business enterprises (e.g. water, gas and electric utilities; airports; parking garages; transit systems, etc.). In this case the governing body intends that the costs (i.e. expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; (2) a fund established because the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

ENTITLEMENT: the amount of payment to which a state or local government is entitled pursuant to an allocation formula contained in applicable statutes.

EQUALIZED ASSESSED VALUATION (EAV): In Illinois, a Board of Review, on a county-wide basis, reviews the assessed valuation of all townships and may assign multipliers to equalized assessed valuations from township to township. If necessary, the state will then assign multipliers for counties in order that all property is assessed at 33.3% of market value.

EXPENDITURES: decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service and capital outlays, and intergovernmental grants, entitlements and shared revenues.

FICA: Federal Insurance Contributions Act.

FIDUCIARY FUND TYPE: the trust and agency funds used to account for assets held by a governmental unit in a trustee capacity or as an agent for individuals, private organizations, other government units and/or other funds.

FINANCIAL ACCOUNTABILITY (FINANCIALLY ACCOUNTABLE): the level of accountability that exists if a primary government appoints a voting majority of an organization's governing board *and* is either able to impose its will on that organization or

there is potential for the organization to provide specific financial benefits to, or impose specific financial burdens on the primary government. A primary government may also be financially accountable for governmental organizations with a separately elected governing board, a governing board appointed by another government, or jointly appointed board that is fiscally dependent on the primary government.

FISCAL PERIOD: any period at the end of which a government determines its financial position and the results of its operations.

FISCAL YEAR: a twelve month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. Rock Island's fiscal year begins April 1.

FOP: Fraternal Order of Police.

FOREIGN FIRE INSURANCE TAX: all corporations, companies and associations not incorporated under the laws of the State of Illinois and which are engaged in the City in effecting fire insurance shall pay to the Treasurer of the City a tax or license fee amounting to two percent (2%) of the gross receipts received by their agency. The money paid over to the City as a result of the tax levied shall be set aside and appropriated for the maintenance, use and benefit of the Fire Department.

FRANCHISE: a special privilege granted by a government, permitting the continued use of public property, such as streets and usually involving the elements of monopoly and regulation.

FULL TIME EQUIVALENT (FTE): the decimal equivalent of a staff position based on 2,080 hours annually for a full time position. For example, an intern working for nine months or 1,560 hours would be equivalent to .75 of a full time position.

FUND: a fiscal and accounting entity with a self-balancing set of accounts in which cash and other financial resources, all related liabilities and residual equities, or balances, and changes are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulation, restrictions or limitations.

FUND BALANCE: the difference between fund asset and fund liabilities for governmental activities. For business type funds, the fund balance is measured as the unrestricted net assets.

FUND TYPE: governmental accounting includes eight types of funds: general, special, debt service, capital, enterprise, internal service, trust and agency. These funds types are indicative of accounting procedures to be used and the function of each type.

GENERAL FUND: the fund used to account for all financial resources except those required to be accounted for in another fund.

GENERAL OBLIGATION BOND: a municipal bond secured by the taxing and borrowing power of the municipality issuing it.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): uniform, minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to state and local governments is the GASB (Governmental Accounting Standards Board).

GFOA: Government Finance Officer's Association.

GRANTS: contributions of gifts of cash or other assets from another government or private donor to be used or expended for a specified purpose, activity or facility and for which the entity must offer an accounting of revenues and expenditures.

GROWTH: Rock Island Economic Growth Corporation, also referred to as RIEGC.

IAFF: International Association of Fire Fighters.

IMRF: Illinois Municipal Retirement Fund.

INTERGOVERNMENTAL REVENUES: revenues from other governments in the form of grants, entitlement, shared revenue or payment in lieu of taxes.

INTERNAL SERVICE FUND: a fund used to account for the financing of goods or services provided by department or agency to other departments or agencies of a government, or to other governments, on a cost-reimbursement basis.

INVESTMENT: securities and real estate purchased and held for the purpose of income in the form of interest, dividends, rental or base payment.

JUDGMENT: an amount to be paid or collected by a government as the result of a court decision, including a condemnation award in payment for private property taken for public use.

LEVY: (1) to impose taxes, special assessments or service charges for the support of governmental activities; (2) the total amount of taxes, special assessments or service charges imposed by a government.

LINE ITEM BUDGET: a budget that lists each expenditure category (salary, benefits, office supplies, professional development, etc.) separately along with dollar amount budgeted in each category.

LONG TERM DEBT: debt with a maturity of more than one year after the date of issuance.

MAINTENANCE: the act of keeping capital assets in a state of good repair. It includes preventive maintenance; normal periodic repairs; replacement of parts, structural components and other activities needed to maintain the asset so that it continues to provide normal service and achieves its optimum life.

MANAGER'S BRIEF: the opening section of the budget that provides the City Council and public with a brief summary of the most important aspects of the budget, changes from the current and previous years, and the views and recommendations of the City Manager.

MGD: Million Gallons per Day.

MODIFIED ACCRUAL BASIS: the accrual basis of accounting adapted to the governmental fund type measurement focus. Revenues and other financial resource increments (e.g., bond issue proceeds) are recognized when they become susceptible to accrual, when they become both measurable and available to finance expenditures of the current period. Available means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred except for (1) inventories of materials and supplies that may be considered expenditures either when purchased or when used, and (2) prepaid insurance and similar items that may be considered

expenditures either when paid for or when consumed. All governmental funds, expendable trust funds and agency funds are accounted for using the modified accrual basis of accounting.

MPF: stands for Mortgage Partnership Finance Program which deals with HUD Section 184 loans.

MUNICIPAL: in its broadest sense, an adjective denoting the state and all subordinate units of government. In a more restricted sense, an adjective denoting a city or village as opposed to other local governments (e.g., townships and counties).

OMB: Office of Management and Budget.

OPERATING BUDGET: plans of current expenditures and the proposed means of financing them. The annual operating budget (or, in the case of some state governments, the biennial operating budget) is the primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled. The use of annual operating budgets is usually required by law. Even when not required by law, annual operating budgets are essential to sound financial management and should be adopted by every government.

ORDINANCE: a formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily, the statutes or charter will specify or imply those legislative actions that must be ordinance and those that may be by resolution. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances.

PER CAPITA DEBT: the amount of a government's debt divided by its population. Per capita debt is used to indicate the government's credit position by reference to the proportionate debt borne per resident.

PROGRAM BUDGET: a budget wherein expenditures are based primarily on programs of work and secondarily on character and object class, and performance.

PROGRAM OBJECTIVES: measurable output of a program directed toward maintaining the effectiveness of the program.

PROPERTY TAX: a tax levied on real property according to the property's valuation and the tax rate.

PROPRIETARY FUND TYPES: sometimes referred to as income determination or commercial type funds, the classification used to account for a government's ongoing organizations and activities that are similar to those often found in the private sector (i.e., enterprise and internal service funds). All assets and liabilities, equities, revenues, expenses and transfers relating to the government's business and quasi-business activities are accounted for through proprietary funds. The GAAP used are generally those applicable to similar businesses in the private sector and the measurement focus is on determination of net income, financial position and changes in financial position. However, where the GASB has issued pronouncement applicable to those entities and activities, they should be guided by these pronouncements.

QCIC: Quad City Industrial Center, also referred to as Columbia Park Redevelopment.

RATING: the credit worthiness of the city as evaluated by independent financial agencies.

REALLOCATE: moving staff or budgeted revenues and expenditures to a different cost center to better reflect the results of their function.

RECLASSIFICATION: renaming a specific type of expenditure or revenue to better define its purpose.

RESERVE: an account used to indicate that the portion of a fund balance is legally restricted to a specific purpose and is not available for general appropriation.

REVENUE: funds received as income including taxes, fees for services, fines, interest, etc.

REVENUE BONDS: bonds sold for a construction project that will produce revenue for the government. The revenue is then used to pay the principal and the interest of the bond.

REVOLVING FUND: (1) an internal service fund; (2) an imprest account accounted for as an asset of a fund.

RICOMM: Rock Island Communications, 911 call center.

RIEGC: Rock Island Economic Growth Corporation, also referred to as GROWTH.

SELF-INSURANCE: the retention by an entity of a risk of loss arising out of the ownership of property or from some other cause, instead of transferring that risk to an independent third party through the purchase of an insurance policy. It is accompanied by the setting aside of assets to fund any related losses in lieu of payments to an insurance company.

SERVICE INDICATOR: specific quantitative measures of work performed relating to the program objectives in a cost center.

SHORTFALL: the amount by which budgeted expenditures exceed budgeted revenues within the fiscal year.

SPECIAL ASSESSMENT: a compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

SPECIAL REVENUE FUND: a fund used to account for the proceeds of specific revenue sources which are legally restricted to expenditures for specific purposes.

TAXES: compulsory charges levied by a government to finance services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits, such as special assessments. Neither does the term include charges for services rendered, only to those paying such charges.

TAX INCREMENT FINANCING (TIF): a tool provided by Illinois Legislature to local governments to investment in blighted areas of the community (called a district) that would not occur without municipal intervention. During the life of the TIF District, increases in property taxes due to increased assessed valuation are deposited into the TIF Fund and used to fund public infrastructure, renovation of buildings, land acquisition, site preparation and other costs to increase the property tax base in the TIF District.

TAX LEVY: the total amount to be raised by general property taxes for the purposes specified in the Tax Levy Ordinance.

TAX LEVY ORDINANCE: an ordinance through which taxes are levied.

TAX RATE: the amount of tax levied for each \$100 of equalized assessed valuation. The tax rate time equalized assessed valuation equals the tax levy.

TIF: Tax Increment Financing.

TRUST FUNDS: funds used to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments and/or other funds.

UAW: United Automobile Workers.



ROCK ISLAND
ILLINOIS